



AMENDED AGENDA
CITY OF LAKE WORTH BEACH
CITY COMMISSION BUDGET WORK SESSION #4
BY TELECONFERENCE
THURSDAY, AUGUST 27, 2020 - 6:00 PM

ROLL CALL:

PLEDGE OF ALLEGIANCE: led by Commissioner Herman Robinson

UPDATES / FUTURE ACTION / DIRECTION

A. [Presentation by Stantec of all funds for FY 2021](#)

1. General Fund
2. Beach Fund
3. Electric Fund
4. Water Fund
5. Local Sewer Fund
6. Stormwater Fund
7. Refuse Fund

B. Presentation of Capital Budget Plan for FY 2021 by Bruce Miller, Finance Director

1. CIP – General Government Funds
2. CIP – Enterprise Funds

ADJOURNMENT:

If a person decides to appeal any decision made by the board, agency or commission with respect to any matter considered at such meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. (F.S. 286.0105)

EXECUTIVE BRIEF WORK SESSION

AGENDA DATE: August 27, 2020

DEPARTMENT: Finance

TITLE:

Presentation by Stantec of all funds for FY 2021

SUMMARY:

As part of the Budget Development process, Stantec is presenting the base line budget information in order to provide the Commission and the public with an overview of current budgetary issues.

BACKGROUND AND JUSTIFICATION:

The annual Budget process for the City involves providing the Commission with information on the budgetary issues including both for operating and capital budgets. The presentation on all funds will provide an overview of the various funds needed for the overall needs of the City.

DIRECTION:

N/A

ATTACHMENT(S):

Fiscal Impact Analysis – N/A

All Funds:

1. General Fund
2. Beach Fund
3. Electric Fund
4. Water Fund
5. Local Sewer Fund
6. Stormwater Fund
7. Refuse Fund

City of Lake Worth Beach, FL - General Fund

FY 2020 General Fund Sustainability Analysis
Assumptions & Preliminary Results Workbook



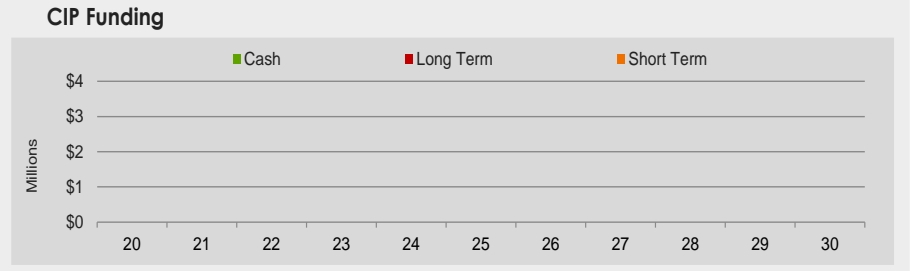
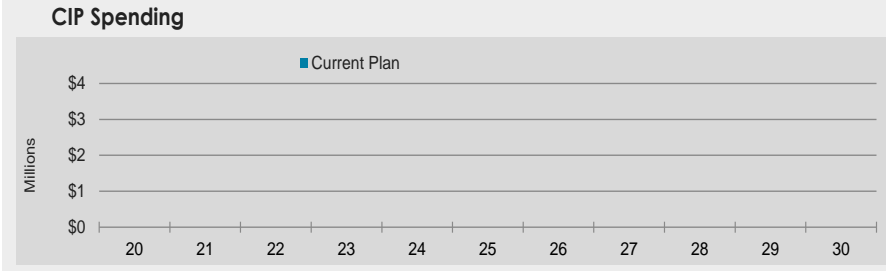
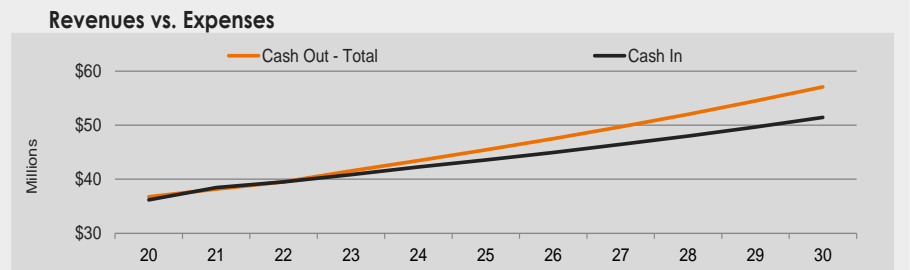
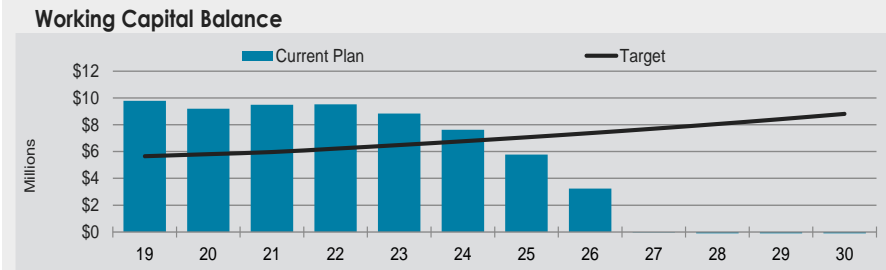
City of Lake Worth Beach

Financial Analysis & Management System | By Stantec

General Fund

CALC SAVE LAST CTRL 5/10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
Millage Rate	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	
Fire MSTU	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	3.4581	
Total Millage	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	8.9526	
Taxable Value Increase	9.8%	9.4%	8.0%	7.0%	7.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	Scenario Manager
Cash Flow Surplus/(Deficit) \$M	\$ (0.60)	\$ 0.30	\$ 0.03	\$ (0.69)	\$ (1.21)	\$ (1.84)	\$ (2.55)	\$ (3.26)	\$ (4.04)	\$ (4.80)	\$ (5.65)	Restructuring Y
End of Year Fund Balance \$M	\$ 9.19	\$ 9.49	\$ 9.52	\$ 8.83	\$ 7.62	\$ 5.78	\$ 3.23	\$ (0.03)	\$ (4.07)	\$ (8.87)	\$ (14.52)	
Target Fund Balance \$M	\$ 5.81	\$ 5.97	\$ 6.22	\$ 6.49	\$ 6.77	\$ 7.06	\$ 7.37	\$ 7.70	\$ 8.05	\$ 8.42	\$ 8.80	
Balance % of Expenses	25.00%	24.87%	24.10%	21.25%	17.54%	12.72%	6.80%	-0.06%	-7.82%	-16.28%	-25.43%	



Preliminary Financial Management Plan

Pro Forma

Schedule 2

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
MILLAGE RATE	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945	5.4945
TOTAL TAXABLE VALUE (000's) ⁽¹⁾	\$ 1,992,096	\$ 2,179,239	\$ 2,353,578	\$ 2,518,328	\$ 2,694,611	\$ 2,856,288	\$ 3,027,665	\$ 3,209,325	\$ 3,401,884	\$ 3,605,997	\$ 3,822,357
AD-VALOREM TAX REVENUES											
Applied Ad Valorem Revenues	\$ 10,945,572	\$ 11,973,826	\$ 12,931,732	\$ 13,836,953	\$ 14,805,540	\$ 15,693,872	\$ 16,635,505	\$ 17,633,635	\$ 18,691,653	\$ 19,813,152	\$ 21,001,942
% Budgetary Adjustment	95.0%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%	94.5%
SUBTOTAL CALCULATED AD VALOREM TAX REVENUES	\$ 10,398,293	\$ 11,315,266	\$ 12,220,487	\$ 13,075,921	\$ 13,991,235	\$ 14,830,709	\$ 15,720,552	\$ 16,663,785	\$ 17,663,612	\$ 18,723,429	\$ 19,846,835
Delinquent Ad Valorem	\$ 40,819	\$ 40,819	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800
Interest-Delinquent	\$ 13,283	\$ 13,283	\$ 14,500	\$ 15,700	\$ 17,000	\$ 18,200	\$ 19,500	\$ 20,700	\$ 21,900	\$ 23,200	\$ 24,600
TOTAL AD-VALOREM REVENUES	\$ 10,452,396	\$ 11,369,368	\$ 12,275,787	\$ 13,132,421	\$ 14,049,035	\$ 14,889,709	\$ 15,780,852	\$ 16,725,285	\$ 17,726,312	\$ 18,787,429	\$ 19,912,235
% Change by year		8.8%	8.0%	7.0%	7.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
EXECUTED OTHER REVENUES											
Other Taxes	\$ 4,714,468	\$ 5,085,372	\$ 5,123,300	\$ 5,156,000	\$ 5,188,800	\$ 5,201,000	\$ 5,213,100	\$ 5,225,000	\$ 5,236,800	\$ 5,248,500	\$ 5,260,300
Permits, Fees and Special	\$ 1,091,286	\$ 1,120,569	\$ 1,129,600	\$ 1,166,300	\$ 1,175,700	\$ 1,214,200	\$ 1,223,900	\$ 1,264,100	\$ 1,274,200	\$ 1,316,300	\$ 1,326,800
Intergovernmental Revenue	\$ 4,910,495	\$ 5,178,100	\$ 5,292,300	\$ 5,408,600	\$ 5,527,300	\$ 5,648,400	\$ 5,772,000	\$ 5,898,200	\$ 6,026,900	\$ 6,158,300	\$ 6,292,800
Charge for Services	\$ 1,632,467	\$ 1,905,480	\$ 1,941,900	\$ 1,977,100	\$ 2,013,400	\$ 2,050,800	\$ 2,089,400	\$ 2,129,100	\$ 2,170,000	\$ 2,212,300	\$ 2,256,000
Fines & Forfeitures	\$ 608,867	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900
Miscellaneous Revenues	\$ 159,838	\$ 144,946	\$ 146,641	\$ 143,341	\$ 133,857	\$ 118,600	\$ 96,653	\$ 67,604	\$ 51,600	\$ 51,600	\$ 51,600
Other Sources	\$ 12,587,928	\$ 12,619,130	\$ 12,589,118	\$ 12,852,372	\$ 13,134,144	\$ 13,435,860	\$ 13,759,057	\$ 14,105,400	\$ 14,476,689	\$ 14,874,866	\$ 15,302,035
SUBTOTAL EXECUTED OTHER REVENUES	\$ 25,705,350	\$ 27,082,497	\$ 27,251,759	\$ 27,732,613	\$ 28,202,102	\$ 28,697,760	\$ 29,183,010	\$ 29,718,305	\$ 30,265,089	\$ 30,890,766	\$ 31,518,435
% Change by year		5.36%	0.62%	1.76%	1.69%	1.76%	1.69%	1.83%	1.84%	2.07%	2.03%
TOTAL GENERAL FUND REVENUES	\$ 36,157,746	\$ 38,451,864	\$ 39,527,546	\$ 40,865,034	\$ 42,251,137	\$ 43,587,469	\$ 44,963,862	\$ 46,443,590	\$ 47,991,401	\$ 49,678,195	\$ 51,430,670
% Change by year		6.34%	2.80%	3.38%	3.39%	3.16%	3.16%	3.29%	3.33%	3.51%	3.53%
GENERAL FUND EXPENSES											
Salaries & Benefits	\$ 13,909,044	\$ 15,557,832	\$ 16,480,636	\$ 17,467,946	\$ 18,524,707	\$ 19,656,262	\$ 20,868,383	\$ 22,167,312	\$ 23,559,793	\$ 25,053,120	\$ 26,655,178
Operating Expenditures	\$ 20,938,616	\$ 20,234,787	\$ 20,835,097	\$ 21,450,562	\$ 22,081,573	\$ 22,721,317	\$ 23,377,342	\$ 24,050,067	\$ 24,739,922	\$ 25,447,350	\$ 26,172,803
Capital Outlay	\$ 18,500	\$ 8,500	\$ 8,713	\$ 8,930	\$ 9,154	\$ 9,382	\$ 9,617	\$ 9,857	\$ 10,104	\$ 10,356	\$ 10,615
Other Uses	\$ 1,892,439	\$ 2,350,062	\$ 2,174,704	\$ 2,625,950	\$ 2,844,119	\$ 3,043,562	\$ 3,254,849	\$ 3,479,778	\$ 3,717,867	\$ 3,969,651	\$ 4,237,807
Calculated Long Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ADJUSTED GENERAL FUND EXPENSES	\$ 36,758,599	\$ 38,151,181	\$ 39,499,149	\$ 41,553,389	\$ 43,459,553	\$ 45,430,523	\$ 47,510,191	\$ 49,707,014	\$ 52,027,686	\$ 54,480,477	\$ 57,076,403
Personal Services % Change		11.85%	5.93%	5.99%	6.05%	6.11%	6.17%	6.22%	6.28%	6.34%	6.39%
Operating % Change		-3.36%	2.97%	2.95%	2.94%	2.90%	2.89%	2.88%	2.87%	2.86%	2.85%
Total O&M Expense % Change		2.71%	4.26%	4.30%	4.34%	4.36%	4.41%	4.46%	4.51%	4.56%	4.61%
Total Expense % Change by year		3.79%	3.53%	5.20%	4.59%	4.54%	4.58%	4.62%	4.67%	4.71%	4.76%
NET OPERATING INCOME	\$ (600,853)	\$ 300,683	\$ 28,397	\$ (688,354)	\$ (1,208,416)	\$ (1,843,053)	\$ (2,546,328)	\$ (3,263,424)	\$ (4,036,286)	\$ (4,802,282)	\$ (5,645,734)
NET CHANGE IN FUND BALANCE											
Unrestricted General Fund Balance - Beginning Year	\$ 9,790,067	\$ 9,189,214	\$ 9,489,897	\$ 9,518,293	\$ 8,829,939	\$ 7,621,523	\$ 5,778,469	\$ 3,232,141	\$ (31,283)	\$ (4,067,569)	\$ (8,869,851)
Plus/(Less): Net Income	\$ (600,853)	\$ 300,683	\$ 28,397	\$ (688,354)	\$ (1,208,416)	\$ (1,843,053)	\$ (2,546,328)	\$ (3,263,424)	\$ (4,036,286)	\$ (4,802,282)	\$ (5,645,734)
Plus/(Less): Net Income	\$ 9,189,214	\$ 9,489,897	\$ 9,518,293	\$ 8,829,939	\$ 7,621,523	\$ 5,778,469	\$ 3,232,141	\$ (31,283)	\$ (4,067,569)	\$ (8,869,851)	\$ (14,515,584)
RESERVE TARGET											
Minimum Reserve Target % of Operating Expenses	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%
Minimum Reserve Target	\$ 5,807,943	\$ 5,965,437	\$ 6,219,289	\$ 6,486,418	\$ 6,767,713	\$ 7,062,930	\$ 7,374,287	\$ 7,702,896	\$ 8,049,953	\$ 8,416,745	\$ 8,804,664
Total Reserve Balance Requirement	\$ 5,807,943	\$ 5,965,437	\$ 6,219,289	\$ 6,486,418	\$ 6,767,713	\$ 7,062,930	\$ 7,374,287	\$ 7,702,896	\$ 8,049,953	\$ 8,416,745	\$ 8,804,664
Fund Balance in Excess/(Deficiency) of Min. Reserve	\$ 3,381,270	\$ 3,524,460	\$ 3,299,004	\$ 2,343,521	\$ 853,809	\$ (1,284,461)	\$ (4,142,147)	\$ (7,734,180)	\$ (12,117,521)	\$ (17,286,596)	\$ (23,320,248)

(1) FY 2020 is based upon certified FY 2020 taxable values and FY 2021 reflects estimated taxable values as provided by Palm Beach County Property Appraiser.

Preliminary Financial Management Plan

Revenue Projection Summary

Schedule 3

Revenue Type	FY 2020 Preliminary	FY 2021 Preliminary	FY 2021 Preliminary	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected
Ad Valorem	\$ 10,452,396	\$ 11,369,368	\$ 12,275,787	\$ 13,132,421	\$ 14,049,035	\$ 14,889,709	\$ 15,780,852	\$ 16,725,285	\$ 17,726,312	\$ 18,787,429	\$ 19,912,235
Other Taxes	\$ 4,714,468	\$ 5,085,372	\$ 5,123,300	\$ 5,156,000	\$ 5,188,800	\$ 5,201,000	\$ 5,213,100	\$ 5,225,000	\$ 5,236,800	\$ 5,248,500	\$ 5,260,300
Permits, Fees and Special	\$ 1,091,286	\$ 1,120,569	\$ 1,129,600	\$ 1,166,300	\$ 1,175,700	\$ 1,214,200	\$ 1,223,900	\$ 1,264,100	\$ 1,274,200	\$ 1,316,300	\$ 1,326,800
Intergovernmental Revenue	\$ 4,910,495	\$ 5,178,100	\$ 5,292,300	\$ 5,408,600	\$ 5,527,300	\$ 5,648,400	\$ 5,772,000	\$ 5,898,200	\$ 6,026,900	\$ 6,158,300	\$ 6,292,800
Charge For Services	\$ 1,632,467	\$ 1,905,480	\$ 1,941,900	\$ 1,977,100	\$ 2,013,400	\$ 2,050,800	\$ 2,089,400	\$ 2,129,100	\$ 2,170,000	\$ 2,212,300	\$ 2,256,000
Fines & Forfeitures	\$ 608,867	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900
Miscellaneous Revenues	\$ 159,838	\$ 144,946	\$ 146,641	\$ 143,341	\$ 133,857	\$ 118,600	\$ 96,653	\$ 67,604	\$ 51,600	\$ 51,600	\$ 51,600
Other Sources	\$ 12,587,928	\$ 12,619,130	\$ 12,589,118	\$ 12,852,372	\$ 13,134,144	\$ 13,435,860	\$ 13,759,057	\$ 14,105,400	\$ 14,476,689	\$ 14,874,866	\$ 15,302,035
Total: Revenue by Type	\$ 36,157,746	\$ 38,451,864	\$ 39,527,546	\$ 40,865,034	\$ 42,251,137	\$ 43,587,469	\$ 44,963,862	\$ 46,443,590	\$ 47,991,401	\$ 49,678,195	\$ 51,430,670

Revenue Execution % ⁽¹⁾

Ad Valorem	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Other Taxes	90%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Permits, Fees and Special	90%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Intergovernmental Revenue	90%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Charge For Services	90%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Fines & Forfeitures	90%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Miscellaneous Revenues	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Other Sources	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Executed Revenue

Ad Valorem	\$ 10,452,396	\$ 11,369,368	\$ 12,275,787	\$ 13,132,421	\$ 14,049,035	\$ 14,889,709	\$ 15,780,852	\$ 16,725,285	\$ 17,726,312	\$ 18,787,429	\$ 19,912,235
Other Taxes	\$ 4,243,022	\$ 5,085,372	\$ 5,123,300	\$ 5,156,000	\$ 5,188,800	\$ 5,201,000	\$ 5,213,100	\$ 5,225,000	\$ 5,236,800	\$ 5,248,500	\$ 5,260,300
Permits, Fees and Special	\$ 982,157	\$ 1,120,569	\$ 1,129,600	\$ 1,166,300	\$ 1,175,700	\$ 1,214,200	\$ 1,223,900	\$ 1,264,100	\$ 1,274,200	\$ 1,316,300	\$ 1,326,800
Intergovernmental Revenue	\$ 4,419,446	\$ 5,178,100	\$ 5,292,300	\$ 5,408,600	\$ 5,527,300	\$ 5,648,400	\$ 5,772,000	\$ 5,898,200	\$ 6,026,900	\$ 6,158,300	\$ 6,292,800
Charge For Services	\$ 1,469,220	\$ 1,905,480	\$ 1,941,900	\$ 1,977,100	\$ 2,013,400	\$ 2,050,800	\$ 2,089,400	\$ 2,129,100	\$ 2,170,000	\$ 2,212,300	\$ 2,256,000
Fines & Forfeitures	\$ 547,981	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900	\$ 1,028,900
Miscellaneous Revenues	\$ 159,838	\$ 144,946	\$ 146,641	\$ 143,341	\$ 133,857	\$ 118,600	\$ 96,653	\$ 67,604	\$ 51,600	\$ 51,600	\$ 51,600
Other Sources	\$ 12,587,928	\$ 12,619,130	\$ 12,589,118	\$ 12,852,372	\$ 13,134,144	\$ 13,435,860	\$ 13,759,057	\$ 14,105,400	\$ 14,476,689	\$ 14,874,866	\$ 15,302,035
Total: Executed Revenue	\$ 34,861,987	38,451,864	39,527,546	40,865,034	42,251,137	43,587,469	44,963,862	46,443,590	47,991,401	49,678,195	51,430,670

¹ Given, the prolonged effects of the COVID-19 pandemic, FY 2020 revenues have been adjusted to reflect its anticipated impacts.

Preliminary Financial Management Plan

Expense Projection Summary

Schedule 4

	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
Expenses By Department											
City Commission	\$ 443,626	\$ 445,666	\$ 461,505	\$ 478,153	\$ 495,671	\$ 514,085	\$ 533,504	\$ 554,005	\$ 575,672	\$ 598,599	\$ 622,886
City Manager	\$ 701,344	\$ 658,411	\$ 680,303	\$ 703,105	\$ 726,870	\$ 751,615	\$ 777,437	\$ 804,399	\$ 832,569	\$ 862,022	\$ 892,836
City Clerk	\$ 529,904	\$ 584,923	\$ 608,424	\$ 633,221	\$ 659,407	\$ 687,042	\$ 716,280	\$ 747,241	\$ 780,055	\$ 814,866	\$ 851,827
Internal Auditor	\$ 177,728	\$ 183,785	\$ 190,346	\$ 197,208	\$ 204,390	\$ 211,913	\$ 219,798	\$ 228,070	\$ 236,753	\$ 245,876	\$ 255,468
City Attorney	\$ 627,305	\$ 716,385	\$ 734,274	\$ 752,610	\$ 771,404	\$ 790,647	\$ 810,371	\$ 830,589	\$ 851,313	\$ 872,556	\$ 894,331
Finance	\$ 1,445,267	\$ 1,786,870	\$ 1,859,999	\$ 1,937,201	\$ 2,018,773	\$ 2,104,910	\$ 2,196,090	\$ 2,292,693	\$ 2,395,131	\$ 2,503,854	\$ 2,619,350
HR Admin	\$ 324,342	\$ 180,521	\$ 186,783	\$ 193,359	\$ 200,271	\$ 207,510	\$ 215,138	\$ 223,183	\$ 231,678	\$ 240,658	\$ 250,162
Community Development	\$ 178,988	\$ 137,115	\$ 142,328	\$ 147,825	\$ 153,629	\$ 159,764	\$ 166,255	\$ 173,131	\$ 180,423	\$ 188,164	\$ 196,393
Planning & Zoning	\$ 670,837	\$ 827,923	\$ 861,416	\$ 896,735	\$ 934,009	\$ 973,368	\$ 1,014,977	\$ 1,059,001	\$ 1,105,620	\$ 1,155,029	\$ 1,207,440
Code Enforcement	\$ 1,325,080	\$ 1,350,258	\$ 1,407,434	\$ 1,467,908	\$ 1,531,925	\$ 1,599,743	\$ 1,671,660	\$ 1,747,991	\$ 1,829,078	\$ 1,915,294	\$ 2,007,043
Business License	\$ 102,746	\$ 117,488	\$ 123,230	\$ 129,376	\$ 135,961	\$ 143,024	\$ 150,606	\$ 158,754	\$ 167,518	\$ 176,954	\$ 187,122
Strategic Planning & Design	\$ 169,325	\$ 100,979	\$ 104,412	\$ 108,009	\$ 111,781	\$ 115,743	\$ 119,907	\$ 124,288	\$ 128,903	\$ 133,769	\$ 138,907
Police Admin	\$ 16,384,349	\$ 17,166,258	\$ 17,777,341	\$ 18,417,694	\$ 19,089,118	\$ 19,792,844	\$ 20,531,630	\$ 21,307,689	\$ 22,123,390	\$ 22,981,272	\$ 23,884,058
Fire Admin	\$ 3,108,096	\$ 3,466,020	\$ 3,728,756	\$ 4,011,530	\$ 4,315,874	\$ 4,643,437	\$ 4,995,994	\$ 5,375,455	\$ 5,783,876	\$ 6,223,471	\$ 6,696,624
Public Services Admin	\$ 278,368	\$ 337,547	\$ 350,407	\$ 363,951	\$ 378,227	\$ 393,286	\$ 409,189	\$ 426,000	\$ 443,788	\$ 462,627	\$ 482,599
Public Services Streets	\$ 1,865,575	\$ 1,033,301	\$ 1,162,453	\$ 1,295,571	\$ 1,432,823	\$ 1,569,753	\$ 1,711,143	\$ 1,857,195	\$ 2,008,127	\$ 2,164,169	\$ 2,325,570
Parking Facilities	\$ 2,850	\$ 1,850	\$ 1,896	\$ 1,944	\$ 1,992	\$ 2,042	\$ 2,093	\$ 2,145	\$ 2,199	\$ 2,254	\$ 2,310
Grounds	\$ 2,147,784	\$ 2,133,182	\$ 2,211,893	\$ 2,294,625	\$ 2,381,660	\$ 2,472,940	\$ 2,569,152	\$ 2,670,655	\$ 2,777,835	\$ 2,891,117	\$ 3,010,958
Cemetery	\$ 262,336	\$ 261,216	\$ 269,879	\$ 278,915	\$ 288,345	\$ 298,152	\$ 308,403	\$ 319,126	\$ 330,349	\$ 342,105	\$ 354,430
Custodial	\$ 188,485	\$ 150,913	\$ 154,715	\$ 158,613	\$ 162,610	\$ 166,707	\$ 170,908	\$ 175,215	\$ 179,631	\$ 184,158	\$ 188,800
Maintenance	\$ 1,130,593	\$ 1,147,899	\$ 1,193,476	\$ 1,241,540	\$ 1,292,270	\$ 1,345,697	\$ 1,402,192	\$ 1,461,987	\$ 1,525,327	\$ 1,592,483	\$ 1,663,748
Recreation Admin	\$ 151,097	\$ 375,896	\$ 390,793	\$ 406,496	\$ 423,062	\$ 440,552	\$ 459,036	\$ 478,585	\$ 499,280	\$ 521,207	\$ 544,461
Library	\$ 434,536	\$ 452,718	\$ 468,252	\$ 484,524	\$ 501,584	\$ 519,351	\$ 538,016	\$ 557,641	\$ 578,295	\$ 600,050	\$ 622,986
Community Programs	\$ 711,567	\$ 721,464	\$ 746,855	\$ 773,483	\$ 801,431	\$ 830,383	\$ 860,337	\$ 892,898	\$ 926,681	\$ 962,306	\$ 999,909
Recreation Facilities	\$ 884,963	\$ 825,569	\$ 852,148	\$ 879,915	\$ 908,947	\$ 938,909	\$ 970,303	\$ 1,003,225	\$ 1,037,780	\$ 1,074,080	\$ 1,112,248
Special Events	\$ 364,670	\$ 382,562	\$ 394,412	\$ 406,739	\$ 419,571	\$ 432,937	\$ 446,870	\$ 461,404	\$ 476,577	\$ 492,429	\$ 509,003
Non-Departmental	\$ 2,146,839	\$ 2,604,462	\$ 2,435,421	\$ 2,893,141	\$ 3,117,948	\$ 3,324,167	\$ 3,542,401	\$ 3,774,451	\$ 4,019,840	\$ 4,279,107	\$ 4,554,934
Calculated Long Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses by Department:	\$ 36,758,599	\$ 38,151,181	\$ 39,499,149	\$ 41,553,389	\$ 43,459,553	\$ 45,430,523	\$ 47,510,191	\$ 49,707,014	\$ 52,027,686	\$ 54,480,477	\$ 57,076,403
Expenses by Category											
Salaries & Benefits	\$ 13,909,044	\$ 15,557,832	\$ 16,480,636	\$ 17,467,946	\$ 18,524,707	\$ 19,656,262	\$ 20,868,383	\$ 22,167,312	\$ 23,559,793	\$ 25,053,120	\$ 26,655,178
Operating Expenditures	\$ 20,938,616	\$ 20,234,787	\$ 20,835,097	\$ 21,450,562	\$ 22,081,573	\$ 22,721,317	\$ 23,377,342	\$ 24,050,067	\$ 24,739,922	\$ 25,447,350	\$ 26,172,803
Capital Outlay	\$ 18,500	\$ 8,500	\$ 8,713	\$ 8,930	\$ 9,154	\$ 9,382	\$ 9,617	\$ 9,857	\$ 10,104	\$ 10,356	\$ 10,615
Other Uses	\$ 1,892,439	\$ 2,350,062	\$ 2,174,704	\$ 2,625,950	\$ 2,844,119	\$ 3,043,562	\$ 3,254,849	\$ 3,479,778	\$ 3,717,867	\$ 3,969,651	\$ 4,237,807
Calculated Long Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses by Category:	\$ 36,758,599	\$ 38,151,181	\$ 39,499,149	\$ 41,553,389	\$ 43,459,553	\$ 45,430,523	\$ 47,510,191	\$ 49,707,014	\$ 52,027,686	\$ 54,480,477	\$ 57,076,403
Expense Execution %											
Salaries & Benefits	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Operating Expenditures	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capital Outlay	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Other Uses	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Calculated Long Term Debt Service	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Executed Expenses By Category											
Salaries & Benefits	\$ 13,909,044	\$ 15,557,832	\$ 16,480,636	\$ 17,467,946	\$ 18,524,707	\$ 19,656,262	\$ 20,868,383	\$ 22,167,312	\$ 23,559,793	\$ 25,053,120	\$ 26,655,178
Operating Expenditures	\$ 20,938,616	\$ 20,234,787	\$ 20,835,097	\$ 21,450,562	\$ 22,081,573	\$ 22,721,317	\$ 23,377,342	\$ 24,050,067	\$ 24,739,922	\$ 25,447,350	\$ 26,172,803
Capital Outlay	\$ 18,500	\$ 8,500	\$ 8,713	\$ 8,930	\$ 9,154	\$ 9,382	\$ 9,617	\$ 9,857	\$ 10,104	\$ 10,356	\$ 10,615
Other Uses	\$ 1,892,439	\$ 2,350,062	\$ 2,174,704	\$ 2,625,950	\$ 2,844,119	\$ 3,043,562	\$ 3,254,849	\$ 3,479,778	\$ 3,717,867	\$ 3,969,651	\$ 4,237,807
Calculated Long Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Executed Expenses by Category:	\$ 36,758,599	\$ 38,151,181	\$ 39,499,149	\$ 41,553,389	\$ 43,459,553	\$ 45,430,523	\$ 47,510,191	\$ 49,707,014	\$ 52,027,686	\$ 54,480,477	\$ 57,076,403

FY 2019 Beginning Balances as of 10/1/2019

Schedule 5

Type	Balance as of 10/1/2019	% Included	Balances Included in Model
Nonspendable:			
Prepaid items	\$ 20,856	100.0%	\$ 20,856
Inventories	\$ -	100.0%	\$ -
Restricted for:			
Public safety	\$ -		\$ -
Grants	\$ -	100.0%	\$ -
Committed to:			
Parking improvements	\$ -	100.0%	\$ -
Public safety	\$ -	100.0%	\$ -
Tree preservation	\$ -	100.0%	\$ -
Energy conservation	\$ -	100.0%	\$ -
Culture and recreation	\$ -	100.0%	\$ -
Assigned to:			
Subsequent year's budget	\$ 730,244	100.0%	\$ 730,244
Capital projects	\$ -	100.0%	\$ -
Housing initiative	\$ 9,267	100.0%	\$ 9,267
Unassigned (deficit)	\$ 3,969,987	100.0%	\$ 3,969,987
Plus Reimbursement Proceeds:			
Series 2020B (Taxable) ¹	\$ 5,059,713	100.0%	\$ 5,059,713
Net Unrestricted Fund Balance	\$ 15,811,067		\$ 9,790,067

¹ Reflects reimbursement proceeds as part of 2020B Series issued in the summer of 2020 and brought into analysis as "unrestricted monies" available for payment of capital as well as operating expenses.

Preliminary Financial Management Plan

Revenue Escalation Factors

Schedule 6

Account	Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
001-0000-311.10-10	Current	Property Value	9.50%	8.00%	8.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%
001-0000-311.10-13	CRA	Property Value	9.50%	8.00%	8.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%
001-0000-311.10-30	Delinquent	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-311.10-50	Interest - Delinquent	Property Value	9.50%	8.00%	8.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%
001-0000-312.10-15	Gas Tax	Development	1.76%	1.21%	1.18%	1.16%	1.13%	1.11%	1.09%	1.07%	1.07%
001-0000-313.10-00	Local Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-313.40-00	Gas	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-313.70-00	Propane	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-313.80-00	Refuse	Development	1.76%	1.21%	1.18%	1.16%	1.13%	1.11%	1.09%	1.07%	1.07%
001-0000-314.10-00	Electricity	Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-314.20-00	Telecommunications	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-314.30-00	Water	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-314.40-00	Gas	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-314.80-00	Propane	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-321.41-00	General	Business Tax Receipt	0.00%	5.00%	0.00%	5.00%	0.00%	5.00%	0.00%	5.00%	0.00%
001-0000-321.42-00	Certificate of Use Fee	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
001-0000-322.10-50	Public Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-322.30-10	Public Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-323.10-00	Public Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-323.30-00	Community Development	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-329.10-10	Foreclosure Registry Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-329.10-20	Public Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-335.10-20	Vehicle Rebate	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-335.10-40	Mobile Home Licenses	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-335.10-50	Alcoholic Beverages Licen	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-335.10-70	Entitlement	Population	2.51%	2.47%	2.44%	2.41%	2.38%	2.36%	2.33%	2.31%	2.31%
001-0000-335.10-80	Half Cent Sales Taxes	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
001-0000-335.10-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-335.90-00	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-337.30-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-338.10-01	County Contributions	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-339.10-30	Local Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-339.10-35	Regional Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-339.10-70	Stormwater	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-339.10-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.30-30	Public Services	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.30-87	Code	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.30-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-10	Zoning Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-11	Planning Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-12	Historic Preservation Fee	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-13	Mapping Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-14	Business License Review-P	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-17	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-18	Applicant Charges	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-30	Certification/Records	Development	1.76%	1.21%	1.18%	1.16%	1.13%	1.11%	1.09%	1.07%	1.07%

Revenue Escalation Factors

Schedule 6

Account	Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
001-0000-341.90-40	Photocopies	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-60	Reimbursements	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-81	NSF Fees - Business	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-341.90-90	Miscellaneous	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-342.10-20	False Alarms	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-342.20-20	False Alarms	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-342.50-30	Use & Occ Inspection	Development	1.76%	1.21%	1.18%	1.16%	1.13%	1.11%	1.09%	1.07%	1.07%
001-0000-343.30-40	Water outside Surcharge	Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
001-0000-343.50-40	Sewer Outside Charge	Sewer	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
001-0000-343.80-10	Cemetery Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-344.50-30	Parking Permits	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-344.50-40	Boat Launch	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-344.50-41	Boat Launch taxable	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.10-10	Library Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.30-40	Summer Camp	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.30-50	Sports Program	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.30-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.40-32	4th of July Celebration	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.40-33	Evenings on the Avenue	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.40-99	Other Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.41-32	4th of July Celebration	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.41-33	Evenings on the Avenue	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.41-99	Other Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.50-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.90-10	Park Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.90-50	Osbourne Center Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.90-80	Tax Exempt Sales	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-347.90-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-351.10-00	Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-352.00-00	Library Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-352.10-00	Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.10-00	Parking Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.10-10	Delinquent	Property Value	9.50%	8.00%	8.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%
001-0000-354.20-00	Code	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.20-10	Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.20-20	Citations	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.25-00	Noise Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-354.40-00	Late Fees	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-361.10-10	Investments	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-361.10-20	Tax Collections	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-361.10-50	Miscellaneous	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-362.10-40	Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-362.90-00	Miscellaneous	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-369.90-90	Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.10-02	Community Redevelopment	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.10-65	Simpkin Trust Fund	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Revenue Escalation Factors

Schedule 6

Account	Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
001-0000-381.40-01	Electric	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.40-02	Water	Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
001-0000-381.40-03	Local Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.40-05	Regional Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.40-08	Stormwater	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-381.40-10	Sanitation	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.10-00	Electric	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.10-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.15-00	Water	Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
001-0000-382.20-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.30-00	Refuse	Development	1.76%	1.21%	1.18%	1.16%	1.13%	1.11%	1.09%	1.07%	1.07%
001-0000-382.30-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.40-00	Stormwater	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.40-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.50-00	CRA	Property Value	9.50%	8.00%	8.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%
001-0000-382.60-00	Local Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.60-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.65-00	Regional Sewer	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.65-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.70-00	Building Fund	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-382.70-10	Franchise Fee	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-384.90-40	Reimb - Special Events	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
001-0000-384.90-41	Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Cost Escalation Factors

Schedule 7

Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
<u>Personnel Services</u>										
Regular	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Non-voluntary Lay-off	Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Part Time	Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Longevity	Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Other Pays	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
FICA Taxes	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
401-a Plan	Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Life & Health Insurance	Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
W/C Regular	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Recruiting Expense	No inflation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<u>Operations & Maintenance</u>										
Legal	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Medical	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Internal IT Support	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Accounting & Auditing	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Maintenance	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Contractual Service	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Commissions	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Training/Registration	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Lodging/Transportation	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Postage & Freight	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Water	Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewer	Sewer	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Electricity	Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Refuse/Waste Disposal	Refuse/Waste Disposal	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating/Capital Leasing	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Property/Liability	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Buildings	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Equipment-General	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Equipment-Garage	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Heavy Equipment	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Heavy Equip - ext repairs	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

Cost Escalation Factors

Schedule 7

Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Other	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Printing & Binding	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Promotional Activities	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Advertising	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Elections	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Office Supplies	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Census Count Supplies	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Gas, Lubricants & Oil	Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Small Tools & Equipment	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Recreation Programs	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Chemicals	Chemicals	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Uniforms	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Boat Launch	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Road Materials & Supplies	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Books, Publ, Subsc & Memb	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Library Materials	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Equipment-Technology	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Bank Charges and Fees	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Outlay										
Improvements	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Machinery & Equipment	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Misc. Equipment	Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Uses										
Principal	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interest	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Transfer to CRA	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
To Grant Fund	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Escalation Factor		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Composite O&M Escalation		3.53%	5.20%	4.59%	4.54%	4.58%	4.62%	4.67%	4.71%	4.76%

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 8

Type	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
1	Ad valorem Current	\$ 8,596,123	\$ 9,405,473	\$ 10,211,876	\$ 10,863,260	\$ 11,560,241	\$ 12,199,472	\$ 12,877,057	\$ 13,595,297	\$ 14,356,631	\$ 15,163,645	\$ 16,019,081
2	Ad valorem CRA	\$ 1,802,170	\$ 1,909,793	\$ 2,008,611	\$ 2,212,661	\$ 2,430,995	\$ 2,631,238	\$ 2,843,495	\$ 3,068,489	\$ 3,306,981	\$ 3,559,784	\$ 3,827,754
3	Ad valorem Delinquent	\$ 40,819	\$ 40,819	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800	\$ 40,800
4	Ad valorem Interest - Delinquent	\$ 13,283	\$ 13,283	\$ 14,500	\$ 15,700	\$ 17,000	\$ 18,200	\$ 19,500	\$ 20,700	\$ 21,900	\$ 23,200	\$ 24,600
5	Other Taxes Gas Tax	\$ 969,092	\$ 880,000	\$ 895,500	\$ 906,300	\$ 917,000	\$ 927,600	\$ 938,100	\$ 948,500	\$ 958,800	\$ 969,000	\$ 979,300
6	Other Taxes Refuse	\$ 96,874	\$ 130,000	\$ 132,300	\$ 133,900	\$ 135,500	\$ 137,100	\$ 138,700	\$ 140,200	\$ 141,700	\$ 143,200	\$ 144,700
7	Other Taxes Electricity	\$ 2,064,000	\$ 2,010,000	\$ 2,030,100	\$ 2,050,400	\$ 2,070,900	\$ 2,070,900	\$ 2,070,900	\$ 2,070,900	\$ 2,070,900	\$ 2,070,900	\$ 2,070,900
8	Other Taxes Telecommunications	\$ 879,238	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000	\$ 835,000
9	Other Taxes Water	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000
10	Other Taxes Gas	\$ 117,373	\$ 117,372	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400	\$ 117,400
11	Other Taxes Propane	\$ 21,722	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000
12	Permits, Fees and Special General	\$ 577,500	\$ 550,000	\$ 550,000	\$ 577,500	\$ 577,500	\$ 606,400	\$ 606,400	\$ 636,700	\$ 636,700	\$ 668,500	\$ 668,500
13	Permits, Fees and Special Certificate of Use Fee	\$ 500,000	\$ 450,000	\$ 459,000	\$ 468,200	\$ 477,600	\$ 487,200	\$ 496,900	\$ 506,800	\$ 516,900	\$ 527,200	\$ 537,700
14	Permits, Fees and Special Bldg Permits	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
15	Permits, Fees and Special Public Services	\$ 18,471	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500	\$ 17,500
16	Permits, Fees and Special Re-inspection Fee	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
17	Permits, Fees and Special Community Development	\$ 15,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
18	Permits, Fees and Special Foreclosure Registry Fees	\$ 100,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
19	Permits, Fees and Special Public Services	\$ 1,569	\$ 1,569	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
20	Intergovernmental Revenue Vehicle Rebate	\$ 25,460	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
21	Intergovernmental Revenue Mobile Home Licenses	\$ 47,746	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000
22	Intergovernmental Revenue Alcohol Beverages Licen	\$ 55,601	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100	\$ 55,100
23	Intergovernmental Revenue Entitlement	\$ 1,700,000	\$ 1,680,000	\$ 1,722,200	\$ 1,764,700	\$ 1,807,800	\$ 1,851,400	\$ 1,895,500	\$ 1,940,200	\$ 1,985,400	\$ 2,031,200	\$ 2,078,000
24	Intergovernmental Revenue Half Cent Sales Taxes	\$ 3,145,842	\$ 2,880,000	\$ 2,952,000	\$ 3,025,800	\$ 3,101,400	\$ 3,178,900	\$ 3,258,400	\$ 3,339,900	\$ 3,423,400	\$ 3,509,000	\$ 3,596,700
25	Intergovernmental Revenue County Contributions	\$ 481,457	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000
26	Charge for Services Code	\$ 150,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
27	Charge for Services Other	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
28	Charge for Services Zoning Fees	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
29	Charge for Services Planning Fees	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000
30	Charge for Services Historic Preservation Fee	\$ 27,842	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
31	Charge for Services Mapping Fees	\$ 750	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
32	Charge for Services Business License Review-P	\$ 20,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
33	Charge for Services Applicant Charges	\$ 8,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
34	Charge for Services Certification/Records	\$ 132,000	\$ 139,000	\$ 141,400	\$ 143,100	\$ 144,800	\$ 146,500	\$ 148,200	\$ 149,800	\$ 151,400	\$ 153,000	\$ 154,600
35	Charge for Services Photocopies	\$ 320	\$ 320	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300
36	Charge for Services Reimbursements	\$ 130	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37	Charge for Services NSF and Bank Charges	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
38	Charge for Services NSF Fees - Business	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
39	Charge for Services Miscellaneous	\$ 142	\$ 140	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
40	Charge for Services False Alarms	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000
41	Charge for Services COU - Code Fee	\$ -	\$ 1,575	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600
42	Charge for Services Use & Occ Inspection	\$ 300,000	\$ 300,000	\$ 305,300	\$ 309,000	\$ 312,600	\$ 316,200	\$ 319,800	\$ 323,400	\$ 326,900	\$ 330,400	\$ 333,900
43	Charge for Services Water outside Surcharge	\$ 613,612	\$ 615,000	\$ 633,500	\$ 652,500	\$ 672,100	\$ 692,300	\$ 713,100	\$ 734,500	\$ 756,500	\$ 779,200	\$ 802,600
44	Charge for Services Sewer Outside Charge	\$ 205,770	\$ 206,000	\$ 216,300	\$ 227,100	\$ 238,500	\$ 250,400	\$ 262,900	\$ 276,000	\$ 289,800	\$ 304,300	\$ 319,500
45	Charge for Services Cemetery Fees	\$ 22,068	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000	\$ 22,000
46	Charge for Services Parking Permits	\$ 15,094	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
47	Charge for Services Boat Launch	\$ 13,525	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
48	Charge for Services Boat Launch taxable	\$ 17,532	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
49	Charge for Services In-Person Service Charge	\$ -	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
50	Charge for Services Library Fees	\$ 1,145	\$ 1,145	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
51	Charge for Services Rentals	\$ -	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500	\$ 44,500
52	Charge for Services Summer Camp	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
53	Charge for Services Sports Program	\$ 28,680	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500
54	Charge for Services 4th of July Celebration	\$ 6,307	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
55	Charge for Services Evenings on the Avenue	\$ 2,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56	Charge for Services Other Fees	\$ 5,411	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
57	Charge for Services Other Fees	\$ 845	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
58	Charge for Services Park Rental	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000
59	Charge for Services Osbourne Center Rental	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 8

Type	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
60	Charge for Services	\$ 37,922	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
61	Fines & Forfeitures	\$ 32,618	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000
62	Fines & Forfeitures	\$ 6,381	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300
63	Fines & Forfeitures	\$ 30,006	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000
64	Fines & Forfeitures	\$ 603,700	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000
65	Fines & Forfeitures	\$ 2,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
66	Fines & Forfeitures	\$ 56	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
67	Fines & Forfeitures	\$ 1,259	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
68	Miscellaneous Revenues	\$ 97,901	\$ 93,396	\$ 95,041	\$ 91,741	\$ 82,257	\$ 67,000	\$ 45,053	\$ 16,004	\$ -	\$ -	\$ -
69	Miscellaneous Revenues	\$ 327	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
70	Miscellaneous Revenues	\$ 19,449	\$ 19,450	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500	\$ 19,500
71	Miscellaneous Revenues	\$ 1,123	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100	\$ 1,100
72	Miscellaneous Revenues	\$ 41,039	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
73	Other Sources	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
74	Other Sources	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
75	Other Sources	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000
76	Other Sources	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
77	Other Sources	\$ 300,000	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
78	Other Sources	\$ 1,814,900	\$ 1,924,900	\$ 1,924,900	\$ 2,040,216	\$ 2,163,643	\$ 2,295,806	\$ 2,437,379	\$ 2,589,090	\$ 2,751,729	\$ 2,926,146	\$ 3,113,263
79	Other Sources	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491
80	Other Sources	\$ 1,241,160	\$ 1,241,160	\$ 1,241,160	\$ 1,315,515	\$ 1,395,099	\$ 1,480,317	\$ 1,571,602	\$ 1,669,425	\$ 1,774,293	\$ 1,886,755	\$ 2,007,407
81	Other Sources	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728
82	Other Sources	\$ 250,770	\$ 250,770	\$ 250,770	\$ 265,793	\$ 281,873	\$ 299,090	\$ 317,534	\$ 337,299	\$ 358,487	\$ 381,209	\$ 405,586
83	Other Sources	\$ 601,797	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799
84	Other Sources	\$ 73,350	\$ 77,750	\$ 77,750	\$ 82,408	\$ 87,393	\$ 92,732	\$ 98,450	\$ 104,578	\$ 111,147	\$ 118,192	\$ 125,750
85	Other Sources	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570
86	Other Sources	\$ 899,780	\$ 899,780	\$ 899,780	\$ 953,683	\$ 1,011,378	\$ 1,073,157	\$ 1,139,334	\$ 1,210,251	\$ 1,286,275	\$ 1,367,805	\$ 1,455,271
87	Other Sources	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870	\$ 608,870
88	Other Sources	\$ 308,180	\$ 322,680	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700	\$ 322,700
89	Other Sources	\$ 38,592	\$ 40,892	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900	\$ 40,900
90	Other Sources	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
91	Other Sources	\$ 240	\$ 240	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
92	Other Sources	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Total:		\$ 37,597,477	\$ 38,451,864	\$ 39,527,546	\$ 40,865,034	\$ 42,251,137	\$ 43,587,469	\$ 44,963,862	\$ 46,443,590	\$ 47,991,401	\$ 49,678,195	\$ 51,430,670

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

	Department	Category	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
1	City Commission	Salaries & Benefits	Regular	\$ 131,050	\$ 127,500	\$ 131,325	\$ 135,265	\$ 139,323	\$ 143,502	\$ 147,807	\$ 152,242	\$ 156,809	\$ 161,513	\$ 166,359
2	City Commission	Salaries & Benefits	Other Pays	\$ 30,080	\$ 30,000	\$ 30,900	\$ 31,827	\$ 32,782	\$ 33,765	\$ 34,778	\$ 35,822	\$ 36,896	\$ 38,003	\$ 39,143
3	City Commission	Salaries & Benefits	FICA Taxes	\$ 12,326	\$ 10,136	\$ 10,440	\$ 10,754	\$ 11,076	\$ 11,408	\$ 11,751	\$ 12,103	\$ 12,466	\$ 12,840	\$ 13,226
4	City Commission	Salaries & Benefits	401-a Plan	\$ 8,075	\$ 5,400	\$ 5,562	\$ 5,729	\$ 5,901	\$ 6,078	\$ 6,260	\$ 6,448	\$ 6,641	\$ 6,841	\$ 7,046
5	City Commission	Salaries & Benefits	Life & Health Insurance	\$ 54,165	\$ 51,560	\$ 56,716	\$ 62,388	\$ 68,626	\$ 75,489	\$ 83,038	\$ 91,342	\$ 100,476	\$ 110,524	\$ 121,576
6	City Commission	Salaries & Benefits	W/C Regular	\$ 365	\$ 242	\$ 249	\$ 256	\$ 264	\$ 272	\$ 280	\$ 288	\$ 297	\$ 306	\$ 315
7	City Commission	Operating Expenditures	Internal IT Support	\$ 81,317	\$ 93,400	\$ 95,735	\$ 98,128	\$ 100,581	\$ 103,096	\$ 105,673	\$ 108,315	\$ 111,023	\$ 113,798	\$ 116,643
8	City Commission	Operating Expenditures	Other	\$ 700	\$ 700	\$ 718	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812	\$ 832	\$ 853	\$ 874
9	City Commission	Operating Expenditures	Other Contractual Service	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
10	City Commission	Operating Expenditures	Training/Registration	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
11	City Commission	Operating Expenditures	Lodging/Transportation	\$ 27,500	\$ 27,500	\$ 28,188	\$ 28,892	\$ 29,614	\$ 30,355	\$ 31,114	\$ 31,892	\$ 32,689	\$ 33,506	\$ 34,344
12	City Commission	Operating Expenditures	Postage & Freight	\$ 180	\$ 180	\$ 185	\$ 189	\$ 194	\$ 199	\$ 204	\$ 209	\$ 214	\$ 219	\$ 225
13	City Commission	Operating Expenditures	Water	\$ 1,000	\$ 1,000	\$ 1,030	\$ 1,061	\$ 1,093	\$ 1,126	\$ 1,159	\$ 1,194	\$ 1,230	\$ 1,267	\$ 1,305
14	City Commission	Operating Expenditures	Sewer	\$ 700	\$ 700	\$ 735	\$ 772	\$ 810	\$ 851	\$ 893	\$ 938	\$ 985	\$ 1,034	\$ 1,086
15	City Commission	Operating Expenditures	Electricity	\$ 3,600	\$ 3,600	\$ 3,636	\$ 3,672	\$ 3,709	\$ 3,749	\$ 3,790	\$ 3,832	\$ 3,875	\$ 3,919	\$ 3,964
16	City Commission	Operating Expenditures	Refuse/Waste Disposal	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170
17	City Commission	Operating Expenditures	Property/Liability	\$ 23,598	\$ 24,778	\$ 25,397	\$ 26,032	\$ 26,683	\$ 27,350	\$ 28,034	\$ 28,735	\$ 29,453	\$ 30,189	\$ 30,944
18	City Commission	Operating Expenditures	Printing & Binding	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,219	\$ 1,249
19	City Commission	Operating Expenditures	Promotional Activities	\$ 3,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20	City Commission	Operating Expenditures	Promotional - Parade	\$ -	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
21	City Commission	Operating Expenditures	Advertising	\$ 1,600	\$ 1,600	\$ 1,640	\$ 1,681	\$ 1,723	\$ 1,766	\$ 1,810	\$ 1,856	\$ 1,902	\$ 1,949	\$ 1,998
22	City Commission	Operating Expenditures	Other	\$ 3,500	\$ 3,500	\$ 3,588	\$ 3,677	\$ 3,769	\$ 3,863	\$ 3,960	\$ 4,059	\$ 4,160	\$ 4,264	\$ 4,371
23	City Commission	Operating Expenditures	Office Supplies	\$ 800	\$ 800	\$ 820	\$ 841	\$ 862	\$ 883	\$ 905	\$ 928	\$ 951	\$ 975	\$ 999
24	City Commission	Operating Expenditures	Small Tools & Equipment	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
25	City Commission	Operating Expenditures	Uniforms	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,219	\$ 1,249
26	City Commission	Operating Expenditures	Books, Publ, Subsc & Memb	\$ 27,800	\$ 27,800	\$ 28,495	\$ 29,207	\$ 29,938	\$ 30,686	\$ 31,453	\$ 32,239	\$ 33,045	\$ 33,872	\$ 34,718
27	City Manager	Salaries & Benefits	Regular	\$ 389,970	\$ 337,751	\$ 347,884	\$ 358,320	\$ 369,070	\$ 380,142	\$ 391,546	\$ 403,293	\$ 415,391	\$ 427,853	\$ 440,689
28	City Manager	Salaries & Benefits	Longevity	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
29	City Manager	Salaries & Benefits	Other Pays	\$ 12,035	\$ 12,000	\$ 12,360	\$ 12,731	\$ 13,113	\$ 13,506	\$ 13,911	\$ 14,329	\$ 14,759	\$ 15,201	\$ 15,657
30	City Manager	Salaries & Benefits	FICA Taxes	\$ 30,868	\$ 26,851	\$ 27,657	\$ 28,486	\$ 29,341	\$ 30,221	\$ 31,128	\$ 32,062	\$ 33,024	\$ 34,014	\$ 35,035
31	City Manager	Salaries & Benefits	Defined Benefit Plan	\$ 50,046	\$ 37,389	\$ 40,249	\$ 43,328	\$ 46,642	\$ 50,211	\$ 54,052	\$ 58,187	\$ 62,638	\$ 67,430	\$ 72,588
32	City Manager	Salaries & Benefits	401-a Plan	\$ 17,380	\$ 17,407	\$ 17,929	\$ 18,467	\$ 19,021	\$ 19,592	\$ 20,179	\$ 20,785	\$ 21,408	\$ 22,051	\$ 22,712
33	City Manager	Salaries & Benefits	Life & Health Insurance	\$ 29,223	\$ 20,781	\$ 22,859	\$ 25,145	\$ 27,659	\$ 30,425	\$ 33,468	\$ 36,814	\$ 40,496	\$ 44,545	\$ 49,000
34	City Manager	Salaries & Benefits	W/C Regular	\$ 902	\$ 522	\$ 538	\$ 554	\$ 570	\$ 588	\$ 605	\$ 623	\$ 642	\$ 661	\$ 681
35	City Manager	Operating Expenditures	Internal IT Support	\$ 42,654	\$ 77,732	\$ 79,675	\$ 81,667	\$ 83,709	\$ 85,802	\$ 87,947	\$ 90,145	\$ 92,399	\$ 94,709	\$ 97,077
36	City Manager	Operating Expenditures	Other Contractual Service	\$ 54,000	\$ 54,000	\$ 55,350	\$ 56,734	\$ 58,152	\$ 59,606	\$ 61,096	\$ 62,623	\$ 64,189	\$ 65,794	\$ 67,439
37	City Manager	Operating Expenditures	Training/Registration	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
38	City Manager	Operating Expenditures	Lodging/Transportation	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
39	City Manager	Operating Expenditures	Postage & Freight	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
40	City Manager	Operating Expenditures	Water	\$ 1,000	\$ 1,000	\$ 1,030	\$ 1,061	\$ 1,093	\$ 1,126	\$ 1,159	\$ 1,194	\$ 1,230	\$ 1,267	\$ 1,305
41	City Manager	Operating Expenditures	Sewer	\$ 800	\$ 800	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021	\$ 1,072	\$ 1,126	\$ 1,182	\$ 1,241
42	City Manager	Operating Expenditures	Electricity	\$ 3,500	\$ 3,500	\$ 3,535	\$ 3,570	\$ 3,606	\$ 3,643	\$ 3,681	\$ 3,720	\$ 3,760	\$ 3,801	\$ 3,843
43	City Manager	Operating Expenditures	Refuse/Waste Disposal	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170	\$ 170
44	City Manager	Operating Expenditures	Operating/Capital Leasing	\$ 8,600	\$ 8,600	\$ 8,815	\$ 9,035	\$ 9,261	\$ 9,493	\$ 9,730	\$ 9,973	\$ 10,223	\$ 10,478	\$ 10,740
45	City Manager	Operating Expenditures	Property/Liability	\$ 24,246	\$ 25,458	\$ 26,095	\$ 26,747	\$ 27,416	\$ 28,101	\$ 28,804	\$ 29,524	\$ 30,262	\$ 31,018	\$ 31,794
46	City Manager	Operating Expenditures	Equipment-General	\$ 300	\$ 300	\$ 308	\$ 315	\$ 323	\$ 331	\$ 339	\$ 348	\$ 357	\$ 366	\$ 375
47	City Manager	Operating Expenditures	Printing & Binding	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
48	City Manager	Operating Expenditures	Promotional Activities	\$ 7,500	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486	\$ 8,698	\$ 8,915	\$ 9,138	\$ 9,366
49	City Manager	Operating Expenditures	Advertising	\$ 5,495	\$ 5,495	\$ 5,632	\$ 5,773	\$ 5,918	\$ 6,065	\$ 6,217	\$ 6,373	\$ 6,532	\$ 6,695	\$ 6,863
50	City Manager	Operating Expenditures	Other	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
51	City Manager	Operating Expenditures	Office Supplies	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
52	City Manager	Operating Expenditures	Census Count Supplies	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
53	City Manager	Operating Expenditures	Gas, Lubricants & Oil	\$ 260	\$ 260	\$ 273	\$ 287	\$ 301	\$ 316	\$ 332	\$ 348	\$ 366	\$ 384	\$ 403
54	City Manager	Operating Expenditures	Books, Publ, Subsc & Memb	\$ 6,795	\$ 6,795	\$ 6,965	\$ 7,139	\$ 7,317	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486
55	City Manager	Operating Expenditures	Equipment-Technology	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
56	City Clerk	Salaries & Benefits	Regular	\$ 254,045	\$ 260,944	\$ 268,773	\$ 276,836	\$ 285,141	\$ 293,695	\$ 302,506	\$ 311,581	\$ 320,929	\$ 330,556	\$ 340,473
57	City Clerk	Salaries & Benefits	Part Time	\$ -	\$ 21,575	\$ 22,222	\$ 22,888	\$ 23,575	\$ 24,282	\$ 25,011	\$ 25,761	\$ 26,534	\$ 27,330	\$ 28,150
58	City Clerk	Salaries & Benefits	Standard Overtime	\$ 5,000	\$ 5,000	\$ 5,150	\$ 5,305	\$ 5,464	\$ 5,628	\$ 5,796	\$ 5,970	\$ 6,149	\$ 6,334	\$ 6,524
59	City Clerk	Salaries & Benefits	Longevity	\$ 1,350	\$ 675	\$ 695	\$ 716	\$ 738	\$ 760	\$ 783	\$ 806	\$ 830	\$ 855	\$ 881
60	City Clerk	Salaries & Benefits	Other Pays	\$ 10,830	\$ 10,800	\$ 11,124	\$ 11,458	\$ 11,802	\$ 12,156	\$ 12,520	\$ 12,896	\$ 13,283	\$ 13,681	\$ 14,092
61	City Clerk	Salaries & Benefits	FICA Taxes	\$ 20,749	\$ 22,460	\$ 23,134	\$ 23,828	\$ 24,543	\$ 25,279	\$ 26,038	\$ 26,819	\$ 27,623	\$ 28,452	\$ 29,306
62	City Clerk	Salaries & Benefits	Defined Benefit Plan	\$ 49,320	\$ 59,606	\$ 64,166	\$ 69,074	\$ 74,358	\$ 80,047	\$ 86,170	\$ 92,762	\$ 99,859	\$ 107,498	\$ 115,722
63	City Clerk	Salaries & Benefits	Life & Health Insurance	\$ 44,755	\$ 56,534	\$ 62,188	\$ 68,406	\$ 75,247	\$ 82,772	\$ 91,049	\$ 100,154	\$ 110,169	\$ 121,186	\$ 133,305
64	City Clerk	Salaries & Benefits	W/C Regular	\$ 830	\$ 438	\$ 452	\$ 465	\$ 479	\$ 493	\$ 508	\$ 523	\$ 539	\$ 555	\$ 572
65	City Clerk	Operating Expenditures	Internal IT Support	\$ 37,306	\$ 44,476	\$ 45,588	\$ 46,727	\$ 47,895	\$ 49,093	\$ 50,320	\$ 51,578	\$ 52,868	\$ 54,189	\$ 55,544
66	City Clerk	Operating Expenditures	Other	\$ 12,500	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
67	City Clerk	Operating Expenditures	Other Contractual Service	\$ 716	\$ 716	\$ 734	\$ 752	\$ 771	\$ 790	\$ 810	\$ 830	\$ 851	\$ 872	\$ 894
68	City Clerk	Operating Expenditures	Poll workers	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
69	City Clerk	Operating Expenditures	Training/Registration	\$ 3,000	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
70	City Clerk	Operating Expenditures	Lodging/Transportation	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
71	City Clerk	Operating Expenditures	Postage & Freight	\$ 600	\$ 600	\$ 615	\$ 630	\$ 646	\$ 662	\$ 679	\$ 696	\$ 713	\$ 731	\$ 749
72	City Clerk	Operating Expenditures	Water	\$ 1,100	\$ 1,100	\$ 1,133	\$ 1,167	\$ 1,202	\$ 1,238	\$ 1,275	\$ 1,313	\$ 1,353	\$ 1,393	\$ 1,435

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			Budget	Preliminary	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
73	City Clerk	Operating Expenditures	\$ 800	\$ 800	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021	\$ 1,072	\$ 1,126	\$ 1,182	\$ 1,241
74	City Clerk	Operating Expenditures	\$ 4,100	\$ 4,100	\$ 4,141	\$ 4,182	\$ 4,224	\$ 4,224	\$ 4,224	\$ 4,224	\$ 4,224	\$ 4,224	\$ 4,224
75	City Clerk	Operating Expenditures	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200
76	City Clerk	Operating Expenditures	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
77	City Clerk	Operating Expenditures	\$ 13,943	\$ 14,640	\$ 15,006	\$ 15,381	\$ 15,766	\$ 16,160	\$ 16,564	\$ 16,978	\$ 17,402	\$ 17,837	\$ 18,283
78	City Clerk	Operating Expenditures	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
79	City Clerk	Operating Expenditures	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
80	City Clerk	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
81	City Clerk	Operating Expenditures	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
82	City Clerk	Operating Expenditures	\$ 24,260	\$ 24,260	\$ 24,867	\$ 25,488	\$ 26,125	\$ 26,779	\$ 27,448	\$ 28,134	\$ 28,838	\$ 29,558	\$ 30,297
83	City Clerk	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
84	City Clerk	Operating Expenditures	\$ 500	\$ 499	\$ 511	\$ 524	\$ 537	\$ 551	\$ 565	\$ 579	\$ 593	\$ 608	\$ 623
85	City Clerk	Operating Expenditures	\$ 900	\$ 900	\$ 923	\$ 946	\$ 969	\$ 993	\$ 1,018	\$ 1,044	\$ 1,070	\$ 1,097	\$ 1,124
86	Internal Auditor	Salaries & Benefits	\$ 111,170	\$ 114,190	\$ 117,616	\$ 121,144	\$ 124,778	\$ 128,522	\$ 132,377	\$ 136,349	\$ 140,439	\$ 144,652	\$ 148,992
87	Internal Auditor	Salaries & Benefits	\$ 6,320	\$ 6,300	\$ 6,489	\$ 6,684	\$ 6,884	\$ 7,091	\$ 7,303	\$ 7,523	\$ 7,748	\$ 7,981	\$ 8,220
88	Internal Auditor	Salaries & Benefits	\$ 8,988	\$ 9,078	\$ 9,350	\$ 9,631	\$ 9,920	\$ 10,217	\$ 10,524	\$ 10,840	\$ 11,165	\$ 11,500	\$ 11,845
89	Internal Auditor	Salaries & Benefits	\$ 11,125	\$ 11,419	\$ 12,293	\$ 13,233	\$ 14,245	\$ 15,335	\$ 16,508	\$ 17,771	\$ 19,130	\$ 20,594	\$ 22,169
90	Internal Auditor	Salaries & Benefits	\$ 8,990	\$ 9,722	\$ 10,695	\$ 11,764	\$ 12,941	\$ 14,235	\$ 15,658	\$ 17,224	\$ 18,946	\$ 20,841	\$ 22,925
91	Internal Auditor	Salaries & Benefits	\$ 265	\$ 179	\$ 185	\$ 190	\$ 196	\$ 202	\$ 208	\$ 214	\$ 221	\$ 227	\$ 234
92	Internal Auditor	Operating Expenditures	\$ 3,243	\$ 6,732	\$ 6,901	\$ 7,073	\$ 7,250	\$ 7,431	\$ 7,617	\$ 7,807	\$ 8,003	\$ 8,203	\$ 8,408
93	Internal Auditor	Operating Expenditures	\$ 12,000	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986
94	Internal Auditor	Operating Expenditures	\$ 2,200	\$ 2,200	\$ 2,255	\$ 2,311	\$ 2,369	\$ 2,428	\$ 2,489	\$ 2,551	\$ 2,615	\$ 2,680	\$ 2,747
95	Internal Auditor	Operating Expenditures	\$ 1,900	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
96	Internal Auditor	Operating Expenditures	\$ 8,737	\$ 9,174	\$ 9,403	\$ 9,638	\$ 9,879	\$ 10,126	\$ 10,380	\$ 10,639	\$ 10,905	\$ 11,178	\$ 11,457
97	Internal Auditor	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
98	Internal Auditor	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
99	Internal Auditor	Operating Expenditures	\$ 1,000	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
100	Internal Auditor	Operating Expenditures	\$ 790	\$ 790	\$ 810	\$ 830	\$ 851	\$ 872	\$ 894	\$ 916	\$ 939	\$ 963	\$ 987
101	City Attorney	Operating Expenditures	\$ 598,000	\$ 688,000	\$ 705,200	\$ 722,830	\$ 740,901	\$ 759,423	\$ 778,409	\$ 797,869	\$ 817,816	\$ 838,261	\$ 859,218
102	City Attorney	Operating Expenditures	\$ 10,638	\$ 8,956	\$ 9,180	\$ 9,410	\$ 9,645	\$ 9,886	\$ 10,133	\$ 10,387	\$ 10,646	\$ 10,913	\$ 11,185
103	City Attorney	Operating Expenditures	\$ 100	\$ 101	\$ 104	\$ 106	\$ 109	\$ 111	\$ 114	\$ 117	\$ 120	\$ 123	\$ 126
104	City Attorney	Operating Expenditures	\$ 600	\$ 600	\$ 618	\$ 637	\$ 656	\$ 675	\$ 696	\$ 716	\$ 738	\$ 760	\$ 783
105	City Attorney	Operating Expenditures	\$ 450	\$ 450	\$ 473	\$ 496	\$ 521	\$ 547	\$ 574	\$ 603	\$ 633	\$ 665	\$ 698
106	City Attorney	Operating Expenditures	\$ 2,200	\$ 2,200	\$ 2,222	\$ 2,244	\$ 2,267	\$ 2,291	\$ 2,316	\$ 2,342	\$ 2,369	\$ 2,397	\$ 2,425
107	City Attorney	Operating Expenditures	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
108	City Attorney	Operating Expenditures	\$ 15,217	\$ 15,978	\$ 16,378	\$ 16,787	\$ 17,207	\$ 17,637	\$ 18,078	\$ 18,530	\$ 18,993	\$ 19,468	\$ 19,954
109	Finance	Salaries & Benefits	\$ 802,390	\$ 989,591	\$ 1,019,279	\$ 1,049,857	\$ 1,081,353	\$ 1,113,794	\$ 1,147,207	\$ 1,181,624	\$ 1,217,072	\$ 1,253,584	\$ 1,291,192
110	Finance	Salaries & Benefits	\$ 15,000	\$ 10,000	\$ 10,300	\$ 10,609	\$ 10,927	\$ 11,255	\$ 11,593	\$ 11,941	\$ 12,299	\$ 12,668	\$ 13,048
111	Finance	Salaries & Benefits	\$ 3,225	\$ 1,575	\$ 1,622	\$ 1,671	\$ 1,721	\$ 1,773	\$ 1,826	\$ 1,881	\$ 1,937	\$ 1,995	\$ 2,055
112	Finance	Salaries & Benefits	\$ 10,830	\$ 10,830	\$ 11,155	\$ 11,490	\$ 11,834	\$ 12,189	\$ 12,555	\$ 12,932	\$ 13,320	\$ 13,719	\$ 14,131
113	Finance	Salaries & Benefits	\$ 63,606	\$ 78,672	\$ 81,033	\$ 83,464	\$ 85,968	\$ 88,547	\$ 91,203	\$ 93,939	\$ 96,757	\$ 99,660	\$ 102,650
114	Finance	Salaries & Benefits	\$ 102,110	\$ 185,801	\$ 200,015	\$ 215,316	\$ 231,788	\$ 249,520	\$ 268,608	\$ 289,157	\$ 311,277	\$ 335,090	\$ 360,724
115	Finance	Salaries & Benefits	\$ 14,395	\$ 14,780	\$ 15,224	\$ 15,681	\$ 16,151	\$ 16,635	\$ 17,135	\$ 17,649	\$ 18,178	\$ 18,720	\$ 19,285
116	Finance	Salaries & Benefits	\$ 159,520	\$ 179,079	\$ 196,987	\$ 216,886	\$ 238,354	\$ 262,190	\$ 288,409	\$ 317,250	\$ 348,975	\$ 383,872	\$ 422,259
117	Finance	Salaries & Benefits	\$ 2,180	\$ 1,337	\$ 1,377	\$ 1,419	\$ 1,461	\$ 1,505	\$ 1,550	\$ 1,597	\$ 1,644	\$ 1,694	\$ 1,745
118	Finance	Operating Expenditures	\$ 61,238	\$ 99,436	\$ 101,922	\$ 104,470	\$ 107,082	\$ 109,759	\$ 112,503	\$ 115,316	\$ 118,199	\$ 121,154	\$ 124,182
119	Finance	Operating Expenditures	\$ 60,000	\$ 66,100	\$ 67,753	\$ 69,446	\$ 71,182	\$ 72,962	\$ 74,786	\$ 76,656	\$ 78,572	\$ 80,526	\$ 82,550
120	Finance	Operating Expenditures	\$ 49,950	\$ 49,950	\$ 51,199	\$ 52,479	\$ 53,791	\$ 55,135	\$ 56,514	\$ 57,927	\$ 59,375	\$ 60,859	\$ 62,381
121	Finance	Operating Expenditures	\$ 14,500	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
122	Finance	Operating Expenditures	\$ 4,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
123	Finance	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
124	Finance	Operating Expenditures	\$ 3,200	\$ 4,500	\$ 4,613	\$ 4,728	\$ 4,846	\$ 4,967	\$ 5,091	\$ 5,219	\$ 5,349	\$ 5,483	\$ 5,620
125	Finance	Operating Expenditures	\$ 3,500	\$ 6,000	\$ 6,180	\$ 6,365	\$ 6,556	\$ 6,753	\$ 6,956	\$ 7,164	\$ 7,379	\$ 7,601	\$ 7,829
126	Finance	Operating Expenditures	\$ 2,500	\$ 3,500	\$ 3,675	\$ 3,859	\$ 4,052	\$ 4,254	\$ 4,467	\$ 4,690	\$ 4,925	\$ 5,171	\$ 5,430
127	Finance	Operating Expenditures	\$ 12,350	\$ 12,350	\$ 12,474	\$ 12,598	\$ 12,724	\$ 12,724	\$ 12,724	\$ 12,724	\$ 12,724	\$ 12,724	\$ 12,724
128	Finance	Operating Expenditures	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560	\$ 560
129	Finance	Operating Expenditures	\$ 4,700	\$ 4,700	\$ 4,818	\$ 4,938	\$ 5,061	\$ 5,188	\$ 5,318	\$ 5,451	\$ 5,587	\$ 5,726	\$ 5,870
130	Finance	Operating Expenditures	\$ 27,864	\$ 29,257	\$ 29,989	\$ 30,738	\$ 31,507	\$ 32,294	\$ 33,102	\$ 33,929	\$ 34,778	\$ 35,647	\$ 36,538
131	Finance	Operating Expenditures	\$ 1,060	\$ 1,060	\$ 1,087	\$ 1,114	\$ 1,142	\$ 1,170	\$ 1,199	\$ 1,229	\$ 1,260	\$ 1,292	\$ 1,324
132	Finance	Operating Expenditures	\$ 5,740	\$ 5,740	\$ 5,884	\$ 6,031	\$ 6,181	\$ 6,336	\$ 6,494	\$ 6,657	\$ 6,823	\$ 6,994	\$ 7,168
133	Finance	Operating Expenditures	\$ 9,500	\$ 9,000	\$ 9,225	\$ 9,456	\$ 9,692	\$ 9,934	\$ 10,183	\$ 10,437	\$ 10,696	\$ 10,960	\$ 11,240
134	Finance	Operating Expenditures	\$ 7,350	\$ 7,350	\$ 7,534	\$ 7,722	\$ 7,915	\$ 8,113	\$ 8,316	\$ 8,524	\$ 8,737	\$ 8,955	\$ 9,179
135	Finance	Operating Expenditures	\$ 250	\$ 200	\$ 210	\$ 221	\$ 232	\$ 243	\$ 255	\$ 268	\$ 281	\$ 295	\$ 310
136	Finance	Operating Expenditures	\$ 2,250	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
137	HR Admin	Salaries & Benefits	\$ 176,485	\$ 52,465	\$ 54,039	\$ 55,660	\$ 57,330	\$ 59,050	\$ 60,822	\$ 62,646	\$ 64,526	\$ 66,461	\$ 68,455
138	HR Admin	Salaries & Benefits	\$ 2,710	\$ 10,800	\$ 11,124	\$ 11,458	\$ 11,802	\$ 12,156	\$ 12,520	\$ 12,896	\$ 13,283	\$ 13,681	\$ 14,092
139	HR Admin	Salaries & Benefits	\$ 13,708	\$ 4,171	\$ 4,296	\$ 4,425	\$ 4,558	\$ 4,694	\$ 4,835	\$ 4,980	\$ 5,130	\$ 5,284	\$ 5,442
140	HR Admin	Salaries & Benefits	\$ 7,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
141	HR Admin	Salaries & Benefits	\$ 5,010	\$ 5,247	\$ 5,404	\$ 5,566	\$ 5,733	\$ 5,905	\$ 6,082	\$ 6,265	\$ 6,453	\$ 6,646	\$ 6,846
142	HR Admin	Salaries & Benefits	\$ 31,520	\$ 19,400	\$ 21,340	\$ 23,474	\$ 25,821	\$ 28,403	\$ 31,244	\$ 34,368	\$ 37,805	\$ 41,585	\$ 45,744
143	HR Admin	Salaries & Benefits	\$ 400	\$ 326	\$ 335	\$ 345	\$ 356	\$ 366	\$ 377	\$ 389	\$ 400	\$ 412	\$ 425
144	HR Admin	Salaries & Benefits	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
145	HR Admin	Operating Expenditures	\$ 5,000	\$ 5,000</									

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			Budget	Preliminary	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
146	HR Admin	Operating Expenditures	\$ 23,966	\$ 32,487	\$ 33,299	\$ 34,132	\$ 34,985	\$ 35,860	\$ 36,756	\$ 37,675	\$ 38,617	\$ 39,583	\$ 40,572
147	HR Admin	Operating Expenditures	\$ 13,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
148	HR Admin	Operating Expenditures	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
149	HR Admin	Operating Expenditures	\$ 1,500	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
150	HR Admin	Operating Expenditures	\$ 3,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
151	HR Admin	Operating Expenditures	\$ 1,300	\$ 1,900	\$ 1,957	\$ 2,016	\$ 2,076	\$ 2,138	\$ 2,203	\$ 2,269	\$ 2,337	\$ 2,407	\$ 2,479
152	HR Admin	Operating Expenditures	\$ 600	\$ 800	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021	\$ 1,072	\$ 1,126	\$ 1,182	\$ 1,241
153	HR Admin	Operating Expenditures	\$ 3,000	\$ 3,400	\$ 3,434	\$ 3,468	\$ 3,503	\$ 3,503	\$ 3,503	\$ 3,503	\$ 3,503	\$ 3,503	\$ 3,503
154	HR Admin	Operating Expenditures	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140	\$ 140
155	HR Admin	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
156	HR Admin	Operating Expenditures	\$ 7,862	\$ 8,256	\$ 8,462	\$ 8,673	\$ 8,890	\$ 9,113	\$ 9,340	\$ 9,574	\$ 9,813	\$ 10,059	\$ 10,310
157	HR Admin	Operating Expenditures	\$ 680	\$ 680	\$ 697	\$ 714	\$ 732	\$ 751	\$ 769	\$ 789	\$ 808	\$ 829	\$ 849
158	HR Admin	Operating Expenditures	\$ 2,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
159	HR Admin	Operating Expenditures	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
160	HR Admin	Operating Expenditures	\$ 1,300	\$ 1,300	\$ 1,333	\$ 1,366	\$ 1,400	\$ 1,435	\$ 1,471	\$ 1,508	\$ 1,545	\$ 1,584	\$ 1,624
161	HR Admin	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
162	HR Admin	Operating Expenditures	\$ 3,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
163	HR Admin	Operating Expenditures	\$ 70	\$ 150	\$ 158	\$ 165	\$ 174	\$ 182	\$ 191	\$ 201	\$ 211	\$ 222	\$ 233
164	HR Admin	Operating Expenditures	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
165	HR Admin	Operating Expenditures	\$ 2,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
166	Community Development	Salaries & Benefits	\$ 95,155	\$ 63,131	\$ 65,025	\$ 66,976	\$ 68,985	\$ 71,055	\$ 73,186	\$ 75,382	\$ 77,643	\$ 79,973	\$ 82,372
167	Community Development	Salaries & Benefits	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
168	Community Development	Salaries & Benefits	\$ 1,805	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
169	Community Development	Salaries & Benefits	\$ 7,440	\$ 5,019	\$ 5,169	\$ 5,325	\$ 5,484	\$ 5,649	\$ 5,818	\$ 5,993	\$ 6,173	\$ 6,358	\$ 6,549
170	Community Development	Salaries & Benefits	\$ 1,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
171	Community Development	Salaries & Benefits	\$ 6,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
172	Community Development	Salaries & Benefits	\$ 11,385	\$ 19,195	\$ 21,115	\$ 23,227	\$ 25,549	\$ 28,104	\$ 30,914	\$ 34,006	\$ 37,407	\$ 41,147	\$ 45,262
173	Community Development	Salaries & Benefits	\$ 217	\$ 189	\$ 195	\$ 200	\$ 206	\$ 213	\$ 219	\$ 226	\$ 232	\$ 239	\$ 247
174	Community Development	Operating Expenditures	\$ 27,347	\$ 24,792	\$ 25,412	\$ 26,047	\$ 26,698	\$ 27,365	\$ 28,050	\$ 28,751	\$ 29,470	\$ 30,206	\$ 30,961
175	Community Development	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
176	Community Development	Operating Expenditures	\$ 2,500	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
177	Community Development	Operating Expenditures	\$ 1,000	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
178	Community Development	Operating Expenditures	\$ 400	\$ 400	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500
179	Community Development	Operating Expenditures	\$ 250	\$ 250	\$ 256	\$ 263	\$ 269	\$ 276	\$ 283	\$ 290	\$ 297	\$ 305	\$ 312
180	Community Development	Operating Expenditures	\$ 275	\$ 275	\$ 282	\$ 289	\$ 296	\$ 304	\$ 311	\$ 319	\$ 327	\$ 335	\$ 343
181	Community Development	Operating Expenditures	\$ 4,298	\$ 4,513	\$ 4,626	\$ 4,742	\$ 4,860	\$ 4,982	\$ 5,106	\$ 5,234	\$ 5,365	\$ 5,499	\$ 5,637
182	Community Development	Operating Expenditures	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
183	Community Development	Operating Expenditures	\$ -	\$ 250	\$ 256	\$ 263	\$ 269	\$ 276	\$ 283	\$ 290	\$ 297	\$ 305	\$ 312
184	Community Development	Operating Expenditures	\$ 500	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
185	Community Development	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
186	Community Development	Operating Expenditures	\$ 150	\$ 150	\$ 158	\$ 165	\$ 174	\$ 182	\$ 191	\$ 201	\$ 211	\$ 222	\$ 233
187	Community Development	Operating Expenditures	\$ 500	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
188	Community Development	Operating Expenditures	\$ 150	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183	\$ 187
189	Community Development	Operating Expenditures	\$ 2,500	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
190	Community Development	Capital Outlay	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
191	Planning & Zoning	Salaries & Benefits	\$ 365,241	\$ 427,890	\$ 440,727	\$ 453,949	\$ 467,567	\$ 481,594	\$ 496,042	\$ 510,923	\$ 526,251	\$ 542,039	\$ 558,300
192	Planning & Zoning	Salaries & Benefits	\$ -	\$ 25,000	\$ 25,750	\$ 26,523	\$ 27,318	\$ 28,138	\$ 28,982	\$ 29,851	\$ 30,747	\$ 31,669	\$ 32,619
193	Planning & Zoning	Salaries & Benefits	\$ 2,500	\$ 2,500	\$ 2,575	\$ 2,652	\$ 2,732	\$ 2,814	\$ 2,898	\$ 2,985	\$ 3,075	\$ 3,167	\$ 3,262
194	Planning & Zoning	Salaries & Benefits	\$ 1,350	\$ 1,425	\$ 1,468	\$ 1,512	\$ 1,557	\$ 1,604	\$ 1,652	\$ 1,702	\$ 1,753	\$ 1,805	\$ 1,859
195	Planning & Zoning	Salaries & Benefits	\$ -	\$ 149	\$ 153	\$ 158	\$ 163	\$ 168	\$ 173	\$ 178	\$ 183	\$ 189	\$ 194
196	Planning & Zoning	Salaries & Benefits	\$ 28,235	\$ 36,005	\$ 37,085	\$ 38,197	\$ 39,343	\$ 40,524	\$ 41,739	\$ 42,992	\$ 44,281	\$ 45,610	\$ 46,978
197	Planning & Zoning	Salaries & Benefits	\$ 46,820	\$ 97,740	\$ 105,217	\$ 113,266	\$ 121,931	\$ 131,259	\$ 141,300	\$ 152,110	\$ 163,746	\$ 176,273	\$ 189,757
198	Planning & Zoning	Salaries & Benefits	\$ 67,283	\$ 70,433	\$ 72,777	\$ 75,224	\$ 77,773	\$ 80,324	\$ 82,879	\$ 85,433	\$ 87,987	\$ 90,541	\$ 93,095
199	Planning & Zoning	Salaries & Benefits	\$ 6,284	\$ 6,266	\$ 6,454	\$ 6,647	\$ 6,847	\$ 7,052	\$ 7,264	\$ 7,482	\$ 7,706	\$ 7,937	\$ 8,175
200	Planning & Zoning	Operating Expenditures	\$ 48,128	\$ 76,501	\$ 78,414	\$ 80,374	\$ 82,383	\$ 84,443	\$ 86,554	\$ 88,718	\$ 90,936	\$ 93,209	\$ 95,539
201	Planning & Zoning	Operating Expenditures	\$ 70,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,580	\$ 71,321	\$ 73,104	\$ 74,932
202	Planning & Zoning	Operating Expenditures	\$ 2,600	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
203	Planning & Zoning	Operating Expenditures	\$ 1,350	\$ 900	\$ 923	\$ 946	\$ 969	\$ 993	\$ 1,018	\$ 1,044	\$ 1,070	\$ 1,097	\$ 1,124
204	Planning & Zoning	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
205	Planning & Zoning	Operating Expenditures	\$ 200	\$ 150	\$ 155	\$ 159	\$ 164	\$ 169	\$ 174	\$ 179	\$ 184	\$ 190	\$ 196
206	Planning & Zoning	Operating Expenditures	\$ 40	\$ 40	\$ 42	\$ 44	\$ 46	\$ 49	\$ 51	\$ 54	\$ 56	\$ 59	\$ 62
207	Planning & Zoning	Operating Expenditures	\$ 1,000	\$ 1,100	\$ 1,111	\$ 1,122	\$ 1,133	\$ 1,133	\$ 1,133	\$ 1,133	\$ 1,133	\$ 1,133	\$ 1,133
208	Planning & Zoning	Operating Expenditures	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
209	Planning & Zoning	Operating Expenditures	\$ 1,200	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,358	\$ 1,392	\$ 1,426	\$ 1,462	\$ 1,499
210	Planning & Zoning	Operating Expenditures	\$ 356	\$ 374	\$ 384	\$ 393	\$ 403	\$ 413	\$ 423	\$ 434	\$ 445	\$ 456	\$ 467
211	Planning & Zoning	Operating Expenditures	\$ 5,000	\$ 3,500	\$ 3,588	\$ 3,677	\$ 3,769	\$ 3,863	\$ 3,960	\$ 4,059	\$ 4,160	\$ 4,264	\$ 4,371
212	Planning & Zoning	Operating Expenditures	\$ 13,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
213	Planning & Zoning	Operating Expenditures	\$ 500	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
214	Planning & Zoning	Operating Expenditures	\$ 2,500	\$ 1,800	\$ 1,845	\$ 1,891	\$ 1,938	\$ 1,987	\$ 2,037	\$ 2,087	\$ 2,140	\$ 2,193	\$ 2,248
215	Planning & Zoning	Operating Expenditures	\$ 150	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183	\$ 187
216	Planning & Zoning	Operating Expenditures	\$ 2,000	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,358	\$ 1,392	\$ 1,426	\$ 1,462	\$ 1,499
217	Planning & Zoning	Operating Expenditures	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
218	Planning & Zoning	Capital Outlay	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

			FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Department	Category	Description	Budget	Preliminary	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
219	Planning & Zoning	Capital Outlay	\$ 2,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
220	Code Enforcement	Salaries & Benefits	\$ 680,375	\$ 699,864	\$ 720,860	\$ 742,486	\$ 764,761	\$ 787,703	\$ 811,334	\$ 835,674	\$ 860,745	\$ 886,567	\$ 913,164
221	Code Enforcement	Salaries & Benefits	\$ 5,000	\$ 5,000	\$ 5,150	\$ 5,305	\$ 5,464	\$ 5,628	\$ 5,796	\$ 5,970	\$ 6,149	\$ 6,334	\$ 6,524
222	Code Enforcement	Salaries & Benefits	\$ 2,625	\$ 2,025	\$ 2,086	\$ 2,148	\$ 2,213	\$ 2,279	\$ 2,348	\$ 2,418	\$ 2,490	\$ 2,565	\$ 2,642
223	Code Enforcement	Salaries & Benefits	\$ -	\$ 58	\$ 60	\$ 62	\$ 63	\$ 65	\$ 67	\$ 69	\$ 71	\$ 74	\$ 76
224	Code Enforcement	Salaries & Benefits	\$ 52,632	\$ 55,639	\$ 57,308	\$ 59,028	\$ 60,798	\$ 62,622	\$ 64,501	\$ 66,436	\$ 68,429	\$ 70,482	\$ 72,597
225	Code Enforcement	Salaries & Benefits	\$ 88,407	\$ 159,865	\$ 172,095	\$ 185,260	\$ 199,433	\$ 214,689	\$ 231,113	\$ 248,793	\$ 267,826	\$ 288,314	\$ 310,370
226	Code Enforcement	Salaries & Benefits	\$ 124,547	\$ 147,987	\$ 162,786	\$ 179,064	\$ 196,971	\$ 216,668	\$ 238,335	\$ 262,168	\$ 288,385	\$ 317,224	\$ 348,946
227	Code Enforcement	Salaries & Benefits	\$ 12,266	\$ 7,582	\$ 7,809	\$ 8,043	\$ 8,285	\$ 8,533	\$ 8,789	\$ 9,053	\$ 9,324	\$ 9,604	\$ 9,892
228	Code Enforcement	Operating Expenditures	\$ 99,728	\$ 112,644	\$ 115,460	\$ 118,346	\$ 121,305	\$ 124,337	\$ 127,446	\$ 130,632	\$ 133,898	\$ 137,245	\$ 140,676
229	Code Enforcement	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
230	Code Enforcement	Operating Expenditures	\$ 112,500	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
231	Code Enforcement	Operating Expenditures	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
232	Code Enforcement	Operating Expenditures	\$ 1,750	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
233	Code Enforcement	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
234	Code Enforcement	Operating Expenditures	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
235	Code Enforcement	Operating Expenditures	\$ 70	\$ 70	\$ 72	\$ 74	\$ 76	\$ 79	\$ 81	\$ 84	\$ 86	\$ 89	\$ 91
236	Code Enforcement	Operating Expenditures	\$ 30	\$ 30	\$ 32	\$ 33	\$ 35	\$ 36	\$ 38	\$ 40	\$ 42	\$ 44	\$ 47
237	Code Enforcement	Operating Expenditures	\$ 800	\$ 800	\$ 808	\$ 816	\$ 824	\$ 824	\$ 824	\$ 824	\$ 824	\$ 824	\$ 824
238	Code Enforcement	Operating Expenditures	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70	\$ 70
239	Code Enforcement	Operating Expenditures	\$ 6,800	\$ 6,800	\$ 6,970	\$ 7,144	\$ 7,323	\$ 7,506	\$ 7,694	\$ 7,886	\$ 8,083	\$ 8,285	\$ 8,492
240	Code Enforcement	Operating Expenditures	\$ 4,784	\$ 5,024	\$ 5,149	\$ 5,278	\$ 5,410	\$ 5,545	\$ 5,684	\$ 5,826	\$ 5,972	\$ 6,121	\$ 6,274
241	Code Enforcement	Operating Expenditures	\$ 58,800	\$ 58,800	\$ 60,270	\$ 61,777	\$ 63,321	\$ 64,904	\$ 66,527	\$ 68,190	\$ 69,895	\$ 71,642	\$ 73,433
242	Code Enforcement	Operating Expenditures	\$ 9,996	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
243	Code Enforcement	Operating Expenditures	\$ 3,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
244	Code Enforcement	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
245	Code Enforcement	Operating Expenditures	\$ 4,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
246	Code Enforcement	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,500	\$ 11,025	\$ 11,576	\$ 12,155	\$ 12,763	\$ 13,401	\$ 14,071	\$ 14,775	\$ 15,513
247	Code Enforcement	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
248	Code Enforcement	Operating Expenditures	\$ -	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
249	Code Enforcement	Operating Expenditures	\$ 2,400	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
250	Code Enforcement	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
251	Code Enforcement	Capital Outlay	\$ 3,500	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
252	Business License	Salaries & Benefits	\$ 28,780	\$ 29,565	\$ 30,452	\$ 31,366	\$ 32,307	\$ 33,276	\$ 34,274	\$ 35,302	\$ 36,361	\$ 37,452	\$ 38,576
253	Business License	Salaries & Benefits	\$ 510	\$ 2,175	\$ 2,240	\$ 2,307	\$ 2,377	\$ 2,448	\$ 2,521	\$ 2,597	\$ 2,675	\$ 2,755	\$ 2,838
254	Business License	Salaries & Benefits	\$ 2,241	\$ 2,350	\$ 2,421	\$ 2,494	\$ 2,568	\$ 2,645	\$ 2,725	\$ 2,807	\$ 2,891	\$ 2,977	\$ 3,067
255	Business License	Salaries & Benefits	\$ 7,045	\$ 6,753	\$ 7,270	\$ 7,826	\$ 8,425	\$ 9,069	\$ 9,763	\$ 10,510	\$ 11,314	\$ 12,180	\$ 13,111
256	Business License	Salaries & Benefits	\$ 12,795	\$ 30,482	\$ 33,530	\$ 36,883	\$ 40,571	\$ 44,628	\$ 49,091	\$ 54,000	\$ 59,400	\$ 65,340	\$ 71,874
257	Business License	Salaries & Benefits	\$ 300	\$ 93	\$ 96	\$ 98	\$ 101	\$ 104	\$ 108	\$ 111	\$ 114	\$ 118	\$ 121
258	Business License	Operating Expenditures	\$ 23,161	\$ 27,282	\$ 27,965	\$ 28,664	\$ 29,380	\$ 30,115	\$ 30,868	\$ 31,639	\$ 32,430	\$ 33,241	\$ 34,072
259	Business License	Operating Expenditures	\$ 1,300	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
260	Business License	Operating Expenditures	\$ 800	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
261	Business License	Operating Expenditures	\$ 1,600	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
262	Business License	Operating Expenditures	\$ 12,500	\$ 7,500	\$ 7,888	\$ 8,290	\$ 8,707	\$ 9,138	\$ 9,584	\$ 10,045	\$ 10,521	\$ 11,013	\$ 11,521
263	Business License	Operating Expenditures	\$ 1,400	\$ 1,400	\$ 1,435	\$ 1,471	\$ 1,508	\$ 1,545	\$ 1,584	\$ 1,624	\$ 1,664	\$ 1,706	\$ 1,748
264	Business License	Operating Expenditures	\$ 464	\$ 488	\$ 500	\$ 512	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609
265	Business License	Operating Expenditures	\$ 7,500	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
266	Business License	Operating Expenditures	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
267	Business License	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
268	Business License	Operating Expenditures	\$ 650	\$ 650	\$ 666	\$ 683	\$ 700	\$ 717	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812
269	Business License	Operating Expenditures	\$ 150	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183	\$ 187
270	Business License	Operating Expenditures	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
271	Business License	Operating Expenditures	\$ 800	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
272	Strategic Planning & Design	Salaries & Benefits	\$ 77,020	\$ 23,732	\$ 24,444	\$ 25,178	\$ 25,933	\$ 26,711	\$ 27,512	\$ 28,338	\$ 29,188	\$ 30,064	\$ 30,965
273	Strategic Planning & Design	Salaries & Benefits	\$ 340	\$ 340	\$ 350	\$ 361	\$ 372	\$ 383	\$ 394	\$ 406	\$ 418	\$ 431	\$ 444
274	Strategic Planning & Design	Salaries & Benefits	\$ 3,160	\$ 6,300	\$ 6,489	\$ 6,683	\$ 6,884	\$ 7,090	\$ 7,303	\$ 7,522	\$ 7,748	\$ 7,980	\$ 8,220
275	Strategic Planning & Design	Salaries & Benefits	\$ 6,160	\$ 1,887	\$ 1,943	\$ 2,002	\$ 2,062	\$ 2,124	\$ 2,187	\$ 2,253	\$ 2,320	\$ 2,390	\$ 2,462
276	Strategic Planning & Design	Salaries & Benefits	\$ 7,705	\$ 2,373	\$ 2,444	\$ 2,518	\$ 2,593	\$ 2,671	\$ 2,751	\$ 2,834	\$ 2,919	\$ 3,006	\$ 3,097
277	Strategic Planning & Design	Salaries & Benefits	\$ 4,660	\$ 9,780	\$ 10,758	\$ 11,834	\$ 13,018	\$ 14,319	\$ 15,751	\$ 17,326	\$ 19,059	\$ 20,965	\$ 23,061
278	Strategic Planning & Design	Salaries & Benefits	\$ 180	\$ 245	\$ 253	\$ 260	\$ 268	\$ 276	\$ 284	\$ 293	\$ 302	\$ 311	\$ 320
279	Strategic Planning & Design	Operating Expenditures	\$ -	\$ 5,872	\$ 6,018	\$ 6,169	\$ 6,323	\$ 6,481	\$ 6,643	\$ 6,809	\$ 6,980	\$ 7,154	\$ 7,333
280	Strategic Planning & Design	Operating Expenditures	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
281	Strategic Planning & Design	Operating Expenditures	\$ 25,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
282	Strategic Planning & Design	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
283	Strategic Planning & Design	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
284	Strategic Planning & Design	Operating Expenditures	\$ 500	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
285	Strategic Planning & Design	Operating Expenditures	\$ 500	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
286	Strategic Planning & Design	Operating Expenditures	\$ 4,200	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,358	\$ 1,392	\$ 1,426	\$ 1,462	\$ 1,499
287	Strategic Planning & Design	Operating Expenditures	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
288	Strategic Planning & Design	Operating Expenditures	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
289	Strategic Planning & Design	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
290	Strategic Planning & Design	Operating Expenditures	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
291	Strategic Planning & Design	Operating Expenditures	\$ 750	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
292	Strategic Planning & Design	Operating Expenditures	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
293	Strategic Planning & Design	Operating Expenditures	\$ 150	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183	\$ 187
294	Strategic Planning & Design	Operating Expenditures	\$ 5,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
295	Strategic Planning & Design	Capital Outlay	\$ 2,500	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
296	Strategic Planning & Design	Capital Outlay	\$ 2,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
297	Strategic Planning & Design	Capital Outlay	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
298	Police Admin	Salaries & Benefits	\$ 2,768,691	\$ 3,551,200	\$ 3,822,867	\$ 4,115,316	\$ 4,430,138	\$ 4,769,043	\$ 5,133,875	\$ 5,526,617	\$ 5,949,403	\$ 6,404,532	\$ 6,894,479
299	Police Admin	Operating Expenditures	\$ 13,382,660	\$ 13,382,660	\$ 13,717,227	\$ 14,060,157	\$ 14,411,661	\$ 14,771,953	\$ 15,141,252	\$ 15,519,783	\$ 15,907,777	\$ 16,305,472	\$ 16,713,109
300	Police Admin	Operating Expenditures	\$ 4,000	\$ 4,500	\$ 4,613	\$ 4,728	\$ 4,846	\$ 4,967	\$ 5,091	\$ 5,219	\$ 5,349	\$ 5,483	\$ 5,620
301	Police Admin	Operating Expenditures	\$ 19,000	\$ 12,000	\$ 12,360	\$ 12,731	\$ 13,113	\$ 13,506	\$ 13,911	\$ 14,329	\$ 14,758	\$ 15,201	\$ 15,657
302	Police Admin	Operating Expenditures	\$ 9,000	\$ 8,000	\$ 8,400	\$ 8,800	\$ 9,261	\$ 9,724	\$ 10,210	\$ 10,721	\$ 11,257	\$ 11,820	\$ 12,411
303	Police Admin	Operating Expenditures	\$ 67,000	\$ 68,000	\$ 68,680	\$ 69,367	\$ 70,060	\$ 70,760	\$ 71,470	\$ 72,190	\$ 72,920	\$ 73,660	\$ 74,410
304	Police Admin	Operating Expenditures	\$ 6,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
305	Police Admin	Operating Expenditures	\$ 77,998	\$ 81,897	\$ 83,945	\$ 86,044	\$ 88,195	\$ 90,399	\$ 92,659	\$ 94,976	\$ 97,350	\$ 99,784	\$ 102,279
306	Police Admin	Operating Expenditures	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 60,920	\$ 62,443
307	Fire Admin	Salaries & Benefits	\$ 3,062,953	\$ 3,419,120	\$ 3,680,683	\$ 3,962,255	\$ 4,265,367	\$ 4,591,668	\$ 4,942,931	\$ 5,321,065	\$ 5,728,126	\$ 6,166,328	\$ 6,638,052
308	Fire Admin	Operating Expenditures	\$ 35,143	\$ 36,900	\$ 37,823	\$ 38,768	\$ 39,738	\$ 40,731	\$ 41,749	\$ 42,793	\$ 43,863	\$ 44,960	\$ 46,083
309	Fire Admin	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
310	Public Services Admin	Salaries & Benefits	\$ 100,345	\$ 113,386	\$ 116,787	\$ 120,291	\$ 123,900	\$ 127,617	\$ 131,445	\$ 135,388	\$ 139,450	\$ 143,634	\$ 147,943
311	Public Services Admin	Salaries & Benefits	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
312	Public Services Admin	Salaries & Benefits	\$ 1,025	\$ 1,500	\$ 1,545	\$ 1,591	\$ 1,639	\$ 1,688	\$ 1,739	\$ 1,791	\$ 1,845	\$ 1,900	\$ 1,957
313	Public Services Admin	Salaries & Benefits	\$ 3,520	\$ 10,829	\$ 11,154	\$ 11,489	\$ 11,833	\$ 12,188	\$ 12,554	\$ 12,931	\$ 13,319	\$ 13,718	\$ 14,130
314	Public Services Admin	Salaries & Benefits	\$ 8,330	\$ 9,014	\$ 9,285	\$ 9,563	\$ 9,850	\$ 10,146	\$ 10,450	\$ 10,763	\$ 11,086	\$ 11,419	\$ 11,761
315	Public Services Admin	Salaries & Benefits	\$ 19,675	\$ 25,900	\$ 27,881	\$ 30,014	\$ 32,310	\$ 34,782	\$ 37,443	\$ 40,307	\$ 43,391	\$ 46,710	\$ 50,283
316	Public Services Admin	Salaries & Benefits	\$ 19,585	\$ 31,669	\$ 34,836	\$ 38,319	\$ 42,151	\$ 46,366	\$ 51,003	\$ 56,103	\$ 61,714	\$ 67,885	\$ 74,674
317	Public Services Admin	Salaries & Benefits	\$ 255	\$ 268	\$ 276	\$ 284	\$ 292	\$ 301	\$ 310	\$ 319	\$ 329	\$ 339	\$ 349
318	Public Services Admin	Operating Expenditures	\$ 22,632	\$ 42,678	\$ 43,745	\$ 44,839	\$ 45,960	\$ 47,109	\$ 48,286	\$ 49,493	\$ 50,731	\$ 51,999	\$ 53,299
319	Public Services Admin	Operating Expenditures	\$ 62,000	\$ 65,000	\$ 66,625	\$ 68,291	\$ 69,998	\$ 71,748	\$ 73,542	\$ 75,380	\$ 77,265	\$ 79,196	\$ 81,176
320	Public Services Admin	Operating Expenditures	\$ 2,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
321	Public Services Admin	Operating Expenditures	\$ 2,500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
322	Public Services Admin	Operating Expenditures	\$ 200	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
323	Public Services Admin	Operating Expenditures	\$ 340	\$ 340	\$ 343	\$ 347	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
324	Public Services Admin	Operating Expenditures	\$ 3,100	\$ 2,310	\$ 2,368	\$ 2,427	\$ 2,488	\$ 2,550	\$ 2,614	\$ 2,679	\$ 2,746	\$ 2,815	\$ 2,885
325	Public Services Admin	Operating Expenditures	\$ 19,051	\$ 20,044	\$ 20,504	\$ 21,016	\$ 21,542	\$ 22,080	\$ 22,632	\$ 23,198	\$ 23,778	\$ 24,373	\$ 24,982
326	Public Services Admin	Operating Expenditures	\$ 4,900	\$ 6,900	\$ 7,073	\$ 7,249	\$ 7,431	\$ 7,616	\$ 7,807	\$ 8,002	\$ 8,202	\$ 8,407	\$ 8,617
327	Public Services Admin	Operating Expenditures	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
328	Public Services Admin	Operating Expenditures	\$ 800	\$ 800	\$ 820	\$ 841	\$ 862	\$ 883	\$ 905	\$ 928	\$ 951	\$ 975	\$ 999
329	Public Services Admin	Operating Expenditures	\$ 1,000	\$ 1,750	\$ 1,794	\$ 1,839	\$ 1,885	\$ 1,932	\$ 1,980	\$ 2,029	\$ 2,080	\$ 2,132	\$ 2,186
330	Public Services Admin	Operating Expenditures	\$ 1,690	\$ 1,700	\$ 1,785	\$ 1,874	\$ 1,968	\$ 2,066	\$ 2,170	\$ 2,278	\$ 2,392	\$ 2,512	\$ 2,637
331	Public Services Admin	Operating Expenditures	\$ 300	\$ 800	\$ 820	\$ 841	\$ 862	\$ 883	\$ 905	\$ 928	\$ 951	\$ 975	\$ 999
332	Public Services Admin	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
333	Public Services Streets	Salaries & Benefits	\$ 232,385	\$ 255,021	\$ 262,671	\$ 270,551	\$ 278,668	\$ 287,028	\$ 295,639	\$ 304,508	\$ 313,643	\$ 323,052	\$ 332,744
334	Public Services Streets	Salaries & Benefits	\$ 6,000	\$ 6,000	\$ 6,180	\$ 6,365	\$ 6,556	\$ 6,753	\$ 6,956	\$ 7,164	\$ 7,379	\$ 7,601	\$ 7,829
335	Public Services Streets	Salaries & Benefits	\$ 750	\$ 750	\$ 773	\$ 796	\$ 820	\$ 844	\$ 869	\$ 896	\$ 922	\$ 950	\$ 979
336	Public Services Streets	Salaries & Benefits	\$ 18,294	\$ 20,274	\$ 20,882	\$ 21,509	\$ 22,154	\$ 22,819	\$ 23,503	\$ 24,208	\$ 24,935	\$ 25,683	\$ 26,453
337	Public Services Streets	Salaries & Benefits	\$ 66,630	\$ 58,253	\$ 62,709	\$ 67,506	\$ 72,670	\$ 78,230	\$ 84,214	\$ 90,657	\$ 97,592	\$ 105,058	\$ 113,095
338	Public Services Streets	Salaries & Benefits	\$ 36,415	\$ 66,987	\$ 73,686	\$ 81,055	\$ 89,160	\$ 98,076	\$ 107,884	\$ 118,672	\$ 130,539	\$ 143,593	\$ 157,952
339	Public Services Streets	Salaries & Benefits	\$ 23,310	\$ 13,029	\$ 13,420	\$ 13,823	\$ 14,237	\$ 14,665	\$ 15,104	\$ 15,558	\$ 16,024	\$ 16,505	\$ 17,000
340	Public Services Streets	Operating Expenditures	\$ 20,183	\$ 19,078	\$ 19,555	\$ 20,044	\$ 20,545	\$ 21,059	\$ 21,585	\$ 22,125	\$ 22,678	\$ 23,245	\$ 23,826
341	Public Services Streets	Operating Expenditures	\$ 257,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
342	Public Services Streets	Operating Expenditures	\$ 400,000	\$ -	\$ 50,000	\$ 101,250	\$ 153,781	\$ 207,626	\$ 262,816	\$ 319,387	\$ 377,372	\$ 436,806	\$ 497,726
343	Public Services Streets	Operating Expenditures	\$ 1,750	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
344	Public Services Streets	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,300	\$ 10,609	\$ 10,927	\$ 11,255	\$ 11,593	\$ 11,941	\$ 12,299	\$ 12,668	\$ 13,048
345	Public Services Streets	Operating Expenditures	\$ 1,400	\$ 1,400	\$ 1,470	\$ 1,544	\$ 1,621	\$ 1,702	\$ 1,787	\$ 1,876	\$ 1,970	\$ 2,068	\$ 2,172
346	Public Services Streets	Operating Expenditures	\$ 450,000	\$ 450,000	\$ 454,500	\$ 459,045	\$ 463,635	\$ 468,270	\$ 472,955	\$ 477,690	\$ 482,475	\$ 487,310	\$ 492,195
347	Public Services Streets	Operating Expenditures	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600
348	Public Services Streets	Operating Expenditures	\$ 2,009	\$ 2,109	\$ 2,162	\$ 2,216	\$ 2,271	\$ 2,328	\$ 2,386	\$ 2,446	\$ 2,507	\$ 2,570	\$ 2,634
349	Public Services Streets	Operating Expenditures	\$ 1,200	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
350	Public Services Streets	Operating Expenditures	\$ 76,800	\$ 76,800	\$ 78,720	\$ 80,688	\$ 82,700	\$ 84,773	\$ 86,892	\$ 89,064	\$ 91,291	\$ 93,573	\$ 95,913
351	Public Services Streets	Operating Expenditures	\$ 3,200	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
352	Public Services Streets	Operating Expenditures	\$ 5,500	\$ 6,500	\$ 6,663	\$ 6,829	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,726	\$ 7,920	\$ 8,118
353	Public Services Streets	Operating Expenditures	\$ 20,000	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,153	\$ 24,310	\$ 25,526	\$ 26,802	\$ 28,142	\$ 29,549	\$ 31,027
354	Public Services Streets	Operating Expenditures	\$ 6,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
355	Public Services Streets	Operating Expenditures	\$ 2,150	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
356	Public Services Streets	Operating Expenditures	\$ 224,000	\$ -	\$ 50,000	\$ 101,250	\$ 153,781	\$ 207,626	\$ 262,816	\$ 319,387	\$ 377,372	\$ 436,806	\$ 497,726
357	Parking Facilities	Operating Expenditures	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
358	Parking Facilities	Operating Expenditures	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
359	Parking Facilities	Operating Expenditures	\$ 250	\$ 250	\$ 256	\$ 263	\$ 269	\$ 276	\$ 283	\$ 290	\$ 297	\$ 305	\$ 312
360	Parking Facilities	Operating Expenditures	\$ 1,000	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
361	Grounds	Salaries & Benefits	\$ 542,810	\$ 555,671	\$ 572,341	\$ 589,512	\$ 607,197	\$ 625,413	\$ 644,175	\$ 663,500	\$ 683,406	\$ 703,908	\$ 725,025
362	Grounds	Salaries & Benefits	\$ 50,000	\$ 50,000	\$ 51,500	\$ 53,045	\$ 54,636	\$ 56,275	\$ 57,964	\$ 59,703	\$ 61,494	\$ 63,339	\$ 65,239
363	Grounds	Salaries & Benefits	\$ 7,650	\$ 3,750	\$ 3,863	\$ 3,978	\$ 4,098	\$ 4,221	\$ 4,347	\$ 4,478	\$ 4,612	\$ 4,750	\$ 4,893
364	Grounds	Salaries & Benefits	\$ -	\$ 225	\$ 232	\$ 239	\$ 246	\$ 253	\$ 261	\$ 269	\$ 277	\$ 285	\$ 294

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
365	Grounds	Salaries & Benefits	\$ 45,935	\$ 44,176	\$ 45,501	\$ 46,866	\$ 48,272	\$ 49,720	\$ 51,212	\$ 52,748	\$ 54,331	\$ 55,961	\$ 57,639
366	Grounds	Salaries & Benefits	\$ 126,150	\$ 126,928	\$ 136,638	\$ 147,091	\$ 158,343	\$ 170,457	\$ 183,497	\$ 197,534	\$ 212,646	\$ 228,913	\$ 246,425
367	Grounds	Salaries & Benefits	\$ 156,845	\$ 178,777	\$ 196,655	\$ 216,321	\$ 237,953	\$ 261,748	\$ 287,923	\$ 316,715	\$ 348,386	\$ 383,225	\$ 421,547
368	Grounds	Salaries & Benefits	\$ 24,170	\$ 15,887	\$ 16,363	\$ 16,854	\$ 17,360	\$ 17,881	\$ 18,417	\$ 18,970	\$ 19,539	\$ 20,125	\$ 20,729
369	Grounds	Operating Expenditures	\$ 11,259	\$ 11,458	\$ 11,744	\$ 12,038	\$ 12,339	\$ 12,647	\$ 12,964	\$ 13,288	\$ 13,620	\$ 13,960	\$ 14,309
370	Grounds	Operating Expenditures	\$ 293,000	\$ 293,500	\$ 300,838	\$ 308,358	\$ 316,067	\$ 323,969	\$ 332,068	\$ 340,370	\$ 348,879	\$ 357,601	\$ 366,541
371	Grounds	Operating Expenditures	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
372	Grounds	Operating Expenditures	\$ 500,000	\$ 490,000	\$ 504,700	\$ 519,841	\$ 535,436	\$ 551,499	\$ 568,044	\$ 585,086	\$ 602,638	\$ 620,717	\$ 639,339
373	Grounds	Operating Expenditures	\$ 3,550	\$ 3,550	\$ 3,728	\$ 3,914	\$ 4,110	\$ 4,315	\$ 4,531	\$ 4,757	\$ 4,995	\$ 5,245	\$ 5,507
374	Grounds	Operating Expenditures	\$ 42,000	\$ 35,000	\$ 35,350	\$ 35,704	\$ 36,061	\$ 36,061	\$ 36,061	\$ 36,061	\$ 36,061	\$ 36,061	\$ 36,061
375	Grounds	Operating Expenditures	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190	\$ 29,190
376	Grounds	Operating Expenditures	\$ 35,856	\$ 37,649	\$ 38,590	\$ 39,555	\$ 40,544	\$ 41,557	\$ 42,596	\$ 43,661	\$ 44,753	\$ 45,871	\$ 47,018
377	Grounds	Operating Expenditures	\$ 12,000	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986
378	Grounds	Operating Expenditures	\$ 5,500	\$ 5,500	\$ 5,638	\$ 5,778	\$ 5,923	\$ 6,071	\$ 6,223	\$ 6,378	\$ 6,538	\$ 6,701	\$ 6,869
379	Grounds	Operating Expenditures	\$ 99,300	\$ 95,000	\$ 97,375	\$ 99,809	\$ 102,305	\$ 104,862	\$ 107,484	\$ 110,171	\$ 112,925	\$ 115,748	\$ 118,642
380	Grounds	Operating Expenditures	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
381	Grounds	Operating Expenditures	\$ 12,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
382	Grounds	Operating Expenditures	\$ 10,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
383	Grounds	Operating Expenditures	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
384	Grounds	Operating Expenditures	\$ 350	\$ 800	\$ 820	\$ 841	\$ 862	\$ 883	\$ 905	\$ 928	\$ 951	\$ 975	\$ 999
385	Grounds	Operating Expenditures	\$ 23,130	\$ 23,130	\$ 24,287	\$ 25,501	\$ 26,776	\$ 28,115	\$ 29,520	\$ 30,996	\$ 32,546	\$ 34,174	\$ 35,882
386	Grounds	Operating Expenditures	\$ 10,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
387	Grounds	Operating Expenditures	\$ 10,000	\$ 9,000	\$ 9,450	\$ 9,923	\$ 10,419	\$ 10,940	\$ 11,487	\$ 12,061	\$ 12,664	\$ 13,297	\$ 13,962
388	Grounds	Operating Expenditures	\$ 8,999	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
389	Grounds	Operating Expenditures	\$ 75,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,582	\$ 71,321	\$ 73,104	\$ 74,932
390	Grounds	Operating Expenditures	\$ 490	\$ 491	\$ 503	\$ 516	\$ 529	\$ 542	\$ 556	\$ 569	\$ 584	\$ 598	\$ 613
391	Grounds	Capital Outlay	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
392	Cemetery	Salaries & Benefits	\$ 54,595	\$ 56,075	\$ 57,757	\$ 59,490	\$ 61,275	\$ 63,113	\$ 65,006	\$ 66,957	\$ 68,965	\$ 71,034	\$ 73,165
393	Cemetery	Salaries & Benefits	\$ 10,000	\$ 10,000	\$ 10,300	\$ 10,609	\$ 10,927	\$ 11,255	\$ 11,593	\$ 11,941	\$ 12,299	\$ 12,668	\$ 13,048
394	Cemetery	Salaries & Benefits	\$ -	\$ 113	\$ 115	\$ 118	\$ 121	\$ 124	\$ 127	\$ 131	\$ 134	\$ 137	\$ 141
395	Cemetery	Salaries & Benefits	\$ 1,500	\$ 1,500	\$ 1,545	\$ 1,591	\$ 1,639	\$ 1,688	\$ 1,739	\$ 1,791	\$ 1,845	\$ 1,900	\$ 1,957
396	Cemetery	Salaries & Benefits	\$ 5,056	\$ 4,458	\$ 4,592	\$ 4,729	\$ 4,871	\$ 5,017	\$ 5,168	\$ 5,323	\$ 5,483	\$ 5,647	\$ 5,817
397	Cemetery	Salaries & Benefits	\$ 16,325	\$ 11,667	\$ 12,559	\$ 13,520	\$ 14,554	\$ 15,668	\$ 16,866	\$ 18,156	\$ 19,545	\$ 21,041	\$ 22,650
398	Cemetery	Salaries & Benefits	\$ 10,565	\$ 11,188	\$ 12,307	\$ 13,537	\$ 14,891	\$ 16,380	\$ 18,018	\$ 19,820	\$ 21,802	\$ 23,982	\$ 26,380
399	Cemetery	Salaries & Benefits	\$ 2,400	\$ 1,734	\$ 1,786	\$ 1,839	\$ 1,894	\$ 1,951	\$ 2,010	\$ 2,070	\$ 2,132	\$ 2,196	\$ 2,262
400	Cemetery	Operating Expenditures	\$ 5,739	\$ 7,857	\$ 8,053	\$ 8,255	\$ 8,461	\$ 8,673	\$ 8,889	\$ 9,112	\$ 9,340	\$ 9,573	\$ 9,812
401	Cemetery	Operating Expenditures	\$ 90,000	\$ 85,000	\$ 87,550	\$ 90,177	\$ 92,882	\$ 95,668	\$ 98,538	\$ 101,494	\$ 104,539	\$ 107,675	\$ 110,906
402	Cemetery	Operating Expenditures	\$ 350	\$ 350	\$ 368	\$ 386	\$ 405	\$ 425	\$ 447	\$ 469	\$ 492	\$ 517	\$ 543
403	Cemetery	Operating Expenditures	\$ 4,000	\$ 4,000	\$ 4,040	\$ 4,080	\$ 4,121	\$ 4,121	\$ 4,121	\$ 4,121	\$ 4,121	\$ 4,121	\$ 4,121
404	Cemetery	Operating Expenditures	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
405	Cemetery	Operating Expenditures	\$ 9,396	\$ 9,866	\$ 10,112	\$ 10,365	\$ 10,624	\$ 10,890	\$ 11,162	\$ 11,441	\$ 11,727	\$ 12,021	\$ 12,321
406	Cemetery	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
407	Cemetery	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
408	Cemetery	Operating Expenditures	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
409	Cemetery	Operating Expenditures	\$ 35,000	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736	\$ 49,955
410	Cemetery	Operating Expenditures	\$ 190	\$ 190	\$ 195	\$ 200	\$ 205	\$ 210	\$ 215	\$ 220	\$ 226	\$ 231	\$ 237
411	Cemetery	Operating Expenditures	\$ 2,000	\$ 2,000	\$ 2,100	\$ 2,205	\$ 2,315	\$ 2,431	\$ 2,553	\$ 2,680	\$ 2,814	\$ 2,955	\$ 3,103
412	Cemetery	Operating Expenditures	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
413	Cemetery	Operating Expenditures	\$ 1,240	\$ 1,240	\$ 1,271	\$ 1,303	\$ 1,335	\$ 1,369	\$ 1,403	\$ 1,438	\$ 1,474	\$ 1,511	\$ 1,549
414	Cemetery	Operating Expenditures	\$ 3,480	\$ 3,480	\$ 3,567	\$ 3,656	\$ 3,748	\$ 3,841	\$ 3,937	\$ 4,036	\$ 4,137	\$ 4,240	\$ 4,346
415	Custodial	Salaries & Benefits	\$ 8,210	\$ 5,500	\$ 5,665	\$ 5,835	\$ 6,010	\$ 6,190	\$ 6,376	\$ 6,567	\$ 6,764	\$ 6,967	\$ 7,176
416	Custodial	Salaries & Benefits	\$ 225	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
417	Custodial	Salaries & Benefits	\$ 645	\$ 413	\$ 425	\$ 438	\$ 451	\$ 464	\$ 478	\$ 493	\$ 507	\$ 523	\$ 538
418	Custodial	Salaries & Benefits	\$ 2,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
419	Custodial	Salaries & Benefits	\$ 1,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
420	Custodial	Salaries & Benefits	\$ 390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
421	Custodial	Operating Expenditures	\$ 175,000	\$ 145,000	\$ 148,625	\$ 152,341	\$ 156,149	\$ 160,053	\$ 164,054	\$ 168,156	\$ 172,359	\$ 176,668	\$ 181,085
422	Maintenance	Salaries & Benefits	\$ 471,919	\$ 516,513	\$ 532,009	\$ 547,969	\$ 564,408	\$ 581,340	\$ 598,781	\$ 616,744	\$ 635,246	\$ 654,304	\$ 673,933
423	Maintenance	Salaries & Benefits	\$ 15,000	\$ 15,000	\$ 15,450	\$ 15,914	\$ 16,391	\$ 16,883	\$ 17,389	\$ 17,911	\$ 18,448	\$ 19,002	\$ 19,572
424	Maintenance	Salaries & Benefits	\$ 5,925	\$ 2,175	\$ 2,240	\$ 2,307	\$ 2,377	\$ 2,448	\$ 2,521	\$ 2,597	\$ 2,675	\$ 2,755	\$ 2,838
425	Maintenance	Salaries & Benefits	\$ -	\$ 258	\$ 265	\$ 273	\$ 282	\$ 290	\$ 299	\$ 308	\$ 317	\$ 326	\$ 336
426	Maintenance	Salaries & Benefits	\$ 37,703	\$ 41,063	\$ 42,295	\$ 43,564	\$ 44,870	\$ 46,217	\$ 47,603	\$ 49,031	\$ 50,502	\$ 52,017	\$ 53,578
427	Maintenance	Salaries & Benefits	\$ 152,616	\$ 117,984	\$ 127,009	\$ 136,726	\$ 147,185	\$ 158,445	\$ 170,566	\$ 183,614	\$ 197,661	\$ 212,782	\$ 229,059
428	Maintenance	Salaries & Benefits	\$ 109,102	\$ 103,634	\$ 113,997	\$ 125,397	\$ 137,937	\$ 151,730	\$ 166,903	\$ 183,594	\$ 201,953	\$ 222,148	\$ 244,363
429	Maintenance	Salaries & Benefits	\$ 29,348	\$ 22,097	\$ 22,760	\$ 23,446	\$ 24,146	\$ 24,870	\$ 25,617	\$ 26,385	\$ 27,177	\$ 27,992	\$ 28,832
430	Maintenance	Operating Expenditures	\$ 20,068	\$ 21,610	\$ 22,150	\$ 22,704	\$ 23,271	\$ 23,853	\$ 24,449	\$ 25,061	\$ 25,687	\$ 26,329	\$ 26,988
431	Maintenance	Operating Expenditures	\$ 87,000	\$ 65,000	\$ 66,625	\$ 68,291	\$ 69,998	\$ 71,748	\$ 73,542	\$ 75,380	\$ 77,265	\$ 79,196	\$ 81,176
432	Maintenance	Operating Expenditures	\$ 1,400	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
433	Maintenance	Operating Expenditures	\$ 1,500	\$ 1,500	\$ 1,545	\$ 1,591	\$ 1,639	\$ 1,688	\$ 1,739	\$ 1,791	\$ 1,845	\$ 1,900	\$ 1,957
434	Maintenance	Operating Expenditures	\$ 800	\$ 800	\$ 840	\$ 882	\$ 926	\$ 972	\$ 1,021	\$ 1,072	\$ 1,126	\$ 1,182	\$ 1,241
435	Maintenance	Operating Expenditures	\$ 16,000	\$ 16,000	\$ 16,160	\$ 16,322	\$ 16,485	\$ 16,648	\$ 16,815	\$ 16,985	\$ 17,158	\$ 17,334	\$ 17,513
436	Maintenance	Operating Expenditures	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700	\$ 3,700
437	Maintenance	Operating Expenditures	\$ 47,034	\$ 49,386	\$ 50,620	\$ 51,886	\$ 53,183	\$ 54,513	\$ 55,875	\$ 57,272	\$ 58,704	\$ 60,172	\$ 61,676

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
			Budget	Preliminary	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
438	Maintenance	Operating Expenditures	\$ 42,500	\$ 77,500	\$ 79,438	\$ 81,423	\$ 83,459	\$ 85,545	\$ 87,684	\$ 89,876	\$ 92,123	\$ 94,426	\$ 96,787
439	Maintenance	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
440	Maintenance	Operating Expenditures	\$ 58,100	\$ 58,100	\$ 59,553	\$ 61,041	\$ 62,567	\$ 64,132	\$ 65,735	\$ 67,378	\$ 69,063	\$ 70,789	\$ 72,559
441	Maintenance	Operating Expenditures	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
442	Maintenance	Operating Expenditures	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
443	Maintenance	Operating Expenditures	\$ 300	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
444	Maintenance	Operating Expenditures	\$ 12,000	\$ 14,000	\$ 14,700	\$ 15,435	\$ 16,207	\$ 17,017	\$ 17,868	\$ 18,761	\$ 19,699	\$ 20,684	\$ 21,719
445	Maintenance	Operating Expenditures	\$ 2,500	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
446	Maintenance	Operating Expenditures	\$ 4,080	\$ 4,080	\$ 4,182	\$ 4,287	\$ 4,394	\$ 4,504	\$ 4,616	\$ 4,732	\$ 4,850	\$ 4,971	\$ 5,095
447	Maintenance	Operating Expenditures	\$ 4,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
448	Recreation Admin	Salaries & Benefits	\$ 74,440	\$ 179,340	\$ 184,721	\$ 190,262	\$ 195,970	\$ 201,849	\$ 207,905	\$ 214,142	\$ 220,566	\$ 227,183	\$ 233,998
449	Recreation Admin	Salaries & Benefits	\$ 1,010	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
450	Recreation Admin	Salaries & Benefits	\$ 5,772	\$ 14,258	\$ 14,685	\$ 15,126	\$ 15,580	\$ 16,047	\$ 16,528	\$ 17,024	\$ 17,535	\$ 18,061	\$ 18,603
451	Recreation Admin	Salaries & Benefits	\$ 3,740	\$ 40,965	\$ 44,099	\$ 47,473	\$ 51,105	\$ 55,014	\$ 59,223	\$ 63,753	\$ 68,630	\$ 73,881	\$ 79,532
452	Recreation Admin	Salaries & Benefits	\$ 15,170	\$ 32,286	\$ 35,515	\$ 39,066	\$ 42,973	\$ 47,270	\$ 51,997	\$ 57,197	\$ 62,917	\$ 69,208	\$ 76,129
453	Recreation Admin	Salaries & Benefits	\$ 170	\$ 254	\$ 261	\$ 269	\$ 277	\$ 286	\$ 294	\$ 303	\$ 312	\$ 321	\$ 331
454	Recreation Admin	Operating Expenditures	\$ -	\$ 13,442	\$ 13,778	\$ 14,123	\$ 14,476	\$ 14,838	\$ 15,209	\$ 15,589	\$ 15,979	\$ 16,378	\$ 16,788
455	Recreation Admin	Operating Expenditures	\$ 27,000	\$ 63,500	\$ 65,088	\$ 66,715	\$ 68,383	\$ 70,092	\$ 71,844	\$ 73,641	\$ 75,482	\$ 77,369	\$ 79,303
456	Recreation Admin	Operating Expenditures	\$ 545	\$ 1,220	\$ 1,251	\$ 1,282	\$ 1,314	\$ 1,347	\$ 1,380	\$ 1,415	\$ 1,450	\$ 1,486	\$ 1,524
457	Recreation Admin	Operating Expenditures	\$ 120	\$ 120	\$ 123	\$ 126	\$ 129	\$ 132	\$ 136	\$ 139	\$ 143	\$ 146	\$ 150
458	Recreation Admin	Operating Expenditures	\$ 700	\$ 700	\$ 718	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812	\$ 832	\$ 853	\$ 874
459	Recreation Admin	Operating Expenditures	\$ 12,060	\$ 12,060	\$ 12,362	\$ 12,671	\$ 12,987	\$ 13,312	\$ 13,645	\$ 13,986	\$ 14,336	\$ 14,694	\$ 15,061
460	Recreation Admin	Operating Expenditures	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
461	Recreation Admin	Operating Expenditures	\$ -	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
462	Recreation Admin	Operating Expenditures	\$ 650	\$ 650	\$ 666	\$ 683	\$ 700	\$ 717	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812
463	Recreation Admin	Operating Expenditures	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
464	Recreation Admin	Operating Expenditures	\$ 5,570	\$ 10,100	\$ 10,353	\$ 10,611	\$ 10,877	\$ 11,149	\$ 11,427	\$ 11,713	\$ 12,006	\$ 12,306	\$ 12,614
465	Recreation Admin	Operating Expenditures	\$ 2,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
466	Library	Salaries & Benefits	\$ 118,360	\$ 123,776	\$ 127,489	\$ 131,314	\$ 135,253	\$ 139,311	\$ 143,490	\$ 147,795	\$ 152,229	\$ 156,796	\$ 161,500
467	Library	Salaries & Benefits	\$ 31,980	\$ 21,319	\$ 21,959	\$ 22,617	\$ 23,296	\$ 23,995	\$ 24,714	\$ 25,466	\$ 26,220	\$ 27,006	\$ 27,816
468	Library	Salaries & Benefits	\$ 3,020	\$ 3,020	\$ 3,111	\$ 3,204	\$ 3,300	\$ 3,399	\$ 3,501	\$ 3,606	\$ 3,714	\$ 3,826	\$ 3,940
469	Library	Salaries & Benefits	\$ 2,047	\$ 2,100	\$ 2,163	\$ 2,228	\$ 2,295	\$ 2,364	\$ 2,434	\$ 2,508	\$ 2,583	\$ 2,660	\$ 2,740
470	Library	Salaries & Benefits	\$ 270	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10	\$ 11
471	Library	Salaries & Benefits	\$ 11,909	\$ 11,535	\$ 11,881	\$ 12,238	\$ 12,605	\$ 12,983	\$ 13,372	\$ 13,773	\$ 14,187	\$ 14,612	\$ 15,051
472	Library	Salaries & Benefits	\$ 27,450	\$ 28,273	\$ 30,436	\$ 32,765	\$ 35,271	\$ 37,969	\$ 40,874	\$ 44,001	\$ 47,367	\$ 50,990	\$ 54,891
473	Library	Salaries & Benefits	\$ 27,305	\$ 28,751	\$ 31,627	\$ 34,789	\$ 38,268	\$ 42,095	\$ 46,304	\$ 50,935	\$ 56,028	\$ 61,631	\$ 67,794
474	Library	Salaries & Benefits	\$ 1,005	\$ 218	\$ 225	\$ 231	\$ 238	\$ 245	\$ 253	\$ 260	\$ 268	\$ 276	\$ 285
475	Library	Operating Expenditures	\$ 78,729	\$ 101,413	\$ 103,948	\$ 106,547	\$ 109,211	\$ 111,941	\$ 114,739	\$ 117,608	\$ 120,548	\$ 123,562	\$ 126,651
476	Library	Operating Expenditures	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
477	Library	Operating Expenditures	\$ 1,100	\$ 1,100	\$ 1,128	\$ 1,156	\$ 1,185	\$ 1,214	\$ 1,245	\$ 1,276	\$ 1,308	\$ 1,340	\$ 1,374
478	Library	Operating Expenditures	\$ 1,300	\$ 1,300	\$ 1,339	\$ 1,379	\$ 1,421	\$ 1,463	\$ 1,507	\$ 1,552	\$ 1,599	\$ 1,647	\$ 1,696
479	Library	Operating Expenditures	\$ 480	\$ 480	\$ 504	\$ 529	\$ 556	\$ 583	\$ 613	\$ 643	\$ 675	\$ 709	\$ 745
480	Library	Operating Expenditures	\$ 13,000	\$ 13,000	\$ 13,130	\$ 13,261	\$ 13,394	\$ 13,529	\$ 13,666	\$ 13,805	\$ 13,946	\$ 14,089	\$ 14,234
481	Library	Operating Expenditures	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200
482	Library	Operating Expenditures	\$ 29,851	\$ 31,344	\$ 32,127	\$ 32,931	\$ 33,754	\$ 34,598	\$ 35,463	\$ 36,349	\$ 37,258	\$ 38,189	\$ 39,144
483	Library	Operating Expenditures	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
484	Library	Operating Expenditures	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
485	Library	Operating Expenditures	\$ 3,650	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
486	Library	Operating Expenditures	\$ 13,380	\$ 13,380	\$ 13,715	\$ 14,057	\$ 14,409	\$ 14,769	\$ 15,138	\$ 15,517	\$ 15,905	\$ 16,302	\$ 16,710
487	Library	Operating Expenditures	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
488	Library	Operating Expenditures	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
489	Library	Operating Expenditures	\$ 3,500	\$ 3,500	\$ 3,588	\$ 3,677	\$ 3,769	\$ 3,863	\$ 3,960	\$ 4,059	\$ 4,160	\$ 4,264	\$ 4,371
490	Library	Operating Expenditures	\$ 5,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
491	Library	Operating Expenditures	\$ 50,000	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736	\$ 49,955
492	Community Programs	Salaries & Benefits	\$ 258,890	\$ 237,712	\$ 244,843	\$ 252,189	\$ 259,754	\$ 267,547	\$ 275,574	\$ 283,841	\$ 292,356	\$ 301,127	\$ 310,160
493	Community Programs	Salaries & Benefits	\$ 66,371	\$ 61,458	\$ 63,302	\$ 65,201	\$ 67,157	\$ 69,172	\$ 71,247	\$ 73,384	\$ 75,586	\$ 77,854	\$ 80,189
494	Community Programs	Salaries & Benefits	\$ 1,005	\$ 2,925	\$ 3,013	\$ 3,103	\$ 3,196	\$ 3,292	\$ 3,391	\$ 3,493	\$ 3,597	\$ 3,705	\$ 3,816
495	Community Programs	Salaries & Benefits	\$ 815	\$ 85	\$ 88	\$ 91	\$ 93	\$ 96	\$ 99	\$ 102	\$ 105	\$ 108	\$ 112
496	Community Programs	Salaries & Benefits	\$ 25,022	\$ 23,784	\$ 24,498	\$ 25,232	\$ 25,989	\$ 26,769	\$ 27,572	\$ 28,399	\$ 29,251	\$ 30,129	\$ 31,033
497	Community Programs	Salaries & Benefits	\$ 26,700	\$ 54,299	\$ 58,453	\$ 62,924	\$ 67,738	\$ 72,920	\$ 78,499	\$ 84,504	\$ 90,968	\$ 97,927	\$ 105,419
498	Community Programs	Salaries & Benefits	\$ 54,305	\$ 44,641	\$ 49,105	\$ 54,016	\$ 59,417	\$ 65,359	\$ 71,895	\$ 79,085	\$ 86,993	\$ 95,692	\$ 105,262
499	Community Programs	Salaries & Benefits	\$ 9,970	\$ 7,121	\$ 7,335	\$ 7,555	\$ 7,782	\$ 8,015	\$ 8,256	\$ 8,503	\$ 8,758	\$ 9,021	\$ 9,292
500	Community Programs	Operating Expenditures	\$ 63,170	\$ 89,132	\$ 91,361	\$ 93,645	\$ 95,986	\$ 98,386	\$ 100,845	\$ 103,366	\$ 105,950	\$ 108,599	\$ 111,314
501	Community Programs	Operating Expenditures	\$ 11,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
502	Community Programs	Operating Expenditures	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
503	Community Programs	Operating Expenditures	\$ 20,000	\$ 20,000	\$ 20,600	\$ 21,218	\$ 21,855	\$ 22,510	\$ 23,185	\$ 23,881	\$ 24,597	\$ 25,335	\$ 26,095
504	Community Programs	Operating Expenditures	\$ 4,330	\$ 4,330	\$ 4,547	\$ 4,774	\$ 5,013	\$ 5,263	\$ 5,526	\$ 5,803	\$ 6,093	\$ 6,397	\$ 6,717
505	Community Programs	Operating Expenditures	\$ 39,500	\$ 39,500	\$ 39,895	\$ 40,294	\$ 40,697	\$ 40,697	\$ 40,697	\$ 40,697	\$ 40,697	\$ 40,697	\$ 40,697
506	Community Programs	Operating Expenditures	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380
507	Community Programs	Operating Expenditures	\$ 700	\$ 700	\$ 718	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812	\$ 832	\$ 853	\$ 874
508	Community Programs	Operating Expenditures	\$ 19,710	\$ 20,696	\$ 21,213	\$ 21,743	\$ 22,287	\$ 22,844	\$ 23,415	\$ 24,000	\$ 24,600	\$ 25,215	\$ 25,846
509	Community Programs	Operating Expenditures	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
510	Community Programs	Operating Expenditures	\$ 14,700	\$ 14,700	\$ 15,068	\$ 15,444	\$ 15,830	\$ 16,226	\$ 16,632	\$ 17,047	\$ 17,474	\$ 17,911	\$ 18,358

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 9

Department	Category	Description	FY 2020 Budget	FY 2021 Preliminary	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
511	Community Programs	Operating Expenditures	Heavy Equipment	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437
512	Community Programs	Operating Expenditures	Printing & Binding	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828
513	Community Programs	Operating Expenditures	Promotional Activities	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184
514	Community Programs	Operating Expenditures	Office Supplies	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609
515	Community Programs	Operating Expenditures	Gas, Lubricants & Oil	\$ 1,500	\$ 1,500	\$ 1,575	\$ 1,654	\$ 1,736	\$ 1,823	\$ 1,914	\$ 2,010	\$ 2,111	\$ 2,216
516	Community Programs	Operating Expenditures	Recreation Programs	\$ 64,000	\$ 64,000	\$ 65,600	\$ 67,240	\$ 68,921	\$ 70,644	\$ 72,410	\$ 74,220	\$ 76,076	\$ 77,978
517	Community Programs	Operating Expenditures	Uniforms	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609
518	Recreation Facilities	Salaries & Benefits	Regular	\$ 189,270	\$ 160,549	\$ 165,366	\$ 170,327	\$ 175,437	\$ 180,700	\$ 186,121	\$ 191,704	\$ 197,455	\$ 203,379
519	Recreation Facilities	Salaries & Benefits	Standard Overtime	\$ 8,000	\$ 8,000	\$ 8,240	\$ 8,487	\$ 8,742	\$ 9,004	\$ 9,274	\$ 9,552	\$ 9,839	\$ 10,134
520	Recreation Facilities	Salaries & Benefits	Longevity	\$ 985	\$ 1,200	\$ 1,236	\$ 1,273	\$ 1,311	\$ 1,351	\$ 1,391	\$ 1,433	\$ 1,476	\$ 1,520
521	Recreation Facilities	Salaries & Benefits	Other Pays	\$ 545	\$ 190	\$ 195	\$ 201	\$ 207	\$ 214	\$ 220	\$ 227	\$ 233	\$ 240
522	Recreation Facilities	Salaries & Benefits	FICA Taxes	\$ 15,208	\$ 12,764	\$ 13,147	\$ 13,541	\$ 13,947	\$ 14,366	\$ 14,797	\$ 15,240	\$ 15,698	\$ 16,169
523	Recreation Facilities	Salaries & Benefits	Defined Benefit Plan	\$ 30,320	\$ 36,673	\$ 39,479	\$ 42,499	\$ 45,750	\$ 49,250	\$ 53,017	\$ 57,073	\$ 61,439	\$ 66,139
524	Recreation Facilities	Salaries & Benefits	Life & Health Insurance	\$ 68,210	\$ 44,738	\$ 49,212	\$ 54,133	\$ 59,546	\$ 65,501	\$ 72,051	\$ 79,256	\$ 87,182	\$ 95,900
525	Recreation Facilities	Salaries & Benefits	Workers' Comp Regular	\$ 7,015	\$ 3,528	\$ 3,634	\$ 3,743	\$ 3,855	\$ 3,971	\$ 4,090	\$ 4,213	\$ 4,339	\$ 4,469
526	Recreation Facilities	Operating Expenditures	Internal IT Support	\$ 12,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
527	Recreation Facilities	Operating Expenditures	Other Contractual Service	\$ 312,000	\$ 312,000	\$ 319,800	\$ 327,795	\$ 335,990	\$ 344,390	\$ 352,999	\$ 361,824	\$ 370,870	\$ 380,142
528	Recreation Facilities	Operating Expenditures	Postage & Freight	\$ 500	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183
529	Recreation Facilities	Operating Expenditures	Water	\$ 20,000	\$ 20,000	\$ 20,800	\$ 21,218	\$ 21,855	\$ 22,510	\$ 23,185	\$ 23,881	\$ 24,597	\$ 25,335
530	Recreation Facilities	Operating Expenditures	Sewer	\$ 4,200	\$ 4,200	\$ 4,410	\$ 4,631	\$ 4,862	\$ 5,105	\$ 5,360	\$ 5,628	\$ 5,910	\$ 6,205
531	Recreation Facilities	Operating Expenditures	Electricity	\$ 40,400	\$ 40,400	\$ 40,804	\$ 41,212	\$ 41,624	\$ 42,043	\$ 42,468	\$ 42,900	\$ 43,339	\$ 43,784
532	Recreation Facilities	Operating Expenditures	Refuse/Waste Disposal	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380	\$ 4,380
533	Recreation Facilities	Operating Expenditures	Operating/Capital Leasing	\$ 1,100	\$ 700	\$ 718	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812	\$ 832	\$ 853
534	Recreation Facilities	Operating Expenditures	Property/Liability	\$ 114,728	\$ 120,465	\$ 123,476	\$ 126,563	\$ 129,727	\$ 132,971	\$ 136,295	\$ 139,702	\$ 143,195	\$ 146,775
535	Recreation Facilities	Operating Expenditures	Buildings	\$ 30,550	\$ 30,550	\$ 31,314	\$ 32,097	\$ 32,899	\$ 33,721	\$ 34,565	\$ 35,429	\$ 36,314	\$ 37,222
536	Recreation Facilities	Operating Expenditures	Equipment-General	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184
537	Recreation Facilities	Operating Expenditures	Printing & Binding	\$ 1,110	\$ 750	\$ 769	\$ 788	\$ 808	\$ 828	\$ 849	\$ 870	\$ 892	\$ 914
538	Recreation Facilities	Operating Expenditures	Office Supplies	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609
539	Recreation Facilities	Operating Expenditures	Gas, Lubricants & Oil	\$ 1,000	\$ 1,000	\$ 1,050	\$ 1,103	\$ 1,158	\$ 1,216	\$ 1,276	\$ 1,340	\$ 1,407	\$ 1,477
540	Recreation Facilities	Operating Expenditures	Small Tools & Equipment	\$ 1,832	\$ 1,832	\$ 1,878	\$ 1,925	\$ 1,973	\$ 2,022	\$ 2,073	\$ 2,125	\$ 2,178	\$ 2,232
541	Recreation Facilities	Operating Expenditures	Chemicals	\$ 10,000	\$ 10,000	\$ 10,500	\$ 11,025	\$ 11,576	\$ 12,155	\$ 12,763	\$ 13,401	\$ 14,071	\$ 14,775
542	Recreation Facilities	Operating Expenditures	Uniforms	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218
543	Special Events	Salaries & Benefits	Regular	\$ 63,465	\$ 66,009	\$ 67,990	\$ 70,029	\$ 72,130	\$ 74,294	\$ 76,523	\$ 78,819	\$ 81,183	\$ 83,619
544	Special Events	Salaries & Benefits	Longevity	\$ 255	\$ 975	\$ 1,004	\$ 1,034	\$ 1,065	\$ 1,097	\$ 1,130	\$ 1,164	\$ 1,199	\$ 1,235
545	Special Events	Salaries & Benefits	Other Pays	\$ 815	\$ 5,425	\$ 5,587	\$ 5,755	\$ 5,928	\$ 6,106	\$ 6,289	\$ 6,477	\$ 6,672	\$ 6,872
546	Special Events	Salaries & Benefits	FICA Taxes	\$ 4,937	\$ 5,248	\$ 5,405	\$ 5,567	\$ 5,734	\$ 5,906	\$ 6,084	\$ 6,266	\$ 6,454	\$ 6,648
547	Special Events	Salaries & Benefits	Defined Benefit Plan	\$ 7,610	\$ 15,078	\$ 16,232	\$ 17,473	\$ 18,810	\$ 20,249	\$ 21,798	\$ 23,466	\$ 25,261	\$ 27,193
548	Special Events	Salaries & Benefits	Life & Health Insurance	\$ 9,078	\$ 14,390	\$ 15,829	\$ 17,412	\$ 19,153	\$ 21,069	\$ 23,176	\$ 25,493	\$ 28,043	\$ 30,847
549	Special Events	Salaries & Benefits	Workers' Comp Regular	\$ 2,115	\$ 3,377	\$ 3,478	\$ 3,582	\$ 3,690	\$ 3,801	\$ 3,915	\$ 4,032	\$ 4,153	\$ 4,278
550	Special Events	Operating Expenditures	Internal IT Support	\$ 13,846	\$ 16,911	\$ 17,334	\$ 17,767	\$ 18,211	\$ 18,667	\$ 19,133	\$ 19,612	\$ 20,102	\$ 20,605
551	Special Events	Operating Expenditures	Other Contractual Service	\$ 43,600	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736
552	Special Events	Operating Expenditures	Lodging/Transportation	\$ 600	\$ 1,600	\$ 1,640	\$ 1,681	\$ 1,723	\$ 1,766	\$ 1,810	\$ 1,856	\$ 1,902	\$ 1,949
553	Special Events	Operating Expenditures	Postage & Freight	\$ 250	\$ 50	\$ 51	\$ 53	\$ 54	\$ 55	\$ 57	\$ 58	\$ 59	\$ 61
554	Special Events	Operating Expenditures	Operating/Capital Leasing	\$ 700	\$ 700	\$ 718	\$ 735	\$ 754	\$ 773	\$ 792	\$ 812	\$ 832	\$ 853
555	Special Events	Operating Expenditures	Property/Liability	\$ 38,999	\$ 40,949	\$ 41,972	\$ 43,022	\$ 44,097	\$ 45,200	\$ 46,330	\$ 47,488	\$ 48,675	\$ 49,892
556	Special Events	Operating Expenditures	Equipment-Garage	\$ 4,900	\$ 4,500	\$ 4,613	\$ 4,728	\$ 4,846	\$ 4,967	\$ 5,091	\$ 5,219	\$ 5,349	\$ 5,483
557	Special Events	Operating Expenditures	Printing & Binding	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218
558	Special Events	Operating Expenditures	Promotional Activities	\$ 83,500	\$ 75,000	\$ 76,875	\$ 78,797	\$ 80,767	\$ 82,786	\$ 84,856	\$ 86,977	\$ 89,151	\$ 91,380
559	Special Events	Operating Expenditures	Office Supplies	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609
560	Special Events	Operating Expenditures	Gas, Lubricants & Oil	\$ 1,000	\$ 1,000	\$ 1,050	\$ 1,103	\$ 1,158	\$ 1,216	\$ 1,276	\$ 1,340	\$ 1,407	\$ 1,477
561	Special Events	Operating Expenditures	Operating Supplies	\$ 87,500	\$ 88,650	\$ 90,866	\$ 93,138	\$ 95,466	\$ 97,853	\$ 100,299	\$ 102,807	\$ 105,377	\$ 108,011
562	Special Events	Operating Expenditures	Books, Publ, Subsc & Memb	\$ -	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,359	\$ 1,392	\$ 1,426	\$ 1,461
563	Non-Departmental	Other Uses	To Grant Fund	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
564	Non-Departmental	Operating Expenditures	Other Contractual Service	\$ 240,000	\$ 240,000	\$ 246,000	\$ 252,150	\$ 258,454	\$ 264,915	\$ 271,538	\$ 278,326	\$ 285,285	\$ 292,417
565	Non-Departmental	Operating Expenditures	Water	\$ 660	\$ 660	\$ 680	\$ 700	\$ 721	\$ 743	\$ 765	\$ 788	\$ 812	\$ 836
566	Non-Departmental	Operating Expenditures	Sewer	\$ 420	\$ 420	\$ 441	\$ 463	\$ 486	\$ 511	\$ 536	\$ 563	\$ 591	\$ 621
567	Non-Departmental	Operating Expenditures	Electricity	\$ 2,600	\$ 2,600	\$ 2,626	\$ 2,652	\$ 2,679	\$ 2,707	\$ 2,736	\$ 2,767	\$ 2,799	\$ 2,832
568	Non-Departmental	Operating Expenditures	Refuse/Waste Disposal	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720
569	Non-Departmental	Operating Expenditures	Bank Charges and Fees	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184
570	Non-Departmental	Other Uses	Transfer to CRA	\$ 1,802,170	\$ 1,909,793	\$ 2,008,611	\$ 2,121,661	\$ 2,240,995	\$ 2,361,238	\$ 2,484,495	\$ 2,609,889	\$ 2,737,454	\$ 2,867,754
571	Non-Departmental	Other Uses	Calculated Long Term Debt Service	\$ 75,269	\$ 425,269	\$ 151,933	\$ 398,289	\$ 398,125	\$ 397,324	\$ 396,353	\$ 395,289	\$ 394,867	\$ 395,053
Total:			\$ 36,758,599	38,151,181	39,499,149	41,553,389	43,459,553	45,430,523	47,510,191	49,707,014	52,027,886	54,480,477	57,076,403

City of Lake Worth Beach, FL - Beach Fund

FY 2020 Beach Fund Sustainability Analysis
Assumptions & Preliminary Results Workbook



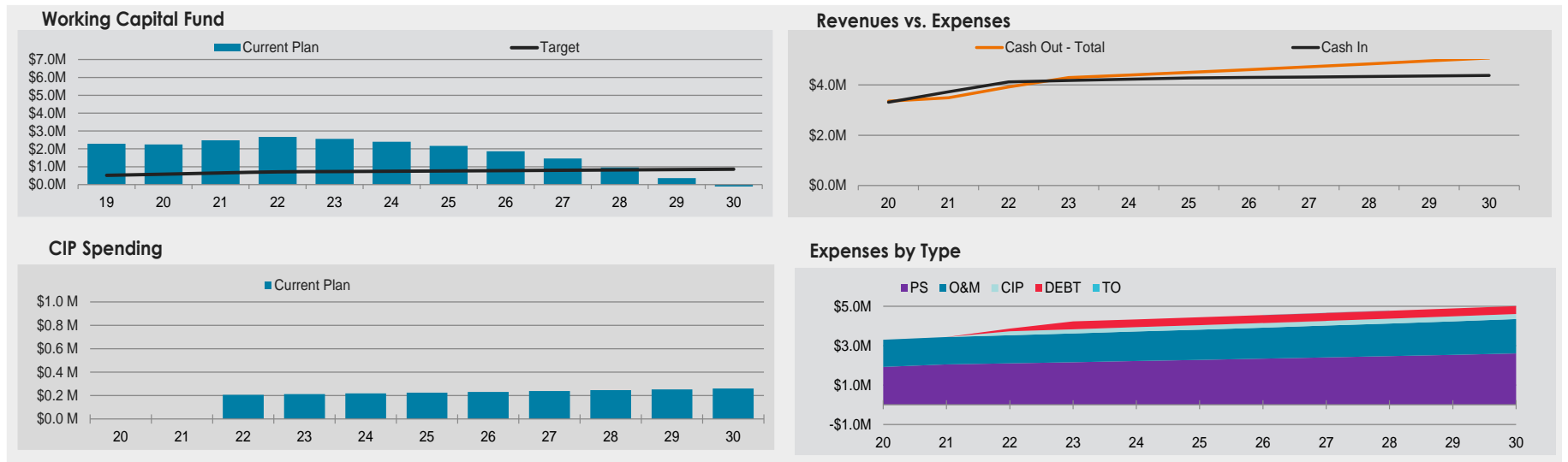
City of Lake Worth Beach

Financial Analysis & Management System | By Stantec

Beach Fund

CALC SAVE LAST CTRL 5/10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
Parking Rate Adjustment			\$ 0.50									
Metered Parking Rate	\$ 3.00	\$ 3.00	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	\$ 3.50	
Cash Flow Surplus/(Deficit) \$M	\$ (0.04)	\$ 0.23	\$ 0.20	\$ (0.12)	\$ (0.17)	\$ (0.22)	\$ (0.31)	\$ (0.40)	\$ (0.50)	\$ (0.60)	\$ (0.69)	Growth 1.00% Elasticity 0.00
End of Year Fund Balance \$M	\$ 2.24	\$ 2.48	\$ 2.67	\$ 2.56	\$ 2.39	\$ 2.17	\$ 1.86	\$ 1.46	\$ 0.96	\$ 0.36	\$ (0.33)	
Target Fund Balance \$M	\$ 0.58	\$ 0.65	\$ 0.71	\$ 0.73	\$ 0.75	\$ 0.77	\$ 0.79	\$ 0.81	\$ 0.82	\$ 0.84	\$ 0.86	
Balance % of Expenses	66.92%	71.00%	68.31%	59.73%	54.54%	48.28%	40.39%	30.88%	19.82%	7.31%	-6.57%	



Preliminary Financial Management Plan

Pro Forma

Schedule 2

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
REVENUES											
Parking Meter Revenue ¹	\$ 1,880,025	\$ 2,209,000	\$ 2,599,200	\$ 2,625,200	\$ 2,651,500	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000
Other Parking Revenue	\$ 396,960	\$ 422,400	\$ 427,400	\$ 432,500	\$ 437,700	\$ 443,000	\$ 448,400	\$ 453,900	\$ 459,500	\$ 465,200	\$ 471,100
Lease/Tenant Revenue	\$ 722,333	\$ 786,507	\$ 778,316	\$ 795,038	\$ 812,449	\$ 830,585	\$ 849,485	\$ 869,192	\$ 889,750	\$ 911,207	\$ 933,617
Facility Rental Revenue	\$ 267,861	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600
Pool Revenue	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500
Other Operating Revenue	\$ 10,000	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
Non-Operating Revenue	\$ 13,951	\$ 13,280	\$ 19,813	\$ 26,668	\$ 31,455	\$ 29,021	\$ 25,679	\$ 21,216	\$ 15,584	\$ 8,745	\$ 677
Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUBTOTAL REVENUES	\$ 3,305,630	\$ 3,720,787	\$ 4,114,328	\$ 4,169,007	\$ 4,222,704	\$ 4,270,207	\$ 4,291,164	\$ 4,311,908	\$ 4,332,433	\$ 4,352,752	\$ 4,372,994
% Change by year		12.6%	10.6%	1.3%	1.3%	1.1%	0.5%	0.5%	0.5%	0.5%	0.5%
Plus: "What If" Revenue from Panel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ADJUSTED REVENUES	\$ 3,305,630	\$ 3,720,787	\$ 4,114,328	\$ 4,169,007	\$ 4,222,704	\$ 4,270,207	\$ 4,291,164	\$ 4,311,908	\$ 4,332,433	\$ 4,352,752	\$ 4,372,994
EXPENSES											
Personnel Services	\$ (1,920,012)	\$ (2,048,898)	\$ (2,103,541)	\$ (2,159,824)	\$ (2,217,795)	\$ (2,277,505)	\$ (2,339,006)	\$ (2,402,352)	\$ (2,467,599)	\$ (2,534,803)	\$ (2,604,023)
Operations & Maintenance	\$ (1,379,767)	\$ (1,387,885)	\$ (1,423,772)	\$ (1,460,649)	\$ (1,498,544)	\$ (1,536,826)	\$ (1,576,184)	\$ (1,616,654)	\$ (1,658,270)	\$ (1,701,068)	\$ (1,742,346)
Capital Outlay	\$ (50,000)	\$ (50,000)	\$ (50,000)	\$ (51,250)	\$ (52,531)	\$ (53,845)	\$ (55,191)	\$ (56,570)	\$ (57,985)	\$ (59,434)	\$ (59,434)
Debt	\$ -	\$ -	\$ (132,016)	\$ (400,446)	\$ (400,838)	\$ (400,539)	\$ (400,056)	\$ (400,555)	\$ (400,687)	\$ (400,152)	\$ (400,922)
Grants & Aids	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Non-Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cash-Funded Capital	\$ -	\$ -	\$ (206,000)	\$ (212,200)	\$ (218,600)	\$ (225,200)	\$ (231,800)	\$ (238,800)	\$ (246,000)	\$ (253,400)	\$ (261,000)
Calculated Short Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Calculated Long Term Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SUBTOTAL OPERATING EXPENSES	\$ (3,349,780)	\$ (3,486,784)	\$ (3,915,330)	\$ (4,284,369)	\$ (4,388,308)	\$ (4,493,913)	\$ (4,602,237)	\$ (4,714,932)	\$ (4,830,540)	\$ (4,948,857)	\$ (5,067,726)
Plus/Less: Adjustment (From Panel)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL ADJUSTED EXPENSES	\$ (3,349,780)	\$ (3,486,784)	\$ (3,915,330)	\$ (4,284,369)	\$ (4,388,308)	\$ (4,493,913)	\$ (4,602,237)	\$ (4,714,932)	\$ (4,830,540)	\$ (4,948,857)	\$ (5,067,726)
Personal Services % Change		6.71%	2.67%	2.68%	2.68%	2.69%	2.70%	2.71%	2.72%	2.72%	2.73%
Operating % Change		0.59%	2.59%	2.59%	2.59%	2.55%	2.56%	2.57%	2.57%	2.58%	2.43%
Total O&M Expense % Change		4.15%	2.63%	2.64%	2.65%	2.64%	2.64%	2.65%	2.66%	2.67%	2.61%
Total Expense % Change by year		4.09%	12.29%	9.43%	2.43%	2.41%	2.41%	2.45%	2.45%	2.45%	2.40%
NET INCOME	\$ (44,150)	\$ 234,004	\$ 198,999	\$ (115,362)	\$ (165,604)	\$ (223,707)	\$ (311,072)	\$ (403,024)	\$ (498,107)	\$ (596,105)	\$ (694,732)
NET CHANGE IN FUND BALANCE											
Unrestricted Balance - Beginning Year	\$ 2,285,674	\$ 2,241,525	\$ 2,475,528	\$ 2,674,527	\$ 2,559,165	\$ 2,393,561	\$ 2,169,854	\$ 1,858,782	\$ 1,455,758	\$ 957,651	\$ 361,546
Plus/(Less): Net Income	\$ (44,150)	\$ 234,004	\$ 198,999	\$ (115,362)	\$ (165,604)	\$ (223,707)	\$ (311,072)	\$ (403,024)	\$ (498,107)	\$ (596,105)	\$ (694,732)
Unrestricted Balance - End Year	\$ 2,241,525	\$ 2,475,528	\$ 2,674,527	\$ 2,559,165	\$ 2,393,561	\$ 2,169,854	\$ 1,858,782	\$ 1,455,758	\$ 957,651	\$ 361,546	\$ (333,186)
RESERVE TARGET											
Minimum Reserve Target %	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%	16.7%
Minimum Reserve Target	\$ 581,131	\$ 652,555	\$ 714,061	\$ 731,385	\$ 748,986	\$ 767,039	\$ 785,822	\$ 805,090	\$ 824,810	\$ 844,621	\$ 864,908
Fund Balance in Excess/(Deficiency) of Min. Reserve	\$ 1,660,394	\$ 1,822,973	\$ 1,960,466	\$ 1,827,781	\$ 1,644,576	\$ 1,402,815	\$ 1,072,960	\$ 650,668	\$ 132,842	\$ (483,075)	\$ (1,198,094)

¹ Reflects assumption of revenues coming back to FY 2019 levels by FY 2021 as FY 2020 have been impacted by the COVID-19 pandemic. Moreover, assumes an increase to parking rates of \$0.50 in FY 2022.

Preliminary Financial Management Plan

Revenue Projection Summary

Schedule 3

Revenue Type	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
	Budget	Revised Prel.	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
Parking Meter Revenue	\$ 1,880,025	\$ 2,209,000	\$ 2,599,200	\$ 2,625,200	\$ 2,651,500	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000	\$ 2,678,000
Other Parking Revenue	\$ 396,960	\$ 422,400	\$ 427,400	\$ 432,500	\$ 437,700	\$ 443,000	\$ 448,400	\$ 453,900	\$ 459,500	\$ 465,200	\$ 471,100
Lease/Tenant Revenue	\$ 722,333	\$ 786,507	\$ 778,316	\$ 795,038	\$ 812,449	\$ 830,585	\$ 849,485	\$ 869,192	\$ 889,750	\$ 911,207	\$ 933,617
Facility Rental Revenue	\$ 267,861	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600	\$ 264,600
Pool Revenue	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500
Other Operating Revenue	\$ 10,000	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
Non-Operating Revenue	\$ 13,951	\$ 13,280	\$ 19,813	\$ 26,668	\$ 31,455	\$ 29,021	\$ 25,679	\$ 21,216	\$ 15,584	\$ 8,745	\$ 677
Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total: Revenue by Type	\$ 3,305,630	\$ 3,720,787	\$ 4,114,328	\$ 4,169,007	\$ 4,222,704	\$ 4,270,207	\$ 4,291,164	\$ 4,311,908	\$ 4,332,433	\$ 4,352,752	\$ 4,372,994
Plus: What If Revenue (From Panel)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total: Revenue	\$ 3,305,630	\$ 3,720,787	\$ 4,114,328	\$ 4,169,007	\$ 4,222,704	\$ 4,270,207	\$ 4,291,164	\$ 4,311,908	\$ 4,332,433	\$ 4,352,752	\$ 4,372,994

Preliminary Financial Management Plan

Expense Projection Summary

Schedule 4

	FY 2020 Budget	FY 2021 Revised Prel.	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
Expenses By Department											
Beach Parking	\$ 722,961	\$ 699,569	\$ 717,654	\$ 736,261	\$ 755,403	\$ 775,097	\$ 795,359	\$ 816,205	\$ 837,651	\$ 859,716	\$ 882,266
Casino	\$ 406,796	\$ 457,425	\$ 469,347	\$ 481,635	\$ 494,304	\$ 506,871	\$ 519,842	\$ 533,232	\$ 547,056	\$ 561,332	\$ 576,076
Ballroom	\$ 184,143	\$ 169,170	\$ 173,735	\$ 178,429	\$ 183,257	\$ 188,221	\$ 193,326	\$ 198,576	\$ 203,974	\$ 209,526	\$ 215,235
Pool	\$ 28,661	\$ 28,660	\$ 29,441	\$ 30,249	\$ 31,086	\$ 31,917	\$ 32,779	\$ 33,673	\$ 34,602	\$ 35,566	\$ 36,568
Beach	\$ 987,855	\$ 1,038,993	\$ 1,066,546	\$ 1,094,914	\$ 1,124,122	\$ 1,154,195	\$ 1,185,157	\$ 1,217,036	\$ 1,249,859	\$ 1,283,653	\$ 1,318,448
Beach Park	\$ 878,216	\$ 900,262	\$ 924,319	\$ 949,055	\$ 974,490	\$ 1,000,510	\$ 1,027,270	\$ 1,054,791	\$ 1,083,095	\$ 1,112,206	\$ 1,142,148
Pier	\$ 81,147	\$ 107,705	\$ 109,147	\$ 111,876	\$ 114,673	\$ 117,540	\$ 120,478	\$ 123,490	\$ 126,577	\$ 129,742	\$ 131,499
Non-Departmental	\$ 60,000	\$ 85,000	\$ 219,141	\$ 489,750	\$ 492,374	\$ 494,363	\$ 496,226	\$ 499,129	\$ 501,725	\$ 503,716	\$ 504,487
Cash-Funded Capital	\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Total Expenses by Department:	\$ 3,349,780	\$ 3,486,784	\$ 3,915,330	\$ 4,284,369	\$ 4,388,308	\$ 4,493,913	\$ 4,602,237	\$ 4,714,932	\$ 4,830,540	\$ 4,948,857	\$ 5,067,726
Expenses by Category											
Personnel Services	\$ 1,920,012	\$ 2,048,898	\$ 2,103,541	\$ 2,159,824	\$ 2,217,795	\$ 2,277,505	\$ 2,339,006	\$ 2,402,352	\$ 2,467,599	\$ 2,534,803	\$ 2,604,023
Operations & Maintenance	\$ 1,379,767	\$ 1,387,885	\$ 1,423,772	\$ 1,460,649	\$ 1,498,544	\$ 1,536,826	\$ 1,576,184	\$ 1,616,654	\$ 1,658,270	\$ 1,701,068	\$ 1,742,346
Capital Outlay	\$ 50,000	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 59,434
Debt	\$ -	\$ -	\$ 132,016	\$ 400,446	\$ 400,838	\$ 400,539	\$ 400,056	\$ 400,555	\$ 400,687	\$ 400,152	\$ 400,922
Cash-Funded Capital	\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Total Expenses by Category:	\$ 3,349,780	\$ 3,486,784	\$ 3,915,330	\$ 4,284,369	\$ 4,388,308	\$ 4,493,913	\$ 4,602,237	\$ 4,714,932	\$ 4,830,540	\$ 4,948,857	\$ 5,067,726
Expense Execution %											
Personnel Services	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Operations & Maintenance	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capital Outlay	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Debt	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Cash-Funded Capital	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Executed Expenses By Category											
Personnel Services	\$ 1,920,012	\$ 2,048,898	\$ 2,103,541	\$ 2,159,824	\$ 2,217,795	\$ 2,277,505	\$ 2,339,006	\$ 2,402,352	\$ 2,467,599	\$ 2,534,803	\$ 2,604,023
Operations & Maintenance	\$ 1,379,767	\$ 1,387,885	\$ 1,423,772	\$ 1,460,649	\$ 1,498,544	\$ 1,536,826	\$ 1,576,184	\$ 1,616,654	\$ 1,658,270	\$ 1,701,068	\$ 1,742,346
Capital Outlay	\$ 50,000	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 59,434
Debt	\$ -	\$ -	\$ 132,016	\$ 400,446	\$ 400,838	\$ 400,539	\$ 400,056	\$ 400,555	\$ 400,687	\$ 400,152	\$ 400,922
Cash-Funded Capital	\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Total Executed Expenses by Category:	\$ 3,349,780	\$ 3,486,784	\$ 3,915,330	\$ 4,284,369	\$ 4,388,308	\$ 4,493,913	\$ 4,602,237	\$ 4,714,932	\$ 4,830,540	\$ 4,948,857	\$ 5,067,726

Preliminary Financial Management Plan

Capital Improvement Program ¹

Schedule 5

Project Number	Description	Funding Source	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1	Pier Improvements	Cash Funded	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2	Unidentified Future R&R Projects	Cash Funded	\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Subtotal: CIP			\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Funding Sources													
Total Cash Funded Projects:			\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000
Total Short Term Borrowing Projects:			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Long Term Borrowing Projects:			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total: CIP			\$ -	\$ -	\$ 206,000	\$ 212,200	\$ 218,600	\$ 225,200	\$ 231,800	\$ 238,800	\$ 246,000	\$ 253,400	\$ 261,000

Starting in FY 2022, projects are escalated by 3.00% annually based upon the Engineering News Index Construction Cost Inflation Factor

FY 2020 Beginning Balances as of 10/1/2019**Schedule 6**

	Balance as of 10/1/2019
Assets	
Cash and Cash Equivalents	\$ 135,645
Investments	\$ 1,690,909
Accounts Receivable, Net	\$ 6,689
Accrued Interest Receivable	\$ 1,524
Due From Other Funds	\$ -
Prepaid Items	\$ -
Total Assets	\$ 1,834,767
Liabilities	
Less: Accounts and Contracts Payable	\$ (39,176)
Less: Accrued Liabilities	\$ (95,633)
Less: Due to Other Funds	\$ (550,000)
Less: Advances From Other Funds	\$ (4,347,000)
Less: Notes Payable - Current	\$ -
Less: Revenue Bonds Payable - Current	\$ -
Less: Deposits	\$ -
Total Liabilities	\$ (3,197,042)
Plus / (Less): Proceeds from 2020B Taxable Bond Issuance ¹	\$ 5,482,716
Net Unrestricted Working Capital Balance	\$ 2,285,674

¹ Reflects reimbursement proceeds as part of 2020B Series issued in the summer of 2020 and brought into analysis as "unrestricted monies" available for payment of capital as well as operating expenses.

Revenue Escalation Factors

Schedule 7

Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Parking Meters	Parking Meter Adj	17.67%	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Parking Meters-Taxable	Parking Meter Adj	17.67%	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Parking Permits	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Tenant Employee Parking	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Valet Parking	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pier parking	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Parking Lot Rentals	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Parking Lot Rental Tax Ex	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
In-Person Service Charge	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
NSF and Bank Charges	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pavillion Rentals	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Tax Exempt - Pavilion	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Junior LifeGuard Program	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Beach Concession Rentals	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Parking Fines	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Delinquent	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Towing Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Boot Fines	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investments	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Unrealized Gain/(Loss)	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Realized Gain/(Loss)	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Leased Properties	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Patio Area	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Common Area Maintenance	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Miscellaneous	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Lease/Rent Pier	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Common Area Maintenance	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Ball Room Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Ball Room Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Intercoastal Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Ocean Terrace Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Ocean Terrace Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Kitchen Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Kitchen Rental Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Beach Weddings	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Misc Item Rental	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Misc Item Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Special Events	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Special Events Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Courtyard	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Courtyard Tax Exempt	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Cost Escalation Factors

Schedule 8

Description	Escalation Factor	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
<u>Personnel Services</u>										
Regular	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Natural Disaster Regular	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Part Time	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Longevity	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Other Pays	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
FICA Taxes	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Life & Health Insurance	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Workers' Comp Regular	Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<u>Operations & Maintenance</u>										
Internal IT Support	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Professional Services/Other	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Contractual Service	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Training/Registration	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Postage & Freight	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Water	Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewer	Sewer	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%
Electricity	Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Refuse/Waste Disposal	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Natural Gas	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating/Capital Leasing	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Property/Liability	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Buildings	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Equipment-General	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Equipment-Garage	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Pier Maintenance	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Structures & Improvements	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Printing & Binding	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Promotional Activities	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Office Supplies	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Gas, Lubricants & Oil	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Small Tools & Equipment	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Uniforms	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Books, Publ, Subsc & Memberships	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Misc. Equipment	Default Inflation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Principal	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interest	No Escalation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Escalation Factor		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Composite O&M Escalation		3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%	3.30%

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 9

Type	Description	FY 2020 Budget	FY 2021 Revised Prel.	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected	
1	Parking Meter Revenue	Parking Meters	\$ 821,100	\$ 964,800	\$ 1,135,200	\$ 1,146,600	\$ 1,158,100	\$ 1,169,700	\$ 1,169,700	\$ 1,169,700	\$ 1,169,700	\$ 1,169,700	
2	Parking Meter Revenue	Parking Meters-Taxable	\$ 1,058,925	\$ 1,244,200	\$ 1,464,000	\$ 1,478,600	\$ 1,493,400	\$ 1,508,300	\$ 1,508,300	\$ 1,508,300	\$ 1,508,300	\$ 1,508,300	
3	Other Parking Revenue	Parking Permits	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
4	Other Parking Revenue	Tenant Employee Parking	\$ 36,101	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	
5	Other Parking Revenue	Valet Parking	\$ 1,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
6	Other Parking Revenue	Pier parking	\$ 28,228	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	
7	Other Parking Revenue	Parking Lot Rentals	\$ 27,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	
8	Other Parking Revenue	Parking Lot Rental Tax Ex	\$ 4,323	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	
9	Other Parking Revenue	In-Person Service Charge	\$ -	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	\$ 800	
10	Non-Operating Revenue	NSF and Bank Charges	\$ 22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
11	Facility Rental Revenue	Pavillion Rentals	\$ 543	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	
12	Facility Rental Revenue	Tax Exempt - Pavilion	\$ 93	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
13	Pool Revenue	Junior LifeGuard Program	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	\$ 14,500	
14	Facility Rental Revenue	Beach Concession Rentals	\$ 90,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
15	Other Operating Revenue	Other	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	
16	Other Parking Revenue	Parking Fines	\$ 225,000	\$ 250,000	\$ 255,000	\$ 260,100	\$ 265,300	\$ 270,600	\$ 276,000	\$ 281,500	\$ 287,100	\$ 292,800	
17	Non-Operating Revenue	Delinquent	\$ 2,500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	
18	Other Parking Revenue	Towing Fines	\$ -	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	
19	Other Operating Revenue	Boot Fines	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	
20	Non-Operating Revenue	Investments	\$ 11,428	\$ 12,780	\$ 19,313	\$ 26,168	\$ 30,955	\$ 28,521	\$ 25,179	\$ 20,716	\$ 15,084	\$ 8,245	
21	Lease/Tenant Revenue	Leased Properties	\$ 316,411	\$ 376,916	\$ 364,967	\$ 377,741	\$ 390,962	\$ 404,646	\$ 418,808	\$ 433,467	\$ 448,638	\$ 464,340	
22	Lease/Tenant Revenue	Patio Area	\$ 47,353	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	\$ 47,500	
23	Lease/Tenant Revenue	Common Area Maintenance	\$ 108,299	\$ 111,822	\$ 115,548	\$ 119,497	\$ 123,687	\$ 128,139	\$ 132,877	\$ 137,925	\$ 143,312	\$ 149,067	
24	Lease/Tenant Revenue	Miscellaneous	\$ 4,270	\$ 4,270	\$ 4,300	\$ 4,300	\$ 4,300	\$ 4,300	\$ 4,300	\$ 4,300	\$ 4,300	\$ 4,300	
25	Lease/Tenant Revenue	Lease/Rent Pier	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	
26	Lease/Tenant Revenue	Common Area Maintenance	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
27	Facility Rental Revenue	Ball Room Rental	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	\$ 130,000	
28	Facility Rental Revenue	Ball Room Tax Exempt	\$ 5,259	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	
29	Facility Rental Revenue	Intercoastal Rental	\$ 1,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	
30	Facility Rental Revenue	Ocean Terrace Rental	\$ 643	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	
31	Facility Rental Revenue	Ocean Terrace Tax Exempt	\$ -	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	
32	Facility Rental Revenue	Kitchen Rental	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	
33	Facility Rental Revenue	Kitchen Rental Tax Exempt	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
34	Facility Rental Revenue	Beach Weddings	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
35	Facility Rental Revenue	Misc Item Rental	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	
36	Facility Rental Revenue	Special Events	\$ 7,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
37	Facility Rental Revenue	Courtyard	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
38	Facility Rental Revenue	Other	\$ 9,823	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
Total:			\$ 3,305,630	\$ 3,720,787	\$ 4,114,328	\$ 4,169,007	\$ 4,222,704	\$ 4,270,207	\$ 4,291,164	\$ 4,311,908	\$ 4,332,433	\$ 4,352,752	\$ 4,372,994

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 10

	Department	Category	Description	FY 2020 Budget	FY 2021 Revised Prel.	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
1	Beach Parking	Personnel Services	Regular	\$ 288,264	\$ 297,662	\$ 306,592	\$ 315,789	\$ 325,263	\$ 335,021	\$ 345,072	\$ 355,424	\$ 366,087	\$ 377,069	\$ 388,381
2	Beach Parking	Personnel Services	Part Time	\$ 44,080	\$ 45,292	\$ 46,651	\$ 48,051	\$ 49,492	\$ 50,977	\$ 52,506	\$ 54,082	\$ 55,704	\$ 57,375	\$ 59,096
3	Beach Parking	Personnel Services	Standard Overtime	\$ 1,500	\$ 1,500	\$ 1,545	\$ 1,591	\$ 1,639	\$ 1,688	\$ 1,739	\$ 1,791	\$ 1,845	\$ 1,900	\$ 1,957
4	Beach Parking	Personnel Services	Longevity	\$ 2,220	\$ 1,950	\$ 2,009	\$ 2,069	\$ 2,131	\$ 2,195	\$ 2,261	\$ 2,328	\$ 2,398	\$ 2,470	\$ 2,544
5	Beach Parking	Personnel Services	Other Pays	\$ 545	\$ 64	\$ 66	\$ 68	\$ 70	\$ 72	\$ 74	\$ 76	\$ 79	\$ 81	\$ 84
6	Beach Parking	Personnel Services	FICA Taxes	\$ 25,751	\$ 27,265	\$ 28,083	\$ 28,925	\$ 29,793	\$ 30,687	\$ 31,607	\$ 32,556	\$ 33,532	\$ 34,538	\$ 35,574
7	Beach Parking	Personnel Services	Defined Benefit Plan	\$ 58,278	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993	\$ 67,993
8	Beach Parking	Personnel Services	Life & Health Insurance	\$ 72,685	\$ 77,084	\$ 79,396	\$ 81,778	\$ 84,232	\$ 86,759	\$ 89,361	\$ 92,042	\$ 94,804	\$ 97,648	\$ 100,577
9	Beach Parking	Personnel Services	Workers' Comp Regular	\$ 11,873	\$ 8,367	\$ 8,618	\$ 8,877	\$ 9,143	\$ 9,417	\$ 9,700	\$ 9,991	\$ 10,291	\$ 10,599	\$ 10,917
10	Beach Parking	Operations & Maintenance	Internal IT Support	\$ 11,627	\$ 21,340	\$ 21,874	\$ 22,420	\$ 22,981	\$ 23,555	\$ 24,144	\$ 24,748	\$ 25,367	\$ 26,001	\$ 26,651
11	Beach Parking	Operations & Maintenance	Professional Services/Other	\$ -	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
12	Beach Parking	Operations & Maintenance	Other Contractual Service	\$ 75,000	\$ 88,000	\$ 90,200	\$ 92,455	\$ 94,766	\$ 97,136	\$ 99,564	\$ 102,053	\$ 104,604	\$ 107,219	\$ 109,900
13	Beach Parking	Operations & Maintenance	Training/Registration	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
14	Beach Parking	Operations & Maintenance	Postage & Freight	\$ 1,200	\$ 1,400	\$ 1,435	\$ 1,471	\$ 1,508	\$ 1,545	\$ 1,584	\$ 1,624	\$ 1,664	\$ 1,706	\$ 1,748
15	Beach Parking	Operations & Maintenance	Operating/Capital Leasing	\$ -	\$ 390	\$ 400	\$ 410	\$ 420	\$ 430	\$ 441	\$ 452	\$ 464	\$ 475	\$ 487
16	Beach Parking	Operations & Maintenance	Property/Liability	\$ 5,011	\$ 5,262	\$ 5,393	\$ 5,528	\$ 5,666	\$ 5,808	\$ 5,953	\$ 6,102	\$ 6,255	\$ 6,411	\$ 6,571
17	Beach Parking	Operations & Maintenance	Equipment-General	\$ 12,928	\$ 13,000	\$ 13,325	\$ 13,658	\$ 14,000	\$ 14,350	\$ 14,708	\$ 15,076	\$ 15,453	\$ 15,839	\$ 16,235
18	Beach Parking	Operations & Maintenance	Equipment-Garage	\$ 9,800	\$ 9,800	\$ 10,045	\$ 10,296	\$ 10,554	\$ 10,817	\$ 11,088	\$ 11,365	\$ 11,649	\$ 11,940	\$ 12,239
19	Beach Parking	Operations & Maintenance	Printing & Binding	\$ 6,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
20	Beach Parking	Operations & Maintenance	Office Supplies	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
21	Beach Parking	Operations & Maintenance	Gas, Lubricants & Oil	\$ 7,500	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
22	Beach Parking	Operations & Maintenance	Misc. Equipment	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
23	Beach Parking	Operations & Maintenance	Uniforms	\$ 1,600	\$ 1,600	\$ 1,640	\$ 1,681	\$ 1,723	\$ 1,766	\$ 1,810	\$ 1,856	\$ 1,902	\$ 1,949	\$ 1,998
24	Beach Parking	Operations & Maintenance	Other	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25	Beach Parking	Operations & Maintenance	Books, Publ, Subsc & Memberships	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
26	Beach Parking	Operations & Maintenance	Misc. Equipment	\$ -	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
27	Casino	Personnel Services	Regular	\$ 78,573	\$ 80,192	\$ 82,598	\$ 85,076	\$ 87,628	\$ 90,257	\$ 92,965	\$ 95,753	\$ 98,626	\$ 101,585	\$ 104,632
28	Casino	Personnel Services	Part Time	\$ 46,040	\$ 46,442	\$ 47,835	\$ 49,270	\$ 50,748	\$ 52,271	\$ 53,839	\$ 55,454	\$ 57,118	\$ 58,831	\$ 60,596
29	Casino	Personnel Services	Standard Overtime	\$ 2,040	\$ 2,040	\$ 2,101	\$ 2,164	\$ 2,229	\$ 2,296	\$ 2,365	\$ 2,436	\$ 2,509	\$ 2,584	\$ 2,662
30	Casino	Personnel Services	Longevity	\$ 1,185	\$ 1,875	\$ 1,931	\$ 1,989	\$ 2,049	\$ 2,110	\$ 2,174	\$ 2,239	\$ 2,306	\$ 2,375	\$ 2,446
31	Casino	Personnel Services	Other Pays	\$ 270	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10	\$ 11
32	Casino	Personnel Services	FICA Taxes	\$ 9,800	\$ 10,067	\$ 10,369	\$ 10,680	\$ 11,001	\$ 11,331	\$ 11,671	\$ 12,021	\$ 12,382	\$ 12,753	\$ 13,136
33	Casino	Personnel Services	Defined Benefit Plan	\$ 21,985	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318	\$ 18,318
34	Casino	Personnel Services	Life & Health Insurance	\$ 12,240	\$ 51,132	\$ 52,666	\$ 54,246	\$ 55,873	\$ 57,549	\$ 59,276	\$ 61,054	\$ 62,885	\$ 64,772	\$ 66,715
35	Casino	Personnel Services	Workers' Comp Regular	\$ 4,304	\$ 8,051	\$ 8,293	\$ 8,542	\$ 8,798	\$ 9,062	\$ 9,334	\$ 9,614	\$ 9,902	\$ 10,199	\$ 10,505
36	Casino	Operations & Maintenance	Internal IT Support	\$ 10,695	\$ 9,577	\$ 9,816	\$ 10,062	\$ 10,313	\$ 10,571	\$ 10,835	\$ 11,106	\$ 11,384	\$ 11,669	\$ 11,960
37	Casino	Operations & Maintenance	Other	\$ -	\$ 2,075	\$ 2,127	\$ 2,180	\$ 2,235	\$ 2,290	\$ 2,348	\$ 2,406	\$ 2,467	\$ 2,528	\$ 2,591
38	Casino	Operations & Maintenance	Other Contractual Service	\$ 30,190	\$ 35,150	\$ 36,029	\$ 36,929	\$ 37,853	\$ 38,799	\$ 39,769	\$ 40,763	\$ 41,782	\$ 42,827	\$ 43,898
39	Casino	Operations & Maintenance	Lodging/Transportation	\$ 525	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
40	Casino	Operations & Maintenance	Postage & Freight	\$ 1,515	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
41	Casino	Operations & Maintenance	Water	\$ 20,000	\$ 18,000	\$ 18,540	\$ 19,096	\$ 19,669	\$ 20,259	\$ 20,867	\$ 21,493	\$ 22,138	\$ 22,802	\$ 23,486
42	Casino	Operations & Maintenance	Sewer	\$ 11,500	\$ 11,500	\$ 12,363	\$ 13,290	\$ 14,286	\$ 15,358	\$ 16,510	\$ 17,748	\$ 19,079	\$ 20,510	\$ 22,048
43	Casino	Operations & Maintenance	Electricity	\$ 46,000	\$ 48,000	\$ 48,480	\$ 48,965	\$ 49,454	\$ 49,945	\$ 50,440	\$ 50,942	\$ 51,454	\$ 51,976	\$ 52,508
44	Casino	Operations & Maintenance	Refuse/Waste Disposal	\$ 2,650	\$ 3,800	\$ 3,895	\$ 3,992	\$ 4,092	\$ 4,194	\$ 4,299	\$ 4,407	\$ 4,517	\$ 4,630	\$ 4,746
45	Casino	Operations & Maintenance	Operating/Capital Leasing	\$ -	\$ 400	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500
46	Casino	Operations & Maintenance	Property/Liability	\$ 40,284	\$ 42,298	\$ 43,356	\$ 44,440	\$ 45,551	\$ 46,689	\$ 47,857	\$ 49,053	\$ 50,279	\$ 51,536	\$ 52,825
47	Casino	Operations & Maintenance	Buildings	\$ 55,000	\$ 55,000	\$ 56,375	\$ 57,784	\$ 59,229	\$ 60,710	\$ 62,227	\$ 63,783	\$ 65,378	\$ 67,012	\$ 68,687
48	Casino	Operations & Maintenance	Office Supplies	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
49	Casino	Operations & Maintenance	Oper Supplies Small Tools & Equipment	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
50	Casino	Operations & Maintenance	Uniforms	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
51	Casino	Operations & Maintenance	Other	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
52	Ballroom	Personnel Services	Regular	\$ 37,335	\$ 29,995	\$ 30,895	\$ 31,822	\$ 32,776	\$ 33,760	\$ 34,772	\$ 35,816	\$ 36,890	\$ 37,997	\$ 39,137
53	Ballroom	Personnel Services	Part Time	\$ 46,036	\$ 46,442	\$ 47,835	\$ 49,270	\$ 50,748	\$ 52,271	\$ 53,839	\$ 55,454	\$ 57,118	\$ 58,831	\$ 60,596
54	Ballroom	Personnel Services	Standard Overtime	\$ 2,550	\$ 2,550	\$ 2,627	\$ 2,705	\$ 2,786	\$ 2,870	\$ 2,956	\$ 3,045	\$ 3,136	\$ 3,230	\$ 3,327
55	Ballroom	Personnel Services	Longevity	\$ 285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
56	Ballroom	Personnel Services	Other Pays	\$ 270	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10	\$ 11
57	Ballroom	Personnel Services	FICA Taxes	\$ 6,615	\$ 6,077	\$ 6,259	\$ 6,447	\$ 6,640	\$ 6,839	\$ 7,045	\$ 7,256	\$ 7,474	\$ 7,698	\$ 7,929
58	Ballroom	Personnel Services	Defined Benefit Plan	\$ 9,295	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852	\$ 6,852
59	Ballroom	Personnel Services	Life & Health Insurance	\$ 7,295	\$ 11,978	\$ 12,337	\$ 12,707	\$ 13,088	\$ 13,481	\$ 13,885	\$ 14,302	\$ 14,731	\$ 15,173	\$ 15,628
60	Ballroom	Personnel Services	Workers' Comp Regular	\$ 2,890	\$ 4,358	\$ 4,488	\$ 4,623	\$ 4,762	\$ 4,905	\$ 5,052	\$ 5,203	\$ 5,359	\$ 5,520	\$ 5,686
61	Ballroom	Operations & Maintenance	Internal IT Support	\$ 10,316	\$ 19,266	\$ 19,748	\$ 20,241	\$ 20,747	\$ 21,266	\$ 21,798	\$ 22,343	\$ 22,901	\$ 23,474	\$ 24,061
62	Ballroom	Operations & Maintenance	Other Contractual Service	\$ 6,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
63	Ballroom	Operations & Maintenance	Comm/Freight Services	\$ 700	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
64	Ballroom	Operations & Maintenance	Electricity	\$ 13,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
65	Ballroom	Operations & Maintenance	Refuse/Waste Disposal	\$ 2,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 10

	Department	Category	Description	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
				Budget	Revised Prel.	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected	Projected
66	Ballroom	Operations & Maintenance	Natural Gas	\$ 4,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
67	Ballroom	Operations & Maintenance	Property/Liability	\$ 7,376	\$ 7,745	\$ 7,939	\$ 8,137	\$ 8,341	\$ 8,549	\$ 8,763	\$ 8,982	\$ 9,207	\$ 9,437	\$ 9,673
68	Ballroom	Operations & Maintenance	Buildings	\$ 10,500	\$ 10,500	\$ 10,763	\$ 11,032	\$ 11,307	\$ 11,590	\$ 11,880	\$ 12,177	\$ 12,481	\$ 12,793	\$ 13,113
69	Ballroom	Operations & Maintenance	Repair/Maint Svcs/Equipment-Genl	\$ 4,500	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
70	Ballroom	Operations & Maintenance	Printing & Binding	\$ 5,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
71	Ballroom	Operations & Maintenance	Promotional Activities	\$ 5,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
72	Ballroom	Operations & Maintenance	Office Supplies	\$ 1,250	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
73	Ballroom	Operations & Maintenance	Books, Publ, Subsc & Memb	\$ 400	\$ 400	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500
74	Pool	Personnel Services	Regular	\$ 5,400	\$ 5,542	\$ 5,709	\$ 5,880	\$ 6,056	\$ 6,238	\$ 6,425	\$ 6,618	\$ 6,816	\$ 7,021	\$ 7,232
75	Pool	Personnel Services	Longevity	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
76	Pool	Personnel Services	Other Pays	\$ 270	\$ 8	\$ 8	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 10	\$ 10	\$ 11
77	Pool	Personnel Services	FICA Taxes	\$ 436	\$ 441	\$ 454	\$ 467	\$ 481	\$ 496	\$ 511	\$ 526	\$ 542	\$ 558	\$ 575
78	Pool	Personnel Services	Defined Benefit Plan	\$ 1,745	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266	\$ 1,266
79	Pool	Personnel Services	Life & Health Insurance	\$ 15	\$ 9	\$ 9	\$ 9	\$ 10	\$ 10	\$ 10	\$ 11	\$ 11	\$ 11	\$ 12
80	Pool	Personnel Services	Workers' Comp Regular	\$ 15	\$ 166	\$ 171	\$ 176	\$ 182	\$ 187	\$ 193	\$ 199	\$ 204	\$ 211	\$ 217
81	Pool	Operations & Maintenance	Water	\$ 5,500	\$ 5,500	\$ 5,665	\$ 5,835	\$ 6,010	\$ 6,190	\$ 6,376	\$ 6,567	\$ 6,764	\$ 6,967	\$ 7,176
82	Pool	Operations & Maintenance	Sewer	\$ 1,800	\$ 1,800	\$ 1,935	\$ 2,080	\$ 2,236	\$ 2,404	\$ 2,584	\$ 2,778	\$ 2,986	\$ 3,210	\$ 3,451
83	Pool	Operations & Maintenance	Electricity	\$ 3,500	\$ 3,500	\$ 3,535	\$ 3,570	\$ 3,606	\$ 3,606	\$ 3,606	\$ 3,606	\$ 3,606	\$ 3,606	\$ 3,606
84	Pool	Operations & Maintenance	Refuse/Waste Disposal	\$ 505	\$ 505	\$ 518	\$ 531	\$ 544	\$ 557	\$ 571	\$ 586	\$ 600	\$ 615	\$ 631
85	Pool	Operations & Maintenance	Property/Liability	\$ 9,450	\$ 9,923	\$ 10,171	\$ 10,425	\$ 10,685	\$ 10,953	\$ 11,226	\$ 11,507	\$ 11,795	\$ 12,090	\$ 12,392
86	Beach	Personnel Services	Regular	\$ 441,185	\$ 462,380	\$ 476,252	\$ 490,539	\$ 505,255	\$ 520,413	\$ 536,025	\$ 552,106	\$ 568,669	\$ 585,729	\$ 603,301
87	Beach	Personnel Services	Part Time	\$ 208,000	\$ 217,364	\$ 223,885	\$ 230,602	\$ 237,520	\$ 244,645	\$ 251,985	\$ 259,544	\$ 267,331	\$ 275,350	\$ 283,611
88	Beach	Personnel Services	Longevity	\$ 3,570	\$ 2,625	\$ 2,704	\$ 2,785	\$ 2,868	\$ 2,954	\$ 3,043	\$ 3,134	\$ 3,228	\$ 3,325	\$ 3,425
89	Beach	Personnel Services	Other Pays	\$ 545	\$ 17	\$ 17	\$ 18	\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21	\$ 22
90	Beach	Personnel Services	FICA Taxes	\$ 49,977	\$ 54,040	\$ 55,661	\$ 57,331	\$ 59,051	\$ 60,822	\$ 62,647	\$ 64,526	\$ 66,462	\$ 68,456	\$ 70,510
91	Beach	Personnel Services	Defined Benefit Plan	\$ 68,505	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618	\$ 105,618
92	Beach	Personnel Services	Life & Health Insurance	\$ 101,485	\$ 90,825	\$ 93,550	\$ 96,356	\$ 99,247	\$ 102,224	\$ 105,291	\$ 108,450	\$ 111,703	\$ 115,054	\$ 118,506
93	Beach	Personnel Services	Workers' Comp Regular	\$ 28,418	\$ 16,474	\$ 16,968	\$ 17,477	\$ 18,002	\$ 18,542	\$ 19,098	\$ 19,671	\$ 20,261	\$ 20,869	\$ 21,495
94	Beach	Operations & Maintenance	Internal IT Support	\$ 16,445	\$ 24,640	\$ 25,256	\$ 25,887	\$ 26,535	\$ 27,198	\$ 27,878	\$ 28,575	\$ 29,289	\$ 30,021	\$ 30,772
95	Beach	Operations & Maintenance	Professional Services/Other	\$ -	\$ 8,500	\$ 8,713	\$ 8,930	\$ 9,154	\$ 9,382	\$ 9,617	\$ 9,857	\$ 10,104	\$ 10,356	\$ 10,615
96	Beach	Operations & Maintenance	Other Contractual Service	\$ 18,680	\$ 19,780	\$ 20,275	\$ 20,781	\$ 21,301	\$ 21,833	\$ 22,379	\$ 22,939	\$ 23,512	\$ 24,100	\$ 24,703
97	Beach	Operations & Maintenance	Training/Registration	\$ 3,000	\$ 900	\$ 923	\$ 946	\$ 969	\$ 993	\$ 1,018	\$ 1,044	\$ 1,070	\$ 1,097	\$ 1,124
98	Beach	Operations & Maintenance	Postage & Freight	\$ 500	\$ 300	\$ 308	\$ 315	\$ 323	\$ 331	\$ 339	\$ 348	\$ 357	\$ 366	\$ 375
99	Beach	Operations & Maintenance	Water	\$ 1,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
100	Beach	Operations & Maintenance	Sewer	\$ 1,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
101	Beach	Operations & Maintenance	Electricity	\$ 1,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
102	Beach	Operations & Maintenance	Property/Liability	\$ 15,314	\$ 16,080	\$ 16,482	\$ 16,894	\$ 17,317	\$ 17,749	\$ 18,193	\$ 18,648	\$ 19,114	\$ 19,592	\$ 20,082
103	Beach	Operations & Maintenance	Buildings	\$ 1,800	\$ 1,800	\$ 1,845	\$ 1,891	\$ 1,938	\$ 1,987	\$ 2,037	\$ 2,087	\$ 2,140	\$ 2,193	\$ 2,248
104	Beach	Operations & Maintenance	Equipment-General	\$ 350	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
105	Beach	Operations & Maintenance	Equipment-Garage	\$ 6,900	\$ 6,900	\$ 7,073	\$ 7,249	\$ 7,431	\$ 7,616	\$ 7,807	\$ 8,002	\$ 8,202	\$ 8,407	\$ 8,617
106	Beach	Operations & Maintenance	Printing & Binding	\$ 650	\$ 300	\$ 308	\$ 315	\$ 323	\$ 331	\$ 339	\$ 348	\$ 357	\$ 366	\$ 375
107	Beach	Operations & Maintenance	Office Supplies	\$ 530	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
108	Beach	Operations & Maintenance	Gas, Lubricants & Oil	\$ 1,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
109	Beach	Operations & Maintenance	Uniforms	\$ 6,100	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
110	Beach	Operations & Maintenance	Other	\$ 9,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
111	Beach	Operations & Maintenance	Books, Publ, Subsc & Memb	\$ 600	\$ 450	\$ 461	\$ 473	\$ 485	\$ 497	\$ 509	\$ 522	\$ 535	\$ 548	\$ 562
112	Beach Park	Personnel Services	Regular	\$ 108,530	\$ 120,025	\$ 123,626	\$ 127,335	\$ 131,155	\$ 135,089	\$ 139,142	\$ 143,316	\$ 147,616	\$ 152,044	\$ 156,605
113	Beach Park	Personnel Services	Part Time	\$ 46,037	\$ 46,442	\$ 47,835	\$ 49,270	\$ 50,748	\$ 52,271	\$ 53,839	\$ 55,454	\$ 57,118	\$ 58,831	\$ 60,596
114	Beach Park	Personnel Services	Standard Overtime	\$ 1,900	\$ 1,900	\$ 1,957	\$ 2,016	\$ 2,076	\$ 2,138	\$ 2,203	\$ 2,269	\$ 2,337	\$ 2,407	\$ 2,479
115	Beach Park	Personnel Services	Longevity	\$ 832	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
116	Beach Park	Personnel Services	Other Pays	\$ 545	\$ 17	\$ 17	\$ 18	\$ 18	\$ 19	\$ 19	\$ 20	\$ 20	\$ 21	\$ 22
117	Beach Park	Personnel Services	FICA Taxes	\$ 12,075	\$ 13,234	\$ 13,631	\$ 14,040	\$ 14,461	\$ 14,895	\$ 15,342	\$ 15,802	\$ 16,276	\$ 16,765	\$ 17,268
118	Beach Park	Personnel Services	Defined Benefit Plan	\$ 24,960	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417	\$ 27,417
119	Beach Park	Personnel Services	Life & Health Insurance	\$ 15,420	\$ 25,739	\$ 26,512	\$ 27,307	\$ 28,126	\$ 28,970	\$ 29,839	\$ 30,734	\$ 31,656	\$ 32,606	\$ 33,584
120	Beach Park	Personnel Services	Workers' Comp Regular	\$ 5,918	\$ 3,788	\$ 3,902	\$ 4,019	\$ 4,140	\$ 4,264	\$ 4,392	\$ 4,523	\$ 4,659	\$ 4,799	\$ 4,943
121	Beach Park	Operations & Maintenance	Other Contractual Service	\$ 295,000	\$ 295,000	\$ 302,375	\$ 309,934	\$ 317,683	\$ 325,625	\$ 333,765	\$ 342,110	\$ 350,662	\$ 359,429	\$ 368,415
122	Beach Park	Operations & Maintenance	Training/Registration	\$ 480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
123	Beach Park	Operations & Maintenance	Water	\$ 245,000	\$ 245,000	\$ 252,350	\$ 259,921	\$ 267,718	\$ 275,750	\$ 284,022	\$ 292,543	\$ 301,319	\$ 310,359	\$ 319,669
124	Beach Park	Operations & Maintenance	Sewer	\$ 3,000	\$ 3,000	\$ 3,225	\$ 3,467	\$ 3,728	\$ 4,006	\$ 4,302	\$ 4,630	\$ 4,977	\$ 5,350	\$ 5,752
125	Beach Park	Operations & Maintenance	Electricity	\$ 13,000	\$ 13,000	\$ 13,130	\$ 13,261	\$ 13,394	\$ 13,394	\$ 13,394	\$ 13,394	\$ 13,394	\$ 13,394	\$ 13,394
126	Beach Park	Operations & Maintenance	Refuse/Waste Disposal	\$ 15,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
127	Beach Park	Operations & Maintenance	Structures & Improvements	\$ 35,000	\$ 35,000	\$ 35,875	\$ 36,772	\$ 37,691	\$ 38,633	\$ 39,599	\$ 40,589	\$ 41,604	\$ 42,644	\$ 43,710
128	Beach Park	Operations & Maintenance	Uniforms	\$ 2,000	\$ 2,200	\$ 2,255	\$ 2,311	\$ 2,369	\$ 2,428	\$ 2,489	\$ 2,551	\$ 2,615	\$ 2,680	\$ 2,747
129	Beach Park	Operations & Maintenance	Other	\$ 52,300	\$ 52,300	\$ 53,608	\$ 54,948	\$ 56,321	\$ 57,729	\$ 59,173	\$ 60,652	\$ 62,168	\$ 63,722	\$ 65,316
130	Beach Park	Operations & Maintenance	Misc. Equipment	\$ 1,219	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,358	\$ 1,392	\$ 1,426	\$ 1,462	\$ 1,499
131	Pier	Operations & Maintenance	Property/Liability	\$ 31,147	\$ 32,705	\$ 33,522	\$ 34,360	\$ 35,219	\$ 36,100	\$ 37,002	\$ 37,927	\$ 38,875	\$ 39,847	\$ 40,844

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 10

	Department	Category	Description	FY 2020 Budget	FY 2021 Revised Prel.	FY 2022 Projected	FY 2023 Projected	FY 2024 Projected	FY 2025 Projected	FY 2026 Projected	FY 2027 Projected	FY 2028 Projected	FY 2029 Projected	FY 2030 Projected
132	Pier	Operations & Maintenance	Pier Maintenance	\$ -	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
133	Pier	Capital Outlay	Improve Other than Build	\$ 50,000	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 59,434
134	Non-Departmental	Operations & Maintenance	Bank Charges Fees	\$ 60,000	\$ 85,000	\$ 87,125	\$ 89,303	\$ 91,536	\$ 93,824	\$ 96,170	\$ 98,574	\$ 101,038	\$ 103,564	\$ 103,564
135	Non-Departmental	Debt	Existing Debt Service ²	\$ -	\$ -	\$ 132,016	\$ 400,446	\$ 400,838	\$ 400,539	\$ 400,056	\$ 400,555	\$ 400,687	\$ 400,152	\$ 400,922
Total:				\$ 3,349,780	\$ 3,486,784	\$ 3,709,330	\$ 4,072,169	\$ 4,169,708	\$ 4,268,713	\$ 4,370,437	\$ 4,476,132	\$ 4,584,540	\$ 4,695,457	\$ 4,806,726

² Reflects annual payments on Taxable 2020 B Series using allocations provided by Davenport, LLC., the City's financial advisor.

Lake Worth Beach, Florida - Electric Utility

FY 2020 Electric Utility Revenue Sufficiency Analysis
Assumptions & Preliminary Results Workbook



Preliminary Financial Management Plan

Assumptions

Schedule 1

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Rate Increase Adoption Date	10/1/2019	10/1/2020	10/1/2021	10/1/2022	10/1/2023	10/1/2024	10/1/2025	10/1/2026	10/1/2027	10/1/2028	10/1/2029
Annual Growth Projections ¹											
Residential											
Annual Meter Count	23,646	23,764	23,883	24,002	24,122	24,243	24,364	24,486	24,608	24,731	24,855
Annual Change in Meters	118	118	119	119	120	121	121	122	122	123	124
Annual % Change in Meters	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Monthly Usage per Meter by Fiscal Year	922	922	922	922	922	922	922	922	922	922	922
Annual % Change in Monthly Usage per Meter	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Annual Usage (kWh)	261,606,525	262,914,558	264,229,130	265,550,276	266,878,027	268,212,418	269,553,480	270,901,247	272,255,753	273,617,032	274,985,117
% Change in Total Annual Usage (kWh)	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Commercial											
Annual Meter Count	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748	3,748
Annual Change in Meters	-	-	-	-	-	-	-	-	-	-	-
Annual % Change in Meters	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Monthly Usage per Meter by Fiscal Year	2,809	2,809	2,809	2,809	2,809	2,809	2,809	2,809	2,809	2,809	2,809
Annual % Change in Monthly Usage per Meter	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Annual Usage (kWh)	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980	126,334,980
% Change in Total Annual Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Commercial Demand											
Annual Meter Count	85	85	85	85	85	85	85	85	85	85	85
Annual Change in Meters	-	-	-	-	-	-	-	-	-	-	-
Annual % Change in Meters	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Monthly Usage per Meter by Fiscal Year	48,591	48,591	48,591	48,591	48,591	48,591	48,591	48,591	48,591	48,591	48,591
Annual % Change in Monthly Usage per Meter	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Annual Usage (kWh)	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735	49,562,735
% Change in Total Annual Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Spending											
Annual Capital Budget (Future Year Dollars)	\$ 1,239,534	\$ 45,320,000	\$ 36,288,188	\$ 10,199,758	\$ 20,391,652	\$ 14,869,378	\$ 19,475,804	\$ 4,776,209	\$ 4,919,495	\$ 5,067,080	\$ 5,219,093
Average Annual Interest Earnings Rate											
On Fund Balances	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Operating Budget Reserve											
Target (Number of Months of Reserve)	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Projected (Number of Months of Reserve)	3.8	5.1	5.7	5.9	5.1	4.2	2.8	1.7	(0.2)	(2.2)	(4.4)
Operating Budget Execution Percentage ⁴											
Personal Services	96%	96%	96%	96%	96%	96%	96%	96%	96%	96%	96%
Variable Operations and Maintenance	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Fixed Operations and Maintenance	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%

¹ FY 2020 and future billing growth assumptions are based upon historical growth and were validated with staff.

² Execution factors for personal services and fixed O&M are based upon historical trends and are consistent in FY 2020 with staff's projections from 8 months of year-to-date data.

FY 2020 Beginning Balances as of 10/1/2019

Schedule 2

Stantec Grouping of Funds in Model	Revenue Fund	Restricted Reserves	Loan Proceeds ¹	Renewal & Replacement
Current Unrestricted Assets				
Cash and Cash Equivalents	\$ 3,416,986	\$ -	\$ 9,800,000	\$ -
Restricted Cash and Cash Equivalents	\$ -	\$ 282,743	\$ -	\$ -
Investments	\$ 4,352,828	\$ -	\$ -	\$ -
Accounts Receivables	\$ 8,838,063	\$ -	\$ -	\$ -
Accrued Interest Receivable	\$ 18,408	\$ -	\$ -	\$ -
Prepaid Items	\$ 59,666	\$ -	\$ -	\$ -
Inventories	\$ 4,099,060	\$ -	\$ -	\$ -
Compensated Absences - Current	\$ 20,785,011	\$ 282,743	\$ 9,800,000	\$ -
Current Liabilities				
Accounts Payable	\$ (1,457,257)	\$ -	\$ -	\$ -
Accrued Liabilities	\$ (2,762,532)	\$ -	\$ -	\$ -
Accrued Interest Payable	\$ (241,434)	\$ -	\$ -	\$ -
Compensated Absences - Current	\$ (24,696)	\$ -	\$ -	\$ -
Notes Payable	\$ (743,711)	\$ -	\$ -	\$ -
Revenue Bonds Payable	\$ (1,812,500)	\$ -	\$ -	\$ -
Accounts & Contracts Payable from Restricted Assets	\$ -	\$ (587,255)	\$ -	\$ -
Calculated Fund Balance (Assets - Liabilities)	\$ 13,742,881	\$ (304,512)	\$ 9,800,000	\$ -
Plus/(Less): Restricted R&R	\$ (250,000)	\$ -	\$ -	\$ 250,000
Plus/(Less): Inventories	\$ (4,099,060)	\$ -	\$ -	\$ -
Plus/(Less): Separation of Deposit held with FMPA ²	\$ (1,316,174)	\$ -	\$ -	\$ -
Plus/(Less): Notes Payable Included in Cash Flow ³	\$ 743,711	\$ -	\$ -	\$ -
Plus/(Less): Revenue Bonds Payable Included in Cash Flow ³	\$ 1,812,500	\$ -	\$ -	\$ -
Plus/(Less): Proceeds for 2020B Taxable Bond Issuance ⁴	\$ 767,265	\$ -	\$ -	\$ -
Available Fund Balance	\$ 11,401,123	\$ (304,512)	\$ 9,800,000	\$ 250,000
Fund Summary				
Revenue Fund	\$ 11,401,123			
Restricted Reserves	\$ (304,512)			
Loan Proceeds	\$ 9,800,000			
Renewal & Replacement	\$ 250,000			
	\$ 21,146,611			

¹ Reflects existing loan proceeds as provided by City Staff on 8/12/2020 and reflects the City's 2013 Bank of America Loan proceeds available to fund associated projects and encumbrances.

² Separation of deposit held with FMPA as provided by City Staff during FY 2019 RSA. All other figures utilized herein are per the FY 2019 Unaudited CAFR.

³ Notes payable current and revenue bonds payable current are omitted from beginning working capital calculations because they are captured in the cash flow projections, as determined per historical discussions with City Staff.

⁴ Reflects reimbursement proceeds as part of 2020B Series issued in the summer of 2020 and brought into analysis as "unrestricted monies" available for payment of capital as well as operating expenses.

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 3

	Annual Growth Factors	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1	Rate Revenue Growth Assumptions ¹											
2	Residential											
3	Customer Charge Growth	% Change in Meters	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
4	Energy Charge Growth	% Change in Usage (kWh)	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
5	Capacity Charge Growth	% Change in Usage (kWh)	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
6	Fuel Adjustment Charge Growth	% Change in Usage (kWh)	0.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
7	Commercial											
8	Customer Charge Growth	% Change in Meters	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
9	Energy Charge Growth	% Change in Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
10	Capacity Charge Growth (Commercial & Demand)	% Change in Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
11	Fuel Adjustment Charge Growth	% Change in Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
12	Commercial Demand											
13	Customer Charge	% Change in Meters	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
14	Energy Charges and Demand Charges	% Change in Usage (kWh)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
15	Assumed Rate Revenue Increases ²											
16	Assumed Residential Rate Increase	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
17	Assumed Commercial Rate Increase	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
18	Assumed Commercial Demand Rate Increase	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
19	Rate Revenues ^{3 4}											
20	Residential Rate Revenue											
21	Customer Charge Revenue		\$ 3,069,204	\$ 3,131,102	\$ 3,146,758	\$ 3,162,492	\$ 3,178,304	\$ 3,194,196	\$ 3,210,167	\$ 3,226,217	\$ 3,242,348	\$ 3,258,560
22	Energy Charge Revenue		\$ 16,607,254	\$ 16,942,179	\$ 17,026,890	\$ 17,112,025	\$ 17,197,585	\$ 17,283,573	\$ 17,369,991	\$ 17,456,841	\$ 17,544,125	\$ 17,631,845
23	Capacity Charge Revenue		\$ 2,815,743	\$ 2,872,529	\$ 2,886,892	\$ 2,901,326	\$ 2,915,833	\$ 2,930,412	\$ 2,945,064	\$ 2,959,789	\$ 2,974,588	\$ 2,989,461
24	Fuel Adjustment Charge Revenue		\$ 10,042,554	\$ 10,245,086	\$ 10,296,311	\$ 10,347,793	\$ 10,399,532	\$ 10,451,530	\$ 10,503,787	\$ 10,556,306	\$ 10,609,088	\$ 10,662,133
25	Total Residential Rate Revenue		\$ 32,534,756	\$ 33,190,896	\$ 33,356,851	\$ 33,523,635	\$ 33,691,253	\$ 33,859,710	\$ 34,029,008	\$ 34,199,153	\$ 34,370,149	\$ 34,542,000
26	Commercial Rate Revenue											
27	Customer Charge Revenue		\$ 749,232	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266	\$ 752,266
28	Energy Charge Revenue		\$ 8,093,563	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338	\$ 8,126,338
29	Capacity Charge Revenue (Includes Commercial Demand)		\$ 1,655,057	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759	\$ 1,661,759
30	Fuel Adjustment Charge Revenue (Includes Commercial Demand)		\$ 5,917,178	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139	\$ 5,941,139
31	Total Commercial Rate Revenue		\$ 16,415,030	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502	\$ 16,481,502
32	Commercial Demand Rate Revenue											
33	Customer Charge Revenue		\$ 122,400	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896	\$ 122,896
34	Energy Charge Revenue		\$ 4,194,168	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152	\$ 4,211,152
35	Total Commercial Demand Rate Revenue		\$ 4,316,568	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048	\$ 4,334,048
36	Total Rate Revenues		\$ 53,266,354	\$ 54,006,446	\$ 54,172,400	\$ 54,339,185	\$ 54,506,803	\$ 54,675,259	\$ 54,844,558	\$ 55,014,703	\$ 55,185,698	\$ 55,357,549
37	Other Operating Revenue											
38	401-0000-343.12-10 - Street Lighting		\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000
39	401-0000-343.15-10 - Service Charge		\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000	\$ 670,000
40	401-0000-343.15-20 - Penalties/Late Fees		\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000	\$ 520,000
41	401-0000-343.15-40 - Private Area Lighting		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
42	401-0000-354.30-00 - Tampering Fines		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
43	401-0000-382.15-00 - Water		\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310	\$ 381,310
44	401-0000-382.60-00 - Local Sewer		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
45	401-0000-382.30-00 - Refuse		\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770	\$ 32,770
46	401-0000-369.90-90 - Other		\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
47	401-0000-341.90-90 - Miscellaneous		\$ 246,600	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400	\$ 253,400
48	401-0000-343.10-21 - Gas Transportation Revenues (Capacity Sale) ⁵		\$ 5,090,719	\$ 5,037,024	\$ 5,109,447	\$ 5,109,192	\$ 5,109,319	\$ 5,109,319	\$ 858,068	\$ -	\$ -	\$ -
49	Residential Payment Plan Revenues ⁶		\$ 49,347	\$ 246,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
50	Commercial Payment Plan Revenues ⁶		\$ 4,198	\$ 25,185	\$ 20,988	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
51	Total Other Operating Revenue		\$ 7,944,943	\$ 8,116,423	\$ 7,937,915	\$ 7,916,672	\$ 7,916,799	\$ 7,916,799	\$ 3,665,548	\$ 2,807,480	\$ 2,807,480	\$ 2,807,480

Preliminary Financial Management Plan

52	Non-Operating Revenue																
53	401-0000-341.90-80 - NSF and Bank Charges	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$	15,000
54	401-0000-369.90-60 - FDOT-Reimbursement ⁷	\$	131,000	\$	180,000	\$	180,000	\$	180,000	\$	180,000	\$	180,000	\$	180,000	\$	180,000
55	Total Non-Operating Revenue	\$	146,000	\$	195,000	\$	195,000	\$	195,000	\$	195,000	\$	195,000	\$	195,000	\$	195,000
56	Interest Income																
57	Unrestricted	\$	171,866	\$	273,608	\$	315,817	\$	335,897	\$	330,076	\$	297,515	\$	242,711	\$	180,667
58	Total Interest Income	\$	171,866	\$	273,608	\$	315,817	\$	335,897	\$	330,076	\$	297,515	\$	242,711	\$	180,667
59	Total Cash Inflows	\$	61,529,163	\$	62,591,477	\$	62,621,132	\$	62,786,753	\$	62,948,677	\$	63,084,573	\$	58,947,817	\$	58,197,850

¹ Growth assumptions based upon analysis of historical billing data and validated with City Staff.

² Rate increases are not applied to the fuel surcharge or capacity charge components of customer bills, which is consistent with historical City rate adjustments and confirmed with City Staff during the FY 2019 RSA.

³ FY 2020 rate revenue projections reflect FY 2019 Actual revenues adjusted for assumed growth factors. Rate revenue projections after FY 2020 reflect prior year revenue projections adjusted for assumed growth and rate increases.

⁴ Revenue adjustment in FY 2020 reflects a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recollected through payment plans (refer to footnote 6).

⁵ Reflects the cash in from the sale of gas pipe capacity to Gas South (previously PESCO Energy). FY 2020 and FY 2021 are per the City's Budgets whereas future year projections were provided by City Staff during the FY 2019 RSA. An offsetting expense ("Capacity Offset") is included on Schedule 4.

⁶ Current payment plan assumptions assume \$577k in past due payments (\$493k residential and \$84k commercial) as of August 7, 2020. As such, the analysis assumes a 60% recovery of revenues through a payment plan. The analysis assumes payment plans begin August 2020 at a term of 12 months for residential customers and 24 months for commercial customers at an assumed interest rate of 0.00%.

⁷ Represents reimbursements received for street lights.

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Sub Obj Code	Expense Line Item	FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1	Department 1240 - Customer Services											
	Escalation Factor											
2 PS	12-10 Regular	\$ 423,425	\$ 434,714	\$ 447,756	\$ 461,188	\$ 475,024	\$ 489,275	\$ 503,953	\$ 519,072	\$ 534,644	\$ 550,683	\$ 567,204
3 PS	13-10 Part Time	\$ 70,430	\$ 72,350	\$ 74,520	\$ 76,756	\$ 79,059	\$ 81,430	\$ 83,873	\$ 86,390	\$ 88,981	\$ 91,651	\$ 94,400
4 PS	14-10 Standard Overtime	\$ 38,000	\$ 38,000	\$ 39,140	\$ 40,314	\$ 41,524	\$ 42,769	\$ 44,052	\$ 45,374	\$ 46,735	\$ 48,137	\$ 49,581
5 PS	15-10 Longevity	\$ 5,625	\$ 3,825	\$ 3,940	\$ 4,058	\$ 4,180	\$ 4,305	\$ 4,434	\$ 4,567	\$ 4,704	\$ 4,845	\$ 4,991
6 PS	21-00 FICA Taxes	\$ 40,554	\$ 40,312	\$ 41,521	\$ 42,767	\$ 44,050	\$ 45,371	\$ 46,732	\$ 48,134	\$ 49,578	\$ 51,066	\$ 52,598
7 PS	22-10 Defined Benefit Plan	\$ 94,753	\$ 115,825	\$ 124,686	\$ 134,224	\$ 144,492	\$ 155,546	\$ 167,445	\$ 180,255	\$ 194,045	\$ 208,889	\$ 224,869
8 PS	23-00 Life & Health Insurance	\$ 91,872	\$ 92,179	\$ 101,396	\$ 111,536	\$ 122,690	\$ 134,959	\$ 148,455	\$ 163,300	\$ 179,630	\$ 197,593	\$ 217,352
9 PS	24-10 Workers' Comp Regular	\$ 1,108	\$ 776	\$ 800	\$ 824	\$ 848	\$ 874	\$ 900	\$ 927	\$ 955	\$ 983	\$ 1,013
10 OMF	31-50 Internal IT Support	\$ 238,073	\$ 208,514	\$ 213,727	\$ 219,070	\$ 224,547	\$ 230,160	\$ 235,914	\$ 241,812	\$ 247,858	\$ 254,054	\$ 260,405
11 OMF	34-50 Other Contractual Service	\$ 578,000	\$ 935,860	\$ 1,117,206	\$ 1,125,544	\$ 1,134,133	\$ 1,142,980	\$ 1,171,554	\$ 1,200,843	\$ 1,230,864	\$ 1,261,636	\$ 1,293,177
12 OMF	40-10 Training/Registration	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
13 OMF	41-30 Postage & Freight	\$ 30,000	\$ 30,000	\$ 30,750	\$ 31,519	\$ 32,307	\$ 33,114	\$ 33,942	\$ 34,791	\$ 35,661	\$ 36,552	\$ 37,466
14 OMF	43-10 Water	\$ 15,000	\$ 15,000	\$ 15,450	\$ 15,914	\$ 16,391	\$ 16,883	\$ 17,389	\$ 17,911	\$ 18,448	\$ 19,002	\$ 19,572
15 OMF	43-20 Sewer	\$ 9,000	\$ 9,000	\$ 9,450	\$ 9,923	\$ 10,419	\$ 10,940	\$ 11,487	\$ 12,061	\$ 12,664	\$ 13,297	\$ 13,962
16 OMF	43-30 Electricity	\$ 10,100	\$ 10,100	\$ 10,201	\$ 10,303	\$ 10,406	\$ 10,406	\$ 10,406	\$ 10,406	\$ 10,406	\$ 10,406	\$ 10,406
17 OMF	43-40 Refuse/Waste Disposal	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340	\$ 2,340
18 OMF	44-20 Operating/Capital Leasing	\$ 3,000	\$ 6,500	\$ 6,663	\$ 6,829	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,726	\$ 7,920	\$ 8,118
19 OMF	45-10 Property/Liability	\$ 42,509	\$ 44,634	\$ 45,750	\$ 46,894	\$ 48,066	\$ 49,268	\$ 50,500	\$ 51,762	\$ 53,056	\$ 54,382	\$ 55,742
20 OMF	46-21 Equipment-General	\$ 1,000	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
21 OMF	46-22 Equipment-Garage	\$ 4,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 OMF	46-90 Other	\$ 10,000	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
23 OMF	47-00 Printing & Binding	\$ 8,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
24 OMF	48-00 Promotional Activities	\$ 13,000	\$ 72,000	\$ 73,800	\$ 75,645	\$ 77,536	\$ 79,475	\$ 81,461	\$ 83,498	\$ 85,585	\$ 87,725	\$ 89,918
25 OMF	49-25 Collection Fees	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
26 OMF	51-10 Office Supplies	\$ 20,000	\$ 18,000	\$ 18,450	\$ 18,911	\$ 19,384	\$ 19,869	\$ 20,365	\$ 20,874	\$ 21,396	\$ 21,931	\$ 22,480
27 OMF	52-10 Gas, Lubricants & Oil	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
28 OMF	52-20 Small Tools & Equipment	\$ 600	\$ 600	\$ 615	\$ 630	\$ 646	\$ 662	\$ 679	\$ 696	\$ 713	\$ 731	\$ 749
29 OMF	52-40 Uniforms	\$ 1,250	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
30 OMF	52-90 Other	\$ 600	\$ 600	\$ 615	\$ 630	\$ 646	\$ 662	\$ 679	\$ 696	\$ 713	\$ 731	\$ 749
31 OMF	56-20 Equipment-Technology	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
32	Total Department 1240 - Customer Services	\$ 1,786,239	\$ 2,195,629	\$ 2,424,388	\$ 2,482,572	\$ 2,543,609	\$ 2,607,582	\$ 2,694,264	\$ 2,784,853	\$ 2,879,600	\$ 2,978,773	\$ 3,082,666
33	Department 6010 - Administration											
34 PS	12-10 Regular	\$ 672,198	\$ 776,208	\$ 799,495	\$ 823,479	\$ 848,184	\$ 873,629	\$ 899,838	\$ 926,833	\$ 954,638	\$ 983,277	\$ 1,012,776
35 PS	14-10 Standard Overtime	\$ 4,000	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
36 PS	15-10 Longevity	\$ 3,067	\$ 2,925	\$ 3,013	\$ 3,103	\$ 3,196	\$ 3,292	\$ 3,391	\$ 3,493	\$ 3,597	\$ 3,705	\$ 3,816
37 PS	15-30 Other Pays	\$ 9,657	\$ 5,539	\$ 5,705	\$ 5,876	\$ 6,052	\$ 6,234	\$ 6,421	\$ 6,613	\$ 6,812	\$ 7,016	\$ 7,227
38 PS	21-00 Regular	\$ 52,703	\$ 61,709	\$ 63,560	\$ 65,467	\$ 67,431	\$ 69,454	\$ 71,537	\$ 73,683	\$ 75,894	\$ 78,171	\$ 80,516
39 PS	22-10 Defined Benefit Plan	\$ 103,768	\$ 133,899	\$ 144,142	\$ 155,169	\$ 167,040	\$ 179,818	\$ 193,574	\$ 208,383	\$ 224,324	\$ 241,485	\$ 259,958
40 PS	22-20 401-a Plan	\$ 18,510	\$ 19,002	\$ 19,572	\$ 20,159	\$ 20,764	\$ 21,387	\$ 22,029	\$ 22,689	\$ 23,370	\$ 24,071	\$ 24,793
41 PS	23-00 Regular	\$ 122,890	\$ 127,337	\$ 140,070	\$ 154,077	\$ 169,485	\$ 186,434	\$ 205,077	\$ 225,585	\$ 248,143	\$ 272,958	\$ 300,253
42 PS	24-10 Workers' Comp Regular	\$ 2,891	\$ 3,002	\$ 3,092	\$ 3,185	\$ 3,280	\$ 3,379	\$ 3,480	\$ 3,584	\$ 3,692	\$ 3,803	\$ 3,917
43 OMF	31-10 Legal	\$ 100,000	\$ 100,000	\$ 102,500	\$ 105,063	\$ 107,689	\$ 110,381	\$ 113,141	\$ 115,969	\$ 118,869	\$ 121,840	\$ 124,886
44 OMF	31-50 Internal IT Support	\$ 75,509	\$ 88,730	\$ 90,948	\$ 93,222	\$ 95,552	\$ 97,941	\$ 100,390	\$ 102,900	\$ 105,472	\$ 108,109	\$ 110,812
45 OMF	31-90 Other	\$ 291,000	\$ 402,160	\$ 412,214	\$ 422,519	\$ 433,082	\$ 443,909	\$ 455,007	\$ 466,382	\$ 478,042	\$ 489,993	\$ 502,243
46 OMF	32-00 Accounting & Auditing	\$ 24,000	\$ 24,000	\$ 24,600	\$ 25,215	\$ 25,845	\$ 26,492	\$ 27,154	\$ 27,833	\$ 28,528	\$ 29,242	\$ 29,973
47 OMF	34-50 Other Contractual Service	\$ 48,100	\$ 47,800	\$ 48,995	\$ 50,220	\$ 51,475	\$ 52,762	\$ 54,081	\$ 55,433	\$ 56,819	\$ 58,240	\$ 59,696
48 OMF	40-10 Training/Registration	\$ 10,000	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486	\$ 8,698	\$ 8,915	\$ 9,138	\$ 9,366
49 OMF	40-20 Lodging/Transportation	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
50 OMF	41-30 Postage & Freight	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
51 OMF	43-10 Water	\$ 450	\$ 450	\$ 464	\$ 477	\$ 492	\$ 506	\$ 522	\$ 537	\$ 553	\$ 570	\$ 587
52 OMF	43-20 Sewer	\$ 190	\$ 190	\$ 200	\$ 209	\$ 220	\$ 231	\$ 242	\$ 255	\$ 267	\$ 281	\$ 295
53 OMF	43-30 Electricity	\$ 5,100	\$ 5,100	\$ 5,151	\$ 5,203	\$ 5,255	\$ 5,255	\$ 5,255	\$ 5,255	\$ 5,255	\$ 5,255	\$ 5,255
54 OMF	43-40 Refuse/Waste Disposal	\$ 1,020	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019	\$ 1,019
55 OMF	44-20 Operating/Capital Leasing	\$ 9,100	\$ 9,100	\$ 9,328	\$ 9,561	\$ 9,800	\$ 10,045	\$ 10,296	\$ 10,553	\$ 10,817	\$ 11,087	\$ 11,365
56 OMF	45-10 Property/Liability	\$ 44,248	\$ 46,460	\$ 47,621	\$ 48,812	\$ 50,032	\$ 51,283	\$ 52,565	\$ 53,879	\$ 55,226	\$ 56,607	\$ 58,022
57 OMF	46-10 Buildings	\$ 35,000	\$ 35,000	\$ 35,875	\$ 36,772	\$ 37,691	\$ 38,633	\$ 39,599	\$ 40,589	\$ 41,604	\$ 42,644	\$ 43,710
58 OMF	46-21 Equipment-General	\$ 4,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
59 OMF	46-22 Equipment-Garage	\$ 9,800	\$ 9,800	\$ 10,045	\$ 10,296	\$ 10,554	\$ 10,817	\$ 11,088	\$ 11,365	\$ 11,649	\$ 11,940	\$ 12,239

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item		FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
60	OMF 47-00	Regular	Default Inflation Factor	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
61	OMF 48-00	Regular	Default Inflation Factor	\$ 11,000	\$ 11,000	\$ 11,275	\$ 11,557	\$ 11,846	\$ 12,142	\$ 12,445	\$ 12,757	\$ 13,076	\$ 13,402	\$ 13,737
62	OMF 49-10	Advertising	Default Inflation Factor	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
63	OMF 49-90	Other	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
64	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
65	OMF 52-10	Gas, Lubricants, & Oil	Gas, Lubricants & Oil	\$ 4,000	\$ 4,000	\$ 4,200	\$ 4,410	\$ 4,631	\$ 4,862	\$ 5,105	\$ 5,360	\$ 5,628	\$ 5,910	\$ 6,205
66	OMF 52-55	Safety Compliance	Default Inflation Factor	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
67	OMF 52-65	Computer Software	Default Inflation Factor	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
68	OMF 54-00	Regular	Default Inflation Factor	\$ 78,000	\$ 78,000	\$ 79,950	\$ 81,949	\$ 83,997	\$ 86,097	\$ 88,250	\$ 90,456	\$ 92,717	\$ 95,035	\$ 97,411
69		Total Department 6010 - Administration		\$ 1,804,700	\$ 2,072,429	\$ 2,145,053	\$ 2,221,110	\$ 2,300,827	\$ 2,384,395	\$ 2,472,130	\$ 2,564,319	\$ 2,661,272	\$ 2,763,325	\$ 2,870,843
70		Department 6020 - Engineering												
71	PS 12-10	Regular	Regular	\$ 954,260	\$ 1,018,955	\$ 1,049,523	\$ 1,081,009	\$ 1,113,439	\$ 1,146,842	\$ 1,181,248	\$ 1,216,685	\$ 1,253,186	\$ 1,290,781	\$ 1,329,505
72	PS 14-10	Standard Overtime	Standard Overtime	\$ 4,000	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
73	PS 15-10	Longevity	Benefits	\$ 1,725	\$ 1,725	\$ 1,777	\$ 1,830	\$ 1,885	\$ 1,942	\$ 2,000	\$ 2,060	\$ 2,122	\$ 2,185	\$ 2,251
74	PS 21-00	Regular	Regular	\$ 73,439	\$ 81,007	\$ 83,437	\$ 85,940	\$ 88,518	\$ 91,174	\$ 93,909	\$ 96,726	\$ 99,628	\$ 102,617	\$ 105,696
75	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 95,906	\$ 232,753	\$ 250,558	\$ 269,726	\$ 290,360	\$ 312,573	\$ 336,485	\$ 362,226	\$ 389,936	\$ 419,766	\$ 451,878
76	PS 23-00	Regular	Life & Health Insurance	\$ 164,620	\$ 132,790	\$ 146,069	\$ 160,676	\$ 176,744	\$ 194,418	\$ 213,860	\$ 235,246	\$ 258,771	\$ 284,648	\$ 313,112
77	PS 24-10	Workers' Comp Regular	Regular	\$ 20,265	\$ 14,880	\$ 15,326	\$ 15,786	\$ 16,260	\$ 16,747	\$ 17,250	\$ 17,767	\$ 18,300	\$ 18,849	\$ 19,415
78	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 52,728	\$ 65,290	\$ 66,922	\$ 68,595	\$ 70,310	\$ 72,068	\$ 73,869	\$ 75,716	\$ 77,609	\$ 79,549	\$ 81,538
79	OMF 31-90	Other	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
80	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 205,000	\$ 235,000	\$ 240,875	\$ 246,897	\$ 253,069	\$ 259,396	\$ 265,881	\$ 272,528	\$ 279,341	\$ 286,325	\$ 293,483
81	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 8,000	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986
82	OMF 40-20	Lodging/Transportation	Default Inflation Factor	\$ 4,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
83	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
84	OMF 43-10	Water	Water	\$ 115	\$ 115	\$ 118	\$ 122	\$ 126	\$ 129	\$ 133	\$ 137	\$ 141	\$ 146	\$ 150
85	OMF 43-20	Sewer	Sewer	\$ 50	\$ 50	\$ 53	\$ 55	\$ 58	\$ 61	\$ 64	\$ 67	\$ 70	\$ 74	\$ 78
86	OMF 43-30	Electricity	Electricity	\$ 1,300	\$ 1,300	\$ 1,313	\$ 1,326	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339
87	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110	\$ 110
88	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 2,754	\$ 2,892	\$ 2,964	\$ 3,038	\$ 3,114	\$ 3,192	\$ 3,272	\$ 3,353	\$ 3,437	\$ 3,523	\$ 3,611
89	OMF 46-21	Equipment-General	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
90	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 23,600	\$ 28,500	\$ 29,213	\$ 29,943	\$ 30,691	\$ 31,459	\$ 32,245	\$ 33,051	\$ 33,878	\$ 34,724	\$ 35,593
91	OMF 52-10	Gas, Lubricants, & Oil	Gas, Lubricants & Oil	\$ 500	\$ 500	\$ 525	\$ 551	\$ 579	\$ 608	\$ 638	\$ 670	\$ 704	\$ 739	\$ 776
92	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
93	OMF 54-00	Regular	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
94	OMF 56-20	Equipment-Technology	Default Inflation Factor	\$ 165,500	\$ 172,500	\$ 176,813	\$ 181,233	\$ 185,764	\$ 190,408	\$ 195,168	\$ 200,047	\$ 205,048	\$ 210,174	\$ 215,429
95		Total Department 6020 - Engineering		\$ 1,795,371	\$ 2,025,866	\$ 2,104,053	\$ 2,186,277	\$ 2,272,813	\$ 2,363,945	\$ 2,460,010	\$ 2,561,356	\$ 2,668,361	\$ 2,781,434	\$ 2,901,018
96		Department 6031 - Power Plant												
97	PS 12-10	PP: Gas Distribution	Regular	\$ 909,350	\$ 921,789	\$ 949,443	\$ 977,926	\$ 1,007,264	\$ 1,037,482	\$ 1,068,606	\$ 1,100,664	\$ 1,133,684	\$ 1,167,695	\$ 1,202,726
98	PS 14-10	FPU - Gas Distribution	Standard Overtime	\$ 125,000	\$ 125,000	\$ 128,750	\$ 132,613	\$ 136,591	\$ 140,689	\$ 144,909	\$ 149,257	\$ 153,734	\$ 158,346	\$ 163,097
99	PS 15-10	Longevity	Benefits	\$ 1,275	\$ 9,150	\$ 9,425	\$ 9,707	\$ 9,998	\$ 10,298	\$ 10,607	\$ 10,926	\$ 11,253	\$ 11,591	\$ 11,939
100	PS 15-30	Other Pays	Regular	\$ 12,335	\$ 5,270	\$ 5,428	\$ 5,591	\$ 5,758	\$ 5,931	\$ 6,109	\$ 6,292	\$ 6,481	\$ 6,675	\$ 6,876
101	PS 21-00	Regular	Regular	\$ 80,169	\$ 73,282	\$ 75,481	\$ 77,745	\$ 80,077	\$ 82,480	\$ 84,954	\$ 87,503	\$ 90,128	\$ 92,832	\$ 95,617
102	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 242,850	\$ 183,177	\$ 197,191	\$ 212,276	\$ 228,515	\$ 245,996	\$ 264,815	\$ 285,073	\$ 306,881	\$ 330,358	\$ 355,630
103	PS 22-20	401-a Plan	Benefits	\$ -	\$ 11,987	\$ 12,346	\$ 12,711	\$ 13,098	\$ 13,491	\$ 13,896	\$ 14,313	\$ 14,742	\$ 15,184	\$ 15,640
104	PS 23-00	Regular	Life & Health Insurance	\$ 180,728	\$ 171,075	\$ 188,183	\$ 207,001	\$ 227,701	\$ 250,471	\$ 275,519	\$ 303,070	\$ 333,378	\$ 366,715	\$ 403,387
105	PS 24-10	Workers' Comp Regular	Regular	\$ 19,855	\$ 12,919	\$ 13,306	\$ 13,706	\$ 14,117	\$ 14,540	\$ 14,976	\$ 15,426	\$ 15,888	\$ 16,365	\$ 16,856
106	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 33,304	\$ 49,918	\$ 51,166	\$ 52,445	\$ 53,756	\$ 55,100	\$ 56,478	\$ 57,890	\$ 59,337	\$ 60,820	\$ 62,341
107	OMF 31-70	Environmental Compl	Default Inflation Factor	\$ 103,030	\$ 93,330	\$ 95,663	\$ 98,055	\$ 100,506	\$ 103,019	\$ 105,594	\$ 108,234	\$ 110,940	\$ 113,714	\$ 116,556
108	OMF 31-90	Other	Default Inflation Factor	\$ 8,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
109	OMV 34-29	PP: Gas South ²	No Escalation	\$ 4,907,122	\$ 4,839,676	\$ 4,817,076	\$ 4,816,821	\$ 4,816,949	\$ 4,816,949	\$ 4,816,949	\$ 4,816,949	\$ 4,816,949	\$ 4,816,949	\$ 4,816,949
110	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 35,150	\$ 35,150	\$ 36,029	\$ 36,929	\$ 37,853	\$ 38,799	\$ 39,769	\$ 40,763	\$ 41,782	\$ 42,827	\$ 43,898
111	OMV	Contractual Services PPA ³	Custom	\$ 25,255,255	\$ 24,946,333	\$ 25,051,234	\$ 26,385,092	\$ 27,675,508	\$ 27,514,459	\$ 27,181,963	\$ 23,600,561	\$ 23,610,203	\$ 23,619,939	\$ 23,629,744
112	OMV	Florida Public Utilities Transmission Line Cost ⁴	Custom	\$ 542,653	\$ 528,697	\$ 514,800	\$ 500,964	\$ 487,192	\$ 473,483	\$ 459,841	\$ 446,268	\$ 432,765	\$ 419,336	\$ 405,981
113	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
114	OMF 40-30	Other	Default Inflation Factor	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
115	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
116	OMF 43-10	Water	Water	\$ 75,000	\$ 75,000	\$ 77,250	\$ 79,568	\$ 81,955	\$ 84,413	\$ 86,946	\$ 89,554	\$ 92,241	\$ 95,008	\$ 97,858
117	OMF 43-20	Sewer	Sewer	\$ 60,000	\$ 60,000	\$ 63,000	\$ 66,150	\$ 69,458	\$ 72,930	\$ 76,577	\$ 80,406	\$ 84,426	\$ 88,647	\$ 93,080

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
118	OMF 43-30	Electricity	\$ 6,500	\$ 6,500	\$ 6,565	\$ 6,631	\$ 6,697	\$ 6,697	\$ 6,697	\$ 6,697	\$ 6,697	\$ 6,697	\$ 6,697
119	OMF 43-40	Refuse/Waste Disposal	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
120	OMF 43-50	Natural Gas ⁵	\$ -	\$ 250,000	\$ 256,250	\$ 262,656	\$ 269,223	\$ 275,953	\$ 282,852	\$ 289,923	\$ 297,171	\$ 304,601	\$ 312,216
121	OMF 44-20	Operating/Capital Leasing	\$ 7,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
122	OMF 45-10	Property/Liability	\$ 576,169	\$ 604,978	\$ 620,102	\$ 635,605	\$ 651,495	\$ 667,782	\$ 684,477	\$ 701,589	\$ 719,128	\$ 737,107	\$ 755,534
123	OMF 46-10	Buildings	\$ 15,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
124	OMF 46-21	Equipment-General	\$ 30,775	\$ 30,775	\$ 31,544	\$ 32,333	\$ 33,141	\$ 33,970	\$ 34,819	\$ 35,690	\$ 36,582	\$ 37,496	\$ 38,434
125	OMF 46-22	Equipment-Garage	\$ 11,800	\$ 6,900	\$ 7,073	\$ 7,249	\$ 7,431	\$ 7,616	\$ 7,807	\$ 8,002	\$ 8,202	\$ 8,407	\$ 8,617
126	OMF 46-51	Boiler Plant	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
127	OMF 46-52	Electrical Plant	\$ 98,200	\$ 98,200	\$ 99,182	\$ 100,174	\$ 101,176	\$ 101,176	\$ 101,176	\$ 101,176	\$ 101,176	\$ 101,176	\$ 101,176
128	OMF 46-53	Steam Plant	\$ 35,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
129	OMF 46-54	Other Plant	\$ 30,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
130	OMF 47-00	Regular	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
131	OMF 49-10	Advertising	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
132	OMF 51-10	Office Supplies	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
133	OMF 51-20	Office Furniture	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
134	OMF 52-10	Gas, Lubricants, & Oil	\$ 1,500	\$ 1,500	\$ 1,575	\$ 1,654	\$ 1,736	\$ 1,823	\$ 1,914	\$ 2,010	\$ 2,111	\$ 2,216	\$ 2,327
135	OMF 52-12	Lubricants	\$ 5,000	\$ 2,500	\$ 2,625	\$ 2,756	\$ 2,894	\$ 3,039	\$ 3,191	\$ 3,350	\$ 3,518	\$ 3,694	\$ 3,878
136	OMF 52-20	Small Tools & Equipment	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
137	OMF 52-30	Chemicals	\$ 9,000	\$ 9,000	\$ 9,450	\$ 9,923	\$ 10,419	\$ 10,940	\$ 11,487	\$ 12,061	\$ 12,664	\$ 13,297	\$ 13,962
138	OMF 52-40	Uniforms	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
139	OMF 52-60	Lab	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
140	OMF 52-90	Other	\$ 34,685	\$ 34,685	\$ 35,552	\$ 36,441	\$ 37,352	\$ 38,286	\$ 39,243	\$ 40,224	\$ 41,230	\$ 42,260	\$ 43,317
141		Total Department 6031 - Power Plant	\$ 33,516,705	\$ 33,326,791	\$ 33,498,488	\$ 34,926,395	\$ 36,316,471	\$ 36,259,439	\$ 32,028,386	\$ 27,754,806	\$ 27,887,475	\$ 28,027,464	\$ 28,175,254
142		Department 6033 - System Operations											
143	PS 12-10	Regular	\$ 585,880	\$ 612,169	\$ 630,534	\$ 649,450	\$ 668,934	\$ 689,002	\$ 709,672	\$ 730,962	\$ 752,891	\$ 775,478	\$ 798,742
144	PS 14-10	Standard Overtime	\$ 80,000	\$ 83,600	\$ 86,108	\$ 88,691	\$ 91,352	\$ 94,093	\$ 96,915	\$ 99,823	\$ 102,817	\$ 105,902	\$ 109,079
145	PS 15-10	Longevity	\$ 6,375	\$ 6,825	\$ 7,030	\$ 7,241	\$ 7,458	\$ 7,682	\$ 7,912	\$ 8,149	\$ 8,394	\$ 8,646	\$ 8,905
146	PS 15-30	Other Pays	\$ 4,515	\$ 4,613	\$ 4,751	\$ 4,894	\$ 5,040	\$ 5,192	\$ 5,347	\$ 5,508	\$ 5,673	\$ 5,843	\$ 6,018
147	PS 21-00	Regular	\$ 51,773	\$ 48,667	\$ 50,127	\$ 51,631	\$ 53,180	\$ 54,776	\$ 56,419	\$ 58,111	\$ 59,855	\$ 61,650	\$ 63,500
148	PS 22-10	Defined Benefit Plan	\$ 189,460	\$ 139,834	\$ 150,531	\$ 162,047	\$ 174,443	\$ 187,788	\$ 202,154	\$ 217,619	\$ 234,266	\$ 252,188	\$ 271,480
149	PS 23-00	Regular	\$ 97,142	\$ 97,152	\$ 106,868	\$ 117,554	\$ 129,310	\$ 142,241	\$ 156,465	\$ 172,111	\$ 189,323	\$ 208,255	\$ 229,080
150	PS 24-10	Workers' Comp Regular	\$ 13,080	\$ 9,633	\$ 9,922	\$ 10,220	\$ 10,526	\$ 10,842	\$ 11,167	\$ 11,502	\$ 11,848	\$ 12,203	\$ 12,569
151	OMF 31-50	Internal IT Support	\$ 91,763	\$ 85,642	\$ 87,783	\$ 89,978	\$ 92,227	\$ 94,533	\$ 96,896	\$ 99,319	\$ 101,802	\$ 104,347	\$ 106,955
152	OMF 31-90	Other	\$ 393,575	\$ 250,000	\$ 256,250	\$ 262,656	\$ 269,223	\$ 275,953	\$ 282,852	\$ 289,923	\$ 297,171	\$ 304,601	\$ 312,216
153	OMF 34-10	Maintenance	\$ 3,420	\$ 6,500	\$ 6,663	\$ 6,829	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,726	\$ 7,920	\$ 8,118
154	OMF 34-50	Other Contractual Service	\$ 3,600	\$ 3,600	\$ 3,690	\$ 3,782	\$ 3,877	\$ 3,974	\$ 4,073	\$ 4,175	\$ 4,279	\$ 4,386	\$ 4,496
155	OMF 40-10	Training/Registration	\$ 16,000	\$ 16,000	\$ 16,400	\$ 16,810	\$ 17,230	\$ 17,661	\$ 18,103	\$ 18,555	\$ 19,019	\$ 19,494	\$ 19,982
156	OMF 40-20	Lodging/Transportation	\$ -	\$ 2,650	\$ 2,716	\$ 2,784	\$ 2,854	\$ 2,925	\$ 2,998	\$ 3,073	\$ 3,150	\$ 3,229	\$ 3,309
157	OMF 43-10	Water	\$ 1,400	\$ 1,400	\$ 1,442	\$ 1,485	\$ 1,530	\$ 1,576	\$ 1,623	\$ 1,672	\$ 1,722	\$ 1,773	\$ 1,827
158	OMF 43-20	Sewer	\$ 400	\$ 400	\$ 420	\$ 441	\$ 463	\$ 486	\$ 511	\$ 536	\$ 563	\$ 591	\$ 621
159	OMF 43-30	Electricity	\$ 20,000	\$ 20,000	\$ 20,200	\$ 20,402	\$ 20,606	\$ 20,812	\$ 21,020	\$ 21,230	\$ 21,442	\$ 21,656	\$ 21,872
160	OMF 43-40	Refuse/Waste Disposal	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500
161	OMF 44-20	Operating/Capital Leasing	\$ 3,000	\$ 3,200	\$ 3,280	\$ 3,362	\$ 3,446	\$ 3,532	\$ 3,621	\$ 3,711	\$ 3,804	\$ 3,899	\$ 3,996
162	OMF 45-10	Property/Liability	\$ 34,452	\$ 36,175	\$ 37,079	\$ 38,006	\$ 38,956	\$ 39,930	\$ 40,928	\$ 41,951	\$ 43,000	\$ 44,075	\$ 45,177
163	OMF 46-10	Buildings	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
164	OMF 46-21	Equipment-General	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
165	OMF 46-24	Equipment-Utilities	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
166	OMF 47-00	Regular	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
167	OMF 51-10	Office Supplies	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
168	OMF 52-20	Small Tools & Equipment	\$ 250	\$ 250	\$ 256	\$ 263	\$ 269	\$ 276	\$ 283	\$ 290	\$ 297	\$ 305	\$ 312
169	OMF 56-20	Equipment-Technology	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
170		Total Department 6033 - System Operations	\$ 1,614,585	\$ 1,446,810	\$ 1,500,776	\$ 1,557,482	\$ 1,617,117	\$ 1,679,676	\$ 1,745,582	\$ 1,815,073	\$ 1,888,405	\$ 1,965,856	\$ 2,047,729
171		Department 6034 - Trans & Distr											
172	PS 12-10	Regular	\$ 2,423,092	\$ 2,715,518	\$ 2,796,984	\$ 2,880,894	\$ 2,967,320	\$ 3,056,340	\$ 3,148,030	\$ 3,242,471	\$ 3,339,745	\$ 3,439,938	\$ 3,543,136
173	PS 13-10	Part Time	\$ 61,535	\$ 63,201	\$ 65,097	\$ 67,050	\$ 69,062	\$ 71,134	\$ 73,268	\$ 75,466	\$ 77,730	\$ 80,062	\$ 82,463
174	PS 14-10	Standard Overtime	\$ -	\$ 385,000	\$ 396,550	\$ 408,447	\$ 420,700	\$ 433,321	\$ 446,321	\$ 459,710	\$ 473,501	\$ 487,706	\$ 502,338
175	PS 14-30	Natural Disaster Overtime	\$ 380,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
176	PS 15-10	Longevity		\$ 3,037	\$ 3,128	\$ 3,222	\$ 3,318	\$ 3,418	\$ 3,520	\$ 3,626	\$ 3,735	\$ 3,847	\$ 3,962
177	PS 15-30	Other Pays	\$ 8,135	\$ 2,060	\$ 2,122	\$ 2,186	\$ 2,251	\$ 2,319	\$ 2,388	\$ 2,460	\$ 2,534	\$ 2,610	\$ 2,688
178	PS 21-00	Regular	\$ 219,766	\$ 220,908	\$ 227,535	\$ 234,362	\$ 241,392	\$ 248,634	\$ 256,093	\$ 263,776	\$ 271,689	\$ 279,840	\$ 288,235
179	PS 22-10	Defined Benefit Plan	\$ 550,000	\$ 634,724	\$ 683,280	\$ 735,551	\$ 791,821	\$ 852,395	\$ 917,603	\$ 987,800	\$ 1,063,367	\$ 1,144,714	\$ 1,232,285
180	PS 23-00	Regular	\$ 412,750	\$ 420,391	\$ 462,430	\$ 508,673	\$ 559,541	\$ 615,495	\$ 677,044	\$ 744,748	\$ 819,223	\$ 901,146	\$ 991,260
181	PS 24-10	Workers' Comp Regular	\$ 53,615	\$ 42,024	\$ 43,285	\$ 44,583	\$ 45,921	\$ 47,298	\$ 48,717	\$ 50,179	\$ 51,684	\$ 53,235	\$ 54,832
182	OMF 31-15	Equipment Test	\$ 20,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
183	OMF 31-50	Internal IT Support	\$ 48,024	\$ 48,620	\$ 49,836	\$ 51,082	\$ 52,359	\$ 53,668	\$ 55,010	\$ 56,385	\$ 57,794	\$ 59,239	\$ 60,720
184	OMF 31-70	Environmental Compl	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
185	OMF 31-90	Other	\$ 75,000	\$ 100,000	\$ 102,500	\$ 105,063	\$ 107,689	\$ 110,381	\$ 113,141	\$ 115,969	\$ 118,869	\$ 121,840	\$ 124,886
186	OMF 34-10	Maintenance	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000	\$ 831,000
187	OMF 34-50	Other Contractual Service	\$ 130,000	\$ 75,000	\$ 76,875	\$ 78,797	\$ 80,767	\$ 82,786	\$ 84,856	\$ 86,977	\$ 89,151	\$ 91,380	\$ 93,665
188	OMF 34-75	Right of Way	\$ 26,000	\$ 26,000	\$ 26,650	\$ 27,316	\$ 27,999	\$ 28,699	\$ 29,417	\$ 30,152	\$ 30,906	\$ 31,678	\$ 32,470
189	OMF 40-10	Training/Registration	\$ 45,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
190	OMF 41-30	Postage & Freight	\$ 10,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
191	OMF 43-10	Water	\$ 4,300	\$ 4,300	\$ 4,429	\$ 4,562	\$ 4,699	\$ 4,840	\$ 4,985	\$ 5,134	\$ 5,288	\$ 5,447	\$ 5,611
192	OMF 43-20	Sewer	\$ 1,200	\$ 1,200	\$ 1,260	\$ 1,323	\$ 1,389	\$ 1,458	\$ 1,532	\$ 1,608	\$ 1,689	\$ 1,773	\$ 1,862
193	OMF 43-30	Electricity	\$ 40,000	\$ 40,000	\$ 40,400	\$ 40,804	\$ 41,212	\$ 41,622	\$ 42,122	\$ 42,622	\$ 43,122	\$ 43,622	\$ 44,122
194	OMF 43-40	Refuse/Waste Disposal	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500
195	OMF 44-30	Vehicles	\$ 31,000	\$ 31,000	\$ 31,775	\$ 32,569	\$ 33,384	\$ 34,218	\$ 35,074	\$ 35,950	\$ 36,849	\$ 37,770	\$ 38,715
196	OMF 45-10	Property/Liability	\$ 78,905	\$ 82,850	\$ 84,921	\$ 87,044	\$ 89,220	\$ 91,451	\$ 93,737	\$ 96,081	\$ 98,483	\$ 100,945	\$ 103,468
197	OMF 46-10	Buildings	\$ 10,250	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
198	OMF 46-21	Equipment-General	\$ 210,700	\$ 75,000	\$ 76,875	\$ 78,797	\$ 80,767	\$ 82,786	\$ 84,856	\$ 86,977	\$ 89,151	\$ 91,380	\$ 93,665
199	OMF 46-22	Equipment-Garage	\$ 67,000	\$ 67,000	\$ 68,675	\$ 70,392	\$ 72,152	\$ 73,955	\$ 75,804	\$ 77,699	\$ 79,643	\$ 81,633	\$ 83,674
200	OMF 46-25	Small Equipment	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
201	OMF 46-26	Heavy Equipment	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
202	OMF 46-27	Heavy Equip-ext repairs	\$ 100,000	\$ 100,000	\$ 102,500	\$ 105,063	\$ 107,689	\$ 110,381	\$ 113,141	\$ 115,969	\$ 118,869	\$ 121,840	\$ 124,886
203	OMF 46-40	Infrastructure	\$ 10,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
204	OMF 46-71	Substation Equipment	\$ 100,000	\$ 325,000	\$ 333,125	\$ 341,453	\$ 349,989	\$ 358,739	\$ 367,708	\$ 376,900	\$ 386,323	\$ 395,981	\$ 405,880
205	OMF 46-72	Poles, Towers & Fixtures	\$ 265,000	\$ 265,000	\$ 271,625	\$ 278,416	\$ 285,376	\$ 292,510	\$ 299,823	\$ 307,319	\$ 315,002	\$ 322,877	\$ 330,949
206	OMF 46-73	Overhead Conductors	\$ 65,000	\$ 65,000	\$ 66,625	\$ 68,291	\$ 69,998	\$ 71,748	\$ 73,542	\$ 75,380	\$ 77,265	\$ 79,196	\$ 81,176
207	OMF 46-74	Underground Conductors	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
208	OMF 46-75	Line Transformers	\$ 220,000	\$ 220,000	\$ 225,500	\$ 231,138	\$ 236,916	\$ 242,839	\$ 248,910	\$ 255,133	\$ 261,511	\$ 268,049	\$ 274,750
209	OMF 46-76	Services	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
210	OMF 46-91	Warehouse Issues	\$ -	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
211	OMF 47-00	Regular	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
212	OMF 49-10	Advertising	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
213	OMF 49-90	Other	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
214	OMF 52-10	Gas, Lubricants, & Oil	\$ 70,000	\$ 70,000	\$ 73,500	\$ 77,175	\$ 81,034	\$ 85,085	\$ 89,340	\$ 93,807	\$ 98,497	\$ 103,422	\$ 108,593
215	OMF 52-20	Small Tools & Equipment	\$ 70,000	\$ 70,000	\$ 71,750	\$ 73,544	\$ 75,382	\$ 77,267	\$ 79,199	\$ 81,179	\$ 83,208	\$ 85,288	\$ 87,420
216	OMF 52-30	Chemicals	\$ 1,000	\$ 1,000	\$ 1,050	\$ 1,103	\$ 1,158	\$ 1,216	\$ 1,276	\$ 1,340	\$ 1,407	\$ 1,477	\$ 1,551
217	OMF 52-40	Uniforms	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 60,920	\$ 62,443
218	OMF 52-90	Other	\$ 56,000	\$ 56,000	\$ 57,400	\$ 58,835	\$ 60,306	\$ 61,814	\$ 63,359	\$ 64,943	\$ 66,566	\$ 68,231	\$ 69,936
219	OMF 54-00	Regular	\$ 4,800	\$ 4,800	\$ 4,920	\$ 5,043	\$ 5,169	\$ 5,298	\$ 5,431	\$ 5,567	\$ 5,706	\$ 5,848	\$ 5,995
220		Total Department 6034 - Trans & Distr	\$ 6,829,322	\$ 7,246,135	\$ 7,488,228	\$ 7,742,628	\$ 8,010,167	\$ 8,291,335	\$ 8,587,517	\$ 8,899,767	\$ 9,229,229	\$ 9,577,142	\$ 9,944,846
221		Department 6035 - Meter Shop											
222	PS 12-10	Regular	\$ 543,730	\$ 490,760	\$ 505,483	\$ 520,647	\$ 536,267	\$ 552,355	\$ 568,925	\$ 585,993	\$ 603,573	\$ 621,680	\$ 640,330
223	PS 13-10	Part Time	\$ 31,635	\$ 110,903	\$ 114,230	\$ 117,657	\$ 121,186	\$ 124,822	\$ 128,566	\$ 132,423	\$ 136,396	\$ 140,488	\$ 144,703
224	PS 14-10	Standard Overtime	\$ 10,000	\$ 10,000	\$ 10,300	\$ 10,609	\$ 10,927	\$ 11,255	\$ 11,593	\$ 11,941	\$ 12,299	\$ 12,668	\$ 13,048
225	PS 15-10	Longevity	\$ 3,300	\$ 7,616	\$ 7,845	\$ 8,080	\$ 8,323	\$ 8,572	\$ 8,829	\$ 9,094	\$ 9,367	\$ 9,648	\$ 9,938
226	PS 15-30	Other Pays	\$ 4,935	\$ 87	\$ 90	\$ 92	\$ 95	\$ 98	\$ 101	\$ 104	\$ 107	\$ 110	\$ 114
227	PS 21-00	FICA Taxes	\$ 45,410	\$ 47,832	\$ 49,267	\$ 50,745	\$ 52,268	\$ 53,836	\$ 55,451	\$ 57,114	\$ 58,828	\$ 60,592	\$ 62,410
228	PS 22-10	Defined Benefit Plan	\$ 132,275	\$ 137,434	\$ 147,947	\$ 159,265	\$ 171,449	\$ 184,565	\$ 198,684	\$ 213,884	\$ 230,246	\$ 247,859	\$ 266,821
229	PS 23-00	Life & Health Insurance	\$ 96,365	\$ 125,182	\$ 137,701	\$ 151,471	\$ 166,618	\$ 183,280	\$ 201,607	\$ 221,768	\$ 243,945	\$ 268,340	\$ 295,173
230	PS 24-10	Workers' Comp Regular	\$ 11,010	\$ 9,598	\$ 9,886	\$ 10,182	\$ 10,488	\$ 10,803	\$ 11,127	\$ 11,460	\$ 11,804	\$ 12,158	\$ 12,523
231	OMF 31-15	Equipment Test	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
232	OMF 31-50	Internal IT Support	\$ 13,455	\$ 53,065	\$ 54,392	\$ 55,752	\$ 57,145	\$ 58,574	\$ 60,038	\$ 61,539	\$ 63,078	\$ 64,655	\$ 66,271
233	OMF 31-90	Other	\$ 85,000	\$ 170,000	\$ 174,250	\$ 178,606	\$ 183,071	\$ 187,648	\$ 192,339	\$ 197,148	\$ 202,077	\$ 207,128	\$ 212,307
234	OMF 34-10	Maintenance	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item		FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
235	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
236	OMF 40-20	Lodging/Transportation	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
237	OMF 41-20	Mobile Radios	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
238	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
239	OMF 45-10	Property/Liability	Default Inflation Factor	\$ -	\$ 22,150	\$ 22,704	\$ 23,271	\$ 23,853	\$ 24,449	\$ 25,061	\$ 25,687	\$ 26,329	\$ 26,988	\$ 27,662
240	OMF 46-22	Equipment Garage	Default Inflation Factor	\$ 53,900	\$ 53,900	\$ 55,248	\$ 56,629	\$ 58,044	\$ 59,496	\$ 60,983	\$ 62,507	\$ 64,070	\$ 65,672	\$ 67,314
241	OMF 46-25	Small Equipment	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
242	OMF 46-77	Meters	Default Inflation Factor	\$ 165,000	\$ 165,000	\$ 169,125	\$ 173,353	\$ 177,687	\$ 182,129	\$ 186,682	\$ 191,349	\$ 196,133	\$ 201,036	\$ 206,062
243	OMF 46-79	St Lights & School Signal	Default Inflation Factor	\$ 10,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
244	OMF 48-00	Promotional Activities	Default Inflation Factor	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
245	OMF 52-10	Gas, Lubricants, & Oil	Gas, Lubricants & Oil	\$ 7,500	\$ 7,500	\$ 7,875	\$ 8,269	\$ 8,682	\$ 9,116	\$ 9,572	\$ 10,051	\$ 10,553	\$ 11,081	\$ 11,635
246	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
247	OMF 52-40	Uniforms	Default Inflation Factor	\$ 15,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
248		Total Department 6035 - Meter Shop		\$ 1,252,515	\$ 1,445,027	\$ 1,501,191	\$ 1,560,350	\$ 1,622,718	\$ 1,688,527	\$ 1,758,028	\$ 1,831,493	\$ 1,909,220	\$ 1,991,530	\$ 2,078,772
249		Non-Departmental												
250	OMF 88-95	Interfund Admins Services	Interfund Admins Services	\$ 1,814,900	\$ 1,924,900	\$ 1,924,900	\$ 2,040,216	\$ 2,163,643	\$ 2,295,806	\$ 2,437,379	\$ 2,589,090	\$ 2,751,729	\$ 2,926,146	\$ 3,113,263
251	OMF 58-30	Client Refund Interest Ex	Default Inflation Factor	\$ 40,000	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736	\$ 49,955
252	OMF 58-70	Bank Charges and Fees	Default Inflation Factor	\$ 280,000	\$ 133,333	\$ 136,667	\$ 140,083	\$ 143,585	\$ 147,175	\$ 150,854	\$ 154,626	\$ 158,491	\$ 162,454	\$ 166,515
253		Total Non-Departmental		\$ 2,134,900	\$ 2,098,233	\$ 2,102,567	\$ 2,222,324	\$ 2,350,304	\$ 2,487,133	\$ 2,633,489	\$ 2,790,104	\$ 2,957,768	\$ 3,137,336	\$ 3,329,732
254		Expense Adjustments												
255		Tie Line O&M Cost Savings⁶												
255		Decommissioned Steam Units		\$ -	\$ -	\$ (644,612)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)	\$ (2,578,447)
256		Capacity Purchase (OUC)		\$ -	\$ -	\$ 256,500	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000	\$ 1,140,000
257	OMF	Net Tie Line O&M Cost Savings		\$ -	\$ -	\$ (388,112)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)	\$ (1,438,447)
258	OMF	Line Loss Savings⁶		\$ -	\$ -	\$ (50,000)	\$ (100,000)	\$ (150,000)	\$ (200,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)
259		Transfers Out												
260		Contribution to General Fund ⁷		\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491
261		Total Transfers Out		\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491
262		Debt Service												
263		Bank of America Public Capital Series 2013 Loan ⁷		\$ 2,319,076	\$ 216,043	\$ 723,538	\$ 722,325	\$ 720,938	\$ 719,375	\$ 722,550	\$ 720,463	\$ 723,113	\$ 725,413	\$ 727,363
264		Siemens ⁸		\$ 1,134,556	\$ 189,998	\$ 902,663	\$ 907,438	\$ 901,688	\$ 900,500	\$ 903,700	\$ 901,288	\$ 903,263	\$ 904,538	\$ 900,200
265		2020A Tax Exempt Bond Issuance - Debt Service		\$ -	\$ -	\$ 18,475	\$ 56,039	\$ 56,094	\$ 56,052	\$ 55,985	\$ 56,055	\$ 56,073	\$ 55,998	\$ 56,106
266		2020B Taxable Bond Issuance - Debt Service		\$ -	\$ 4,665	\$ 10,400	\$ 10,200	\$ 9,950	\$ 14,700	\$ 14,200	\$ 13,700	\$ 13,200	\$ 12,700	\$ 12,200
267		Debt Service Estimates for FY 2020 - FY 2026 Capital Projects ⁹		\$ -	\$ 661,907	\$ 1,689,975	\$ 2,549,899	\$ 4,902,413	\$ 6,066,077	\$ 8,748,150	\$ 8,747,650	\$ 9,723,838	\$ 9,715,463	\$ 9,720,950
268		Cumulative Future Debt Service (Model Calculated)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 806,755	\$ 1,049,611	\$ 1,049,611	\$ 1,334,824
269		Total Debt Service		\$ 3,453,632	\$ 1,072,613	\$ 3,345,050	\$ 4,245,901	\$ 6,591,082	\$ 7,756,704	\$ 10,444,585	\$ 11,245,910	\$ 12,469,097	\$ 12,463,722	\$ 12,715,642
270		Cash Funded Capital		\$ 43,000	\$ 636,000	\$ 1,416,250	\$ 530,450	\$ 546,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Sub Obj Code	Expense Line Item	FY 2020 ¹	FY 2021 ¹	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
271	Total Expenses by Category											
272 PS	Personal Services	\$ 10,657,006	\$ 11,360,130	\$ 11,855,921	\$ 12,380,362	\$ 12,935,556	\$ 13,523,786	\$ 14,147,530	\$ 14,809,473	\$ 15,512,533	\$ 16,259,881	\$ 17,054,957
273 OMF	Variable O&M	\$ 30,705,030	\$ 30,314,706	\$ 30,383,110	\$ 31,702,877	\$ 32,979,649	\$ 32,804,891	\$ 28,450,252	\$ 24,046,829	\$ 24,042,968	\$ 24,039,275	\$ 24,035,725
274 OMF	Fixed O&M	\$ 9,372,302	\$ 10,182,085	\$ 10,087,600	\$ 9,277,453	\$ 9,530,372	\$ 9,794,908	\$ 10,093,177	\$ 10,457,023	\$ 10,837,381	\$ 11,235,257	\$ 11,651,731
275	Transfers Out	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491
276	Debt Service	\$ 3,453,632	\$ 1,072,613	\$ 3,345,050	\$ 4,245,901	\$ 6,591,082	\$ 7,756,704	\$ 10,444,585	\$ 11,245,910	\$ 12,469,097	\$ 12,463,722	\$ 12,751,642
277	Cash Funded Capital	\$ 43,000	\$ 636,000	\$ 1,416,250	\$ 530,450	\$ 546,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
278	Total Expenses	\$ 58,767,460	\$ 58,102,025	\$ 61,624,422	\$ 62,673,533	\$ 67,119,513	\$ 68,416,781	\$ 67,672,034	\$ 65,095,725	\$ 67,398,470	\$ 68,534,626	\$ 70,030,547
279	Expense Execution Factors											
280	Personal Services	96%	96%	96%	96%	96%	96%	96%	96%	96%	96%	96%
281	Variable O&M	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
282	Fixed O&M	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%	90%
283	Transfers Out	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
284	Debt Service	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
285	Cash Funded Capital	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
286	Total Expenses at Execution											
287	Personal Services	\$ 10,230,725	\$ 10,905,724	\$ 11,381,685	\$ 11,885,147	\$ 12,418,134	\$ 12,982,835	\$ 13,581,628	\$ 14,217,094	\$ 14,892,032	\$ 15,609,486	\$ 16,372,759
288	Variable O&M	\$ 30,705,030	\$ 30,314,706	\$ 30,383,110	\$ 31,702,877	\$ 32,979,649	\$ 32,804,891	\$ 28,450,252	\$ 24,046,829	\$ 24,042,968	\$ 24,039,275	\$ 24,035,725
289	Fixed O&M	\$ 8,435,072	\$ 9,163,877	\$ 9,078,840	\$ 8,349,707	\$ 8,577,335	\$ 8,815,417	\$ 9,083,860	\$ 9,411,320	\$ 9,753,643	\$ 10,111,732	\$ 10,486,558
290	Transfers Out	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491	\$ 4,536,491
291	Debt Service	\$ 3,453,632	\$ 1,072,613	\$ 3,345,050	\$ 4,245,901	\$ 6,591,082	\$ 7,756,704	\$ 10,444,585	\$ 11,245,910	\$ 12,469,097	\$ 12,463,722	\$ 12,751,642
292	Cash Funded Capital	\$ 43,000	\$ 636,000	\$ 1,416,250	\$ 530,450	\$ 546,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
293	Total Expenses at Execution	\$ 57,403,950	\$ 56,629,411	\$ 60,141,425	\$ 61,250,573	\$ 65,649,054	\$ 66,896,339	\$ 66,096,816	\$ 63,457,644	\$ 65,694,231	\$ 66,760,705	\$ 68,183,175
294	Total Cash Outflows (Adjusted for Execution Factors)	\$ 57,403,950	\$ 56,629,411	\$ 60,141,425	\$ 61,250,573	\$ 65,649,054	\$ 66,896,339	\$ 66,096,816	\$ 63,457,644	\$ 65,694,231	\$ 66,760,705	\$ 68,183,175

¹ With the exception for the few expenses footnoted within this schedule, all FY 2020 figures reflect the City's Adopted Budget and FY 2021 figures reflect the City's FY 2021 Preliminary Budget.

² Reflects the offsetting expense related to the sale of gas pipe capacity to Gas South (previously PESCO Energy). FY 2020 and FY 2021 are per the City's Budgets whereas future year projections were provided by City Staff during the FY 2019

³ Reflects contractual services costs (purchased power, nuclear power, and gas distribution). Projections provided by Fowler and Associates LLC on July 22, 2020.

⁴ Projections reflect specified amounts per 30-year payment schedule as provided by City Staff.

⁵ Per conversations with City Staff, natural gas expense is not always an annual expense; however, an annual level of expense has been assumed within this analysis after FY 2021 as a conservative measure.

⁶ Projection of future O&M impacts provided by staff on July 22, 2019; however, assumptions have been pushed out one year to reflect delays in CIP.

⁷ Annual contributions to the General Fund are assumed to remain the same for all years of the forecast period.

⁸ Reflects estimated restructuring of existing debt service, as provided by the City's financial Advisor, Davenport & Company LLC.

⁹ Information provided by the City's financial Advisor, Davenport & Company LLC.

Escalation Factors ^{1 2}

Schedule 5

Expense Line Item Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewer	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Refuse/Waste Disposal	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interfund Admins Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Inflation Factor	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

¹ FY 2020 and FY 2021 of the forecast reflect the Adopted FY 2020 Budget and Preliminary FY 2021 Budget, respectively, whereas the remainder of the forecast considers the cost escalation factors presented in this schedule.

² Escalation Factors presented herein reflect assumptions provided and/or verified through discussions with City Staff.

Preliminary Financial Management Plan

Capital Improvement Program ¹

Schedule 6

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Pay Go and Operating Fund Balance Projects											
2 Line Truck Replacement	\$ -	\$ 500,000	\$ 1,375,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 PBC School Board Wi-Fi	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4 Palm Beach 10th Ave	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 Electric Sys Ops Center (Cat 5 Level)	\$ 28,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6 Park of Commerce Phase II- Electric Contribution	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7 Series 2020A (Tax Exempt) Projects ²											
8 Park of Commerce - Phase 2	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Bank of America Series 2013 Projects ³											
10 Encumbrances as of 9/30/2019 ⁴	\$ 1,196,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 FY 2020 - FY 2026 Debt-Funded Projects ⁵											
12 Palm Beach 10th Ave	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
13 Electric Sys Ops Center (Cat 5 Level)	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14 FDOT & PBC 6th Ave S. Improvements	\$ -	\$ 460,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 Oracle - Cloud Based Software Solution	\$ -	\$ 690,000	\$ 431,250	\$ 431,250	\$ 431,250	\$ 431,250	\$ -	\$ -	\$ -	\$ -	\$ -
16 System Hardening & Reliability Improvement (SHRIP)	\$ -	\$ 42,609,000	\$ 33,225,000	\$ 8,683,000	\$ 17,730,000	\$ 11,780,000	\$ 15,800,000	\$ -	\$ -	\$ -	\$ -
17 Unspecified Future Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
18 Additional Future Debt-Funded CIP Assumption											
19 Unspecified Future Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
20 Total CIP Budget (in current dollars)	\$ 1,239,534	\$ 45,320,000	\$ 35,231,250	\$ 9,614,250	\$ 18,661,250	\$ 13,211,250	\$ 16,800,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
21 Cumulative Projected Cost Escalation ⁶	0.0%	0.0%	3.0%	6.1%	9.3%	12.6%	15.9%	19.4%	23.0%	26.7%	30.5%
22 Resulting CIP Funding Level	\$ 1,239,534	\$ 45,320,000	\$ 36,288,188	\$ 10,199,758	\$ 20,391,652	\$ 14,869,378	\$ 19,475,804	\$ 4,776,209	\$ 4,919,495	\$ 5,067,080	\$ 5,219,093
23 Annual CIP Execution Percentage	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
24 Final CIP Funding Level	\$ 1,239,534	\$ 45,320,000	\$ 36,288,188	\$ 10,199,758	\$ 20,391,652	\$ 14,869,378	\$ 19,475,804	\$ 4,776,209	\$ 4,919,495	\$ 5,067,080	\$ 5,219,093

¹ Based upon CIP provided by staff on August 17, 2020.

² Information regarding projects directly funded by proceeds from the City's new Series 2020A issuance is as provided by the City's financial Advisor, Davenport & Company LLC.

³ Reflects existing loan proceeds available to fund associated projects and encumbrances.

⁴ Figures as provided by City Staff on 8/17/2020.

⁵ Represents projects that will be funded through new debt service as provided by Davenport & Company LLC. (refer to Schedule 4).

⁶ The Annual CIP Escalation factor of 3% utilized in this analysis is consistent with the Engineering News Record Construction Cost Index.

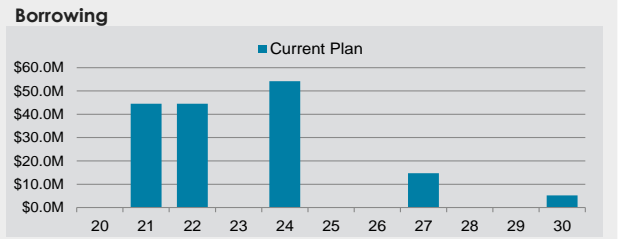
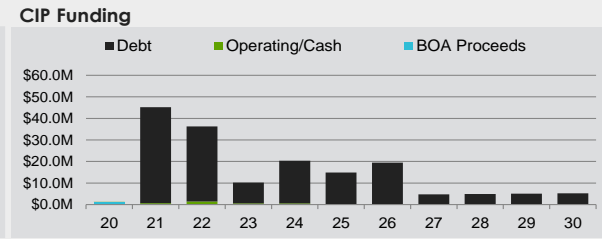
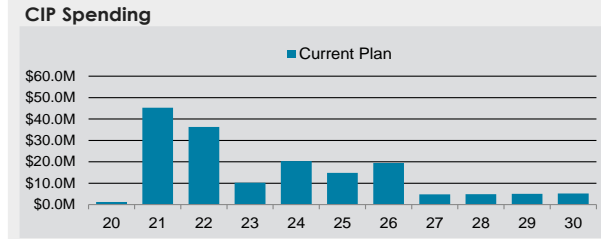
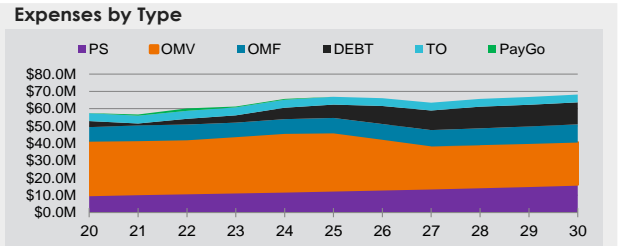
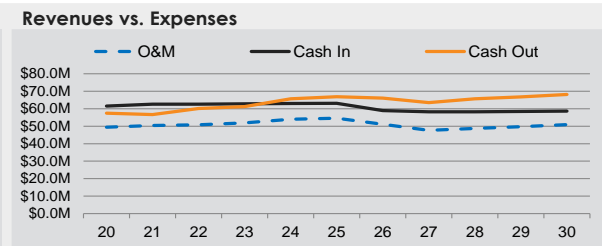
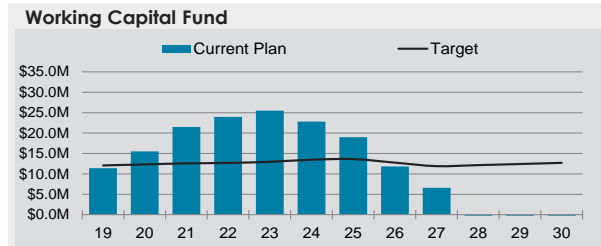


LAKE WORTH BEACH ELECTRIC UTILITY



CALC SAVE CTRL LAST OVR

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2025	FY 2030
Electric Rate Adjustment Plan	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Senior-Lien DSC	3.52	11.38	3.52	2.56	1.36	1.09	0.75	0.94	0.77	0.70	0.61	Scenario Manager	
Residential Bill (1000 kWh)	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	\$107.99	BOA Refi	Yes
\$ Monthly Bill Impact	NA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Lease Refi	Yes
Net Operating Cash Flow (\$ M)	4.17	6.60	3.90	2.07	(2.15)	(3.81)	(7.15)	(5.26)	(7.42)	(8.31)	(9.56)	New Money	Yes
Net Cash Flow (\$ M)	4.13	5.96	2.48	1.54	(2.70)	(3.81)	(7.15)	(5.26)	(7.42)	(8.31)	(9.56)		



Preliminary Financial Management Plan

Pro Forma

Schedule 8

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Operating Revenue											
2 Rate Revenue Applicable for Rate Increases ^{1,2}	\$ 32,835,822	\$ 33,187,551	\$ 33,285,933	\$ 33,386,299	\$ 33,487,168	\$ 33,588,540	\$ 33,690,420	\$ 33,792,808	\$ 33,895,709	\$ 33,999,124	\$ 34,103,057
3 Change in Revenue From Growth	\$ -	\$ 98,382	\$ 100,366	\$ 100,868	\$ 101,373	\$ 101,879	\$ 102,389	\$ 102,901	\$ 103,415	\$ 103,932	\$ 104,452
4 Subtotal	\$ 32,835,822	\$ 33,285,933	\$ 33,386,299	\$ 33,487,168	\$ 33,588,540	\$ 33,690,420	\$ 33,792,808	\$ 33,895,709	\$ 33,999,124	\$ 34,103,057	\$ 34,207,509
5 <i>Weighted Average Rate Increase</i>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6 Additional Rate Revenue From Rate Increase	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7 Total Rate Revenue Applicable for Rate Increases	\$ 32,835,822	\$ 33,285,933	\$ 33,386,299	\$ 33,487,168	\$ 33,588,540	\$ 33,690,420	\$ 33,792,808	\$ 33,895,709	\$ 33,999,124	\$ 34,103,057	\$ 34,207,509
8 Plus: Other Rate Revenue ³	\$ 20,430,532	\$ 20,720,513	\$ 20,786,101	\$ 20,852,017	\$ 20,918,263	\$ 20,984,839	\$ 21,051,749	\$ 21,118,993	\$ 21,186,574	\$ 21,254,492	\$ 21,322,750
9 Plus: Other Operating Revenue	\$ 7,944,943	\$ 8,116,423	\$ 7,937,915	\$ 7,916,672	\$ 7,916,799	\$ 7,916,799	\$ 3,665,548	\$ 2,807,480	\$ 2,807,480	\$ 2,807,480	\$ 2,807,480
10 Equals: Total Operating Revenue	\$ 61,211,297	\$ 62,122,869	\$ 62,110,315	\$ 62,255,857	\$ 62,423,602	\$ 62,592,058	\$ 58,510,106	\$ 57,822,183	\$ 57,993,178	\$ 58,165,029	\$ 58,337,739
11 Less: Operating Expenses											
12 Personal Services	\$ (10,230,725)	\$ (10,905,724)	\$ (11,381,685)	\$ (11,885,147)	\$ (12,418,134)	\$ (12,982,835)	\$ (13,581,628)	\$ (14,217,094)	\$ (14,892,032)	\$ (15,609,486)	\$ (16,372,759)
13 Variable Operations & Maintenance Costs ⁴	\$ (30,705,030)	\$ (30,314,706)	\$ (30,383,110)	\$ (31,702,877)	\$ (32,979,649)	\$ (32,804,891)	\$ (28,450,252)	\$ (24,046,829)	\$ (24,042,968)	\$ (24,039,275)	\$ (24,035,725)
14 Operations & Maintenance Costs	\$ (8,435,072)	\$ (9,163,877)	\$ (9,078,840)	\$ (8,349,707)	\$ (8,577,335)	\$ (8,815,417)	\$ (9,083,860)	\$ (9,411,320)	\$ (9,753,643)	\$ (10,111,732)	\$ (10,486,558)
15 Equals: Net Operating Income	\$ 11,840,470	\$ 11,738,561	\$ 11,266,681	\$ 10,318,125	\$ 8,448,484	\$ 7,988,915	\$ 7,394,366	\$ 10,146,939	\$ 9,304,535	\$ 8,404,537	\$ 7,442,697
16 Plus: Non-Operating Income/(Expense)											
17 Non-Operating Revenue	\$ 146,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000	\$ 195,000
18 Interest Income	\$ 171,866	\$ 273,608	\$ 315,817	\$ 335,897	\$ 330,076	\$ 297,515	\$ 242,711	\$ 180,667	\$ 88,535	\$ 88,535	\$ 88,535
19 Equals: Net Income	\$ 12,158,336	\$ 12,207,170	\$ 11,777,498	\$ 10,849,022	\$ 8,973,560	\$ 8,481,430	\$ 7,832,077	\$ 10,522,606	\$ 9,588,070	\$ 8,688,071	\$ 7,726,232
20 Senior Lien Debt Service Coverage Test											
21 Net Income Available for Senior-Lien Debt Service	\$ 12,158,336	\$ 12,207,170	\$ 11,777,498	\$ 10,849,022	\$ 8,973,560	\$ 8,481,430	\$ 7,832,077	\$ 10,522,606	\$ 9,588,070	\$ 8,688,071	\$ 7,726,232
22 Existing Senior-Lien Debt	\$ 3,453,632	\$ 1,072,613	\$ 3,345,050	\$ 4,245,901	\$ 6,591,082	\$ 7,756,704	\$ 10,444,585	\$ 10,439,155	\$ 11,419,486	\$ 11,414,111	\$ 11,416,819
23 Cumulative New Senior Lien Debt Service (calculated)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 806,755	\$ 1,049,611	\$ 1,049,611	\$ 1,334,824
24 Total Annual Senior-Lien Debt Service	\$ 3,453,632	\$ 1,072,613	\$ 3,345,050	\$ 4,245,901	\$ 6,591,082	\$ 7,756,704	\$ 10,444,585	\$ 11,245,910	\$ 12,469,097	\$ 12,463,722	\$ 12,751,642
25 <i>Calculated Senior-Lien Debt Service Coverage</i>	2.00	3.52	11.38	3.52	2.56	1.36	1.09	0.75	0.94	0.77	0.70
26 Cash Flow Test											
27 Net Income Available For Debt Service	\$ 12,158,336	\$ 12,207,170	\$ 11,777,498	\$ 10,849,022	\$ 8,973,560	\$ 8,481,430	\$ 7,832,077	\$ 10,522,606	\$ 9,588,070	\$ 8,688,071	\$ 7,726,232
28 Less: Non-Operating Expenditures											
29 Net Interfund Transfers (In - Out) ⁵	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)	\$ (4,536,491)
30 Net Debt Service Payment	\$ (3,453,632)	\$ (1,072,613)	\$ (3,345,050)	\$ (4,245,901)	\$ (6,591,082)	\$ (7,756,704)	\$ (10,444,585)	\$ (11,245,910)	\$ (12,469,097)	\$ (12,463,722)	\$ (12,751,642)
31 Net Cash Flow	\$ 4,168,214	\$ 6,598,066	\$ 3,895,957	\$ 2,066,630	\$ (2,154,013)	\$ (3,811,766)	\$ (7,148,999)	\$ (5,259,794)	\$ (7,417,518)	\$ (8,312,142)	\$ (9,561,902)
32 Unrestricted Reserve Fund Test											
33 Balance At Beginning Of Fiscal Year	\$ 11,401,123	\$ 15,526,336	\$ 21,488,402	\$ 23,968,110	\$ 25,504,289	\$ 22,803,913	\$ 18,992,147	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)
34 Cash Flow Surplus/(Deficit)	\$ 4,168,214	\$ 6,598,066	\$ 3,895,957	\$ 2,066,630	\$ -	\$ -	\$ (935,787)	\$ (5,259,794)	\$ (7,417,518)	\$ (8,312,142)	\$ (9,561,902)
35 Reserve Fund Balance Used For Cash Flow Deficit	\$ -	\$ -	\$ -	\$ -	\$ (2,154,013)	\$ (3,811,766)	\$ (6,213,212)	\$ -	\$ -	\$ -	\$ -
36 Projects Designated To Be Paid With Cash	\$ (43,000)	\$ (636,000)	\$ (1,416,250)	\$ (530,450)	\$ (546,364)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Balance At End Of Fiscal Year	\$ 15,526,336	\$ 21,488,402	\$ 23,968,110	\$ 25,504,289	\$ 22,803,913	\$ 18,992,147	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)	\$ (18,708,207)
38 Minimum Working Capital Reserve Target ⁶	\$ 12,342,707	\$ 12,596,077	\$ 12,710,909	\$ 12,984,433	\$ 13,493,779	\$ 13,650,786	\$ 12,778,935	\$ 11,918,811	\$ 12,172,161	\$ 12,440,123	\$ 12,723,761
39 Excess/(Deficiency) Of Working Capital To Target	\$ 3,183,630	\$ 8,892,325	\$ 11,257,201	\$ 12,519,857	\$ 9,310,133	\$ 5,341,361	\$ (935,787)	\$ (5,335,457)	\$ (13,006,325)	\$ (21,586,429)	\$ (31,431,968)

¹ Includes customer charges (fixed charges) and energy charges for residential, commercial, and commercial demand customers.

² Analysis includes revenue adjustments in FY 2020 that reflect a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recolleced through payment plans (refer to footnote 6 of Schedule 3).

³ Represents fuel surcharge (fuel adjustment) and capacity charge rate revenues.

⁴ Reflects contractual services costs (purchased power, nuclear power, and gas distribution). Projections provided by Fowler and Associates LLC on July 22, 2020.

⁵ Net transfers amount reflects annual contributions to the General Fund.

⁶ Reflects 3 months of annual operating and maintenance expenses.

Preliminary Financial Management Plan

Capital Project Funding Summary

Schedule 9

Final Capital Projects Funding Sources	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Series 2020A Proceeds	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bank of America Series 2013 Loan Proceeds	\$ 1,196,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2020 Series (New Money)	\$ -	\$ 44,544,000	\$ 34,871,938	\$ 9,669,308	\$ 19,845,288	\$ 14,869,378	\$ 19,475,804	\$ -	\$ -	\$ -	\$ -
Senior-Lien Debt Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,776,209	\$ 4,919,495	\$ 5,067,080	\$ 5,219,093
Projects Designated To Be Paid With Cash	\$ 43,000	\$ 636,000	\$ 1,416,250	\$ 530,450	\$ 546,364	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Projects Paid	\$ 1,239,534	\$ 45,320,000	\$ 36,288,188	\$ 10,199,758	\$ 20,391,652	\$ 14,869,378	\$ 19,475,804	\$ 4,776,209	\$ 4,919,495	\$ 5,067,080	\$ 5,219,093

Preliminary Financial Management Plan

Funding Summary by Fund

Schedule 10

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029
Series 2020A											
Annual Revenues	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ (140,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Loan Proceeds											
Balance At Beginning Of Fiscal Year	\$ 9,800,000	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466
Total Amount Available For Projects	\$ 9,800,000	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466
Amount Paid For Projects	\$ (1,196,534)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466
Plus: Interest Earnings	\$ 69,013	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035	\$ 86,035
Less: Interest Allocated To Cash Flow	\$ (69,013)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)	\$ (86,035)
Balance At End Of Fiscal Year	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466	\$ 8,603,466
Renewal & Replacement											
Balance At Beginning Of Fiscal Year	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Annual Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Less: Annual Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Less: Payment Of Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Less: Restricted Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Amount Available For Projects	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Add Back: Restricted Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Plus: Interest Earnings	\$ 1,875	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Less: Interest Allocated To Cash Flow	\$ (1,875)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)
Balance At End Of Fiscal Year	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
2020 Series (New Money)											
Annual Revenues	\$ -	\$ 44,544,000	\$ 34,871,938	\$ 9,669,308	\$ 19,845,288	\$ 14,869,378	\$ 19,475,804	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ (44,544,000)	\$ (34,871,938)	\$ (9,669,308)	\$ (19,845,288)	\$ (14,869,378)	\$ (19,475,804)	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund											
Balance At Beginning Of Fiscal Year	\$ 11,401,123	\$ 15,526,336	\$ 21,488,402	\$ 23,968,110	\$ 25,504,289	\$ 22,803,913	\$ 18,992,147	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)
Net Cash Flow	\$ 4,168,214	\$ 6,598,066	\$ 3,895,957	\$ 2,066,630	\$ (2,154,013)	\$ (3,811,766)	\$ (7,148,999)	\$ (5,259,794)	\$ (7,417,518)	\$ (8,312,142)	\$ (9,561,902)
Less: Cash-Funded Capital Projects	\$ (43,000)	\$ (636,000)	\$ (1,416,250)	\$ (530,450)	\$ (546,364)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 15,526,336	\$ 21,488,402	\$ 23,968,110	\$ 25,504,289	\$ 22,803,913	\$ 18,992,147	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)	\$ (18,708,207)
Less: Restricted Funds	\$ (12,342,707)	\$ (12,596,077)	\$ (12,710,909)	\$ (12,984,433)	\$ (13,493,779)	\$ (13,650,786)	\$ (11,843,148)	\$ (6,583,354)	\$ 834,164	\$ 9,146,306	\$ 18,708,207
Total Amount Available For Projects	\$ 3,183,630	\$ 8,892,325	\$ 11,257,201	\$ 12,519,857	\$ 9,310,133	\$ 5,341,361	\$ -	\$ -	\$ -	\$ -	\$ -
Add Back: Restricted Funds	\$ 12,342,707	\$ 12,596,077	\$ 12,710,909	\$ 12,984,433	\$ 13,493,779	\$ 13,650,786	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)	\$ (18,708,207)
Plus: Interest Earnings	\$ 100,978	\$ 185,074	\$ 227,283	\$ 247,362	\$ 241,541	\$ 208,980	\$ 154,176	\$ 92,133	\$ -	\$ -	\$ -
Less: Interest Allocated To Cash Flow	\$ (100,978)	\$ (185,074)	\$ (227,283)	\$ (247,362)	\$ (241,541)	\$ (208,980)	\$ (154,176)	\$ (92,133)	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ 15,526,336	\$ 21,488,402	\$ 23,968,110	\$ 25,504,289	\$ 22,803,913	\$ 18,992,147	\$ 11,843,148	\$ 6,583,354	\$ (834,164)	\$ (9,146,306)	\$ (18,708,207)
Restricted Reserves											
Balance At Beginning Of Fiscal Year	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ 747,302	\$ 754,775	\$ 762,323
Debt Service Reserve On New Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,049,611	\$ -	\$ 371,069
Subtotal	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ 745,099	\$ 747,302	\$ 1,133,392
Plus: Interest Earnings	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,203	\$ 7,473	\$ 9,479
Balance At End Of Fiscal Year	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ (304,512)	\$ 747,302	\$ 754,775	\$ 1,142,871

Preliminary Financial Management Plan

Senior Lien Borrowing Projections

Schedule 11

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Term (Years) ¹	30	30	30	30	30	30	30	30	30	30	30
Interest Rate ¹	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Sources of Funds											
Par Amount	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,135,098	\$ -	\$ -	\$ 5,704,247
Uses of Funds											
Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,762,785	\$ -	\$ -	\$ 5,219,093
Cost of Issuance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,702	\$ -	\$ -	\$ 114,085
Debt Service Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,049,611	\$ -	\$ -	\$ 371,069
Total Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,135,098	\$ -	\$ -	\$ 5,704,247
1 Year Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 806,755	\$ -	\$ -	\$ 285,212
Annual Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,049,611	\$ -	\$ -	\$ 371,069
Total Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,488,338	\$ -	\$ -	\$ 11,132,084
Cumulative New Annual Senior Lien Debt Service ²	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 806,755	\$ 1,049,611	\$ 1,049,611	\$ 1,334,824

¹ Assumptions provided by the City's Financial Advisor, Davenport.

² Reflects interest-only payment due in year of issuance.

Lake Worth Beach, FL - Water Fund

FY 2020 Water Revenue Sufficiency Analysis
Assumptions & Preliminary Results Workbook



Preliminary Financial Management Plan

Assumptions

Schedule 1

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Rate Increase Adoption Date	10/1/2019	10/1/2020	10/1/2021	10/1/2022	10/1/2023	10/1/2024	10/1/2025	10/1/2026	10/1/2027	10/1/2028	10/1/2029
Annual Growth											
Residential & Multi-Family											
Ending # of ERUs ¹	17,638	17,813	17,988	18,163	18,338	18,513	18,688	18,863	19,038	19,213	19,388
ERU Growth ²	175	175	175	175	175	175	175	175	175	175	175
% Change in ERUs	1.00%	0.99%	0.98%	0.97%	0.96%	0.95%	0.95%	0.94%	0.93%	0.92%	0.91%
Usage per ERU	5.73	5.73	5.73	5.73	5.74	5.72	5.71	5.70	5.68	5.67	5.66
% Change in Usage per ERU	0.05%	0.05%	0.04%	0.04%	0.04%	-0.22%	-0.22%	-0.22%	-0.22%	-0.22%	-0.22%
Usage	1,212,016	1,224,602	1,237,160	1,249,689	1,262,192	1,271,389	1,280,535	1,289,630	1,298,674	1,307,668	1,316,611
% Change in Usage	1.05%	1.04%	1.03%	1.01%	1.00%	0.73%	0.72%	0.71%	0.70%	0.69%	0.68%
% Paying Capital Charges	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%
Commercial											
Ending # of ERUs	3,798	3,811	3,824	3,837	3,850	3,863	3,876	3,889	3,902	3,915	3,928
ERU Growth ²	13	13	13	13	13	13	13	13	13	13	13
% Change in ERUs	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.33%	0.33%	0.33%
Usage per ERU	7.02	7.03	7.03	7.04	7.05	7.05	7.05	7.05	7.05	7.05	7.05
% Change in Usage per ERU	0.10%	0.10%	0.10%	0.10%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Usage	319,868	321,284	322,702	324,123	325,547	326,646	327,745	328,845	329,944	331,043	332,142
% Change in Usage	0.44%	0.44%	0.44%	0.44%	0.44%	0.34%	0.34%	0.34%	0.33%	0.33%	0.33%
% Paying Capital Charges	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%	20%
Irrigation											
Ending # of ERUs	393	393	393	393	393	393	393	393	393	393	393
ERU Growth ²	-	-	-	-	-	-	-	-	-	-	-
% Change in ERUs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Usage per ERU	19.18	19.56	19.96	20.35	20.76	20.87	20.97	21.08	21.18	21.29	21.39
% Change in Usage per ERU	2.00%	2.00%	2.00%	2.00%	2.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Usage	90,503	92,313	94,159	96,043	97,964	98,453	98,946	99,440	99,938	100,437	100,939
% Change in Usage	2.00%	2.00%	2.00%	2.00%	2.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Capital Spending											
Annual Capital Budget (Future Year Dollars)	\$ 13,171,271	\$ 6,457,421	\$ 6,151,160	\$ 6,792,522	\$ 10,219,550	\$ 5,067,000	\$ 5,220,000	\$ 5,377,500	\$ 5,539,500	\$ 5,706,000	\$ 5,877,000
Annual Percent Executed	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capacity Charges											
Capacity Charges	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659	\$3,659
Average Annual Interest Earnings Rate											
On Fund Balances	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Operating Budget Reserve											
Target (Number of Months of Reserve)	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Operating Budget Execution Percentage											
Personal Services	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Fixed Operations and Maintenance	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capital Outlay	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

¹ All residential meters are charged as one Equivalent Residential Unit. All Multi-family meters are charged 66% of one ERU per City's resolution 63-2018. Multi-family ERU's with multiple units behind the meter are charged based on the unit count behind those meters.

² The FY 2020 and future ERU growth reflects historical trends and was validated per discussions with staff.

Preliminary Financial Management Plan

FY 2020 Beginning Balances as of 10/1/2019

Schedule 2

Stantec Grouping of Funds in Model	Revenue Fund	Restricted Reserves	Water Capacity Fees	Renewal & Replacement
Current Unrestricted Assets				
Cash and Cash Equivalents	\$ 225,524	\$ -	\$ -	\$ -
Investments	\$ 7,261,176	\$ -	\$ -	\$ -
Restricted Assets: Cash & Cash Equivalents	\$ -	\$ 288,649	\$ -	\$ -
Accounts Receivable Net	\$ 1,770,984	\$ -	\$ -	\$ -
Accrued Interest Receivable	\$ 38,830	\$ -	\$ -	\$ -
Due From Other Funds	\$ 333,333	\$ -	\$ -	\$ -
Inventories	\$ 218,454	\$ -	\$ -	\$ -
Total Assets	\$ 9,848,301	\$ 288,649	\$ -	\$ -
Current Liabilities				
Accounts and Contracts Payable	\$ (501,129)	\$ -	\$ -	\$ -
Accrued Liabilities	\$ (59,749)	\$ -	\$ -	\$ -
Accrued Interest Payable	\$ (302,820)	\$ -	\$ -	\$ -
Compensated Absences - Current	\$ (10,698)	\$ -	\$ -	\$ -
Notes Bonds Payable - Current	\$ (972,694)	\$ -	\$ -	\$ -
Revenue Bonds Payable - Current	\$ (1,812,500)	\$ -	\$ -	\$ -
Accounts & Contracts Payable from Restricted Assets	\$ -	\$ (128,984)	\$ -	\$ -
Calculated Fund Balance (Assets - Liabilities)	\$ 6,188,711	\$ 159,665	\$ -	\$ -
Plus/(Less): Separation of R&R Fund Balance	\$ (1,000,000)	\$ -	\$ -	\$ 1,000,000
Plus/(Less): Separation of Capacity Fee Funds ¹	\$ (393,155)	\$ -	\$ 393,155	\$ -
Plus/(Less): Notes Bonds Payable - Current ²	\$ 972,694	\$ -	\$ -	\$ -
Plus/(Less): Revenue Bonds Payable - Current ²	\$ 1,812,500	\$ -	\$ -	\$ -
Plus/(Less): Reimbursement Proceeds from 2020B (Taxable) ³	\$ 3,095,922	\$ -	\$ -	\$ -
Plus/(Less): Repayment of Debt from Beach Fund ⁴	\$ 2,639,667	\$ -	\$ -	\$ -
Plus/(Less): Inventories	\$ (218,454)	\$ -	\$ -	\$ -
Plus/(Less): CIP Encumbrances ⁵	\$ (1,729,218)	\$ -	\$ -	\$ -
Net Unrestricted Fund Balance	\$ 11,368,667	\$ 159,665	\$ 393,155	\$ 1,000,000
Available Fund Balance	\$ 11,368,667	\$ 159,665	\$ 393,155	\$ 1,000,000
Fund Summary				
Revenue Fund	\$ 11,368,667			
Restricted Reserves	\$ 159,665			
Water Capacity Fees	\$ 393,155			
Renewal & Replacement	\$ 1,000,000			
	\$ 12,921,487			

¹ Separation of capacity fee funds as provided by City Staff during the FY 2019 RSA. All other figures utilized herein are per the FY 2019 Unaudited CAFR.

² Notes payable current and revenue bonds payable current are omitted from beginning working capital calculations because they are captured in the cash flow projections, as determined per historical discussions with City Staff.

³ Reflects reimbursement proceeds as part of 2020B Series issued in the summer of 2020 and brought into analysis as "unrestricted monies" available for payment of capital as well as operating expenses.

⁴ The Water Fund has traditionally received payments/transfers from the City's Beach Fund as a repayment for a prior loan made the Beach Fund. However, with the proceeds obtained from the new Series 2020B, the Beach Fund is assumed to pay back the Water Fund in full. Figure represents "Advances to Other Funds" per the City's Unaudited FY 2019 CAFR.

⁵ Encumbrances as provided by staff on 8/19/2020.

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 3

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Rate Revenue Growth Assumptions ¹											
2 Residential & Multi-Family											
3 Base Revenue Growth (% Change in ERUs)	1.00%	0.99%	0.98%	0.97%	0.96%	0.95%	0.95%	0.94%	0.93%	0.92%	0.91%
4 Usage Rate Revenue Growth (% Change in Usage)	1.05%	1.04%	1.03%	1.01%	1.00%	0.73%	0.72%	0.71%	0.70%	0.69%	0.68%
5 Commercial											
6 Base Revenue Growth (% Change in ERUs)	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.34%	0.33%	0.33%	0.33%
7 Usage Rate Revenue Growth (% Change in Usage)	0.44%	0.44%	0.44%	0.44%	0.44%	0.34%	0.34%	0.34%	0.33%	0.33%	0.33%
8 Irrigation											
9 Base Revenue Growth (% Change in ERUs)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
10 Usage Rate Revenue Growth (% Change in Usage)	2.00%	2.00%	2.00%	2.00%	2.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
11 Assumed Rate Revenue Increases	N/A	0.00%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
12 Residential Rate Revenue ²											
13 Base Rate Revenue	\$ 4,181,642	\$ 4,223,130	\$ 4,424,542	\$ 4,635,121	\$ 4,855,271	\$ 5,085,414	\$ 5,325,991	\$ 5,577,459	\$ 5,840,298	\$ 6,115,006	\$ 6,402,104
14 Usage Rate Revenue	\$ 6,721,108	\$ 6,790,900	\$ 7,092,080	\$ 7,405,690	\$ 7,732,223	\$ 8,051,429	\$ 8,383,038	\$ 8,727,515	\$ 9,085,341	\$ 9,457,013	\$ 9,843,048
15 Adjustment for Past Due Payments Related to COVID-19 ³	\$ (94,189)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16 Total Residential Rate Revenue	\$ 10,808,560	\$ 11,014,030	\$ 11,516,622	\$ 12,040,811	\$ 12,587,494	\$ 13,136,843	\$ 13,709,029	\$ 14,304,974	\$ 14,925,639	\$ 15,572,019	\$ 16,245,152
17 Commercial Rate Revenue ²											
18 Base Rate Revenue	\$ 827,529	\$ 830,362	\$ 864,439	\$ 899,905	\$ 936,815	\$ 975,227	\$ 1,015,203	\$ 1,056,806	\$ 1,100,102	\$ 1,145,158	\$ 1,192,047
19 Usage Rate Revenue	\$ 2,611,240	\$ 2,622,799	\$ 2,723,288	\$ 2,827,594	\$ 2,935,862	\$ 3,045,196	\$ 3,158,565	\$ 3,276,119	\$ 3,398,009	\$ 3,524,395	\$ 3,655,442
20 Adjustment for Past Due Payments Related to COVID-19 ³	\$ (16,024)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21 Total Commercial Rate Revenue	\$ 3,422,745	\$ 3,453,161	\$ 3,587,727	\$ 3,727,499	\$ 3,872,677	\$ 4,020,423	\$ 4,173,769	\$ 4,332,925	\$ 4,498,111	\$ 4,669,554	\$ 4,847,489
22 Irrigation Rate Revenue ²											
23 Base Rate Revenue	\$ 118,489	\$ 118,489	\$ 122,932	\$ 127,542	\$ 132,325	\$ 137,287	\$ 142,435	\$ 147,776	\$ 153,318	\$ 159,067	\$ 165,033
24 Usage Rate Revenue	\$ 1,092,144	\$ 1,113,987	\$ 1,174,616	\$ 1,238,544	\$ 1,305,952	\$ 1,356,778	\$ 1,409,582	\$ 1,464,441	\$ 1,521,435	\$ 1,580,648	\$ 1,642,164
25 Total Irrigation Rate Revenue	\$ 1,210,633	\$ 1,232,475	\$ 1,297,547	\$ 1,366,086	\$ 1,438,276	\$ 1,494,065	\$ 1,552,017	\$ 1,612,217	\$ 1,674,753	\$ 1,739,715	\$ 1,807,197
26 Other Operating Revenue											
27 402-0000-343.30-50 - Service Charge ⁴	\$ 120,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
28 402-0000-329.10-00 - Other Permits and Fees	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
29 Bulk Customer Revenues ⁵	\$ 123,503	\$ 121,959	\$ 124,951	\$ 128,017	\$ 131,157	\$ 136,075	\$ 141,178	\$ 146,472	\$ 151,965	\$ 157,664	\$ 163,576
30 Residential Payment Plan Revenues ⁶	\$ 9,419	\$ 47,095	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
31 Commercial Payment Plan Revenues ⁶	\$ 801	\$ 4,807	\$ 4,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 Total Other Operating Revenue	\$ 255,723	\$ 345,861	\$ 300,957	\$ 300,017	\$ 303,157	\$ 308,075	\$ 313,178	\$ 318,472	\$ 323,965	\$ 329,664	\$ 335,576
33 Non-Operating Revenue											
34 402-0000-369.90-90 - Other	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
35 Total Non-Operating Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
36 Transfers In											
37 Beach Fund Loan Repayments ⁷	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Total Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39 Interest Income											
40 Interest Income	\$ 95,088	\$ 146,293	\$ 170,011	\$ 189,665	\$ 221,189	\$ 231,580	\$ 217,045	\$ 203,336	\$ 191,350	\$ 181,156	\$ 173,207
41 Total Interest Income	\$ 95,088	\$ 146,293	\$ 170,011	\$ 189,665	\$ 221,189	\$ 231,580	\$ 217,045	\$ 203,336	\$ 191,350	\$ 181,156	\$ 173,207
42 Capacity Charges ⁸											
43 Residential Capacity Charges	\$ 625,328	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065	\$ 128,065
44 Commercial Capacity Charges	\$ 40,951	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513	\$ 9,513
45 Total Capacity Charges	\$ 666,279	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578
46 Total Cash Inflows	\$ 16,474,028	\$ 16,344,399	\$ 17,025,443	\$ 17,776,656	\$ 18,575,371	\$ 19,343,565	\$ 20,117,616	\$ 20,924,504	\$ 21,766,396	\$ 22,644,686	\$ 23,561,200
47 Total Unrestricted Cash Inflows (Excluding Capacity Charges)	\$ 15,807,749	\$ 16,206,821	\$ 16,887,865	\$ 17,639,078	\$ 18,437,793	\$ 19,205,986	\$ 19,980,037	\$ 20,786,925	\$ 21,628,818	\$ 22,507,108	\$ 23,423,622

¹ Growth assumptions to be validated with City Staff.

² FY 2020 rate revenue projections reflect FY 2019 Actual revenues adjusted for assumed growth factors. Rate revenue projections after FY 2020 reflect prior year revenue projections adjusted for assumed growth and rate increases.

³ Revenue adjustment in FY 2020 reflects a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recollcted through payment plans (refer to footnote 6).

⁴ Represents charges for connections and disconnections.

⁵ Bulk customer revenues projected based on forecasted volumes (based on historical billing data analysis) and assumed rate increases.

⁶ Current payment plan assumptions assume \$110k in past due payments (\$94k residential and \$16k commercial) as of August 7, 2020. As such, the analysis assumes a 60% recovery of revenues through a payment plan. The analysis assumes payment plans begin August 2020 at a term of 12 months for residential customers and 24 months for commercial customers at an assumed interest rate of 0.00%.

⁷ Full reimbursement of loan made to Beach Fund is captured on Beginning Balances (Schedule 2).

⁸ Capacity charge revenue is calculated based upon forecasted capacity charges and assumed customer growth, as presented on Schedule 1. Capacity charge revenue is restricted to pay for expansionary CIP projects only, and as such, is not treated as an operating revenue.

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Department 7010 - Administration														
1														
2	PS	12-10	Regular	\$ 472,380	\$ 524,882	\$ 540,628	\$ 556,847	\$ 573,552	\$ 590,759	\$ 608,482	\$ 626,736	\$ 645,538	\$ 664,904	\$ 684,851
3	PS	14-10	Standard Overtime	\$ 6,150	\$ 5,000	\$ 5,150	\$ 5,305	\$ 5,464	\$ 5,628	\$ 5,796	\$ 5,970	\$ 6,149	\$ 6,334	\$ 6,524
4	PS	15-10	Longevity	\$ 293	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	PS	15-30	Other Pays	\$ 3,563	\$ 8,115	\$ 8,358	\$ 8,609	\$ 8,867	\$ 9,133	\$ 9,407	\$ 9,689	\$ 9,980	\$ 10,279	\$ 10,588
6	PS	21-00	FICA Taxes	\$ 36,903	\$ 41,728	\$ 42,980	\$ 44,269	\$ 45,597	\$ 46,965	\$ 48,374	\$ 49,826	\$ 51,320	\$ 52,860	\$ 54,446
7	PS	22-10	Defined Benefit Plan	\$ 29,350	\$ 69,325	\$ 74,628	\$ 80,337	\$ 86,483	\$ 93,099	\$ 100,221	\$ 107,888	\$ 116,141	\$ 125,026	\$ 134,590
8	PS	22-20	401-a Plan	\$ 19,735	\$ 20,769	\$ 21,392	\$ 22,034	\$ 22,695	\$ 23,376	\$ 24,077	\$ 24,799	\$ 25,543	\$ 26,309	\$ 27,099
9	PS	23-00	Life & Health Insurance	\$ 70,170	\$ 108,447	\$ 119,291	\$ 131,221	\$ 144,343	\$ 158,777	\$ 174,655	\$ 192,120	\$ 211,332	\$ 232,465	\$ 255,712
10	PS	24-10	Workers' Compensation-Reg	\$ 11,623	\$ 12,482	\$ 12,856	\$ 13,242	\$ 13,639	\$ 14,048	\$ 14,470	\$ 14,904	\$ 15,351	\$ 15,812	\$ 16,286
11	OMF	31-10	Legal	\$ 95,000	\$ 95,000	\$ 97,375	\$ 99,809	\$ 102,305	\$ 104,862	\$ 107,484	\$ 110,171	\$ 112,925	\$ 115,748	\$ 118,642
12	OMF	31-50	Internal IT Support	\$ 24,392	\$ 58,593	\$ 60,058	\$ 61,559	\$ 63,098	\$ 64,676	\$ 66,293	\$ 67,950	\$ 69,649	\$ 71,390	\$ 73,175
13	OMF	31-90	Other	\$ 339,500	\$ 260,000	\$ 266,500	\$ 273,163	\$ 279,992	\$ 286,991	\$ 294,166	\$ 301,520	\$ 309,058	\$ 316,785	\$ 324,704
14	OMF	32-00	Accounting & Auditing	\$ 40,000	\$ 30,000	\$ 30,750	\$ 31,519	\$ 32,307	\$ 33,114	\$ 33,942	\$ 34,791	\$ 35,661	\$ 36,552	\$ 37,466
15	OMF	34-50	Other Contractual Service	\$ 143,800	\$ 80,000	\$ 82,000	\$ 84,050	\$ 86,151	\$ 88,305	\$ 90,513	\$ 92,775	\$ 95,095	\$ 97,472	\$ 99,909
16	OMF	40-10	Training/Registration	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
17	OMF	40-20	Lodging/Transportation	\$ 5,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
18	OMF	44-20	Operating/Capital Leasing	\$ 2,200	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
19	OMF	46-21	Equipment-General	\$ 2,500	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
20	OMF	47-00	Printing & Binding	\$ 4,500	\$ 4,500	\$ 4,613	\$ 4,728	\$ 4,846	\$ 4,967	\$ 5,091	\$ 5,219	\$ 5,349	\$ 5,483	\$ 5,620
21	OMF	48-00	Promotional Activities	\$ 9,500	\$ 9,500	\$ 9,738	\$ 9,981	\$ 10,230	\$ 10,486	\$ 10,748	\$ 11,017	\$ 11,293	\$ 11,575	\$ 11,864
22	OMF	49-10	Advertising	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
23	OMF	51-10	Office Supplies	\$ 10,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
24	OMF	52-90	Other	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
25	OMF	54-00	Books, Publ, Subsc & Memb	\$ 1,500	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
26	Total Department 7010 - Administration			\$ 1,338,558	\$ 1,354,339	\$ 1,402,967	\$ 1,453,988	\$ 1,507,568	\$ 1,563,886	\$ 1,623,135	\$ 1,685,527	\$ 1,751,290	\$ 1,820,673	\$ 1,893,946
Department 7021 - Pumping/Production														
27														
28	OMF	43-10	Water	\$ 1,100	\$ 1,100	\$ 1,133	\$ 1,167	\$ 1,202	\$ 1,238	\$ 1,275	\$ 1,313	\$ 1,353	\$ 1,393	\$ 1,435
29	OMF	43-30	Electricity	\$ 150,000	\$ 150,000	\$ 151,500	\$ 153,015	\$ 154,545	\$ 156,090	\$ 157,650	\$ 159,225	\$ 160,815	\$ 162,430	\$ 164,065
30	OMF	45-10	Property/Liability	\$ -	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
31	OMF	46-10	Buildings	\$ 10,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
32	OMF	46-21	Equipment-General	\$ 25,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
33	OMF	46-22	Equipment-Garage	\$ 6,900	\$ 6,900	\$ 7,073	\$ 7,249	\$ 7,431	\$ 7,616	\$ 7,807	\$ 8,002	\$ 8,202	\$ 8,407	\$ 8,617
34	OMF	46-46	Wells ¹	\$ 240,000	\$ 100,000	\$ 102,500	\$ 105,063	\$ 107,689	\$ 110,381	\$ 113,141	\$ 115,969	\$ 118,869	\$ 121,840	\$ 124,886
35	Total Department 7021 - Pumping/Production			\$ 433,000	\$ 298,000	\$ 303,206	\$ 308,519	\$ 313,942	\$ 317,933	\$ 322,024	\$ 326,218	\$ 330,516	\$ 334,922	\$ 339,438
Department 7022 - Treatment														
36														
37	PS	12-10	Regular	\$ 1,226,400	\$ 1,196,648	\$ 1,232,548	\$ 1,269,524	\$ 1,307,610	\$ 1,346,838	\$ 1,387,243	\$ 1,428,861	\$ 1,471,726	\$ 1,515,878	\$ 1,561,355
38	PS	14-10	Standard Overtime	\$ 92,000	\$ 92,000	\$ 94,760	\$ 97,603	\$ 100,531	\$ 103,547	\$ 106,653	\$ 109,853	\$ 113,148	\$ 116,543	\$ 120,039
39	PS	15-10	Longevity	\$ 2,400	\$ 7,280	\$ 7,498	\$ 7,723	\$ 7,955	\$ 8,193	\$ 8,439	\$ 8,692	\$ 8,953	\$ 9,222	\$ 9,498
40	PS	15-30	Other Pays	\$ -	\$ 824	\$ 849	\$ 874	\$ 900	\$ 927	\$ 955	\$ 984	\$ 1,013	\$ 1,044	\$ 1,075
41	PS	21-00	FICA Taxes	\$ 101,041	\$ 95,134	\$ 97,988	\$ 100,927	\$ 103,955	\$ 107,074	\$ 110,286	\$ 113,594	\$ 117,002	\$ 120,512	\$ 124,128
42	PS	22-10	Defined Benefit Plan	\$ 390,930	\$ 273,342	\$ 294,253	\$ 316,763	\$ 340,996	\$ 367,082	\$ 395,163	\$ 425,393	\$ 457,936	\$ 492,968	\$ 530,680
43	PS	23-00	Life & Health Insurance	\$ 198,930	\$ 200,635	\$ 220,698	\$ 242,768	\$ 267,045	\$ 293,749	\$ 323,124	\$ 355,436	\$ 390,980	\$ 430,078	\$ 473,086
44	PS	24-10	Workers' Compensation-Reg	\$ 51,665	\$ 37,338	\$ 38,458	\$ 39,612	\$ 40,800	\$ 42,024	\$ 43,285	\$ 44,583	\$ 45,921	\$ 47,299	\$ 48,718
45	OMF	31-50	Internal IT Support	\$ 56,419	\$ 62,378	\$ 63,937	\$ 65,536	\$ 67,174	\$ 68,853	\$ 70,575	\$ 72,339	\$ 74,148	\$ 76,001	\$ 77,901
46	OMF	31-90	Other	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 60,920	\$ 62,443
47	OMF	34-50	Other Contractual Service	\$ 255,000	\$ 255,000	\$ 261,375	\$ 267,909	\$ 274,607	\$ 281,472	\$ 288,509	\$ 295,722	\$ 303,115	\$ 310,693	\$ 318,460
48	OMF	34-75	Right of Way	\$ 900	\$ 950	\$ 974	\$ 998	\$ 1,023	\$ 1,049	\$ 1,075	\$ 1,102	\$ 1,129	\$ 1,157	\$ 1,186
49	OMF	40-10	Training/Registration	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
50	OMF	41-30	Postage & Freight	\$ 20,500	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986
51	OMF	43-10	Water	\$ 250,000	\$ 250,000	\$ 257,500	\$ 265,225	\$ 273,182	\$ 281,377	\$ 289,819	\$ 298,513	\$ 307,468	\$ 316,693	\$ 326,193
52	OMF	43-30	Electricity	\$ 504,000	\$ 510,000	\$ 515,100	\$ 520,251	\$ 525,454	\$ 525,454	\$ 525,454	\$ 525,454	\$ 525,454	\$ 525,454	\$ 525,454
53	OMF	43-40	Refuse/Waste Disposal	\$ 15,000	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
54	OMF	44-20	Operating/Capital Leasing	\$ 10,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
55	OMF	45-10	Property/Liability	\$ 401,004	\$ 421,054	\$ 431,581	\$ 442,370	\$ 453,429	\$ 464,765	\$ 476,384	\$ 488,294	\$ 500,501	\$ 513,014	\$ 525,839
56	OMF	46-10	Buildings	\$ 20,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
57	OMF	46-21	Equipment-General	\$ 185,000	\$ 185,000	\$ 189,625	\$ 194,366	\$ 199,225	\$ 204,205	\$ 209,311	\$ 214,543	\$ 219,907	\$ 225,405	\$ 231,040
58	OMF	46-22	Equipment-Garage	\$ 36,300	\$ 36,300	\$ 37,208	\$ 38,138	\$ 39,091	\$ 40,068	\$ 41,070	\$ 42,097	\$ 43,149	\$ 44,228	\$ 45,334
59	OMF	46-26	Heavy Equipment	\$ -	\$ 800	\$ 820	\$ 841	\$ 862	\$ 883	\$ 905	\$ 928	\$ 951	\$ 975	\$ 999

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
60	OMF 47-00	Printing & Binding	Default Inflation Factor	\$ 10,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
61	OMF 49-10	Advertising	Default Inflation Factor	\$ 3,000	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
62	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 3,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
63	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 25,000	\$ 25,000	\$ 26,250	\$ 27,563	\$ 28,941	\$ 30,388	\$ 31,907	\$ 33,502	\$ 35,178	\$ 36,936	\$ 38,783
64	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 12,000	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986
65	OMF 52-30	Chemicals	Chemicals	\$ 572,000	\$ 450,000	\$ 472,500	\$ 496,125	\$ 520,931	\$ 546,978	\$ 574,327	\$ 603,043	\$ 633,195	\$ 664,855	\$ 698,098
66	OMF 52-40	Uniforms	Default Inflation Factor	\$ 23,750	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
67	OMF 52-60	Lab	Default Inflation Factor	\$ 113,000	\$ 80,000	\$ 82,000	\$ 84,050	\$ 86,151	\$ 88,305	\$ 90,513	\$ 92,775	\$ 95,095	\$ 97,472	\$ 99,909
68	OMF 52-65	Computer Software	Default Inflation Factor	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
69	OMF 52-90	Other	Default Inflation Factor	\$ 80,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,582	\$ 71,321	\$ 73,104	\$ 74,932
70	OMF 54-00	Books, Publ, Subsc & Memb	Default Inflation Factor	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
71	Total Department 7022 - Treatment			\$ 4,727,739	\$ 4,360,182	\$ 4,510,895	\$ 4,668,727	\$ 4,834,124	\$ 5,002,315	\$ 5,179,018	\$ 5,364,795	\$ 5,560,245	\$ 5,766,020	\$ 5,982,821
72	Department 7034 - Distribution													
73	PS 12-10	Regular	Regular	\$ 636,185	\$ 629,126	\$ 648,000	\$ 667,440	\$ 687,463	\$ 708,087	\$ 729,330	\$ 751,210	\$ 773,746	\$ 796,959	\$ 820,867
74	PS 14-10	Standard Overtime	Standard Overtime	\$ 94,000	\$ 75,000	\$ 77,250	\$ 79,568	\$ 81,955	\$ 84,413	\$ 86,946	\$ 89,554	\$ 92,241	\$ 95,008	\$ 97,858
75	PS 15-10	Longevity	Benefits	\$ 638	\$ 2,122	\$ 2,185	\$ 2,251	\$ 2,318	\$ 2,388	\$ 2,460	\$ 2,533	\$ 2,609	\$ 2,688	\$ 2,768
76	PS 15-30	Other Pays	Regular	\$ -	\$ 1,013	\$ 1,043	\$ 1,074	\$ 1,107	\$ 1,140	\$ 1,174	\$ 1,209	\$ 1,246	\$ 1,283	\$ 1,321
77	PS 21-00	FICA Taxes	Regular	\$ 55,908	\$ 50,016	\$ 51,516	\$ 53,062	\$ 54,653	\$ 56,293	\$ 57,982	\$ 59,721	\$ 61,513	\$ 63,358	\$ 65,259
78	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 197,580	\$ 143,707	\$ 154,701	\$ 166,535	\$ 179,275	\$ 192,990	\$ 207,753	\$ 223,647	\$ 240,756	\$ 259,173	\$ 279,000
79	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 162,355	\$ 167,050	\$ 183,755	\$ 202,130	\$ 222,343	\$ 244,577	\$ 269,035	\$ 295,939	\$ 325,532	\$ 358,086	\$ 393,894
80	PS 24-10	Workers' Compensation-Reg	Regular	\$ 27,216	\$ 21,063	\$ 21,695	\$ 22,346	\$ 23,016	\$ 23,707	\$ 24,418	\$ 25,150	\$ 25,905	\$ 26,682	\$ 27,483
81	OMF 31-10	Legal	Default Inflation Factor	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
82	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 49,841	\$ 59,443	\$ 60,929	\$ 62,453	\$ 64,014	\$ 65,614	\$ 67,255	\$ 68,936	\$ 70,659	\$ 72,426	\$ 74,237
83	OMF 34-10	Maintenance	Default Inflation Factor	\$ 133,500	\$ 133,500	\$ 136,838	\$ 140,258	\$ 143,765	\$ 147,359	\$ 151,043	\$ 154,819	\$ 158,690	\$ 162,657	\$ 166,723
84	OMF 34-50	Other Contractual Service ²	Default Inflation Factor	\$ 138,000	\$ 105,000	\$ 107,625	\$ 110,316	\$ 113,074	\$ 115,900	\$ 118,798	\$ 121,768	\$ 124,812	\$ 127,932	\$ 131,131
85	OMF 34-75	Right of Way	Default Inflation Factor	\$ 5,500	\$ 5,500	\$ 5,638	\$ 5,778	\$ 5,923	\$ 6,071	\$ 6,223	\$ 6,378	\$ 6,538	\$ 6,701	\$ 6,869
86	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 2,700	\$ 2,700	\$ 2,768	\$ 2,837	\$ 2,908	\$ 2,980	\$ 3,055	\$ 3,131	\$ 3,209	\$ 3,290	\$ 3,372
87	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
88	OMF 43-10	Water	Water	\$ 1,200	\$ 600	\$ 618	\$ 637	\$ 656	\$ 675	\$ 696	\$ 716	\$ 738	\$ 760	\$ 783
89	OMF 43-20	Sewer	Sewer	\$ -	\$ 1,000	\$ 1,050	\$ 1,103	\$ 1,158	\$ 1,216	\$ 1,276	\$ 1,340	\$ 1,407	\$ 1,477	\$ 1,551
90	OMF 43-30	Electricity	Electricity	\$ 30,000	\$ 30,000	\$ 30,300	\$ 30,603	\$ 30,909	\$ 30,909	\$ 30,909	\$ 30,909	\$ 30,909	\$ 30,909	\$ 30,909
91	OMF 44-20	Operating/Capital Leasing	Default Inflation Factor	\$ 16,000	\$ 16,000	\$ 16,400	\$ 16,810	\$ 17,230	\$ 17,661	\$ 18,103	\$ 18,555	\$ 19,019	\$ 19,494	\$ 19,982
92	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 40,468	\$ 42,491	\$ 43,553	\$ 44,642	\$ 45,758	\$ 46,902	\$ 48,075	\$ 49,277	\$ 50,508	\$ 51,771	\$ 53,065
93	OMF 46-10	Buildings	Default Inflation Factor	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
94	OMF 46-21	Equipment-General	Default Inflation Factor	\$ 3,000	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
95	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 58,100	\$ 58,100	\$ 59,553	\$ 61,041	\$ 62,567	\$ 64,132	\$ 65,735	\$ 67,378	\$ 69,063	\$ 70,789	\$ 72,559
96	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 8,100	\$ 8,100	\$ 8,303	\$ 8,510	\$ 8,723	\$ 8,941	\$ 9,164	\$ 9,394	\$ 9,628	\$ 9,869	\$ 10,116
97	OMF 46-27	Heavy Equip-ext repair	Default Inflation Factor	\$ 5,050	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
98	OMF 46-45	Mains	Default Inflation Factor	\$ 150,000	\$ 150,000	\$ 153,750	\$ 157,594	\$ 161,534	\$ 165,572	\$ 169,711	\$ 173,954	\$ 178,303	\$ 182,760	\$ 187,329
99	OMF 46-47	Hydrants	Default Inflation Factor	\$ 50,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 60,920	\$ 62,443
100	OMF 46-60	Meters/Lines	Default Inflation Factor	\$ 203,540	\$ 200,000	\$ 205,000	\$ 210,125	\$ 215,378	\$ 220,763	\$ 226,282	\$ 231,939	\$ 237,737	\$ 243,681	\$ 249,773
101	OMF 47-00	Printing & Binding	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
102	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 3,500	\$ 3,500	\$ 3,588	\$ 3,677	\$ 3,769	\$ 3,863	\$ 3,960	\$ 4,059	\$ 4,160	\$ 4,264	\$ 4,371
103	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 38,000	\$ 28,000	\$ 29,400	\$ 30,870	\$ 32,414	\$ 34,034	\$ 35,736	\$ 37,523	\$ 39,399	\$ 41,369	\$ 43,437
104	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
105	OMF 52-40	Uniforms	Default Inflation Factor	\$ 8,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
106	OMF 54-00	Books, Publ, Subsc & Memb	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
107	CO 64-40	Misc. Equipment	Default Inflation Factor	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
108	Total Department 7034 - Distribution			\$ 2,245,381	\$ 2,025,031	\$ 2,099,756	\$ 2,178,317	\$ 2,260,983	\$ 2,347,738	\$ 2,439,206	\$ 2,535,731	\$ 2,637,686	\$ 2,745,480	\$ 2,859,553
109	Department 9010 - Non-Departmental													
110	OMF 34-95	Interfund Admins Services	Interfund Admins Services	\$ 1,241,160	\$ 1,241,160	\$ 1,241,160	\$ 1,315,515	\$ 1,395,099	\$ 1,480,317	\$ 1,571,602	\$ 1,669,425	\$ 1,774,293	\$ 1,886,755	\$ 2,007,407
111	OMF 58-70	Bank Charges and Fees	Default Inflation Factor	\$ 5,050	\$ 133,333	\$ 136,667	\$ 140,083	\$ 143,585	\$ 147,175	\$ 150,854	\$ 154,626	\$ 158,491	\$ 162,454	\$ 166,515
112	OMF	Automated Fuel Management System	No Escalation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
113	Total Department 9010 - Non-Departmental			\$ 1,246,210	\$ 1,374,493	\$ 1,377,827	\$ 1,455,598	\$ 1,538,685	\$ 1,627,492	\$ 1,722,457	\$ 1,824,050	\$ 1,932,784	\$ 2,049,209	\$ 2,173,922

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
114		Total Expenses by Category												
115	PS	Personal Services		\$ 3,887,415	\$ 3,783,043	\$ 3,952,480	\$ 4,132,063	\$ 4,322,562	\$ 4,524,814	\$ 4,739,728	\$ 4,968,293	\$ 5,211,583	\$ 5,470,769	\$ 5,747,125
116	OMF	Operations & Maintenance		\$ 6,003,473	\$ 5,629,003	\$ 5,742,170	\$ 5,933,085	\$ 6,132,740	\$ 6,334,550	\$ 6,546,112	\$ 6,768,028	\$ 7,000,939	\$ 7,245,535	\$ 7,502,555
117	CO	Capital Outlay		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
118		Total Expenses		\$ 9,990,888	\$ 9,412,046	\$ 9,694,650	\$ 10,065,148	\$ 10,455,302	\$ 10,859,364	\$ 11,285,840	\$ 11,736,320	\$ 12,212,522	\$ 12,716,304	\$ 13,249,680
119		Expense Execution Factors												
120		Personal Services		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
121		Operations & Maintenance		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
122		Capital Outlay		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
123		Total Expenses at Execution												
124		Personal Services		\$ 3,887,415	\$ 3,783,043	\$ 3,952,480	\$ 4,132,063	\$ 4,322,562	\$ 4,524,814	\$ 4,739,728	\$ 4,968,293	\$ 5,211,583	\$ 5,470,769	\$ 5,747,125
125		Operations & Maintenance		\$ 6,003,473	\$ 5,629,003	\$ 5,742,170	\$ 5,933,085	\$ 6,132,740	\$ 6,334,550	\$ 6,546,112	\$ 6,768,028	\$ 7,000,939	\$ 7,245,535	\$ 7,502,555
126		Capital Outlay		\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
127		Total Expenses at Execution		\$ 9,990,888	\$ 9,412,046	\$ 9,694,650	\$ 10,065,148	\$ 10,455,302	\$ 10,859,364	\$ 11,285,840	\$ 11,736,320	\$ 12,212,522	\$ 12,716,304	\$ 13,249,680
128		Transfers Out												
129		Contribution to General Fund		\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728
130		Total Transfers Out		\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728	\$ 1,489,728
131		Senior Debt Service												
132		Bank of America Public Capital Series 2013 Loan		\$ 2,247,869	\$ 216,043	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600	\$ 551,600
133		Siemens		\$ 589,713	\$ 96,918	\$ 463,600	\$ 460,813	\$ 457,850	\$ 459,625	\$ 461,050	\$ 462,125	\$ 462,850	\$ 458,313	\$ 458,513
134		2020B Taxable Bond Issuance - Debt Service		\$ -	\$ -	\$ 74,545	\$ 226,120	\$ 226,341	\$ 226,172	\$ 225,899	\$ 226,181	\$ 226,256	\$ 225,954	\$ 226,389
135		Debt Service Estimates for FY 2020 - FY 2026 Capital Projects ³		\$ -	\$ 92,668	\$ 236,600	\$ 352,220	\$ 674,263	\$ 744,698	\$ 971,313	\$ 970,288	\$ 1,027,363	\$ 1,027,413	\$ 1,036,613
136		Cumulative New Senior Lien Debt Service		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
137		Total Senior Debt Service		\$ 2,837,582	\$ 405,630	\$ 1,326,345	\$ 1,590,752	\$ 1,910,053	\$ 1,982,095	\$ 2,209,862	\$ 2,210,194	\$ 2,268,068	\$ 2,263,279	\$ 2,273,114
138		Subordinate Debt Service												
139		SRF (501701) - Reverse Osmosis Treatment Plant		\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200	\$ 436,200
140		SRF (501700) - Reverse Osmosis Treatment Plant		\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902	\$ 30,902
141		SRF (DW501710) - 2" Water Main Loan ⁴		\$ 141,738	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310	\$ 163,310
142		SRF (DW501720) - 2" Water Main Loan ⁴		\$ 124,798	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134	\$ 100,134
143		SRF (DW501730)		\$ 33,872	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ 33,759	\$ -
144		FY 2019 SRF Debt Service		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
145		Calculated New Subordinate Debt Service:												
146		New SRF - Lake Osborne and 2" Watermain (\$5.1M) ⁵		\$ -	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161
147		New SRF - Lake Osborne and 2" Watermain (\$2.6M) ⁵		\$ -	\$ -	\$ -	\$ -	\$ 177,271	\$ 177,271	\$ 177,271	\$ 177,271	\$ 177,271	\$ 177,271	\$ 177,271
148		Total Subordinate Debt Service		\$ 767,510	\$ 1,067,467	\$ 1,067,467	\$ 1,067,467	\$ 1,067,467	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,210,979
149		Cash Funded Capital		\$ 422,000	\$ 230,000	\$ 2,168,150	\$ 636,600	\$ -	\$ 5,067,000	\$ 5,220,000	\$ 5,377,500	\$ 5,539,500	\$ 5,706,000	\$ 5,877,000
150		Total Cash Outflows ⁵		\$ 15,507,708	\$ 12,604,870	\$ 15,746,339	\$ 14,849,695	\$ 14,922,550	\$ 20,642,924	\$ 21,450,168	\$ 22,058,480	\$ 22,754,556	\$ 23,420,048	\$ 24,100,501

¹ Reflects a one time cost of a MIT deep well in FY 2020, per discussions with City Staff.

² Reflects one time cost of water master plan in FY 2020 per discussions with City Staff.

³ Information provided by the City's financial Advisor, Davenport & Company LLC.

⁴ SRF DW501710 reflects payments for phases 1 and 2 of the 2" Water Main project, whereas SRF DW501720 reflects phase 3 of the project.

⁵ SRF payments are assumed to begin only after project is fully complete. Thus, initial payments are delayed 1 year (refer to Schedule 12 for more detail related to these calculated future SRF Loans)

⁶ Operating expenses for FY 2020 and FY 2021 reflect the City's Adopted Budget and Preliminary Budget, respectively. Escalation factors (as shown in schedule 5) are applied to FY 2022 and each year thereafter.

Cost Escalation Factors ^{1 2}

Schedule 5

Expense Line Item Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Chemicals	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interfund Admins Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Inflation Factor	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

¹ FY 2020 and FY 2021 of the forecast reflect the Adopted FY 2020 Budget and Preliminary FY 2021 Budget, respectively, whereas the remainder of the forecast considers the cost escalation factors presented in this schedule.

² Escalation Factors presented herein reflect assumptions provided and/or verified through discussions with City Staff.

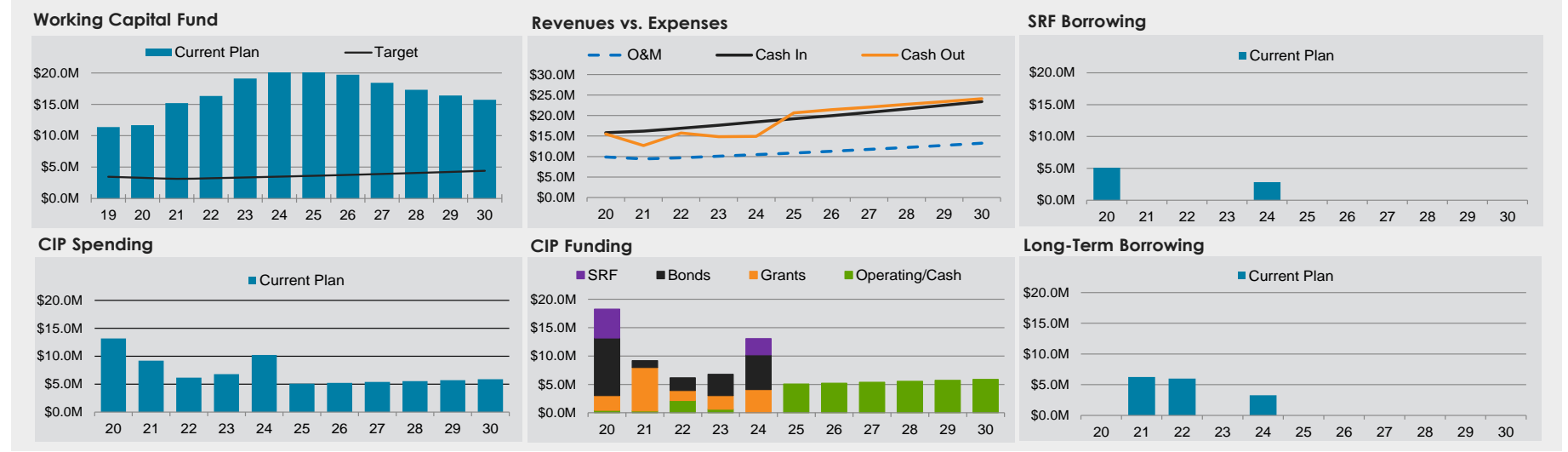


LAKE WORTH BEACH WATER FUND



CALC
SAVE
CTRL
LAST
OVR

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2025	FY 2030
Water Rate Plan		0.00%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	15.86%	39.29%
Senior-Lien DSC	2.09	16.75	5.42	4.76	4.18	4.21	3.93	4.09	4.15	4.33	4.48	Scenario Manager	
SRF Coverage	4.01	5.98	5.50	5.60	5.69	5.11	5.21	5.49	5.74	6.05	6.52	BOA Refi	Yes
Average Single Family Bill	\$40.03	\$40.03	\$41.54	\$43.09	\$44.71	\$46.37	\$48.12	\$49.91	\$51.79	\$53.76	\$55.77	Lease Refi	Yes
Operating Cash Flow	0.72	3.83	3.31	3.43	3.51	3.63	3.75	4.11	4.41	4.79	5.20	New Money	Yes
Net Cash Flow	0.30	3.52	1.14	2.79	3.51	(1.44)	(1.47)	(1.27)	(1.13)	(0.91)	(0.68)	Check	-



Preliminary Financial Management Plan

Capital Improvement Program

Schedule 7

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Pay Go and Operating Fund Balance Projects											
2 New Construction Well 18 & Test Well 18	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 2" Watermain Replacement-Construction- SRF Funded	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4 Park of Commerce Phase 2	\$ 22,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 Lake Osborne Estates Watermain Replacement	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6 FY 2020 - FY 2026 Debt-Funded Projects ¹											
7 Well #17 New Construction- Design	\$ 662,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 Raw WM Well 16-17-18 & Connect to Repump Generator	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Flash Mixer Structural Modification	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Neighborhood Roads: District 1	\$ 974,400	\$ 324,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 Neighborhood Roads: District 2	\$ -	\$ 190,251	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12 1601 N Dixie Incentive Project	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
13 10th Ave N West of Boutwell WM Upsizing	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14 Park of Commerce - Phase 1B	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 Dual Zone Monitoring Well	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16 Wash Water Recovery Basin	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17 Fuel Management System	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
18 HSP #5	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
19 New Construction Well F5	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 S East Coast St Watermain Loop	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21 Watermain Replacement NRP Projects	\$ -	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 Clearwell Structural Improvements, Transf Pump	\$ 925,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23 S Booster Repairs- N booster	\$ 1,156,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24 New Construction Well F4	\$ -	\$ -	\$ 1,000,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25 New Construction Well 18 & Test Well 18	\$ -	\$ -	\$ 662,000	\$ 662,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
26 AC/Transite Replacement	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
27 SRF-Funded Projects ¹											
28 Lake Osborne Estates Watermain Replacement	\$ 1,131,351	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
29 2" Watermain Replacement-Construction	\$ 3,971,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30 Grant Projects ²											
31 WTP Roof Evaluation/Redo	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
32 East Clearwell roof coating	\$ -	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Water Distribution; Floral Park and 10th	\$ -	\$ -	\$ 175,000	\$ 2,260,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
34 Radio Phase 2 and Scada Upgrades	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
35 Well 9; Generator and Electrical Upgrades	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36 Well Generators and Upgrades	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
37 Water Treatment Plant Improvements	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38 Lake Osborne Estates Watermain Replacement	\$ 2,618,649	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39 2" Watermain Replacement-Construction	\$ -	\$ 5,175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Preliminary Financial Management Plan

40	"Unfunded" CIP ³																						
41	S Booster Repairs- N booster	\$	-	\$	-	\$	-	\$	600,000	\$	-	\$	-	\$	-	\$	-	\$	-				
42	10TH Ave N WM Extension West of Canal to Congress	\$	-	\$	-	\$	-	\$	725,000	\$	-	\$	-	\$	-	\$	-	\$	-				
43	PBC 6th Ave Bridge	\$	-	\$	-	\$	-	\$	250,000	\$	-	\$	-	\$	-	\$	-	\$	-				
44	Lake Bass	\$	-	\$	-	\$	-	\$	450,000	\$	-	\$	-	\$	-	\$	-	\$	-				
45	High Service Pump Replacement	\$	-	\$	-	\$	-	\$	500,000	\$	-	\$	-	\$	-	\$	-	\$	-				
46	Watermain Treatment Plant Roof	\$	-	\$	-	\$	-	\$	80,000	\$	-	\$	-	\$	-	\$	-	\$	-				
47	AC/Transite Replacement	\$	-	\$	-	\$	-	\$	100,000	\$	-	\$	-	\$	-	\$	-	\$	-				
48	Additional Unfunded CIP Assumptions (FY 2025 - FY 2030)																						
49	Unspecified Future Projects - Distribution	\$	-	\$	-	\$	-	\$	-	\$	-	\$	2,000,000	\$	2,000,000	\$	2,000,000	\$	2,000,000	\$	2,000,000	\$	2,000,000
50	Unspecified Future Projects - Treatment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000	\$	1,000,000
51	Unspecified Future Projects - Wells	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000	\$	1,500,000
52	Total CIP Budget (in current dollars)	\$	13,171,271	\$	6,457,421	\$	5,972,000	\$	6,402,000	\$	9,350,000	\$	4,500,000	\$	4,500,000	\$	4,500,000	\$	4,500,000	\$	4,500,000	\$	4,500,000
53	Cumulative Projected Cost Escalation ⁴		0.0%		0.0%		3.0%		6.1%		9.3%		12.6%		16.0%		19.5%		23.1%		26.8%		30.6%
54	Resulting CIP Funding Level	\$	13,171,271	\$	6,457,421	\$	6,151,160	\$	6,792,522	\$	10,219,550	\$	5,067,000	\$	5,220,000	\$	5,377,500	\$	5,539,500	\$	5,706,000	\$	5,877,000
55	Annual CIP Execution Percentage		100%		100%		100%		100%		100%		100%		100%		100%		100%		100%		100%
56	Final CIP Funding Level	\$	13,171,271	\$	6,457,421	\$	6,151,160	\$	6,792,522	\$	10,219,550	\$	5,067,000	\$	5,220,000	\$	5,377,500	\$	5,539,500	\$	5,706,000	\$	5,877,000

¹ Represents projects that will be funded through new debt service as provided by Daveport & Company LLC. (refer to Schedule 4).

² Reflects projects that will receive 100% grant funding (with exception for Park of Commerce Phase II at 88%) or otherwise be delayed until funds acquired, as provided by City Staff (refer to Schedule 8 for associated grant proceeds). Unfunded

³ Reflects CIP as provided by staff that has no specified funding source, and therefore is optimized within the financial forecast to allow for both cash funding and future debt-funding.

⁴ CIP Escalation factors are consistent with the Engineering News Record Construction Cost Index.

Preliminary Financial Management Plan

Pro Forma

Schedule 8

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Operating Revenue											
2 Total Rate Revenue	\$ 15,552,151	\$ 15,552,151	\$ 15,699,666	\$ 16,401,896	\$ 17,134,396	\$ 17,898,448	\$ 18,651,331	\$ 19,434,815	\$ 20,250,117	\$ 21,098,503	\$ 21,981,288
3 Change in Revenue From Growth	\$ -	\$ 147,515	\$ 147,817	\$ 153,295	\$ 158,987	\$ 122,281	\$ 126,304	\$ 130,461	\$ 134,757	\$ 139,196	\$ 143,784
4 Other Revenue Adjustments ¹	(110,213)	-	-	-	-	-	-	-	-	-	-
5 Subtotal	\$ 15,441,938	\$ 15,699,666	\$ 15,847,483	\$ 16,555,191	\$ 17,293,382	\$ 18,020,729	\$ 18,777,635	\$ 19,565,275	\$ 20,384,873	\$ 21,237,699	\$ 22,125,072
6 Weighted Average Rate Increase	0.00%	0.00%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%	3.75%
7 Additional Rate Revenue From Rate Increase	\$ -	\$ -	\$ 594,281	\$ 620,820	\$ 648,502	\$ 675,777	\$ 704,161	\$ 733,698	\$ 764,433	\$ 796,414	\$ 829,690
8 Price Elasticity Adjustment	\$ -	\$ -	\$ (39,867)	\$ (41,615)	\$ (43,437)	\$ (45,176)	\$ (46,981)	\$ (48,856)	\$ (50,803)	\$ (52,825)	\$ (54,924)
9 Total Rate Revenue	\$ 15,441,938	\$ 15,699,666	\$ 16,401,896	\$ 17,134,396	\$ 17,898,448	\$ 18,651,331	\$ 19,434,815	\$ 20,250,117	\$ 21,098,503	\$ 21,981,288	\$ 22,899,838
10 Plus: Other Operating Revenue	\$ 255,723	\$ 345,861	\$ 300,957	\$ 300,017	\$ 303,157	\$ 308,075	\$ 313,178	\$ 318,472	\$ 323,965	\$ 329,664	\$ 335,576
11 Equals: Total Operating Revenue	\$ 15,697,662	\$ 16,045,528	\$ 16,702,854	\$ 17,434,412	\$ 18,201,605	\$ 18,959,406	\$ 19,747,993	\$ 20,568,589	\$ 21,422,468	\$ 22,310,951	\$ 23,235,414
12 Less: Operating Expenses											
13 Personal Services	\$ (3,887,415)	\$ (3,783,043)	\$ (3,952,480)	\$ (4,132,063)	\$ (4,322,562)	\$ (4,524,814)	\$ (4,739,728)	\$ (4,968,293)	\$ (5,211,583)	\$ (5,470,769)	\$ (5,747,125)
14 Operations & Maintenance Costs	\$ (6,003,473)	\$ (5,629,003)	\$ (5,742,170)	\$ (5,933,085)	\$ (6,132,740)	\$ (6,334,550)	\$ (6,546,112)	\$ (6,768,028)	\$ (7,000,939)	\$ (7,245,535)	\$ (7,502,555)
15 Equals: Net Operating Income	\$ 5,806,774	\$ 6,633,482	\$ 7,008,204	\$ 7,369,265	\$ 7,746,302	\$ 8,100,042	\$ 8,462,152	\$ 8,832,269	\$ 9,209,946	\$ 9,594,647	\$ 9,985,734
16 Plus: Non-Operating Income/(Expense)											
17 Non-Operating Revenue	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
18 Interest Income	\$ 95,088	\$ 146,293	\$ 170,011	\$ 189,665	\$ 221,189	\$ 231,580	\$ 217,045	\$ 203,336	\$ 191,350	\$ 181,156	\$ 173,207
19 Water Capacity Charges ²	\$ 666,279	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578
20 Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21 Equals: Net Income	\$ 6,583,141	\$ 6,932,354	\$ 7,330,794	\$ 7,711,509	\$ 8,120,069	\$ 8,484,201	\$ 8,831,775	\$ 9,188,183	\$ 9,553,874	\$ 9,928,382	\$ 10,311,520
22 Less: Revenues Excluded From Coverage Test											
23 Capacity Charges	\$ (666,279)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)	\$ (137,578)
24 Transfers In	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25 Equals: Net Income Available For Debt Service	\$ 5,916,861	\$ 6,794,775	\$ 7,193,215	\$ 7,573,930	\$ 7,982,491	\$ 8,346,622	\$ 8,694,197	\$ 9,050,605	\$ 9,416,296	\$ 9,790,804	\$ 10,173,942
26 Senior Lien Debt Service Coverage Test											
27 Net Income Available for Senior-Lien Debt Service	\$ 5,916,861	\$ 6,794,775	\$ 7,193,215	\$ 7,573,930	\$ 7,982,491	\$ 8,346,622	\$ 8,694,197	\$ 9,050,605	\$ 9,416,296	\$ 9,790,804	\$ 10,173,942
28 Existing Senior-Lien Debt	\$ 2,837,582	\$ 405,630	\$ 1,326,345	\$ 1,590,752	\$ 1,910,053	\$ 1,982,095	\$ 2,209,862	\$ 2,210,194	\$ 2,268,068	\$ 2,263,279	\$ 2,273,114
29 Cumulative New Senior Lien Debt Service (calculated)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30 Total Annual Senior-Lien Debt Service	\$ 2,837,582	\$ 405,630	\$ 1,326,345	\$ 1,590,752	\$ 1,910,053	\$ 1,982,095	\$ 2,209,862	\$ 2,210,194	\$ 2,268,068	\$ 2,263,279	\$ 2,273,114
31 <i>Calculated Senior-Lien Debt Service Coverage</i>	1.50	2.09	16.75	5.42	4.76	4.18	4.21	3.93	4.09	4.15	4.48
32 Subordinate Debt Service Coverage Test											
33 Net Income Available for Subordinate Debt Service	\$ 3,079,279	\$ 6,389,146	\$ 5,866,870	\$ 5,983,178	\$ 6,072,438	\$ 6,364,527	\$ 6,484,335	\$ 6,840,411	\$ 7,148,228	\$ 7,527,525	\$ 7,900,828
34 Existing Subordinate Debt	\$ 767,510	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 764,306	\$ 730,547
35 Cumulative New Subordinate Debt Service (calculated)	\$ -	\$ 303,161	\$ 303,161	\$ 303,161	\$ 303,161	\$ 480,432	\$ 480,432	\$ 480,432	\$ 480,432	\$ 480,432	\$ 480,432
36 Total Annual Subordinate Debt Service	\$ 767,510	\$ 1,067,467	\$ 1,067,467	\$ 1,067,467	\$ 1,067,467	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,244,738	\$ 1,210,979
37 <i>Calculated Subordinate Debt Service Coverage</i>	1.50	4.01	5.99	5.50	5.61	5.69	5.11	5.21	5.50	5.74	6.05
38 Cash Flow Test											
39 Net Income Available For Debt Service	\$ 5,916,861	\$ 6,794,775	\$ 7,193,215	\$ 7,573,930	\$ 7,982,491	\$ 8,346,622	\$ 8,694,197	\$ 9,050,605	\$ 9,416,296	\$ 9,790,804	\$ 10,173,942
40 Plus: Transfers In ³	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
41 Less: Non-Operating Expenditures											
42 Transfers Out	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)	\$ (1,489,728)
43 Senior Lien Debt Service	\$ (2,837,582)	\$ (405,630)	\$ (1,326,345)	\$ (1,590,752)	\$ (1,910,053)	\$ (1,982,095)	\$ (2,209,862)	\$ (2,210,194)	\$ (2,268,068)	\$ (2,263,279)	\$ (2,273,114)
44 Subordinate (SRF) Debt Service	\$ (767,510)	\$ (1,067,467)	\$ (1,067,467)	\$ (1,067,467)	\$ (1,067,467)	\$ (1,244,738)	\$ (1,244,738)	\$ (1,244,738)	\$ (1,244,738)	\$ (1,244,738)	\$ (1,210,979)
45 Capital Outlay	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
46 Net Cash Flow	\$ 722,041	\$ 3,831,951	\$ 3,309,675	\$ 3,425,983	\$ 3,515,243	\$ 3,630,062	\$ 3,749,869	\$ 4,105,945	\$ 4,413,762	\$ 4,793,060	\$ 5,200,121

Preliminary Financial Management Plan

Pro Forma

Schedule 8

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
47 Unrestricted Reserve Fund Test											
48 Balance At Beginning Of Fiscal Year	\$ 11,368,667	\$ 11,668,708	\$ 15,270,660	\$ 16,412,185	\$ 19,201,568	\$ 22,716,811	\$ 21,279,873	\$ 19,809,742	\$ 18,538,188	\$ 17,412,449	\$ 16,499,509
49 Cash Flow Surplus/(Deficit)	\$ 722,041	\$ 3,831,951	\$ 3,309,675	\$ 3,425,983	\$ 3,515,243	\$ 3,630,062	\$ 3,749,869	\$ 4,105,945	\$ 4,413,762	\$ 4,793,060	\$ 5,200,121
50 Projects Designated To Be Paid With Cash	\$ (422,000)	\$ (230,000)	\$ (2,168,150)	\$ (636,600)	\$ -	\$ (5,067,000)	\$ (5,220,000)	\$ (5,377,500)	\$ (5,539,500)	\$ (5,706,000)	\$ (5,877,000)
51 Projects Paid With Non Specified Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
52 Balance At End Of Fiscal Year	\$ 11,668,708	\$ 15,270,660	\$ 16,412,185	\$ 19,201,568	\$ 22,716,811	\$ 21,279,873	\$ 19,809,742	\$ 18,538,188	\$ 17,412,449	\$ 16,499,509	\$ 15,822,630
53 Minimum Working Capital Reserve Target	\$ 3,296,963	\$ 3,137,349	\$ 3,231,550	\$ 3,355,049	\$ 3,485,101	\$ 3,619,788	\$ 3,761,947	\$ 3,912,107	\$ 4,070,841	\$ 4,238,768	\$ 4,416,560
54 Excess/(Deficiency) Of Working Capital To Target	\$ 8,371,746	\$ 12,133,311	\$ 13,180,635	\$ 15,846,519	\$ 19,231,710	\$ 17,660,085	\$ 16,047,795	\$ 14,626,081	\$ 13,341,609	\$ 12,260,741	\$ 11,406,070

¹ Revenue adjustment in FY 2020 reflects a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recollected through payment plans (refer to footnote 6 of Schedule 3).

² Staff has requested a change in terminology from previously termed impact fees to capacity charges.

³ Reflects annual loan repayment from Beach Fund.

Preliminary Financial Management Plan

Capital Project Funding Summary

Schedule 9

Final Capital Projects Funding Sources	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
2020 Series (New Money)	\$ 5,027,819	\$ 1,052,421	\$ 2,226,860	\$ 3,758,062	\$ 3,279,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Proceeds	\$ 2,618,649	\$ 5,175,000	\$ 1,756,150	\$ 2,397,860	\$ 4,098,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pay Go and Operating Fund Balance	\$ 422,000	\$ 230,000	\$ 2,168,150	\$ 636,600	\$ -	\$ 5,067,000	\$ 5,220,000	\$ 5,377,500	\$ 5,539,500	\$ 5,706,000	\$ 5,877,000
SRF Loans	\$ 5,102,803	\$ -	\$ -	\$ -	\$ 2,841,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Projects Paid	\$ 13,171,271	\$ 6,457,421	\$ 6,151,160	\$ 6,792,522	\$ 10,219,550	\$ 5,067,000	\$ 5,220,000	\$ 5,377,500	\$ 5,539,500	\$ 5,706,000	\$ 5,877,000

Preliminary Financial Management Plan

Funding Summary by Fund

Schedule 10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Water Capacity Fees											
Balance At Beginning Of Fiscal Year	\$ 393,155	\$ 1,064,881	\$ 1,213,796	\$ 1,364,201	\$ 1,516,109	\$ 1,669,536	\$ 1,824,498	\$ 1,981,009	\$ 2,139,086	\$ 2,298,743	\$ 2,459,997
Annual Revenues	\$ 666,279	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578	\$ 137,578
Total Amount Available For Projects	\$ 1,059,434	\$ 1,202,460	\$ 1,351,375	\$ 1,501,779	\$ 1,653,687	\$ 1,807,115	\$ 1,962,076	\$ 2,118,588	\$ 2,276,664	\$ 2,436,321	\$ 2,597,575
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 1,059,434	\$ 1,202,460	\$ 1,351,375	\$ 1,501,779	\$ 1,653,687	\$ 1,807,115	\$ 1,962,076	\$ 2,118,588	\$ 2,276,664	\$ 2,436,321	\$ 2,597,575
Plus: Interest Earnings	\$ 5,447	\$ 11,337	\$ 12,826	\$ 14,330	\$ 15,849	\$ 17,383	\$ 18,933	\$ 20,498	\$ 22,079	\$ 23,675	\$ 25,288
Less: Interest Allocated To Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ 1,064,881	\$ 1,213,796	\$ 1,364,201	\$ 1,516,109	\$ 1,669,536	\$ 1,824,498	\$ 1,981,009	\$ 2,139,086	\$ 2,298,743	\$ 2,459,997	\$ 2,622,863
2020 Series											
Annual Revenues	\$ 5,027,819	\$ 1,052,421	\$ 2,226,860	\$ 3,758,062	\$ 3,279,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ (5,027,819)	\$ (1,052,421)	\$ (2,226,860)	\$ (3,758,062)	\$ (3,279,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Renewal & Replacement											
Balance At Beginning Of Fiscal Year	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Annual Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Less: Restricted Funds	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (1,000,000)
Total Amount Available For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Add Back: Restricted Funds	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Plus: Interest Earnings	\$ 7,500	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Less: Interest Allocated To Cash Flow	\$ (7,500)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)
Balance At End Of Fiscal Year	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Grant Proceeds											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Revenues	\$ 2,618,649	\$ 5,175,000	\$ 1,756,150	\$ 2,397,860	\$ 4,098,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Amount Available For Projects	\$ 2,618,649	\$ 5,175,000	\$ 1,756,150	\$ 2,397,860	\$ 4,098,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ (2,618,649)	\$ (5,175,000)	\$ (1,756,150)	\$ (2,397,860)	\$ (4,098,750)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund											
Balance At Beginning Of Fiscal Year	\$ 11,368,667	\$ 11,668,708	\$ 15,270,660	\$ 16,412,185	\$ 19,201,568	\$ 22,716,811	\$ 21,279,873	\$ 19,809,742	\$ 18,538,188	\$ 17,412,449	\$ 16,499,509
Net Cash Flow	\$ 722,041	\$ 3,831,951	\$ 3,309,675	\$ 3,425,983	\$ 3,515,243	\$ 3,630,062	\$ 3,749,869	\$ 4,105,945	\$ 4,413,762	\$ 4,793,060	\$ 5,200,121
Less: Cash-Funded Capital Projects	\$ (422,000)	\$ (230,000)	\$ (2,168,150)	\$ (636,600)	\$ -	\$ (5,067,000)	\$ (5,220,000)	\$ (5,377,500)	\$ (5,539,500)	\$ (5,706,000)	\$ (5,877,000)
Subtotal	\$ 11,668,708	\$ 15,270,660	\$ 16,412,185	\$ 19,201,568	\$ 22,716,811	\$ 21,279,873	\$ 19,809,742	\$ 18,538,188	\$ 17,412,449	\$ 16,499,509	\$ 15,822,630
Less: Restricted Funds	\$ (3,296,963)	\$ (3,137,349)	\$ (3,231,550)	\$ (3,355,049)	\$ (3,485,101)	\$ (3,619,788)	\$ (3,761,947)	\$ (3,912,107)	\$ (4,070,841)	\$ (4,238,768)	\$ (4,416,560)
Total Amount Available For Projects	\$ 8,371,746	\$ 12,133,311	\$ 13,180,635	\$ 15,846,519	\$ 19,231,710	\$ 17,660,085	\$ 16,047,795	\$ 14,626,081	\$ 13,341,609	\$ 12,260,741	\$ 11,406,070
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 8,371,746	\$ 12,133,311	\$ 13,180,635	\$ 15,846,519	\$ 19,231,710	\$ 17,660,085	\$ 16,047,795	\$ 14,626,081	\$ 13,341,609	\$ 12,260,741	\$ 11,406,070
Add Back: Restricted Funds	\$ 3,296,963	\$ 3,137,349	\$ 3,231,550	\$ 3,355,049	\$ 3,485,101	\$ 3,619,788	\$ 3,761,947	\$ 3,912,107	\$ 4,070,841	\$ 4,238,768	\$ 4,416,560
Plus: Interest Earnings	\$ 86,390	\$ 134,697	\$ 158,414	\$ 178,069	\$ 209,592	\$ 219,983	\$ 205,448	\$ 191,740	\$ 179,753	\$ 169,560	\$ 161,611
Less: Interest Allocated To Cash Flow	\$ (86,390)	\$ (134,697)	\$ (158,414)	\$ (178,069)	\$ (209,592)	\$ (219,983)	\$ (205,448)	\$ (191,740)	\$ (179,753)	\$ (169,560)	\$ (161,611)
Balance At End Of Fiscal Year	\$ 11,668,708	\$ 15,270,660	\$ 16,412,185	\$ 19,201,568	\$ 22,716,811	\$ 21,279,873	\$ 19,809,742	\$ 18,538,188	\$ 17,412,449	\$ 16,499,509	\$ 15,822,630
Restricted Reserves											
Balance At Beginning Of Fiscal Year	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665
Plus: Interest Earnings	\$ 1,197	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597	\$ 1,597
Less: Interest Allocated To Cash Flow	\$ (1,197)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)	\$ (1,597)
Balance At End Of Fiscal Year	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665	\$ 159,665

Preliminary Financial Management Plan

Senior Lien Borrowing Projections

Schedule 11

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Term (Years) ¹	30	30	30	30	30	30	30	30	30	30	30
Interest Rate ¹	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Sources of Funds											
Par Amount	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Uses of Funds											
Proceeds ²	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cost of Issuance	2.00% of Par	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Reserve	0 Year(s) of Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Uses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
1 Year Interest	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Annual Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative New Annual Senior Lien Debt Service ²	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

¹ Assumptions provided by the City's Financial Advisor, Davenport.

² Reflects interest-only payment due in year of issuance.

Preliminary Financial Management Plan

Subordinate Borrowing Projections

Schedule 12

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Term (Years)	20	20	20	20	20	20	20	20	20	20	20
Interest Rate	1.50%	1.75%	1.75%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Sources of Funds											
Par Amount	\$5,204,859	\$0	\$0	\$0	\$2,898,636	\$0	\$0	\$0	\$0	\$0	\$0
Uses of Funds											
Proceeds	\$5,102,803	\$0	\$0	\$0	\$2,841,800	\$0	\$0	\$0	\$0	\$0	\$0
Loan Service Fee	2.00% of Capital Cost \$102,056	\$0	\$0	\$0	\$56,836	\$0	\$0	\$0	\$0	\$0	\$0
Total Uses	\$5,204,859	\$0	\$0	\$0	\$2,898,636	\$0	\$0	\$0	\$0	\$0	\$0
1 Year Interest	\$78,073	\$0	\$0	\$0	\$57,973	\$0	\$0	\$0	\$0	\$0	\$0
Annual Debt Service ¹	\$303,161	\$0	\$0	\$0	\$177,271	\$0	\$0	\$0	\$0	\$0	\$0
Total Debt Service	\$6,063,217	\$0	\$0	\$0	\$3,545,421	\$0	\$0	\$0	\$0	\$0	\$0
Cumulative New Annual Subordinate Debt Service	\$303,161	\$303,161	\$303,161	\$303,161	\$480,432	\$480,432	\$480,432	\$480,432	\$480,432	\$480,432	\$480,432

¹ Note that debt service schedule presented herein is applied with a 1 year delay (as presented on Projection of Cash Outflows - Schedule 4) to align with actual construction.

Lake Worth Beach, FL - Local Sewer Fund

FY 2020 Local Sewer Revenue Sufficiency Analysis
Assumptions & Preliminary Results Workbook



Preliminary Financial Management Plan

Assumptions

Schedule 1

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Rate Increase Adoption Date	10/1/2019	10/1/2020	10/1/2021	10/1/2022	10/1/2023	10/1/2024	10/1/2025	10/1/2026	10/1/2027	10/1/2028	10/1/2029
Annual Growth											
Residential & Multi-Family											
Ending # of ERUs ¹	15,998	16,073	16,148	16,223	16,298	16,373	16,448	16,523	16,598	16,673	16,748
ERU Growth ²	75	75	75	75	75	75	75	75	75	75	75
% Change in ERUs	0.47%	0.47%	0.47%	0.46%	0.46%	0.46%	0.46%	0.46%	0.45%	0.45%	0.45%
Usage per ERU	5.08	5.08	5.08	5.08	5.08	5.07	5.07	5.07	5.07	5.07	5.07
% Change in Usage per ERU	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%	-0.03%
Usage	970,926	975,186	979,447	983,707	987,967	992,228	996,488	1,000,749	1,005,009	1,009,269	1,013,530
% Change in Usage	0.44%	0.44%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.42%	0.42%	0.42%
Commercial											
Ending # of ERUs	2,789	2,814	2,839	2,864	2,889	2,914	2,939	2,964	2,989	3,014	3,039
ERU Growth ²	25	25	25	25	25	25	25	25	25	25	25
% Change in ERUs	0.90%	0.90%	0.89%	0.88%	0.87%	0.87%	0.86%	0.85%	0.84%	0.84%	0.83%
Usage per ERU	7.23	7.23	7.23	7.23	7.23	7.23	7.23	7.23	7.23	7.23	7.23
% Change in Usage per ERU	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Usage	239,701	241,869	244,037	246,205	248,374	250,542	252,710	254,878	257,046	259,215	261,383
% Change in Usage	0.90%	0.90%	0.89%	0.88%	0.87%	0.87%	0.86%	0.85%	0.84%	0.84%	0.83%
Capital Spending											
Annual Capital Budget (Future Year Dollars) ³	\$ 572,000	\$ 963,000	\$ 2,391,660	\$ 4,989,766	\$ 6,603,713	\$ 13,482,845	\$ 1,159,274	\$ 1,194,052	\$ 1,229,874	\$ 1,266,770	\$ 1,304,773
Annual Percent Executed	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Capacity Charges											
Capacity Charges	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483	\$2,483
Average Annual Interest Earnings Rate											
On Fund Balances	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Operating Budget Reserve											
Target (Number of Months of Reserve)	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Operating Budget Execution Percentage											
Personal Services	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Subregional System Expense	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Fixed Operations and Maintenance	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

¹ All residential meters are charged as one Equivalent Residential Unit. All Multi-family meters are charged 66% of one ERU per City's resolution 63-2018. Multi-family ERU's with multiple units behind the meter are charged based on the unit count behind those meters.

² The FY 2020 and future ERU growth reflects historical trends and was validated per discussions with staff.

³ Based upon discussions with staff, the CIP plan as described herein includes "unspecified future capital" spending starting in FY 2026 (see Schedule 8).

FY 2020 Beginning Balances as of 10/1/2019

Schedule 2

Stantec Grouping of Funds in Model	Revenue Fund	Sewer Capacity Charges
Current Unrestricted Assets		
Cash and Cash Equivalents	\$ 141,070	\$ -
Investments	\$ 1,589,160	\$ -
Accounts Receivable, Net	\$ 929,347	\$ -
Accrued Interest Receivable	\$ 25,501	\$ -
Total Assets	\$ 2,685,078	\$ -
Current Liabilities		
Accounts and Contracts Payable	\$ (21,596)	\$ -
Accrued Liabilities	\$ (33,654)	\$ -
Compensated Absences - Current	\$ (4,204)	\$ -
Calculated Fund Balance (Assets - Liabilities)	\$ 2,625,624	\$ -
Plus/(Less): Renewal & Replacement Balance ¹	\$ -	\$ -
Plus/(Less): Separation of Capacity Charge Funds ²	\$ (288,108)	\$ 288,108
Plus/(Less): Proceeds from 2020B Taxable Bond Issue	\$ 333,597	\$ -
Net Unrestricted Fund Balance	\$ 2,671,113	\$ 288,108
Funds Encumbered or Reserved for Projects not in the CIP	\$ -	\$ -
Available Fund Balance	\$ 2,671,113	\$ 288,108
Fund Summary		
Revenue Fund	\$ 2,671,113	
Sewer Capacity Charges	\$ 288,108	
Total Available Funds	\$ 2,959,221	

¹ Although prior studies have included \$1.0M in a separately designated R&R reserve, given the anticipated cash needs of the Local Sewer Fund in FY 2020 and FY 2021 and discussion with staff, this Study doesn't separate those funds.

² Data extracted from the FY 2019 Unaudited CAFR and further details provided by City Staff. City Staff still working on validating separation of Capacity Charge Funds from the Revenue Fund.

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 3

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Rate Revenue Growth Assumptions											
2 Residential											
3 Base Revenue Growth (% Change in ERUs)	0.47%	0.47%	0.47%	0.46%	0.46%	0.46%	0.46%	0.46%	0.45%	0.45%	0.45%
4 Usage Rate Revenue Growth (% Change in Usage)	0.44%	0.44%	0.43%	0.43%	0.43%	0.43%	0.43%	0.43%	0.42%	0.42%	0.42%
5 Commercial											
6 Base Revenue Growth (% Change in ERUs)	0.90%	0.90%	0.89%	0.88%	0.87%	0.87%	0.86%	0.85%	0.84%	0.84%	0.83%
7 Usage Rate Revenue Growth (% Change in Usage)	0.90%	0.90%	0.89%	0.88%	0.87%	0.87%	0.86%	0.85%	0.84%	0.84%	0.83%
8 Assumed Rate Revenue Increases											
9 Assumed Residential Rate Increase	N/A	7.50%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%
10 Assumed Commercial Rate Increase	N/A	7.50%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%
11 Residential Rate Revenue ¹											
12 Base Rate Revenue	\$ 2,629,101	\$ 2,839,534	\$ 2,945,499	\$ 3,055,353	\$ 3,169,237	\$ 3,287,296	\$ 3,409,681	\$ 3,536,549	\$ 3,668,061	\$ 3,804,387	\$ 3,945,700
13 Usage Rate Revenue	\$ 4,732,333	\$ 5,073,836	\$ 5,244,961	\$ 5,421,757	\$ 5,604,407	\$ 5,793,104	\$ 5,988,045	\$ 6,189,433	\$ 6,397,480	\$ 6,612,401	\$ 6,834,422
14 Adjustment for Past Due Payments Related to COVID-19 ²	\$ (58,940)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 Total Residential Rate Revenue	\$ 7,302,494	\$ 7,913,369	\$ 8,190,460	\$ 8,477,110	\$ 8,773,644	\$ 9,080,400	\$ 9,397,725	\$ 9,725,982	\$ 10,065,541	\$ 10,416,788	\$ 10,780,122
16 Commercial Rate Revenue ¹											
17 Base Rate Revenue	\$ 413,480	\$ 448,476	\$ 467,166	\$ 486,596	\$ 506,797	\$ 527,796	\$ 549,625	\$ 572,315	\$ 595,900	\$ 620,413	\$ 645,890
18 Usage Rate Revenue	\$ 1,209,521	\$ 1,302,738	\$ 1,352,756	\$ 1,404,586	\$ 1,458,290	\$ 1,513,935	\$ 1,571,587	\$ 1,631,316	\$ 1,693,195	\$ 1,757,298	\$ 1,823,703
19 Adjustment for Past Due Payments Related to COVID-19 ²	\$ (10,027)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 Total Commercial Rate Revenue	\$ 1,612,974	\$ 1,751,214	\$ 1,819,922	\$ 1,891,182	\$ 1,965,087	\$ 2,041,731	\$ 2,121,212	\$ 2,203,631	\$ 2,289,095	\$ 2,377,711	\$ 2,469,593
21 Other Operating Revenue											
22 403-0000-343.58-57 - South Palm Beach	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
23 Residential Payment Plan Revenues ³	\$ 8,841	\$ 26,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24 Commercial Payment Plan Revenues ³	\$ 501	\$ 2,005	\$ 2,005	\$ 1,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25 Total Other Operating Revenue	\$ 14,142	\$ 33,328	\$ 6,805	\$ 6,304	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
26 Non-Operating Revenue											
27 403-0000-341.90-90 - Miscellaneous	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
28 Total Non-Operating Revenue	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
29 Interest Income ⁴											
30 Unrestricted	\$ 20,222	\$ 25,750	\$ 29,684	\$ 34,943	\$ 39,344	\$ 42,695	\$ 47,181	\$ 53,054	\$ 59,234	\$ 64,966	\$ 70,457
31 Total Interest Income	\$ 20,222	\$ 25,750	\$ 29,684	\$ 34,943	\$ 39,344	\$ 42,695	\$ 47,181	\$ 53,054	\$ 59,234	\$ 64,966	\$ 70,457
32 Capacity Charges ⁵											
33 Residential Impact fees	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245	\$ 37,245
34 Commercial Impact Fees	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415	\$ 12,415
35 Total Capacity Charges	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660
36 Total Cash Inflows	\$ 8,999,993	\$ 9,773,821	\$ 10,097,032	\$ 10,459,699	\$ 10,833,035	\$ 11,219,786	\$ 11,621,078	\$ 12,037,627	\$ 12,468,830	\$ 12,914,426	\$ 13,375,132
37 Total Cash Inflows (Excluding Capacity Charges)	\$ 8,950,333	\$ 9,724,161	\$ 10,047,372	\$ 10,410,039	\$ 10,783,375	\$ 11,170,126	\$ 11,571,418	\$ 11,987,967	\$ 12,419,170	\$ 12,864,766	\$ 13,325,472

¹ FY 2020 rate revenue projections reflect FY 2019 Actual revenues adjusted for assumed growth factors. Rate revenue projections after FY 2020 reflect prior year revenue projections adjusted for assumed growth and rate increases.

² Revenue adjustment in FY 2020 reflects a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recollected through payment plans (refer to footnote 3).

³ Current payment plan assumptions assume \$69k in past due payments (\$59k residential and \$10k commercial) as of August 7, 2020. As such, the analysis assumes a 60% recovery of revenues through a payment plan. The analysis assumes payment plans begin August 2020 at a term of 12 months for residential customers and 24 months for commercial customers at an assumed interest rate of 0.00%.

⁴ Interest earnings are calculated using weighted average annual reserves and interest earnings assumptions presented in Assumptions Schedule within this report.

⁵ Capacity charge revenue is calculated based upon forecasted capacity charges and assumed customer growth, as presented on Schedule 1. Capacity charge revenue is restricted to pay for expansionary CIP projects only, and as such, is not treated as an operating revenue.

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
1		Department 7010 - Administration													
2	PS 12-10	Regular	Regular	\$ 250,328	\$ 292,217	\$ 300,984	\$ 310,013	\$ 319,314	\$ 328,893	\$ 338,760	\$ 348,923	\$ 359,390	\$ 370,172	\$ 381,277	
3	PS 14-10	Standard Overtime	Standard Overtime	\$ 2,810	\$ 2,810	\$ 2,894	\$ 2,981	\$ 3,071	\$ 3,163	\$ 3,258	\$ 3,355	\$ 3,456	\$ 3,560	\$ 3,666	
4	PS 15-10	Longevity	Benefits	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
5	PS 15-30	Other Pays	Regular	\$ 905	\$ 15	\$ 15	\$ 15	\$ 16	\$ 16	\$ 17	\$ 17	\$ 18	\$ 18	\$ 19	
6	PS 21-00	FICA Taxes	Regular	\$ 19,443	\$ 23,231	\$ 23,928	\$ 24,646	\$ 25,385	\$ 26,147	\$ 26,931	\$ 27,739	\$ 28,572	\$ 29,429	\$ 30,312	
7	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 23,858	\$ 48,526	\$ 52,238	\$ 56,235	\$ 60,537	\$ 65,168	\$ 70,153	\$ 75,520	\$ 81,297	\$ 87,516	\$ 94,211	
8	PS 22-20	401-a Plan	Benefits	\$ 6,065	\$ 7,978	\$ 8,217	\$ 8,464	\$ 8,718	\$ 8,979	\$ 9,248	\$ 9,526	\$ 9,812	\$ 10,106	\$ 10,409	
9	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 45,985	\$ 48,974	\$ 53,871	\$ 59,259	\$ 65,184	\$ 71,703	\$ 78,873	\$ 86,760	\$ 95,437	\$ 104,980	\$ 115,478	
10	PS 24-10	Workers' Comp Regular	Regular	\$ 5,084	\$ 4,151	\$ 4,276	\$ 4,404	\$ 4,536	\$ 4,672	\$ 4,813	\$ 4,957	\$ 5,106	\$ 5,259	\$ 5,417	
11	OMF 31-10	Legal	Default Inflation Factor	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244	
12	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 4,485	\$ 10,548	\$ 10,812	\$ 11,082	\$ 11,359	\$ 11,643	\$ 11,934	\$ 12,233	\$ 12,539	\$ 12,852	\$ 13,173	
13	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 30,000	\$ 30,000	\$ 30,750	\$ 31,519	\$ 32,307	\$ 33,114	\$ 33,942	\$ 34,791	\$ 35,661	\$ 36,552	\$ 37,466	
14		Total Department 7010 - Administration			394,079	473,451	493,111	513,871	535,811	559,018	583,586	609,620	637,229	666,536	697,673
15		Department 7221 - Pumping													
16	PS 12-10	Regular	Regular	\$ 221,429	\$ 212,392	\$ 218,764	\$ 225,327	\$ 232,087	\$ 239,049	\$ 246,221	\$ 253,607	\$ 261,216	\$ 269,052	\$ 277,124	
17	PS 14-10	Standard Overtime	Standard Overtime	\$ 16,800	\$ 16,800	\$ 17,304	\$ 17,823	\$ 18,358	\$ 18,909	\$ 19,476	\$ 20,060	\$ 20,662	\$ 21,282	\$ 21,920	
18	PS 15-30	Other Pays	Regular	\$ -	\$ 290	\$ 299	\$ 307	\$ 317	\$ 326	\$ 336	\$ 346	\$ 356	\$ 367	\$ 378	
19	PS 21-00	FICA Taxes	Regular	\$ 18,225	\$ 16,885	\$ 17,392	\$ 17,913	\$ 18,451	\$ 19,004	\$ 19,575	\$ 20,162	\$ 20,767	\$ 21,390	\$ 22,031	
20	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 60,578	\$ 48,515	\$ 52,227	\$ 56,222	\$ 60,523	\$ 65,153	\$ 70,137	\$ 75,503	\$ 81,279	\$ 87,497	\$ 94,190	
21	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 74,459	\$ 67,130	\$ 73,843	\$ 81,228	\$ 89,500	\$ 98,286	\$ 108,114	\$ 118,926	\$ 130,818	\$ 143,900	\$ 158,290	
22	PS 24-10	Workers' Comp Regular	Regular	\$ 7,355	\$ 6,087	\$ 6,269	\$ 6,457	\$ 6,651	\$ 6,851	\$ 7,056	\$ 7,268	\$ 7,486	\$ 7,710	\$ 7,942	
23	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 20,194	\$ 17,540	\$ 17,978	\$ 18,428	\$ 18,888	\$ 19,360	\$ 19,845	\$ 20,341	\$ 20,849	\$ 21,370	\$ 21,905	
24	OMF 34-75	Right of Way	Default Inflation Factor	\$ 17,500	\$ 17,500	\$ 17,938	\$ 18,386	\$ 18,846	\$ 19,317	\$ 19,800	\$ 20,295	\$ 20,802	\$ 21,322	\$ 21,855	
25	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 2,100	\$ 2,100	\$ 2,153	\$ 2,206	\$ 2,261	\$ 2,318	\$ 2,376	\$ 2,435	\$ 2,496	\$ 2,559	\$ 2,623	
26	OMF 41-20	Mobile Radios	Default Inflation Factor	\$ 150	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170	\$ 174	\$ 178	\$ 183	\$ 187	
27	OMF 43-10	Water	Water	\$ 17,500	\$ 17,500	\$ 18,025	\$ 18,566	\$ 19,123	\$ 19,696	\$ 20,287	\$ 20,896	\$ 21,523	\$ 22,168	\$ 22,834	
28	OMF 43-20	Sewer	Sewer	\$ -	\$ 600	\$ 630	\$ 662	\$ 695	\$ 729	\$ 766	\$ 804	\$ 844	\$ 886	\$ 931	
29	OMF 43-30	Electricity	Electricity	\$ 30,000	\$ 45,000	\$ 45,450	\$ 45,905	\$ 46,364	\$ 46,826	\$ 47,292	\$ 47,761	\$ 48,233	\$ 48,708	\$ 49,186	
30	OMF 44-20	Operating/Capital Leasing	Default Inflation Factor	\$ 12,000	\$ 12,000	\$ 12,300	\$ 12,608	\$ 12,923	\$ 13,246	\$ 13,577	\$ 13,916	\$ 14,264	\$ 14,621	\$ 14,986	
31	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 24,160	\$ 25,368	\$ 26,002	\$ 26,652	\$ 27,318	\$ 28,001	\$ 28,701	\$ 29,419	\$ 30,154	\$ 30,908	\$ 31,681	
32	OMF 46-21	Equipment-General	Default Inflation Factor	\$ 13,000	\$ 13,000	\$ 13,325	\$ 13,658	\$ 14,000	\$ 14,350	\$ 14,708	\$ 15,076	\$ 15,453	\$ 15,839	\$ 16,235	
33	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 30,000	\$ 30,000	\$ 30,750	\$ 31,519	\$ 32,307	\$ 33,114	\$ 33,942	\$ 34,791	\$ 35,661	\$ 36,552	\$ 37,466	
34	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 25,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977	
35	OMF 46-27	Heavy Equip-ext repairs	Default Inflation Factor	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222	
36	OMF 46-45	Mains	Default Inflation Factor	\$ 10,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244	
37	OMF 46-90	Other	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624	
38	OMF 49-10	Advertising	Default Inflation Factor	\$ 300	\$ 300	\$ 308	\$ 315	\$ 323	\$ 331	\$ 339	\$ 348	\$ 357	\$ 366	\$ 375	
39	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249	
40	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 10,000	\$ 10,000	\$ 10,500	\$ 11,025	\$ 11,576	\$ 12,155	\$ 12,763	\$ 13,401	\$ 14,071	\$ 14,775	\$ 15,513	
41	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977	
42	OMF 52-30	Chemicals	Chemicals	\$ 5,000	\$ 5,000	\$ 5,250	\$ 5,513	\$ 5,788	\$ 6,078	\$ 6,381	\$ 6,700	\$ 7,036	\$ 7,387	\$ 7,757	
43	OMF 52-40	Uniforms	Default Inflation Factor	\$ 4,500	\$ 3,500	\$ 3,588	\$ 3,677	\$ 3,769	\$ 3,863	\$ 3,960	\$ 4,059	\$ 4,160	\$ 4,264	\$ 4,371	
44	OMF 54-00	Books, Publ, Subsc & Memb	Default Inflation Factor	\$ 600	\$ 600	\$ 615	\$ 630	\$ 646	\$ 662	\$ 679	\$ 696	\$ 713	\$ 731	\$ 749	
45		Total Department 7221 - Pumping			667,349	639,757	664,349	690,303	717,722	746,250	776,468	808,503	842,499	878,608	916,999
46		Department 7231 - Collection													
47	PS 12-10	Regular	Regular	\$ 539,952	\$ 554,043	\$ 570,665	\$ 587,785	\$ 605,418	\$ 623,581	\$ 642,288	\$ 661,557	\$ 681,403	\$ 701,845	\$ 722,901	
48	PS 14-10	Standard Overtime	Standard Overtime	\$ 60,000	\$ 60,000	\$ 61,800	\$ 63,654	\$ 65,564	\$ 67,531	\$ 69,556	\$ 71,643	\$ 73,792	\$ 76,006	\$ 78,286	
49	PS 15-10	Longevity	Benefits	\$ 705	\$ 2,018	\$ 2,078	\$ 2,140	\$ 2,205	\$ 2,271	\$ 2,339	\$ 2,409	\$ 2,481	\$ 2,556	\$ 2,633	
50	PS 15-30	Other Pays	Regular	\$ 635	\$ 708	\$ 729	\$ 751	\$ 773	\$ 797	\$ 821	\$ 845	\$ 871	\$ 897	\$ 924	
51	PS 21-00	FICA Taxes	Regular	\$ 45,999	\$ 44,046	\$ 45,368	\$ 46,729	\$ 48,131	\$ 49,575	\$ 51,062	\$ 52,594	\$ 54,172	\$ 55,797	\$ 57,471	
52	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 157,222	\$ 122,942	\$ 132,347	\$ 142,472	\$ 153,371	\$ 165,104	\$ 177,734	\$ 191,331	\$ 205,968	\$ 221,724	\$ 238,686	
53	PS 22-20	401-a Plan	Benefits	\$ 1,545	\$ 1,582	\$ 1,630	\$ 1,679	\$ 1,729	\$ 1,781	\$ 1,834	\$ 1,889	\$ 1,946	\$ 2,004	\$ 2,064	
54	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 108,438	\$ 110,358	\$ 121,394	\$ 133,533	\$ 146,886	\$ 161,575	\$ 177,733	\$ 195,506	\$ 215,056	\$ 236,562	\$ 260,218	
55	PS 24-10	Workers' Comp Regular	Regular	\$ 20,232	\$ 16,414	\$ 16,906	\$ 17,413	\$ 17,935	\$ 18,474	\$ 19,028	\$ 19,599	\$ 20,187	\$ 20,792	\$ 21,416	
56	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 12,639	\$ 18,183	\$ 18,637	\$ 19,103	\$ 19,581	\$ 20,070	\$ 20,572	\$ 21,086	\$ 21,614	\$ 22,154	\$ 22,708	
57	OMF 34-10	Maintenance	Default Inflation Factor	\$ 60,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,582	\$ 71,321	\$ 73,104	\$ 74,932	
58	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 150,000	\$ 135,000	\$ 138,375	\$ 141,834	\$ 145,380	\$ 149,015	\$ 152,740	\$ 156,559	\$ 160,473	\$ 164,484	\$ 168,597	
59	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 2,600	\$ 2,600	\$ 2,665	\$ 2,732	\$ 2,800	\$ 2,870	\$ 2,942	\$ 3,015	\$ 3,091	\$ 3,168	\$ 3,247	

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
60	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
61	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
62	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 36,958	\$ 38,805	\$ 39,776	\$ 40,770	\$ 41,789	\$ 42,834	\$ 43,905	\$ 45,002	\$ 46,128	\$ 47,281	\$ 48,463
63	OMF 46-21	Equipment-General	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
64	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 37,400	\$ 37,400	\$ 38,335	\$ 39,293	\$ 40,276	\$ 41,283	\$ 42,315	\$ 43,373	\$ 44,457	\$ 45,568	\$ 46,707
65	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 35,000	\$ 35,000	\$ 35,875	\$ 36,772	\$ 37,691	\$ 38,633	\$ 39,599	\$ 40,589	\$ 41,604	\$ 42,644	\$ 43,710
66	OMF 46-27	Heavy Equip-ext repairs	Default Inflation Factor	\$ 60,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,582	\$ 71,321	\$ 73,104	\$ 74,932
67	OMF 46-70	Maintenance	Default Inflation Factor	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
68	OMF 46-90	Other	Default Inflation Factor	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
69	OMF 47-00	Printing & Binding	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
70	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
71	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 30,000	\$ 30,000	\$ 31,500	\$ 33,075	\$ 34,729	\$ 36,465	\$ 38,288	\$ 40,203	\$ 42,213	\$ 44,324	\$ 46,540
72	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
73	OMF 52-30	Chemicals	Chemicals	\$ 20,000	\$ 20,000	\$ 21,000	\$ 22,050	\$ 23,153	\$ 24,310	\$ 25,526	\$ 26,802	\$ 28,142	\$ 29,549	\$ 31,027
74	OMF 52-40	Uniforms	Default Inflation Factor	\$ 4,000	\$ 4,000	\$ 4,100	\$ 4,203	\$ 4,308	\$ 4,415	\$ 4,526	\$ 4,639	\$ 4,755	\$ 4,874	\$ 4,995
75		Total Department 7231 - Collection		1,415,924	1,385,699	1,439,469	1,496,060	1,555,667	1,618,505	1,684,803	1,754,811	1,828,801	1,907,066	1,989,925
76		Department 9010 - Non-Departmental												
77	OMF 58-70	Bank Charges and Fees	Default Inflation Factor	\$ 12,120	\$ 133,333	\$ 136,667	\$ 140,083	\$ 143,585	\$ 147,175	\$ 150,854	\$ 154,626	\$ 158,491	\$ 162,454	\$ 166,515
78	OMV 34-80	Reg System Expense ¹	Customized	\$ 5,527,723	\$ 5,125,429	\$ 5,047,966	\$ 5,121,792	\$ 5,399,778	\$ 5,524,607	\$ 5,567,317	\$ 5,608,327	\$ 5,719,674	\$ 5,833,951	\$ 5,950,045
79	OMF 34-95	Interfund Admins Services	Interfund Admins Services	\$ 899,780	\$ 899,780	\$ 899,780	\$ 953,683	\$ 1,011,378	\$ 1,073,157	\$ 1,139,334	\$ 1,210,251	\$ 1,286,275	\$ 1,367,805	\$ 1,455,271
80		Total Department 9010 - Non-Departmental		6,439,623	6,158,542	6,084,413	6,215,559	6,554,742	6,744,939	6,857,506	6,973,203	7,164,440	7,364,210	7,571,831
81		Total Expenses by Category												
82	PS	Personal Services		\$ 1,688,167	\$ 1,708,113	\$ 1,785,438	\$ 1,867,450	\$ 1,954,509	\$ 2,047,005	\$ 2,145,362	\$ 2,250,041	\$ 2,361,545	\$ 2,480,421	\$ 2,607,263
83	OMV	Subregional System Expense		\$ 5,527,723	\$ 5,125,429	\$ 5,047,966	\$ 5,121,792	\$ 5,399,778	\$ 5,524,607	\$ 5,567,317	\$ 5,608,327	\$ 5,719,674	\$ 5,833,951	\$ 5,950,045
84	OMF	Operations & Maintenance		\$ 1,701,085	\$ 1,823,907	\$ 1,847,938	\$ 1,926,550	\$ 2,009,655	\$ 2,097,100	\$ 2,189,684	\$ 2,287,770	\$ 2,391,750	\$ 2,502,048	\$ 2,619,120
85		Total Expenses		\$ 8,916,975	\$ 8,657,449	\$ 8,681,342	\$ 8,915,793	\$ 9,363,942	\$ 9,668,712	\$ 9,902,363	\$ 10,146,138	\$ 10,472,969	\$ 10,816,420	\$ 11,176,427
86		Expense Execution Factors												
87		Personal Services		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
88		Subregional System Expense		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
89		Operations & Maintenance		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
90		Total Expenses at Execution												
91		Personal Services		\$ 1,688,167	\$ 1,708,113	\$ 1,785,438	\$ 1,867,450	\$ 1,954,509	\$ 2,047,005	\$ 2,145,362	\$ 2,250,041	\$ 2,361,545	\$ 2,480,421	\$ 2,607,263
92		Subregional System Expense		\$ 5,527,723	\$ 5,125,429	\$ 5,047,966	\$ 5,121,792	\$ 5,399,778	\$ 5,524,607	\$ 5,567,317	\$ 5,608,327	\$ 5,719,674	\$ 5,833,951	\$ 5,950,045
93		Operations & Maintenance		\$ 1,701,085	\$ 1,823,907	\$ 1,847,938	\$ 1,926,550	\$ 2,009,655	\$ 2,097,100	\$ 2,189,684	\$ 2,287,770	\$ 2,391,750	\$ 2,502,048	\$ 2,619,120
94		Total Expenses at Execution		\$ 8,916,975	\$ 8,657,449	\$ 8,681,342	\$ 8,915,793	\$ 9,363,942	\$ 9,668,712	\$ 9,902,363	\$ 10,146,138	\$ 10,472,969	\$ 10,816,420	\$ 11,176,427
95		Transfers Out												
96		Contribution to R&R Reserve ²		\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
97		Contribution to General Fund		\$ 608,870	\$ 608,870	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780	\$ 635,780
98		Total Transfers Out		\$ 608,870	\$ 608,870	\$ 635,780	\$ 735,780	\$ 735,780	\$ 735,780	\$ 735,780	\$ 735,780	\$ 735,780	\$ 735,780	\$ 735,780
99		Senior Debt Service												
100		2020B - Taxable Bond Issue		\$ -	\$ -	\$ 8,033	\$ 24,365	\$ 24,389	\$ 24,371	\$ 24,341	\$ 24,372	\$ 24,380	\$ 24,347	\$ 24,394
101		Debt Service Estimates for FY 2020 - FY 2026 CIP ³		\$ -	\$ 24,332	\$ 62,125	\$ 123,548	\$ 258,250	\$ 327,644	\$ 499,738	\$ 495,413	\$ 559,388	\$ 561,425	\$ 558,100
102		Calculated New Debt Service		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,068	\$ 156,211	\$ 350,161	\$ 408,546
103		Total Senior Debt Service		\$ -	\$ 24,332	\$ 70,158	\$ 147,913	\$ 282,639	\$ 352,015	\$ 524,079	\$ 639,852	\$ 739,979	\$ 935,934	\$ 991,040
104		Cash Funded Capital		\$ -	\$ 200,000	\$ 206,000	\$ 212,180	\$ 218,545	\$ 225,102	\$ -	\$ -	\$ -	\$ -	\$ -
105		Total Cash Outflows⁴		\$ 9,525,845	\$ 9,490,651	\$ 9,593,280	\$ 10,011,666	\$ 10,600,907	\$ 10,981,608	\$ 11,162,222	\$ 11,521,770	\$ 11,948,728	\$ 12,488,134	\$ 12,903,247

¹ Regional System expenses are per projections developed through discussions with City Staff from Triennial Wholesale Cost of Service Study performed in 2019.

² As projection currently reflects the use of R&R reserves in first year, the current projection includes annual contributions to re-build \$1.0M of R&R reserves starting in FY 2023

³ Information provided by the City's financial Advisor, Davenport & Company LLC.

⁴ Operating expenses for FY 2020 and FY 2021 are as provided by City Staff, with escalation factors (as shown in schedule 7) applied to FY 2022 and beyond. All other cash outflow assumptions reflected in this schedule were provided and/or developed with City Staff.

Preliminary Financial Management Plan

Regional Sewer Projected Annual R&R Contributions by Regional Municipality

Schedule 5

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Contributions by Components											
Contributions to ECRWRF ¹	\$1,303,156	\$1,303,156	\$1,303,156	\$1,245,994	\$1,650,053	\$1,699,554	\$1,556,036	\$1,402,378	\$1,402,378	\$1,402,378	\$1,402,378
Contributions to Palm Beach County ¹	\$1,600,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contributions to LWB Subregional System ²	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500
Total Annual Projected Contributions to the Subregional System	\$3,253,656	\$2,053,656	\$1,653,656	\$1,596,494	\$2,000,553	\$2,050,054	\$1,906,536	\$1,752,878	\$1,752,878	\$1,752,878	\$1,752,878
Contributions to ECRWRF by Member											
Lake Worth Beach	\$572,437	\$572,437	\$572,437	\$547,327	\$724,818	\$746,562	\$683,519	\$616,022	\$616,022	\$616,022	\$616,022
Lantana	\$183,394	\$183,394	\$183,394	\$175,349	\$232,213	\$239,179	\$218,982	\$197,357	\$197,357	\$197,357	\$197,357
Atlantis	\$54,959	\$54,959	\$54,959	\$52,548	\$69,589	\$71,677	\$65,624	\$59,144	\$59,144	\$59,144	\$59,144
Palm Springs	\$367,490	\$367,490	\$367,490	\$351,370	\$465,315	\$479,274	\$438,802	\$395,471	\$395,471	\$395,471	\$395,471
Manalapan	\$17,224	\$17,224	\$17,224	\$16,469	\$21,809	\$22,464	\$20,567	\$18,536	\$18,536	\$18,536	\$18,536
South Palm Beach	\$38,755	\$38,755	\$38,755	\$37,055	\$49,071	\$50,543	\$46,275	\$41,706	\$41,706	\$41,706	\$41,706
Palm Beach Community College (PBSC)	\$12,238	\$12,238	\$12,238	\$11,702	\$15,496	\$15,961	\$14,613	\$13,170	\$13,170	\$13,170	\$13,170
Lake Clarke Shores	\$56,659	\$56,659	\$56,659	\$54,174	\$71,741	\$73,894	\$67,654	\$60,973	\$60,973	\$60,973	\$60,973
Annual R&R Contributions to East Central Regional System	\$1,303,156	\$1,303,156	\$1,303,156	\$1,245,994	\$1,650,053	\$1,699,554	\$1,556,036	\$1,402,378	\$1,402,378	\$1,402,378	\$1,402,378
Contributions to Palm Beach County by Member											
Lake Worth Beach	\$702,831	\$175,708	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lantana	\$225,169	\$56,292	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Atlantis	\$67,478	\$16,870	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Palm Springs	\$451,200	\$112,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Manalapan	\$21,148	\$5,287	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
South Palm Beach	\$47,583	\$11,896	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Palm Beach Community College (PBSC)	\$15,026	\$3,757	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lake Clarke Shores	\$69,565	\$17,391	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Annual R&R Contributions to Palm Beach County	\$1,600,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Contributions to LWB Subregional System by Member											
Lake Worth Beach	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964	\$153,964
Lantana	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326	\$49,326
Atlantis	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782	\$14,782
Palm Springs	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841	\$98,841
Manalapan	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633	\$4,633
South Palm Beach	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424	\$10,424
Palm Beach Community College (PBSC)	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292	\$3,292
Lake Clarke Shores	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239	\$15,239
Annual R&R Contributions to LWB Subregional System	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500	\$350,500
Total Annual Contributions By Member	\$3,253,656	\$2,053,656	\$1,653,656	\$1,596,494	\$2,000,553	\$2,050,054	\$1,906,536	\$1,752,878	\$1,752,878	\$1,752,878	\$1,752,878

¹ Reflects data as provided by City Staff.

² Reflects 0.5% of the replacement cost value of the Subregional Transmission Facilities as per FY 2018 engineer's annual report.

Preliminary Financial Management Plan

Regional Sewer Projected Annual O&M Rates and O&M Charges by Regional Municipality

Schedule 6

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	
O&M Revenue Requirements by Component												
O&M Requirements of the ECRWRF ¹	\$6,158,152	\$6,378,300	\$6,552,154	\$6,692,232	\$6,835,305	\$6,981,437	\$7,130,693	\$7,283,140	\$7,438,846	\$7,597,881	\$7,772,065	
O&M Requirements of Palm Beach County ¹	\$360,000	\$372,847	\$383,010	\$391,198	\$399,561	\$408,104	\$416,828	\$425,740	\$434,842	\$444,138	\$454,320	
O&M Requirements of the SubRegional System ²	\$1,675,735	\$1,729,499	\$1,780,830	\$1,830,836	\$1,880,899	\$1,932,836	\$1,986,732	\$2,042,677	\$2,100,768	\$2,161,105	\$2,210,649	
Total Subregional O&M Requirements	\$8,193,887	\$8,480,647	\$8,715,993	\$8,914,266	\$9,115,766	\$9,322,377	\$9,534,253	\$9,751,557	\$9,974,456	\$10,203,124	\$10,437,034	
Annual % Change		3.50%	2.78%	2.27%	2.26%	2.27%	2.27%	2.28%	2.29%	2.29%	2.29%	
% of Subregional System's O&M Attributed to MPS	40%	\$670,294	\$691,800	\$712,332	\$732,334	\$752,360	\$773,134	\$794,693	\$817,071	\$840,307	\$864,442	\$884,260
% of Subregional System's O&M Not Attributed to MPS	60%	\$1,005,441	\$1,037,700	\$1,068,498	\$1,098,501	\$1,128,539	\$1,159,702	\$1,192,039	\$1,225,606	\$1,260,461	\$1,296,663	\$1,326,389
Projected Flow by Regional Member ¹												
Lake Worth	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	\$1,556,808	
Lantana	\$445,225	\$458,582	\$472,339	\$472,339	\$472,339	\$472,339	\$472,339	\$472,339	\$472,339	\$472,339	\$472,339	
Atlantis	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	\$132,477	
Palm Springs	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	\$823,468	
Manalapan	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	\$21,524	
South Palm Beach	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	\$61,098	
Palm Beach Community College (PBSC)	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	\$12,983	
Lake Clarke Shores	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	\$147,057	
Annual Total Subregional Projected Flows ³	\$3,200,639	\$3,213,995	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	\$3,227,753	
Annual % Change		0.42%	0.43%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Annual % Change - All Excluding Palm Springs		0.56%	0.58%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Annual % Change - Palm Springs Alone		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	
Annual ECRWRF O&M Rate to All	1.9240	1.9845	2.0299	2.0733	2.1177	2.1629	2.2092	2.2564	2.3047	2.3539	2.4079	
Annual Palm Beach County O&M Rate to All	0.1125	0.1160	0.1187	0.1212	0.1238	0.1264	0.1291	0.1319	0.1347	0.1376	0.1408	
Annual Subregional O&M Rate to All Excl. Palm Springs	0.2820	0.2894	0.2963	0.3046	0.3129	0.3216	0.3305	0.3398	0.3495	0.3595	0.3678	
Annual Subregional O&M Rate to All	0.3141	0.3229	0.3310	0.3403	0.3496	0.3593	0.3693	0.3797	0.3905	0.4017	0.4109	
Annual O&M Charges by Member												
Lake Worth	\$4,098,491	\$4,223,320	\$4,321,566	\$4,420,501	\$4,520,996	\$4,624,080	\$4,729,834	\$4,838,341	\$4,949,688	\$5,063,966	\$5,180,059	
Lantana	\$1,172,110	\$1,244,044	\$1,311,173	\$1,341,190	\$1,371,681	\$1,402,957	\$1,435,043	\$1,467,964	\$1,501,747	\$1,536,419	\$1,571,642	
Atlantis	\$348,761	\$359,384	\$367,744	\$376,163	\$384,715	\$393,487	\$402,486	\$411,719	\$421,194	\$430,919	\$440,798	
Palm Springs ⁴	\$1,935,687	\$1,995,604	\$2,041,902	\$2,087,383	\$2,133,681	\$2,181,091	\$2,229,646	\$2,279,375	\$2,330,313	\$2,382,494	\$2,437,114	
Manalapan	\$56,664	\$58,390	\$59,749	\$61,116	\$62,506	\$63,931	\$65,393	\$66,893	\$68,433	\$70,013	\$71,618	
South Palm Beach	\$160,849	\$165,748	\$169,604	\$173,487	\$177,431	\$181,476	\$185,627	\$189,885	\$194,255	\$198,740	\$203,296	
Palm Beach State College (PBSC)	\$34,179	\$35,220	\$36,039	\$36,864	\$37,702	\$38,562	\$39,444	\$40,349	\$41,277	\$42,230	\$43,198	
Lake Clarke Shores	\$387,145	\$398,936	\$408,217	\$417,562	\$427,055	\$436,792	\$446,782	\$457,031	\$467,549	\$478,344	\$489,310	
Annual R&R Contributions to East Central Regional System	\$8,193,887	\$8,480,647	\$8,715,993	\$8,914,266	\$9,115,766	\$9,322,377	\$9,534,253	\$9,751,557	\$9,974,456	\$10,203,124	\$10,437,034	
Effective Annual Rate Per 1,000 Gallons - To All	\$2.6326	\$2.7128	\$2.7759	\$2.8395	\$2.9040	\$2.9702	\$3.0382	\$3.1079	\$3.1794	\$3.2528	\$3.3274	
Effective Annual Rate Per 1,000 Gallons - Palm Springs Only	\$2.3507	\$2.4234	\$2.4796	\$2.5349	\$2.5911	\$2.6487	\$2.7076	\$2.7680	\$2.8299	\$2.8932	\$2.9596	

¹ Reflects estimates provided by and reviewed by City staff.

² Reflects Personal and O&M costs as detailed in Schedule 5 of Appendix B.

³ Reflects estimated billed flows based on historical actual in FY 2006 thru FY 2018 as intended to resemble as much as possible projected results after annual trueups.

⁴ Per Interlocal Agreement, Lake Worth Beach Subregional System O&M revenue requirements are separated into two categories: 1) costs attributed to Master Pump Station (MPS) and costs not attributed to MPS. As such, those members who do not directly benefit from MPS (Village of Palm Springs only) are not responsible for costs directly attributed to the MPS.

Cost Escalation Factors ^{1 2}

Schedule 7

Expense Line Item Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Chemicals	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Refuse/Waste Disposal	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interfund Admins Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Inflation Factor	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

¹ FY 2020 and FY 2021 of the forecast reflect the Adopted FY 2020 Budget and Preliminary FY 2021 Budget, respectively, whereas the remainder of the forecast considers the cost escalation factors presented in this schedule.

² Escalation Factors presented herein reflect assumptions provided and/or verified through discussions with City Staff.

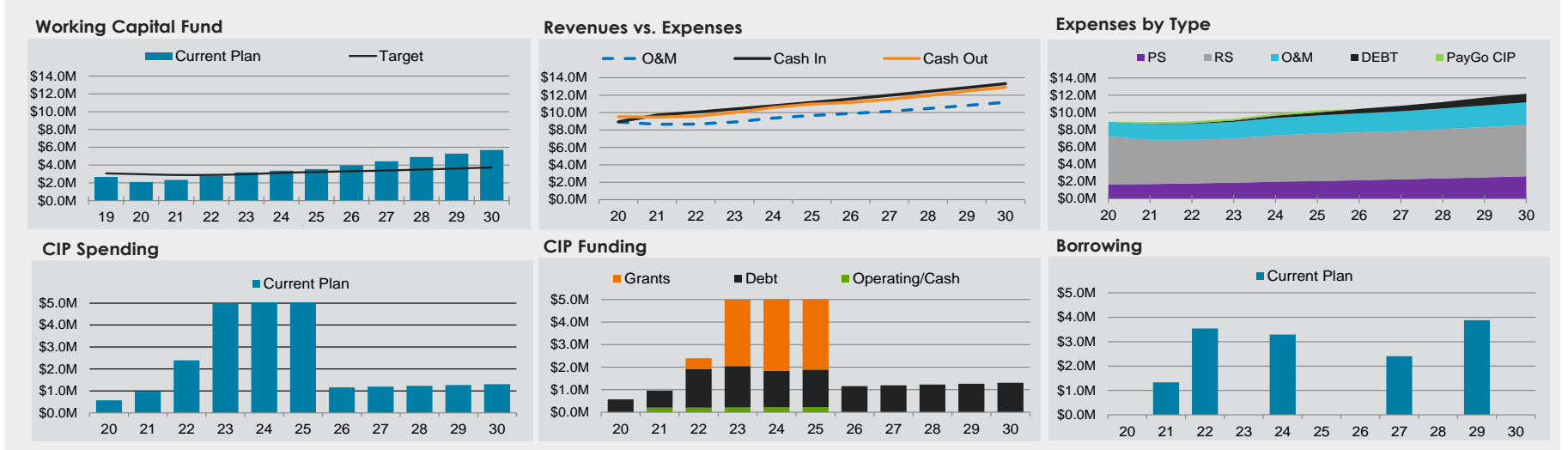


LAKE WORTH BEACH
LOCAL SEWER



CALC SAVE CTRL LAST OVR

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2025	FY 2030
Local Sewer Rate Plan		7.50%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	22.10%	43.25%
Debt Service Coverage	0.00	43.84	19.47	10.10	5.02	4.27	3.18	2.88	2.63	2.19	2.17	Scenario Manager	
Single Family Residential Bill	\$39.36	\$42.33	\$43.73	\$45.14	\$46.62	\$48.13	\$49.70	\$51.29	\$52.95	\$54.68	\$56.44	New Money	Yes
Operating Cash Flow (\$ M)	(0.58)	0.43	0.66	0.61	0.40	0.41	0.41	0.47	0.47	0.38	0.42		
Net Cash Flow (\$ M)	(0.58)	0.23	0.45	0.40	0.18	0.19	0.41	0.47	0.47	0.38	0.42		



Preliminary Financial Management Plan

Capital Improvement Program

Schedule 9

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Debt-Funded Projects¹											
2 Lift Station 14 Improvement	\$ -	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3 Lift Station #13 electrical	\$ 350,000	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4 Lift Station #19 rehab/replace	\$ 150,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 Lift Station #25 SCADA & forcemain	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6 Global Manhole Lining	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -
7 Lining - LS 3 Basin, LS 4 Basin, MPS Basin	\$ -	\$ -	\$ 900,000	\$ 1,333,333	\$ 1,333,333	\$ 1,333,333	\$ -	\$ -	\$ -	\$ -	\$ -
8 Park of Commerce Phase 2	\$ 22,000	\$ 91,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
9 Lake Bass Canal Aerial Forcemain Relocation	\$ 50,000	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10 Additional Future Debt-Funded CIP Assumption											
11 Unspecified Future Cash Funded Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
12 Pay Go and Operating Fund Balance Projects²											
13 Sewer Collection Rehab	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
14 Grant Projects³											
15 Radio Phase 2 & SCADA Upgrades	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16 LS Generators & generator upgrades	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
17 Floral Park/10th Ave N/High Ridge SS Expansion	\$ -	\$ -	\$ 222,000	\$ 2,720,000	\$ 4,360,000	\$ 10,296,000	\$ -	\$ -	\$ -	\$ -	\$ -
18 Total CIP Budget (in current dollars)	\$ 572,000	\$ 963,000	\$ 2,322,000	\$ 4,703,333	\$ 6,043,333	\$ 11,979,333	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
19 Cumulative Projected Cost Escalation⁴	0.0%	0.0%	3.0%	6.1%	9.3%	12.6%	15.9%	19.4%	23.0%	26.7%	30.5%
20 Resulting CIP Funding Level	\$ 572,000	\$ 963,000	\$ 2,391,660	\$ 4,989,766	\$ 6,603,713	\$ 13,482,845	\$ 1,159,274	\$ 1,194,052	\$ 1,229,874	\$ 1,266,770	\$ 1,304,773
21 Annual CIP Execution Percentage	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
22 Final CIP Funding Level	\$ 572,000	\$ 963,000	\$ 2,391,660	\$ 4,989,766	\$ 6,603,713	\$ 13,482,845	\$ 1,159,274	\$ 1,194,052	\$ 1,229,874	\$ 1,266,770	\$ 1,304,773

¹ Represents projects that will be funded through new debt service as provided by Daveport & Company LLC. (refer to Schedule 4).

² Represents CIP designated to be paid with revenue fund balances/cash (Pay Go).

³ Reflects projects that will receive 100% grant funding or otherwise be delayed until funds acquired, as provided by City Staff (refer to Schedule 10 for associated grant proceeds).

⁴ CIP Escalation factors are consistent with the Engineering News Record Construction Cost Index.

Preliminary Financial Management Plan

Pro Forma

Schedule 10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Operating Revenue											
2 Sewer Rate Revenue	\$ 8,984,435	\$ 8,984,435	\$ 9,664,583	\$ 10,010,382	\$ 10,368,292	\$ 10,738,731	\$ 11,122,130	\$ 11,518,937	\$ 11,929,613	\$ 12,354,636	\$ 12,794,500
3 Change in Revenue From Growth	\$ -	\$ 47,550	\$ 50,880	\$ 52,424	\$ 54,015	\$ 55,655	\$ 57,344	\$ 59,085	\$ 60,879	\$ 62,728	\$ 64,633
4 Other Revenue Adjustments ¹	(68,967)	-	-	-	-	-	-	-	-	-	-
5 Subtotal	\$ 8,915,468	\$ 9,031,985	\$ 9,715,463	\$ 10,062,806	\$ 10,422,307	\$ 10,794,386	\$ 11,179,475	\$ 11,578,022	\$ 11,990,492	\$ 12,417,364	\$ 12,859,132
6 Weighted Average Rate Increase	0.00%	7.50%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%	3.25%
7 Additional Rate Revenue From Rate Increase	\$ -	\$ 677,399	\$ 315,753	\$ 327,041	\$ 338,725	\$ 350,818	\$ 363,333	\$ 376,286	\$ 389,691	\$ 403,564	\$ 417,922
8 Price Elasticity Adjustment	\$ -	\$ (44,800)	\$ (20,833)	\$ (21,555)	\$ (22,301)	\$ (23,073)	\$ (23,871)	\$ (24,695)	\$ (25,547)	\$ (26,428)	\$ (27,339)
9 Total Rate Revenue	\$ 8,915,468	\$ 9,664,583	\$ 10,010,382	\$ 10,368,292	\$ 10,738,731	\$ 11,122,130	\$ 11,518,937	\$ 11,929,613	\$ 12,354,636	\$ 12,794,500	\$ 13,249,715
10 Plus: Other Operating Revenue	\$ 14,142	\$ 33,328	\$ 6,805	\$ 6,304	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
11 Equals: Total Operating Revenue	\$ 8,929,610	\$ 9,697,911	\$ 10,017,188	\$ 10,374,596	\$ 10,743,531	\$ 11,126,930	\$ 11,523,737	\$ 11,934,413	\$ 12,359,436	\$ 12,799,300	\$ 13,254,515
12 Less: Operating Expenses											
13 Personal Services	\$ (1,688,167)	\$ (1,708,113)	\$ (1,785,438)	\$ (1,867,450)	\$ (1,954,509)	\$ (2,047,005)	\$ (2,145,362)	\$ (2,250,041)	\$ (2,361,545)	\$ (2,480,421)	\$ (2,607,263)
14 Subregional System Expense	\$ (5,527,723)	\$ (5,125,429)	\$ (5,047,966)	\$ (5,121,792)	\$ (5,399,778)	\$ (5,524,607)	\$ (5,567,317)	\$ (5,608,327)	\$ (5,719,674)	\$ (5,833,951)	\$ (5,950,045)
15 Operations & Maintenance Costs	\$ (1,701,085)	\$ (1,823,907)	\$ (1,847,938)	\$ (1,926,550)	\$ (2,009,655)	\$ (2,097,100)	\$ (2,189,684)	\$ (2,287,770)	\$ (2,391,750)	\$ (2,502,048)	\$ (2,619,120)
16 Equals: Net Operating Income	\$ 12,635	\$ 1,040,463	\$ 1,335,846	\$ 1,458,804	\$ 1,379,589	\$ 1,458,218	\$ 1,621,374	\$ 1,788,276	\$ 1,886,467	\$ 1,982,880	\$ 2,078,088
17 Plus: Non-Operating Income/(Expense)											
18 Non-Operating Revenue	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
19 Interest Income	\$ 20,222	\$ 25,750	\$ 29,684	\$ 34,943	\$ 39,344	\$ 42,695	\$ 47,181	\$ 53,054	\$ 59,234	\$ 64,966	\$ 70,457
20 Equals: Net Income	\$ 33,358	\$ 1,066,712	\$ 1,366,030	\$ 1,494,247	\$ 1,419,433	\$ 1,501,414	\$ 1,669,055	\$ 1,841,830	\$ 1,946,201	\$ 2,048,345	\$ 2,149,044
21 Cash Flow Test											
22 Net Income Available For Debt Service	\$ 33,358	\$ 1,066,712	\$ 1,366,030	\$ 1,494,247	\$ 1,419,433	\$ 1,501,414	\$ 1,669,055	\$ 1,841,830	\$ 1,946,201	\$ 2,048,345	\$ 2,149,044
23 Less: Non-Operating Expenditures											
24 Net Interfund Transfers (In - Out) ²	\$ (608,870)	\$ (608,870)	\$ (635,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)	\$ (735,780)
25 Net Cash Flow	\$ (575,512)	\$ 433,510	\$ 660,092	\$ 610,553	\$ 401,014	\$ 413,619	\$ 409,196	\$ 466,198	\$ 470,442	\$ 376,632	\$ 422,224
26 Unrestricted Reserve Fund Test											
27 Balance At Beginning Of Fiscal Year	\$ 2,671,113	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 3,181,576	\$ 3,364,044	\$ 3,552,562	\$ 3,961,757	\$ 4,427,955	\$ 4,898,397	\$ 5,275,029
28 Cash Flow Surplus/(Deficit)	\$ (575,512)	\$ 433,510	\$ 660,092	\$ 610,553	\$ 401,014	\$ 413,619	\$ 409,196	\$ 466,198	\$ 470,442	\$ 376,632	\$ 422,224
29 Reserve Fund Balance Used For Cash Flow Deficit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
30 Projects Designated To Be Paid With Cash	\$ -	\$ (200,000)	\$ (206,000)	\$ (212,180)	\$ (218,545)	\$ (225,102)	\$ -	\$ -	\$ -	\$ -	\$ -
31 Balance At End Of Fiscal Year	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 3,181,576	\$ 3,364,044	\$ 3,552,562	\$ 3,961,757	\$ 4,427,955	\$ 4,898,397	\$ 5,275,029	\$ 5,697,253
32 Minimum Working Capital Reserve Target	\$ 2,972,325	\$ 2,885,816	\$ 2,893,781	\$ 2,971,931	\$ 3,121,314	\$ 3,222,904	\$ 3,300,788	\$ 3,382,046	\$ 3,490,990	\$ 3,605,473	\$ 3,725,476
33 Excess/(Deficiency) Of Working Capital To Target	\$ (876,724)	\$ (556,706)	\$ (110,578)	\$ 209,645	\$ 242,730	\$ 329,658	\$ 660,970	\$ 1,045,909	\$ 1,407,408	\$ 1,669,556	\$ 1,971,778

¹ Revenue adjustment in FY 2020 reflects a reduction in rate revenues for past due payments related to COVID-19. A portion of these delinquencies are assumed to be recollected through payment plans (refer to footnote 3 of Schedule 3).

² Reflects contributions to the General Fund.

Preliminary Financial Management Plan

Capital Project Funding Summary

Schedule 11

Final Capital Projects Funding Sources	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
2020 Series (New Money)	\$ 572,000	\$ 763,000	\$ 1,699,500	\$ 1,838,893	\$ 1,620,878	\$ 1,669,504	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Proceeds	\$ -	\$ -	\$ 486,160	\$ 2,938,693	\$ 4,764,290	\$ 11,588,239	\$ -	\$ -	\$ -	\$ -	\$ -
Senior-Lien Debt Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,159,274	\$ 1,194,052	\$ 1,229,874	\$ 1,266,770	\$ 1,304,773
Projects Designated To Be Paid With Cash	\$ -	\$ 200,000	\$ 206,000	\$ 212,180	\$ 218,545	\$ 225,102	\$ -	\$ -	\$ -	\$ -	\$ -
Total Projects Paid	\$ 572,000	\$ 963,000	\$ 2,391,660	\$ 4,989,766	\$ 6,603,713	\$ 13,482,845	\$ 1,159,274	\$ 1,194,052	\$ 1,229,874	\$ 1,266,770	\$ 1,304,773

Preliminary Financial Management Plan

Funding Summary by Fund

Schedule 12

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Sewer Capacity Charges											
Balance At Beginning Of Fiscal Year	\$ 288,108	\$ 337,768	\$ 387,428	\$ 437,088	\$ 486,748	\$ 536,408	\$ 586,068	\$ 635,728	\$ 685,388	\$ 735,048	\$ 784,708
Annual Revenues	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660	\$ 49,660
Total Amount Available For Projects	\$ 337,768	\$ 387,428	\$ 437,088	\$ 486,748	\$ 536,408	\$ 586,068	\$ 635,728	\$ 685,388	\$ 735,048	\$ 784,708	\$ 834,368
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 337,768	\$ 387,428	\$ 437,088	\$ 486,748	\$ 536,408	\$ 586,068	\$ 635,728	\$ 685,388	\$ 735,048	\$ 784,708	\$ 834,368
Plus: Interest Earnings	\$ 2,347	\$ 3,626	\$ 4,123	\$ 4,619	\$ 5,116	\$ 5,612	\$ 6,109	\$ 6,606	\$ 7,102	\$ 7,599	\$ 8,095
Less: Interest Allocated To Cash Flow	\$ (2,347)	\$ (3,626)	\$ (4,123)	\$ (4,619)	\$ (5,116)	\$ (5,612)	\$ (6,109)	\$ (6,606)	\$ (7,102)	\$ (7,599)	\$ (8,095)
Balance At End Of Fiscal Year	\$ 337,768	\$ 387,428	\$ 437,088	\$ 486,748	\$ 536,408	\$ 586,068	\$ 635,728	\$ 685,388	\$ 735,048	\$ 784,708	\$ 834,368
2020 Series (New Money)											
Annual Revenues	\$ 572,000	\$ 763,000	\$ 1,699,500	\$ 1,838,893	\$ 1,620,878	\$ 1,669,504	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ (572,000)	\$ (763,000)	\$ (1,699,500)	\$ (1,838,893)	\$ (1,620,878)	\$ (1,669,504)	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Renewal & Replacement ¹											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	\$ 700,000
Annual Revenues	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Subtotal	\$ -	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	\$ 700,000	\$ 800,000
Less: Restricted Funds	\$ -	\$ -	\$ -	\$ (100,000)	\$ (200,000)	\$ (300,000)	\$ (400,000)	\$ (500,000)	\$ (600,000)	\$ (700,000)	\$ (800,000)
Total Amount Available For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Add Back: Restricted Funds	\$ -	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	\$ 700,000	\$ 800,000
Plus: Interest Earnings	\$ -	\$ -	\$ -	\$ 500	\$ 1,500	\$ 2,500	\$ 3,500	\$ 4,500	\$ 5,500	\$ 6,500	\$ 7,500
Less: Interest Allocated To Cash Flow	\$ -	\$ -	\$ -	\$ (500)	\$ (1,500)	\$ (2,500)	\$ (3,500)	\$ (4,500)	\$ (5,500)	\$ (6,500)	\$ (7,500)
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ 100,000	\$ 200,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000	\$ 700,000	\$ 800,000
Grant Proceeds											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Revenues	\$ -	\$ -	\$ 486,160	\$ 2,938,693	\$ 4,764,290	\$ 11,588,239	\$ -	\$ -	\$ -	\$ -	\$ -
Total Amount Available For Projects	\$ -	\$ -	\$ 486,160	\$ 2,938,693	\$ 4,764,290	\$ 11,588,239	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ -	\$ (486,160)	\$ (2,938,693)	\$ (4,764,290)	\$ (11,588,239)	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund											
Balance At Beginning Of Fiscal Year	\$ 2,671,113	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 3,181,576	\$ 3,364,044	\$ 3,552,562	\$ 3,961,757	\$ 4,427,955	\$ 4,898,397	\$ 5,275,029
Net Cash Flow	\$ (575,512)	\$ 433,510	\$ 660,092	\$ 610,553	\$ 401,014	\$ 413,619	\$ 409,196	\$ 466,198	\$ 470,442	\$ 376,632	\$ 422,224
Less: Cash-Funded Capital Projects	\$ -	\$ (200,000)	\$ (206,000)	\$ (212,180)	\$ (218,545)	\$ (225,102)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 3,181,576	\$ 3,364,044	\$ 3,552,562	\$ 3,961,757	\$ 4,427,955	\$ 4,898,397	\$ 5,275,029	\$ 5,697,253
Less: Restricted Funds	\$ (2,095,601)	\$ (2,329,111)	\$ (2,783,203)	\$ (2,971,931)	\$ (3,121,314)	\$ (3,222,904)	\$ (3,300,788)	\$ (3,382,046)	\$ (3,490,990)	\$ (3,605,473)	\$ (3,725,476)
Total Amount Available For Projects	\$ -	\$ -	\$ -	\$ 209,645	\$ 242,730	\$ 329,658	\$ 660,970	\$ 1,045,909	\$ 1,407,408	\$ 1,669,556	\$ 1,971,778
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ 209,645	\$ 242,730	\$ 329,658	\$ 660,970	\$ 1,045,909	\$ 1,407,408	\$ 1,669,556	\$ 1,971,778
Add Back: Restricted Funds	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 2,971,931	\$ 3,121,314	\$ 3,222,904	\$ 3,300,788	\$ 3,382,046	\$ 3,490,990	\$ 3,605,473	\$ 3,725,476
Plus: Interest Earnings	\$ 17,875	\$ 22,124	\$ 25,562	\$ 29,824	\$ 32,728	\$ 34,583	\$ 37,572	\$ 41,949	\$ 46,632	\$ 50,867	\$ 54,861
Less: Interest Allocated To Cash Flow	\$ (17,875)	\$ (22,124)	\$ (25,562)	\$ (29,824)	\$ (32,728)	\$ (34,583)	\$ (37,572)	\$ (41,949)	\$ (46,632)	\$ (50,867)	\$ (54,861)
Balance At End Of Fiscal Year	\$ 2,095,601	\$ 2,329,111	\$ 2,783,203	\$ 3,181,576	\$ 3,364,044	\$ 3,552,562	\$ 3,961,757	\$ 4,427,955	\$ 4,898,397	\$ 5,275,029	\$ 5,697,253

¹ As projection currently reflects the use of R&R reserves in first year, the current projection includes annual contributions to re-build \$1.0M of R&R reserves.

Preliminary Financial Management Plan

Senior Lien Borrowing Projections

Schedule 13

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Term (Years) ¹	30	30	30	30	30	30	30	30	30	30	30
Interest Rate ¹	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Sources of Funds											
Par Amount	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,401,353	\$ -	\$ 3,878,997	\$ -
Uses of Funds											
Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,353,326	\$ -	\$ 3,801,417	\$ -
Cost of Issuance								48,027		77,580	
Total Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,401,353	\$ -	\$ 3,878,997	\$ -
1 Year Interest	-	-	-	-	-	-	-	120,068	-	193,950	-
Annual Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,211	\$ -	\$ 252,334	\$ -
Total Debt Service	-	-	-	-	-	-	-	4,686,344	-	7,570,030	-
Cumulative New Annual Senior Lien Debt Service ²	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,068	\$ 156,211	\$ 350,161	\$ 408,546

¹ Assumptions provided by the City's Financial Advisor, Davenport.

² Reflects interest-only payment due in year of issuance.

City of Lake Worth Beach, Florida - Stormwater Fund

FY 2020 Stormwater Revenue Sufficiency Analysis
Assumptions & Preliminary Results Workbook



Preliminary Financial Management Plan

Assumptions

Schedule 1

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
<u>Assessment Increase Adoption Date</u>	10/1/2019	10/1/2020	10/1/2021	10/1/2022	10/1/2023	10/1/2024	10/1/2025	10/1/2026	10/1/2027	10/1/2028	10/1/2029
<u>Annual Growth</u>											
Residential											
Ending # of ERUs	16,135	16,135	16,135	16,135	16,135	16,135	16,135	16,135	16,135	16,135	16,135
ERU Growth	-	-	-	-	-	-	-	-	-	-	-
% Change in ERUs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Commercial											
Ending # of ERUs	9,343	9,388	9,433	9,478	9,523	9,568	9,568	9,568	9,568	9,568	9,568
ERU Growth	45	45	45	45	45	45	-	-	-	-	-
% Change in ERUs	0.48%	0.48%	0.48%	0.48%	0.47%	0.47%	0.00%	0.00%	0.00%	0.00%	0.00%
<u>Capital Spending</u>											
Annual Capital Budget (Future Year Dollars)	\$ 2,372,000	\$ 1,552,970	\$ 2,575,000	\$ 2,227,890	\$ 601,000	\$ 619,030	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
Annual Percent Executed	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<u>Average Annual Interest Earnings Rate</u>											
On Fund Balances	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
<u>Operating Budget Reserve</u>											
Target (Number of Months of Reserve)	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
<u>Operating Budget Execution Percentage</u>											
Personal Services	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Operations & Maintenance Costs	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

FY 2020 Beginning Balances as of 10/1/2019

Schedule 2

Stantec Grouping of Funds in Model

Revenue Fund

Current Unrestricted Assets

Cash and Cash Equivalents	\$	27,540
Investments	\$	3,628,198
Accounts Receivable, Net	\$	15,894
Accrued Interest Receivable	\$	12,748
Total Assets	\$	3,684,380

Current Liabilities

Accounts and Contracts Payable	\$	(256,771)
Accrued Liabilities	\$	(10,711)
Compensated Absences	\$	(4,020)

Calculated Fund Balance (Assets - Liabilities) **\$ 3,412,878**

Plus/(Less): Proceeds from 2020B Taxable Bond Issuance ¹ \$ 1,396,589

Net Unrestricted Fund Balance **\$ 4,809,467**

Funds Encumbered or Reserved for Projects not in the CIP \$ -

Available Working Capital Fund Balance **\$ 4,809,467**

Fund Summary

Revenue Fund	\$	4,809,467
Total Available Funds	\$	4,809,467

¹ Reflects reimbursement proceeds as part of 2020B Series issued in the summer of 2020 and brought into analysis as "unrestricted monies" available for payment of capital as well as operating expenses.

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 3

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Assessment Revenue Growth Assumptions											
2 Residential											
3 % Change in Revenues (ERU Growth)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
4 Commercial											
5 % Change in Revenues (ERU Growth)	0.48%	0.48%	0.48%	0.48%	0.47%	0.47%	0.00%	0.00%	0.00%	0.00%	0.00%
6 Assumed Assessment Increases	0.00%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
7 Assessment Revenues ¹											
8 Residential Assessment Revenue	\$ 1,277,639	\$ 1,277,639	\$ 1,315,968	\$ 1,355,447	\$ 1,396,111	\$ 1,437,994	\$ 1,481,134	\$ 1,525,568	\$ 1,571,335	\$ 1,618,475	\$ 1,667,029
9 Commercial Assessment Revenue	\$ 722,150	\$ 725,629	\$ 750,980	\$ 777,200	\$ 804,317	\$ 832,361	\$ 857,332	\$ 883,052	\$ 909,543	\$ 936,830	\$ 964,935
10 Total Stormwater Assessment Revenue	\$ 1,999,789	\$ 2,003,268	\$ 2,066,949	\$ 2,132,647	\$ 2,200,428	\$ 2,270,355	\$ 2,338,466	\$ 2,408,620	\$ 2,480,878	\$ 2,555,305	\$ 2,631,964
11 Other Operating Revenue											
12 Delinquent	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
13 Interest - Delinquent	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
14 Assessment Early Payment Discount ²	\$ (63,370)	\$ (63,481)	\$ (65,499)	\$ (67,580)	\$ (69,728)	\$ (71,944)	\$ (74,103)	\$ (76,326)	\$ (78,615)	\$ (80,974)	\$ (83,403)
15 Assessments	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
16 Tax Collections	\$ 3,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
17 Total Other Operating Revenue	\$ (40,220)	\$ (39,331)	\$ (41,349)	\$ (43,430)	\$ (45,578)	\$ (47,794)	\$ (49,953)	\$ (52,176)	\$ (54,465)	\$ (56,824)	\$ (59,253)
18 Interest Income											
19 Unrestricted	\$ 36,856	\$ 49,051	\$ 47,967	\$ 47,569	\$ 46,714	\$ 46,005	\$ 45,341	\$ 44,496	\$ 43,422	\$ 42,142	\$ 40,622
20 Restricted	\$ -	\$ 142	\$ 705	\$ 1,353	\$ 1,599	\$ 1,638	\$ 1,864	\$ 2,282	\$ 2,713	\$ 3,157	\$ 3,614
21 Total Interest Income	\$ 36,856	\$ 49,193	\$ 48,672	\$ 48,922	\$ 48,312	\$ 47,643	\$ 47,205	\$ 46,778	\$ 46,135	\$ 45,299	\$ 44,236
22 Total Cash Inflows	\$ 1,996,425	\$ 2,013,130	\$ 2,074,272	\$ 2,138,139	\$ 2,203,161	\$ 2,270,204	\$ 2,335,719	\$ 2,403,222	\$ 2,472,548	\$ 2,543,779	\$ 2,616,946

¹ Assessment revenues projected based upon assumed customer growth and future rate increases.

² Discounts reflect 3.2% percent of total rate revenues based upon the 5-year average discount observed.

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Department 5090 - Stormwater Management														
1														
2	PS	12-10	Regular	\$ 283,000	\$ 290,713	\$ 297,981	\$ 305,430	\$ 313,066	\$ 320,893	\$ 328,915	\$ 337,138	\$ 345,566	\$ 354,206	\$ 363,061
3	PS	14-10	Standard Overtime	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
4	PS	15-10	Longevity	\$ 535	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	PS	15-30	Other Pays	\$ 4,785	\$ 58	\$ 60	\$ 61	\$ 63	\$ 64	\$ 66	\$ 67	\$ 69	\$ 71	\$ 73
6	PS	21-00	FICA Taxes	\$ 22,439	\$ 23,112	\$ 23,689	\$ 24,282	\$ 24,889	\$ 25,511	\$ 26,149	\$ 26,802	\$ 27,473	\$ 28,159	\$ 28,863
7	PS	22-10	Defined Benefit Plan	\$ 75,495	\$ 66,406	\$ 68,066	\$ 69,767	\$ 71,512	\$ 73,299	\$ 75,132	\$ 77,010	\$ 78,935	\$ 80,909	\$ 82,931
8	PS	23-00	Life & Health Insurance	\$ 46,910	\$ 56,107	\$ 57,509	\$ 58,947	\$ 60,421	\$ 61,931	\$ 63,480	\$ 65,067	\$ 66,693	\$ 68,360	\$ 70,070
9	PS	24-10	Workers' Comp Regular	\$ 12,070	\$ 9,848	\$ 10,094	\$ 10,347	\$ 10,605	\$ 10,871	\$ 11,142	\$ 11,421	\$ 11,706	\$ 11,999	\$ 12,299
10	OMF	31-10	Legal	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
11	OMF	31-50	Internal IT Support	\$ 16,640	\$ 23,998	\$ 24,598	\$ 25,213	\$ 25,843	\$ 26,489	\$ 27,151	\$ 27,830	\$ 28,526	\$ 29,239	\$ 29,970
12	OMF	31-90	Other	\$ 60,000	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736	\$ 49,955
13	OMF	34-10	Maintenance	\$ 23,500	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
14	OMF	34-50	Other Contractual Service	\$ 204,350	\$ 175,000	\$ 179,375	\$ 183,859	\$ 188,456	\$ 193,167	\$ 197,996	\$ 202,946	\$ 208,020	\$ 213,221	\$ 218,551
15	OMF	34-60	Commissions	\$ 28,000	\$ 28,000	\$ 28,700	\$ 29,418	\$ 30,153	\$ 30,907	\$ 31,679	\$ 32,471	\$ 33,283	\$ 34,115	\$ 34,968
16	OMF	34-70	Tipping Fees	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
17	OMF	34-75	Right of Way	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
18	OMF	40-10	Training/Registration	\$ 1,000	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
19	OMF	40-20	Lodging/Transportation	\$ 570	\$ 570	\$ 584	\$ 599	\$ 614	\$ 629	\$ 645	\$ 661	\$ 678	\$ 694	\$ 712
20	OMF	41-30	Postage & Freight	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
21	OMF	45-10	Property/Liability	\$ 23,404	\$ 24,574	\$ 25,188	\$ 25,818	\$ 26,463	\$ 27,125	\$ 27,803	\$ 28,498	\$ 29,210	\$ 29,941	\$ 30,689
22	OMF	46-22	Equipment-Garage	\$ 6,900	\$ 6,900	\$ 7,073	\$ 7,249	\$ 7,431	\$ 7,616	\$ 7,807	\$ 8,002	\$ 8,202	\$ 8,407	\$ 8,617
23	OMF	46-26	Heavy Equipment	\$ 15,000	\$ 15,000	\$ 15,375	\$ 15,759	\$ 16,153	\$ 16,557	\$ 16,971	\$ 17,395	\$ 17,830	\$ 18,276	\$ 18,733
24	OMF	46-27	Heavy Equip-ext repairs	\$ 30,000	\$ 30,000	\$ 30,750	\$ 31,519	\$ 32,307	\$ 33,114	\$ 33,942	\$ 34,791	\$ 35,661	\$ 36,552	\$ 37,466
25	OMF	46-40	Infrastructure ¹	\$ 100,000	\$ 50,000	\$ 51,250	\$ 52,531	\$ 53,845	\$ 55,191	\$ 56,570	\$ 57,985	\$ 59,434	\$ 60,920	\$ 62,443
26	OMF	48-00	Promotional Activities	\$ 200	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
27	OMF	48-35	Educational Publications	\$ -	\$ 200	\$ 205	\$ 210	\$ 215	\$ 221	\$ 226	\$ 232	\$ 238	\$ 244	\$ 250
28	OMF	51-10	Office Supplies	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
29	OMF	52-10	Gas, Lubricants & Oil	\$ 7,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
30	OMF	52-20	Small Tools & Equipment	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
31	OMF	52-40	Uniforms	\$ 2,340	\$ 2,340	\$ 2,399	\$ 2,458	\$ 2,520	\$ 2,583	\$ 2,647	\$ 2,714	\$ 2,782	\$ 2,851	\$ 2,922
32	OMF	52-90	Other	\$ 2,000	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
33			Total Department 5090 - Stormwater Management	\$ 994,738	\$ 892,125	\$ 914,428	\$ 937,288	\$ 960,721	\$ 984,739	\$ 1,009,357	\$ 1,034,591	\$ 1,060,456	\$ 1,086,967	\$ 1,114,141
34			Department 5099 - Street Sweeping											
35	PS	12-10	Regular	\$ 149,640	\$ 157,002	\$ 160,927	\$ 164,950	\$ 169,074	\$ 173,301	\$ 177,633	\$ 182,074	\$ 186,626	\$ 191,291	\$ 196,074
36	PS	14-10	Standard Overtime	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
37	PS	15-10	Longevity	\$ 160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
38	PS	15-30	Other Pays	\$ 635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
39	PS	21-00	FICA Taxes	\$ 11,891	\$ 12,482	\$ 12,794	\$ 13,114	\$ 13,441	\$ 13,777	\$ 14,122	\$ 14,475	\$ 14,837	\$ 15,208	\$ 15,588
40	PS	22-10	Defined Benefit Plan	\$ 25,875	\$ 32,249	\$ 33,055	\$ 33,881	\$ 34,728	\$ 35,597	\$ 36,487	\$ 37,399	\$ 38,334	\$ 39,292	\$ 40,274
41	PS	22-20	401-a Plan	\$ 1,541	\$ 1,582	\$ 1,622	\$ 1,662	\$ 1,704	\$ 1,746	\$ 1,790	\$ 1,835	\$ 1,881	\$ 1,928	\$ 1,976
42	PS	23-00	Life & Health Insurance	\$ 27,125	\$ 39,537	\$ 40,526	\$ 41,539	\$ 42,578	\$ 43,642	\$ 44,733	\$ 45,851	\$ 46,998	\$ 48,173	\$ 49,377
43	PS	24-10	Workers' Comp Regular	\$ 10,545	\$ 6,289	\$ 6,446	\$ 6,607	\$ 6,772	\$ 6,941	\$ 7,115	\$ 7,293	\$ 7,475	\$ 7,662	\$ 7,854
44	OMF	31-50	Internal IT Support	\$ 11,098	\$ 1,530	\$ 1,568	\$ 1,607	\$ 1,648	\$ 1,689	\$ 1,731	\$ 1,774	\$ 1,819	\$ 1,864	\$ 1,911
45	OMF	34-50	Other Contractual Service	\$ 150,000	\$ 150,000	\$ 153,750	\$ 157,594	\$ 161,534	\$ 165,572	\$ 169,711	\$ 173,954	\$ 178,303	\$ 182,760	\$ 187,329
46	OMF	34-70	Tipping Fees	\$ 85,000	\$ 85,000	\$ 87,125	\$ 89,303	\$ 91,536	\$ 93,824	\$ 96,170	\$ 98,574	\$ 101,038	\$ 103,564	\$ 106,153
47	OMF	40-10	Training/Registration	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
48	OMF	45-10	Property/Liability	\$ 15,617	\$ 16,398	\$ 16,808	\$ 17,228	\$ 17,658	\$ 18,100	\$ 18,552	\$ 19,016	\$ 19,492	\$ 19,979	\$ 20,478
49	OMF	46-22	Equipment-Garage	\$ -	\$ 15,617	\$ 16,007	\$ 16,408	\$ 16,818	\$ 17,238	\$ 17,669	\$ 18,111	\$ 18,564	\$ 19,028	\$ 19,503
50	OMF	46-26	Heavy Equipment	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122	\$ 3,200
51	OMF	46-27	Heavy Equip-ext repairs	\$ 5,000	\$ 5,000	\$ 5,125	\$ 5,253	\$ 5,384	\$ 5,519	\$ 5,657	\$ 5,798	\$ 5,943	\$ 6,092	\$ 6,244
52	OMF	52-10	Gas, Lubricants & Oil	\$ 7,000	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
53	OMF	52-20	Small Tools & Equipment	\$ 500	\$ 750	\$ 769	\$ 788	\$ 808	\$ 828	\$ 849	\$ 870	\$ 892	\$ 914	\$ 937
54	OMF	52-40	Uniforms	\$ 750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
55			Total Department 5099 - Street Sweeping	\$ 510,376	\$ 531,935	\$ 545,233	\$ 558,864	\$ 572,836	\$ 587,157	\$ 601,836	\$ 616,882	\$ 632,304	\$ 648,111	\$ 664,314
56			Department 5080 - Non-Departmental											
57	OMF	34-95	Interfund Admins Services	\$ 73,350	\$ 77,750	\$ 77,750	\$ 82,408	\$ 87,393	\$ 92,732	\$ 98,450	\$ 104,578	\$ 111,147	\$ 118,192	\$ 125,750
58	OMF	58-70	Bank Charges and Fees	\$ 7,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
59			Total Department 5080 - Non-Departmental	\$ 80,350	\$ 84,750	\$ 84,925	\$ 89,762	\$ 94,931	\$ 100,458	\$ 106,370	\$ 112,696	\$ 119,468	\$ 126,721	\$ 134,492

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
60		Total Expenses by Category												
61	PS	Personal Services		\$ 682,646	\$ 705,384	\$ 723,018	\$ 741,094	\$ 759,621	\$ 778,612	\$ 798,077	\$ 818,029	\$ 838,479	\$ 859,441	\$ 880,927
62	OMF	Operations & Maintenance		\$ 902,818	\$ 803,426	\$ 821,568	\$ 844,821	\$ 868,867	\$ 893,742	\$ 919,486	\$ 946,139	\$ 973,748	\$ 1,002,358	\$ 1,032,020
63		Total Expenses		\$ 1,585,464	\$ 1,508,810	\$ 1,544,586	\$ 1,585,915	\$ 1,628,488	\$ 1,672,354	\$ 1,717,562	\$ 1,764,168	\$ 1,812,227	\$ 1,861,799	\$ 1,912,947
64		Expense Execution Factors												
65		Personal Services		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
66		Operations & Maintenance		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
67		Total Expenses at Execution												
68		Personal Services		\$ 682,646	\$ 705,384	\$ 723,018	\$ 741,094	\$ 759,621	\$ 778,612	\$ 798,077	\$ 818,029	\$ 838,479	\$ 859,441	\$ 880,927
69		Operations & Maintenance		\$ 902,818	\$ 803,426	\$ 821,568	\$ 844,821	\$ 868,867	\$ 893,742	\$ 919,486	\$ 946,139	\$ 973,748	\$ 1,002,358	\$ 1,032,020
70		Total Expenses at Execution		\$ 1,585,464	\$ 1,508,810	\$ 1,544,586	\$ 1,585,915	\$ 1,628,488	\$ 1,672,354	\$ 1,717,562	\$ 1,764,168	\$ 1,812,227	\$ 1,861,799	\$ 1,912,947
71		Transfers Out												
72		Contribution to General Fund		\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570
73		Total Transfers Out		\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570	\$ 201,570
74		Senior Debt Service												
75		2020B Taxable Bond Issuance - Debt Service		\$ -	\$ -	\$ 33,628	\$ 102,004	\$ 102,104	\$ 102,028	\$ 101,905	\$ 102,032	\$ 102,065	\$ 101,929	\$ 102,125
76		2020A Tax Exempt Bond Issuance - Debt Service		\$ -	\$ 73,992	\$ 190,650	\$ 191,450	\$ 190,950	\$ 190,200	\$ 189,200	\$ 192,950	\$ 191,200	\$ 189,200	\$ 191,950
77		Cumulative New Debt Service (Model Calculated)		\$ -	\$ 21,859	\$ 93,170	\$ 147,441	\$ 160,898	\$ 164,872	\$ 197,474	\$ 239,636	\$ 283,062	\$ 327,791	\$ 373,862
78		Total Debt Service		\$ -	\$ 95,851	\$ 317,448	\$ 440,895	\$ 453,952	\$ 457,100	\$ 488,579	\$ 534,617	\$ 576,327	\$ 618,920	\$ 667,938
79		Cash Funded Capital		\$ -	\$ 434,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
80		Total Cash Outflows ²		\$ 1,787,034	\$ 2,240,631	\$ 2,063,604	\$ 2,228,380	\$ 2,284,010	\$ 2,331,024	\$ 2,407,711	\$ 2,500,356	\$ 2,590,125	\$ 2,682,290	\$ 2,782,455

¹ \$200k of Infrastructure (46-40) within Stormwater Management was removed from the operating budgeted and reallocated to CIP, per discussions with City Staff.

² Operating expenses for FY 2020 and FY 2021 reflect the City's Adopted Budget and Preliminary Budget, respectively. Escalation factors (as shown in schedule 5) are applied to FY 2022 and each year thereafter.

Cost Escalation Factors ^{1 2}

Schedule 5

Expense Line Item Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Tipping Fees	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Interfund Admins Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Inflation Factor	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

¹ FY 2020 and FY 2021 of the forecast reflect the Adopted FY 2020 Budget and Preliminary FY 2021 Budget, respectively, whereas the remainder of the forecast considers the cost escalation factors presented in this schedule.

² Escalation Factors presented herein reflect assumptions provided and/or verified through discussions with City Staff.

Preliminary Financial Management Plan

Capital Improvement Program

Schedule 6

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 CIP - Debt Funded Projects ¹											
2 Stormwater Outfall Check Valve Project	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
3 NRP Dist 4 Neighborhood Road Year 3	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4 18th Ave S outfall	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5 1st Ave S Storm repairs	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
6 North O St Second to Lake Ave	\$ -	\$ 350,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7 Golf Course Retention Lake Improvements / Expansion	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 Unspecified Future Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
9 CIP - O&M Projects (Cash Funded) ²											
10 StormWater- From Operating budget	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
11 Park of Commerce Phase 2	\$ -	\$ 234,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
12 CIP - Grant Projects ³											
13 NRP Dist 3 Neighborhood Road Year 3	\$ -	\$ 668,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
14 Increase golf course lakes by 0.5 ac	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15 Bryant Park improvements	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
16 Miscellaneous Outfall repairs	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -
17 16th Ave N outfall repairs	\$ -	\$ 50,000	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
18 CIP - Series 2020A (Tax Exempt) Projects ⁴											
19 Neighborhood Roads: District 3	\$ 1,072,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 Neighborhood Roads: District 4	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
21 13th Ave North - GOLF COURSE 72" REPAIR/LINING	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 10TH AVE N LINING	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
23 Park of Commerce - Phase 1B	\$ 495,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
24 Park of Commerce- Phase 2	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
25 Storm Water Master Plan	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
26 Total CIP Budget (in current dollars)	\$ 2,372,000	\$ 1,552,970	\$ 2,500,000	\$ 2,100,000	\$ 550,000	\$ 550,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
27 Cumulative Projected Cost Escalation ⁵	0.0%	0.0%	3.0%	6.1%	9.3%	12.6%	15.9%	19.4%	23.0%	26.7%	30.5%
28 Resulting CIP Funding Level	\$ 2,372,000	\$ 1,552,970	\$ 2,575,000	\$ 2,227,890	\$ 601,000	\$ 619,030	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
29 Annual CIP Execution Percentage	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
30 Final CIP Funding Level	\$ 2,372,000	\$ 1,552,970	\$ 2,575,000	\$ 2,227,890	\$ 601,000	\$ 619,030	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387

¹ Represents projects that will be funded through future debt issuance, as defined by City Staff.

² Consists of projects provided by City Staff that are described as "O&M Accounts". These projects are projected to be cash funded under the assumption that the projects are not already accounted for in the City's operating budget.

³ Reflects projects that will receive 100% grant funding or otherwise be delayed until funds acquired, as provided by City Staff (refer to Schedule 9 for associated grant proceeds).

⁴ Information regarding projects directly funded by proceeds from the City's new Series 2020A issuance is as provided by the City's financial Advisor, Davenport & Company LLC.

⁵ CIP Escalation factors are consistent with the Engineering News Record Construction Cost Index.

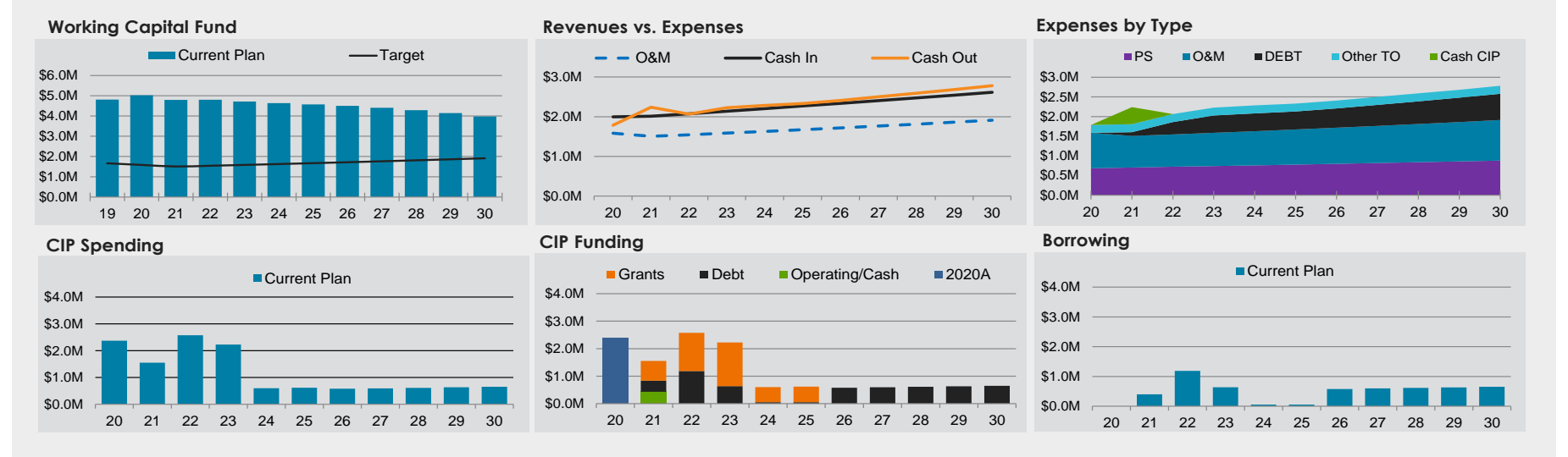


LAKE WORTH BEACH STORMWATER FUND



CALC SAVE CTRL LAST OVN

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2025	FY 2030
Rate Per ERU Adjustment		0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	12.56%	30.48%
Senior-Lien DSC	0.00	5.26	1.67	1.25	1.27	1.31	1.27	1.20	1.15	1.10	1.05	Scenario Manager	
Annual Assessment per ERU	\$78.25	\$78.25	\$80.60	\$83.02	\$85.51	\$88.08	\$90.72	\$93.44	\$96.24	\$99.13	\$102.10		
Operating Cash Flow (\$ M)	0.21	0.21	0.01	-0.09	-0.08	-0.06	-0.07	-0.10	-0.12	-0.14	-0.17		
Net Cash Flow (\$ M)	0.21	-0.23	0.01	-0.09	-0.08	-0.06	-0.07	-0.10	-0.12	-0.14	-0.17		



Preliminary Financial Management Plan

Pro Forma

Schedule 8

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Operating Revenue											
2 Residential and Commercial Assessment Revenue	\$ 1,999,789	\$ 1,999,789	\$ 2,003,268	\$ 2,066,949	\$ 2,132,647	\$ 2,200,428	\$ 2,270,355	\$ 2,338,466	\$ 2,408,620	\$ 2,480,878	\$ 2,555,305
3 Change in Revenue From Growth	\$ -	\$ 3,478	\$ 3,478	\$ 3,583	\$ 3,690	\$ 3,801	\$ -	\$ -	\$ -	\$ -	\$ -
4 Subtotal	\$ 1,999,789	\$ 2,003,268	\$ 2,006,746	\$ 2,070,531	\$ 2,136,337	\$ 2,204,228	\$ 2,270,355	\$ 2,338,466	\$ 2,408,620	\$ 2,480,878	\$ 2,555,305
5 Weighted Average Assessment Increase	0.00%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
6 Additional Assessment Revenue From Fee Increases	\$ -	\$ -	\$ 60,202	\$ 62,116	\$ 64,090	\$ 66,127	\$ 68,111	\$ 70,154	\$ 72,259	\$ 74,426	\$ 76,659
7 Total Assessment Revenue	\$ 1,999,789	\$ 2,003,268	\$ 2,066,949	\$ 2,132,647	\$ 2,200,428	\$ 2,270,355	\$ 2,338,466	\$ 2,408,620	\$ 2,480,878	\$ 2,555,305	\$ 2,631,964
8 Plus: Other Operating Revenue	\$ (40,220)	\$ (39,331)	\$ (41,349)	\$ (43,430)	\$ (45,578)	\$ (47,794)	\$ (49,953)	\$ (52,176)	\$ (54,465)	\$ (56,824)	\$ (59,253)
9 Equals: Total Operating Revenue	\$ 1,959,569	\$ 1,963,937	\$ 2,025,600	\$ 2,089,217	\$ 2,154,849	\$ 2,222,561	\$ 2,288,513	\$ 2,356,444	\$ 2,426,413	\$ 2,498,481	\$ 2,572,711
10 Less: Operating Expenses											
11 Personal Services	\$ (682,646)	\$ (705,384)	\$ (723,018)	\$ (741,094)	\$ (759,621)	\$ (778,612)	\$ (798,077)	\$ (818,029)	\$ (838,479)	\$ (859,441)	\$ (880,927)
12 Operations & Maintenance Costs	\$ (902,818)	\$ (803,426)	\$ (821,568)	\$ (844,821)	\$ (868,867)	\$ (893,742)	\$ (919,486)	\$ (946,139)	\$ (973,748)	\$ (1,002,358)	\$ (1,032,020)
13 Equals: Net Operating Income	\$ 374,105	\$ 455,128	\$ 481,014	\$ 503,302	\$ 526,361	\$ 550,207	\$ 570,951	\$ 592,276	\$ 614,186	\$ 636,682	\$ 659,764
14 Plus: Non-Operating Income/(Expense)											
15 Interest Income	\$ 36,856	\$ 49,193	\$ 48,672	\$ 48,922	\$ 48,312	\$ 47,643	\$ 47,205	\$ 46,778	\$ 46,135	\$ 45,299	\$ 44,236
16 Equals: Net Income	\$ 410,961	\$ 504,321	\$ 529,686	\$ 552,224	\$ 574,673	\$ 597,851	\$ 618,156	\$ 639,054	\$ 660,321	\$ 681,980	\$ 703,999
17 Senior Lien Debt Service Coverage Test											
18 Net Income Available for Senior-Lien Debt Service	\$ 410,961	\$ 504,321	\$ 529,686	\$ 552,224	\$ 574,673	\$ 597,851	\$ 618,156	\$ 639,054	\$ 660,321	\$ 681,980	\$ 703,999
19 Cumulative New Senior Lien Debt Service (calculated)	\$ -	\$ 21,859	\$ 93,170	\$ 147,441	\$ 160,898	\$ 164,872	\$ 197,474	\$ 239,636	\$ 283,062	\$ 327,791	\$ 373,862
20 Total Annual Senior-Lien Debt Service	Targ. \$ -	\$ 95,851	\$ 317,448	\$ 440,895	\$ 453,952	\$ 457,100	\$ 488,579	\$ 534,617	\$ 576,327	\$ 618,920	\$ 667,938
21 <i>Calculated Senior-Lien Debt Service Coverage</i>	1.50	5.26	1.67	1.25	1.27	1.31	1.27	1.20	1.15	1.10	1.05
22 Cash Flow Test											
23 Net Income Available For Debt Service	\$ 410,961	\$ 504,321	\$ 529,686	\$ 552,224	\$ 574,673	\$ 597,851	\$ 618,156	\$ 639,054	\$ 660,321	\$ 681,980	\$ 703,999
24 Less: Non-Operating Expenditures											
25 Net Interfund Transfers (In - Out)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)	\$ (201,570)
26 Net Debt Service Payment	\$ -	\$ (95,851)	\$ (317,448)	\$ (440,895)	\$ (453,952)	\$ (457,100)	\$ (488,579)	\$ (534,617)	\$ (576,327)	\$ (618,920)	\$ (667,938)
27 Net Cash Flow	\$ 209,391	\$ 206,900	\$ 10,669	\$ (90,241)	\$ (80,849)	\$ (60,819)	\$ (71,993)	\$ (97,134)	\$ (117,576)	\$ (138,510)	\$ (165,509)
28 Unrestricted Reserve Fund Test											
29 Balance At Beginning Of Fiscal Year	\$ 4,809,467	\$ 5,018,858	\$ 4,791,358	\$ 4,802,027	\$ 4,711,785	\$ 4,630,937	\$ 4,570,118	\$ 4,498,125	\$ 4,400,991	\$ 4,283,415	\$ 4,144,905
30 Cash Flow Surplus/(Deficit)	\$ 209,391	\$ 206,900	\$ 10,669	\$ (90,241)	\$ (80,849)	\$ (60,819)	\$ (71,993)	\$ (97,134)	\$ (117,576)	\$ (138,510)	\$ (165,509)
31 Projects Designated To Be Paid With Cash	\$ -	\$ (434,400)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
33 Balance At End Of Fiscal Year	\$ 5,018,858	\$ 4,791,358	\$ 4,802,027	\$ 4,711,785	\$ 4,630,937	\$ 4,570,118	\$ 4,498,125	\$ 4,400,991	\$ 4,283,415	\$ 4,144,905	\$ 3,979,396
34 Minimum Working Capital Reserve Target	\$ 1,585,464	\$ 1,508,810	\$ 1,544,586	\$ 1,585,915	\$ 1,628,488	\$ 1,672,354	\$ 1,717,562	\$ 1,764,168	\$ 1,812,227	\$ 1,861,799	\$ 1,912,947
35 Excess/(Deficiency) Of Working Capital To Target	\$ 3,433,394	\$ 3,282,548	\$ 3,257,441	\$ 3,125,871	\$ 3,002,449	\$ 2,897,764	\$ 2,780,562	\$ 2,636,823	\$ 2,471,188	\$ 2,283,106	\$ 2,066,449

Preliminary Financial Management Plan

Capital Project Funding Summary

Schedule 9

Final Capital Projects Funding Sources	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Grant Proceeds	\$ -	\$ 718,570	\$ 1,390,500	\$ 1,591,350	\$ 546,364	\$ 562,754	\$ -	\$ -	\$ -	\$ -	\$ -
2020 Series A Proceeds	\$ 2,372,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Senior-Lien Debt Proceeds	\$ -	\$ 400,000	\$ 1,184,500	\$ 636,540	\$ 54,636	\$ 56,275	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
Projects Designated To Be Paid With Cash	\$ -	\$ 434,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Projects Paid	\$ 2,372,000	\$ 1,552,970	\$ 2,575,000	\$ 2,227,890	\$ 601,000	\$ 619,030	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387

Preliminary Financial Management Plan

Funding Summary by Fund

Schedule 10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Grant Proceeds											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Revenues	\$ -	\$ 718,570	\$ 1,390,500	\$ 1,591,350	\$ 546,364	\$ 562,754	\$ -	\$ -	\$ -	\$ -	\$ -
Total Amount Available For Projects	\$ -	\$ 718,570	\$ 1,390,500	\$ 1,591,350	\$ 546,364	\$ 562,754	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ (718,570)	\$ (1,390,500)	\$ (1,591,350)	\$ (546,364)	\$ (562,754)	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2020A											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Revenues	\$ 2,372,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Amount Available For Projects	\$ 2,372,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ (2,372,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund											
Balance At Beginning Of Fiscal Year	\$ 4,809,467	\$ 5,018,858	\$ 4,791,358	\$ 4,802,027	\$ 4,711,785	\$ 4,630,937	\$ 4,570,118	\$ 4,498,125	\$ 4,400,991	\$ 4,283,415	\$ 4,144,905
Net Cash Flow	\$ 209,391	\$ 206,900	\$ 10,669	\$ (90,241)	\$ (80,849)	\$ (60,819)	\$ (71,993)	\$ (97,134)	\$ (117,576)	\$ (138,510)	\$ (165,509)
Less: Cash-Funded Capital Projects	\$ -	\$ (434,400)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 5,018,858	\$ 4,791,358	\$ 4,802,027	\$ 4,711,785	\$ 4,630,937	\$ 4,570,118	\$ 4,498,125	\$ 4,400,991	\$ 4,283,415	\$ 4,144,905	\$ 3,979,396
Less: Restricted Funds	\$ (1,585,464)	\$ (1,508,810)	\$ (1,544,586)	\$ (1,585,915)	\$ (1,628,488)	\$ (1,672,354)	\$ (1,717,562)	\$ (1,764,168)	\$ (1,812,227)	\$ (1,861,799)	\$ (1,912,947)
Total Amount Available For Projects	\$ 3,433,394	\$ 3,282,548	\$ 3,257,441	\$ 3,125,871	\$ 3,002,449	\$ 2,897,764	\$ 2,780,562	\$ 2,636,823	\$ 2,471,188	\$ 2,283,106	\$ 2,066,449
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 3,433,394	\$ 3,282,548	\$ 3,257,441	\$ 3,125,871	\$ 3,002,449	\$ 2,897,764	\$ 2,780,562	\$ 2,636,823	\$ 2,471,188	\$ 2,283,106	\$ 2,066,449
Add Back: Restricted Funds	\$ 1,585,464	\$ 1,508,810	\$ 1,544,586	\$ 1,585,915	\$ 1,628,488	\$ 1,672,354	\$ 1,717,562	\$ 1,764,168	\$ 1,812,227	\$ 1,861,799	\$ 1,912,947
Plus: Interest Earnings	\$ 36,856	\$ 49,051	\$ 47,967	\$ 47,569	\$ 46,714	\$ 46,005	\$ 45,341	\$ 44,496	\$ 43,422	\$ 42,142	\$ 40,622
Less: Interest Allocated To Cash Flow	\$ (36,856)	\$ (49,051)	\$ (47,967)	\$ (47,569)	\$ (46,714)	\$ (46,005)	\$ (45,341)	\$ (44,496)	\$ (43,422)	\$ (42,142)	\$ (40,622)
Balance At End Of Fiscal Year	\$ 5,018,858	\$ 4,791,358	\$ 4,802,027	\$ 4,711,785	\$ 4,630,937	\$ 4,570,118	\$ 4,498,125	\$ 4,400,991	\$ 4,283,415	\$ 4,144,905	\$ 3,979,396
Restricted Reserves											
Balance At Beginning Of Fiscal Year	\$ -	\$ -	\$ 28,439	\$ 112,655	\$ 157,912	\$ 161,797	\$ 165,798	\$ 207,009	\$ 249,457	\$ 293,178	\$ 338,211
Debt Service Reserve On New Debt	\$ -	\$ 28,439	\$ 84,216	\$ 45,257	\$ 3,885	\$ 4,001	\$ 41,211	\$ 42,448	\$ 43,721	\$ 45,033	\$ 46,384
Subtotal	\$ -	\$ 28,439	\$ 112,655	\$ 157,912	\$ 161,797	\$ 165,798	\$ 207,009	\$ 249,457	\$ 293,178	\$ 338,211	\$ 384,595
Plus: Interest Earnings	\$ -	\$ 142	\$ 705	\$ 1,353	\$ 1,599	\$ 1,638	\$ 1,864	\$ 2,282	\$ 2,713	\$ 3,157	\$ 3,614
Less: Interest Allocated To Cash Flow	\$ -	\$ (142)	\$ (705)	\$ (1,353)	\$ (1,599)	\$ (1,638)	\$ (1,864)	\$ (2,282)	\$ (2,713)	\$ (3,157)	\$ (3,614)
Balance At End Of Fiscal Year	\$ -	\$ 28,439	\$ 112,655	\$ 157,912	\$ 161,797	\$ 165,798	\$ 207,009	\$ 249,457	\$ 293,178	\$ 338,211	\$ 384,595

Preliminary Financial Management Plan

Senior Lien Borrowing Projections

Schedule 11

		FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Term (Years)		30	30	30	30	30	30	30	30	30	30	30
Interest Rate		5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Sources of Funds												
Par Amount		\$ -	\$ 437,183	\$ 1,294,608	\$ 695,711	\$ 59,715	\$ 61,507	\$ 633,519	\$ 652,524	\$ 672,100	\$ 692,263	\$ 713,031
Uses of Funds												
Proceeds		\$ -	\$ 400,000	\$ 1,184,500	\$ 636,540	\$ 54,636	\$ 56,275	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
Cost of Issuance	2.00% of Par	\$ -	\$ 8,744	\$ 25,892	\$ 13,914	\$ 1,194	\$ 1,230	\$ 12,670	\$ 13,050	\$ 13,442	\$ 13,845	\$ 14,261
Debt Service Reserve	1 Year(s) of Debt Service	\$ -	\$ 28,439	\$ 84,216	\$ 45,257	\$ 3,885	\$ 4,001	\$ 41,211	\$ 42,448	\$ 43,721	\$ 45,033	\$ 46,384
Total Uses		\$ -	\$ 437,183	\$ 1,294,608	\$ 695,711	\$ 59,715	\$ 61,507	\$ 633,519	\$ 652,524	\$ 672,100	\$ 692,263	\$ 713,031
1 Year Interest		\$ -	\$ 21,859	\$ 64,730	\$ 34,786	\$ 2,986	\$ 3,075	\$ 31,676	\$ 32,626	\$ 33,605	\$ 34,613	\$ 35,652
Annual Debt Service		\$ -	\$ 28,439	\$ 84,216	\$ 45,257	\$ 3,885	\$ 4,001	\$ 41,211	\$ 42,448	\$ 43,721	\$ 45,033	\$ 46,384
Total Debt Service		\$ -	\$ 853,181	\$ 2,526,483	\$ 1,357,710	\$ 116,536	\$ 120,034	\$ 1,236,340	\$ 1,273,429	\$ 1,311,632	\$ 1,350,981	\$ 1,391,511
Cumulative New Annual Senior Lien Debt Service		\$ -	\$ 21,859	\$ 93,170	\$ 147,441	\$ 160,898	\$ 164,872	\$ 197,474	\$ 239,636	\$ 283,062	\$ 327,791	\$ 373,862

City of Lake Worth Beach, FL - Refuse Fund

FY 2020 Refuse Fund Revenue Sufficiency Analysis
Assumptions & Preliminary Results Workbook



Preliminary Financial Management Plan

Assumptions

Schedule 1

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
<u>Rate Increase Adoption Date</u>	10/1/2019	10/1/2020	10/1/2021	10/1/2022	10/1/2023	10/1/2024	10/1/2025	10/1/2026	10/1/2027	10/1/2028	10/1/2029
<u>Annual Growth</u>											
Residential											
Ending # of ERUs	13,596	13,596	13,596	13,596	13,596	13,596	13,596	13,596	13,596	13,596	13,596
ERU Growth	-	-	-	-	-	-	-	-	-	-	-
% Change in ERUs	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Commercial											
Ending # of ERUs	11,049	11,099	11,149	11,199	11,249	11,299	11,299	11,299	11,299	11,299	11,299
ERU Growth	50	50	50	50	50	50	-	-	-	-	-
% Change in ERUs	0.45%	0.45%	0.45%	0.45%	0.45%	0.44%	0.00%	0.00%	0.00%	0.00%	0.00%
<u>Capital Spending</u>											
Annual Capital Budget (Future Year Dollars)	\$ 642,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
Annual Percent Executed	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
<u>Average Annual Interest Earnings Rate</u>											
On Fund Balances	0.75%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
<u>Operating Budget Reserve</u>											
Target (Number of Months of Reserve)	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
<u>Operating Budget Execution Percentage</u>											
Personal Services	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Fixed Operations and Maintenance	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

FY 2020 Beginning Balances as of 10/1/2019

Schedule 2

Stantec Grouping of Funds in Model	Revenue Fund		Renewal & Replacement	
Current Unrestricted Assets				
Cash and Cash Equivalents	\$	268,846	\$	-
Investments	\$	6,949,647	\$	-
Accounts Receivable, Net	\$	383,270	\$	-
Accrued Interest Receivable	\$	8,257	\$	-
Total Assets	\$	7,610,020	\$	-
Current Liabilities				
Less: Accounts and Contracts Payable	\$	(72,429)	\$	-
Less: Accrued Liabilities	\$	(40,157)	\$	-
Less: Compensated Absences	\$	(13,688)	\$	-
Calculated Fund Balance (Assets - Liabilities)	\$	7,483,746	\$	-
Plus/(Less): Separation of R&R Funds	\$	(250,000)	\$	250,000
Net Unrestricted Fund Balance	\$	7,233,746	\$	250,000
Available Fund Balance	\$	7,233,746	\$	250,000
Fund Summary				
Revenue Fund	\$	7,233,746		
Renewal & Replacement	\$	250,000		
	\$	7,483,746		

Preliminary Financial Management Plan

Projection of Cash Inflows

Schedule 3

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Rate Revenue Growth Assumptions											
2 Residential											
3 % Change in Revenue (% ERU Growth)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
4 Commercial											
5 % Change in Revenue (% ERU Growth)	0.45%	0.45%	0.45%	0.45%	0.45%	0.44%	0.00%	0.00%	0.00%	0.00%	0.00%
6 Assumed Rate Revenue Increases											
7 Assumed Residential Rate Increase	0.00%	5.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
8 Assumed Commercial Rate Increase	0.00%	5.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
9 Residential Rate Revenue ¹											
10 Base Rate Revenue	\$ 3,341,296	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361
11 Total Residential Rate Revenue	\$ 3,341,296	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361	\$ 3,508,361
12 Commercial Rate Revenue ¹											
13 Base Rate Revenue	\$ 2,715,381	\$ 2,864,052	\$ 2,876,954	\$ 2,889,857	\$ 2,902,759	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662
14 Total Commercial Rate Revenue	\$ 2,715,381	\$ 2,864,052	\$ 2,876,954	\$ 2,889,857	\$ 2,902,759	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662	\$ 2,915,662
15 Other Operating Revenue											
16 Delinquent	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
17 Interest - Delinquent	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900	\$ 8,900
18 Refuse	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000	\$ 95,000
19 Discount ²	\$ (104,201)	\$ (109,633)	\$ (109,855)	\$ (110,077)	\$ (110,299)	\$ (110,521)	\$ (110,521)	\$ (110,521)	\$ (110,521)	\$ (110,521)	\$ (110,521)
20 Special Collections	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000
21 Tipping Fees	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
22 Recycling Fees-Commercial	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
23 Recycling Fee-Residential	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
24 Refuse Fees - Roll Offs	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
25 Assessments	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
26 Total Other Operating Revenue	\$ 470,699	\$ 465,267	\$ 465,045	\$ 464,823	\$ 464,601	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379
27 Non-Operating Revenue											
28 Tax Exempt	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
29 Disposal of Fixed Assets	\$ 24,381	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380	\$ 24,380
30 Assessment Income	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250
31 Total Non-Operating Revenue	\$ 26,131	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130
32 Interest Income											
33 Unrestricted ³	\$ 59,173	\$ 30,000	\$ 90,203	\$ 92,456	\$ 92,452	\$ 90,435	\$ 85,753	\$ 78,166	\$ 67,507	\$ 53,569	\$ 36,108
34 Total Interest Income	\$ 59,173	\$ 30,000	\$ 90,203	\$ 92,456	\$ 92,452	\$ 90,435	\$ 85,753	\$ 78,166	\$ 67,507	\$ 53,569	\$ 36,108
35 Total Cash Inflows	\$ 6,612,679	\$ 6,893,809	\$ 6,966,693	\$ 6,981,627	\$ 6,994,303	\$ 7,004,966	\$ 7,000,285	\$ 6,992,697	\$ 6,982,038	\$ 6,968,101	\$ 6,950,640

¹ Rate revenues projected based upon assumed customer growth and future rate increases (note FY 2021 includes a rate increase of 5%, as provided by staff).

² Discounts based upon the 5-year average discount observed.

³ FY 2021 interest income projections were reconciled to City Staff's projections. In each year thereafter, interest income is calculated based upon assumed interest earnings rates and average annual fund balance.

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Department 5080 - Unidentified														
1														
2	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 26,500	\$ 26,500	\$ 27,163	\$ 27,842	\$ 28,538	\$ 29,251	\$ 29,982	\$ 30,732	\$ 31,500	\$ 32,288	\$ 33,095
3	OMF N/A	Interfund Transfer ¹	No Escalation	\$ -	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000
4		Total Department 5080 - Unidentified		\$ 26,500	\$ 78,500	\$ 79,163	\$ 79,842	\$ 80,538	\$ 81,251	\$ 81,982	\$ 82,732	\$ 83,500	\$ 84,288	\$ 85,095
Department 5081 - Residential Collection														
5														
6	PS 12-10	Regular	Regular	\$ 876,230	\$ 891,066	\$ 917,798	\$ 945,332	\$ 973,692	\$ 1,002,902	\$ 1,032,989	\$ 1,063,979	\$ 1,095,899	\$ 1,128,775	\$ 1,162,639
7	PS 13-10	Part Time	Regular	\$ -	\$ 5,171	\$ 5,326	\$ 5,486	\$ 5,651	\$ 5,820	\$ 5,995	\$ 6,175	\$ 6,360	\$ 6,551	\$ 6,747
8	PS 14-10	Standard Overtime	Standard Overtime	\$ 60,000	\$ 80,000	\$ 82,400	\$ 84,872	\$ 87,418	\$ 90,041	\$ 92,742	\$ 95,524	\$ 98,390	\$ 101,342	\$ 104,382
9	PS 15-10	Longevity	Benefits	\$ 9,885	\$ 6,075	\$ 6,257	\$ 6,445	\$ 6,638	\$ 6,837	\$ 7,043	\$ 7,254	\$ 7,471	\$ 7,696	\$ 7,926
10	PS 15-30	Other Pays	Regular	\$ 1,265	\$ 242	\$ 249	\$ 256	\$ 264	\$ 272	\$ 280	\$ 289	\$ 297	\$ 306	\$ 315
11	PS 21-00	FICA Taxes	Regular	\$ 72,475	\$ 71,251	\$ 73,388	\$ 75,590	\$ 77,858	\$ 80,193	\$ 82,599	\$ 85,077	\$ 87,630	\$ 90,258	\$ 92,966
12	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 260,017	\$ 203,540	\$ 219,111	\$ 235,873	\$ 253,917	\$ 273,342	\$ 294,252	\$ 316,763	\$ 340,995	\$ 367,081	\$ 395,163
13	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 220,410	\$ 257,219	\$ 282,941	\$ 311,235	\$ 342,359	\$ 376,595	\$ 414,254	\$ 455,680	\$ 501,248	\$ 551,373	\$ 606,510
14	PS 24-10	Workers' Comp Regular	Regular	\$ 68,382	\$ 46,094	\$ 47,477	\$ 48,902	\$ 50,369	\$ 51,880	\$ 53,436	\$ 55,039	\$ 56,690	\$ 58,391	\$ 60,143
15	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 16,825	\$ 29,826	\$ 30,571	\$ 31,336	\$ 32,119	\$ 32,922	\$ 33,745	\$ 34,589	\$ 35,453	\$ 36,340	\$ 37,248
16	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 35,000	\$ 35,000	\$ 35,875	\$ 36,772	\$ 37,691	\$ 38,633	\$ 39,599	\$ 40,589	\$ 41,604	\$ 42,644	\$ 43,710
17	OMF 34-51	City Contractual Services	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
18	OMF 34-60	Commissions	Default Inflation Factor	\$ 32,000	\$ 32,000	\$ 32,800	\$ 33,620	\$ 34,461	\$ 35,322	\$ 36,205	\$ 37,110	\$ 38,038	\$ 38,989	\$ 39,964
19	OMF 34-70	Tipping Fees	Tipping Fees	\$ 370,000	\$ 380,000	\$ 399,000	\$ 418,950	\$ 439,898	\$ 461,892	\$ 484,987	\$ 509,236	\$ 534,698	\$ 561,433	\$ 589,505
20	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
21	OMF 40-20	Lodging/Transportation	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
22	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 25	\$ 30	\$ 31	\$ 32	\$ 32	\$ 33	\$ 34	\$ 35	\$ 36	\$ 37	\$ 37
23	OMF 43-10	Water	Water	\$ 2,500	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
24	OMF 43-20	Sewer	Sewer	\$ 400	\$ 400	\$ 420	\$ 441	\$ 463	\$ 486	\$ 511	\$ 536	\$ 563	\$ 591	\$ 621
25	OMF 43-30	Electricity	Electricity	\$ 1,400	\$ 1,400	\$ 1,414	\$ 1,428	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442
26	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
27	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 63,029	\$ 66,180	\$ 67,835	\$ 69,531	\$ 71,269	\$ 73,051	\$ 74,877	\$ 76,749	\$ 78,668	\$ 80,634	\$ 82,650
28	OMF 46-21	Equipment-General	Default Inflation Factor	\$ 1,000	\$ 1,000	\$ 1,025	\$ 1,051	\$ 1,077	\$ 1,104	\$ 1,131	\$ 1,160	\$ 1,189	\$ 1,218	\$ 1,249
29	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 6,900	\$ 35,400	\$ 36,285	\$ 37,192	\$ 38,122	\$ 39,075	\$ 40,052	\$ 41,053	\$ 42,079	\$ 43,131	\$ 44,210
30	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 130,000	\$ 200,000	\$ 205,000	\$ 210,125	\$ 215,378	\$ 220,763	\$ 226,282	\$ 231,939	\$ 237,737	\$ 243,681	\$ 249,773
31	OMF 46-27	Heavy Equip-ext repairs	No Escalation	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
32	OMF 47-00	Printing & Binding	Default Inflation Factor	\$ 6,700	\$ 6,700	\$ 6,868	\$ 7,039	\$ 7,215	\$ 7,396	\$ 7,580	\$ 7,770	\$ 7,964	\$ 8,163	\$ 8,367
33	OMF 48-00	Promotional Activities	Default Inflation Factor	\$ 2,500	\$ 2,500	\$ 2,563	\$ 2,627	\$ 2,692	\$ 2,760	\$ 2,829	\$ 2,899	\$ 2,972	\$ 3,046	\$ 3,122
34	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 410	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500	\$ 512
35	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 125,000	\$ 110,000	\$ 115,500	\$ 121,275	\$ 127,339	\$ 133,706	\$ 140,391	\$ 147,411	\$ 154,781	\$ 162,520	\$ 170,646
36	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 5,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
37	OMF 52-40	Uniforms	Default Inflation Factor	\$ 2,600	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
38	OMF 52-90	Other	Default Inflation Factor	\$ 10,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
39		Total Department 5081 - Residential Collection		\$ 2,670,952	\$ 2,776,504	\$ 2,886,449	\$ 3,002,652	\$ 3,125,559	\$ 3,255,640	\$ 3,393,431	\$ 3,539,499	\$ 3,694,460	\$ 3,858,980	\$ 4,033,781
Department 5082 - Commercial Collection														
40														
41	PS 12-10	Regular	Regular	\$ 263,755	\$ 268,042	\$ 276,083	\$ 284,366	\$ 292,897	\$ 301,684	\$ 310,734	\$ 320,056	\$ 329,658	\$ 339,548	\$ 349,734
42	PS 13-10	Part Time	Regular	\$ -	\$ 5,171	\$ 5,326	\$ 5,486	\$ 5,651	\$ 5,820	\$ 5,995	\$ 6,175	\$ 6,360	\$ 6,551	\$ 6,747
43	PS 14-10	Standard Overtime	Standard Overtime	\$ 22,500	\$ 22,500	\$ 23,175	\$ 23,870	\$ 24,586	\$ 25,324	\$ 26,084	\$ 26,866	\$ 27,672	\$ 28,502	\$ 29,357
44	PS 15-10	Longevity	Benefits	\$ 4,025	\$ 3,675	\$ 3,785	\$ 3,899	\$ 4,016	\$ 4,136	\$ 4,260	\$ 4,388	\$ 4,520	\$ 4,655	\$ 4,795
45	PS 15-30	Other Pays	Regular	\$ 825	\$ 228	\$ 234	\$ 241	\$ 249	\$ 256	\$ 264	\$ 272	\$ 280	\$ 288	\$ 297
46	PS 21-00	FICA Taxes	Regular	\$ 22,270	\$ 21,720	\$ 22,372	\$ 23,043	\$ 23,735	\$ 24,447	\$ 25,180	\$ 25,935	\$ 26,713	\$ 27,515	\$ 28,340
47	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 83,665	\$ 61,227	\$ 65,911	\$ 70,953	\$ 76,381	\$ 82,224	\$ 88,514	\$ 95,286	\$ 102,575	\$ 110,422	\$ 118,869
48	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 74,210	\$ 73,346	\$ 80,681	\$ 88,749	\$ 97,624	\$ 107,386	\$ 118,124	\$ 129,937	\$ 142,931	\$ 157,224	\$ 172,946
49	PS 24-10	Workers' Comp Regular	Regular	\$ 18,335	\$ 15,496	\$ 15,961	\$ 16,439	\$ 16,933	\$ 17,441	\$ 17,964	\$ 18,503	\$ 19,058	\$ 19,630	\$ 20,218
50	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 14,421	\$ 28,394	\$ 29,104	\$ 29,831	\$ 30,577	\$ 31,342	\$ 32,125	\$ 32,928	\$ 33,751	\$ 34,595	\$ 35,460
51	OMF 31-90	Other	Default Inflation Factor	\$ 3,400	\$ 3,400	\$ 3,485	\$ 3,572	\$ 3,661	\$ 3,753	\$ 3,847	\$ 3,943	\$ 4,042	\$ 4,143	\$ 4,246
52	OMF 34-50	Other Contractual Service	Default Inflation Factor	\$ 7,000	\$ 7,000	\$ 7,175	\$ 7,354	\$ 7,538	\$ 7,727	\$ 7,920	\$ 8,118	\$ 8,321	\$ 8,529	\$ 8,742
53	OMF 34-51	City Contractual Services	Default Inflation Factor	\$ 7,500	\$ 7,500	\$ 7,688	\$ 7,880	\$ 8,077	\$ 8,279	\$ 8,486	\$ 8,698	\$ 8,915	\$ 9,138	\$ 9,366
54	OMF 34-70	Tipping Fees	Tipping Fees	\$ 410,000	\$ 420,000	\$ 441,000	\$ 463,050	\$ 486,203	\$ 510,513	\$ 536,038	\$ 562,840	\$ 590,982	\$ 620,531	\$ 651,558
55	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
56	OMF 40-20	Lodging/Transportation	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
57	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 230	\$ 240	\$ 246	\$ 252	\$ 258	\$ 265	\$ 272	\$ 278	\$ 285	\$ 292	\$ 300
58	OMF 43-10	Water	Water	\$ 2,500	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
59	OMF 43-20	Sewer	Sewer	\$ 350	\$ 350	\$ 368	\$ 386	\$ 405	\$ 425	\$ 447	\$ 469	\$ 492	\$ 517	\$ 543
60	OMF 43-30	Electricity	Electricity	\$ 1,400	\$ 1,400	\$ 1,414	\$ 1,428	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442	\$ 1,442

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
61	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
62	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 64,249	\$ 67,462	\$ 69,148	\$ 70,877	\$ 72,649	\$ 74,465	\$ 76,327	\$ 78,235	\$ 80,191	\$ 82,195	\$ 84,250
63	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 60,000	\$ 60,000	\$ 61,500	\$ 63,038	\$ 64,613	\$ 66,229	\$ 67,884	\$ 69,582	\$ 71,321	\$ 73,104	\$ 74,932
64	OMF 46-27	Heavy Equip-ext repairs	Default Inflation Factor	\$ 100,000	\$ 100,000	\$ 102,500	\$ 105,063	\$ 107,689	\$ 110,381	\$ 113,141	\$ 115,969	\$ 118,869	\$ 121,840	\$ 124,886
65	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 410	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500	\$ 512
66	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 45,000	\$ 45,000	\$ 47,250	\$ 49,613	\$ 52,093	\$ 54,698	\$ 57,433	\$ 60,304	\$ 63,320	\$ 66,485	\$ 69,810
67	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 15,750	\$ 10,750	\$ 11,019	\$ 11,294	\$ 11,577	\$ 11,866	\$ 12,163	\$ 12,467	\$ 12,778	\$ 13,098	\$ 13,425
68	OMF 52-32	Dumpsters/Receptacle	Dumpsters/Receptacle	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000
69	OMF 52-40	Uniforms	Default Inflation Factor	\$ 2,500	\$ 2,000	\$ 2,050	\$ 2,101	\$ 2,154	\$ 2,208	\$ 2,263	\$ 2,319	\$ 2,377	\$ 2,437	\$ 2,498
70	OMF 52-90	Other	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
71	Total Department 5082 - Commercial Collection			\$ 1,345,945	\$ 1,350,960	\$ 1,403,702	\$ 1,459,185	\$ 1,517,584	\$ 1,579,069	\$ 1,643,854	\$ 1,712,151	\$ 1,784,193	\$ 1,860,226	\$ 1,940,518
72	Department 5083 - Recycling													
73	PS 12-10	Regular	Regular	\$ 258,285	\$ 217,992	\$ 224,532	\$ 231,268	\$ 238,206	\$ 245,352	\$ 252,712	\$ 260,294	\$ 268,103	\$ 276,146	\$ 284,430
74	PS 13-10	Part Time	Regular	\$ -	\$ 10,342	\$ 10,652	\$ 10,972	\$ 11,301	\$ 11,640	\$ 11,989	\$ 12,349	\$ 12,720	\$ 13,101	\$ 13,494
75	PS 14-10	Standard Overtime	Standard Overtime	\$ 25,000	\$ 25,000	\$ 25,750	\$ 26,523	\$ 27,318	\$ 28,138	\$ 28,982	\$ 29,851	\$ 30,742	\$ 31,669	\$ 32,619
76	PS 15-10	Longevity	Benefits	\$ 1,690	\$ 525	\$ 541	\$ 557	\$ 574	\$ 591	\$ 609	\$ 627	\$ 646	\$ 665	\$ 685
77	PS 15-30	Other Pays	Regular	\$ 445	\$ 2,167	\$ 2,232	\$ 2,299	\$ 2,368	\$ 2,439	\$ 2,512	\$ 2,587	\$ 2,665	\$ 2,745	\$ 2,825
78	PS 21-00	FICA Taxes	Regular	\$ 21,835	\$ 18,153	\$ 18,697	\$ 19,258	\$ 19,836	\$ 20,431	\$ 21,044	\$ 21,675	\$ 22,325	\$ 22,995	\$ 23,685
79	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 48,447	\$ 49,794	\$ 53,604	\$ 57,704	\$ 62,119	\$ 66,871	\$ 71,986	\$ 77,493	\$ 83,422	\$ 89,803	\$ 96,673
80	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 47,739	\$ 41,085	\$ 45,194	\$ 49,713	\$ 54,685	\$ 60,153	\$ 66,169	\$ 72,785	\$ 80,064	\$ 88,070	\$ 96,877
81	PS 24-10	Workers' Comp Regular	Regular	\$ 14,970	\$ 5,906	\$ 6,083	\$ 6,266	\$ 6,454	\$ 6,647	\$ 6,847	\$ 7,052	\$ 7,264	\$ 7,482	\$ 7,706
82	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 11,523	\$ 25,831	\$ 26,477	\$ 27,139	\$ 27,817	\$ 28,512	\$ 29,225	\$ 29,956	\$ 30,705	\$ 31,472	\$ 32,259
83	OMF 34-50	Other Contractual Service	Other Contractual Service	\$ 3,300	\$ 3,300	\$ 3,383	\$ 3,467	\$ 3,554	\$ 3,643	\$ 3,734	\$ 3,827	\$ 3,923	\$ 4,021	\$ 4,121
84	OMF 34-51	City Contractual Services	Default Inflation Factor	\$ 9,980	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
85	OMF 40-10	Training/Registration	Default Inflation Factor	\$ 1,000	\$ 1,200	\$ 1,230	\$ 1,261	\$ 1,292	\$ 1,325	\$ 1,358	\$ 1,392	\$ 1,426	\$ 1,462	\$ 1,499
86	OMF 40-20	Lodging/Transportation	Default Inflation Factor	\$ -	\$ 1,500	\$ 1,538	\$ 1,576	\$ 1,615	\$ 1,656	\$ 1,697	\$ 1,740	\$ 1,783	\$ 1,828	\$ 1,873
87	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 500	\$ 500	\$ 513	\$ 525	\$ 538	\$ 552	\$ 566	\$ 580	\$ 594	\$ 609	\$ 624
88	OMF 43-10	Water	Water	\$ 2,500	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
89	OMF 43-20	Sewer	Sewer	\$ 350	\$ 350	\$ 368	\$ 386	\$ 405	\$ 425	\$ 447	\$ 469	\$ 492	\$ 517	\$ 543
90	OMF 43-30	Electricity	Electricity	\$ 1,200	\$ 1,200	\$ 1,212	\$ 1,224	\$ 1,236	\$ 1,236	\$ 1,236	\$ 1,236	\$ 1,236	\$ 1,236	\$ 1,236
91	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150
92	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 4,849	\$ 5,092	\$ 5,219	\$ 5,349	\$ 5,483	\$ 5,620	\$ 5,761	\$ 5,905	\$ 6,052	\$ 6,204	\$ 6,359
93	OMF 46-22	Equipment-Garage	Default Inflation Factor	\$ 4,900	\$ 4,900	\$ 5,023	\$ 5,148	\$ 5,277	\$ 5,409	\$ 5,544	\$ 5,682	\$ 5,825	\$ 5,970	\$ 6,119
94	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 20,000	\$ 20,000	\$ 20,500	\$ 21,013	\$ 21,538	\$ 22,076	\$ 22,628	\$ 23,194	\$ 23,774	\$ 24,368	\$ 24,977
95	OMF 46-27	Heavy Equip-ext repairs	Default Inflation Factor	\$ 25,000	\$ 25,000	\$ 25,625	\$ 26,266	\$ 26,922	\$ 27,595	\$ 28,285	\$ 28,992	\$ 29,717	\$ 30,460	\$ 31,222
96	OMF 47-00	Printing & Binding	Default Inflation Factor	\$ 3,700	\$ 3,700	\$ 3,793	\$ 3,887	\$ 3,984	\$ 4,084	\$ 4,186	\$ 4,291	\$ 4,398	\$ 4,508	\$ 4,621
97	OMF 48-00	Promotional Activities	Default Inflation Factor	\$ 35,000	\$ 40,000	\$ 41,000	\$ 42,025	\$ 43,076	\$ 44,153	\$ 45,256	\$ 46,388	\$ 47,547	\$ 48,736	\$ 49,955
98	OMF 51-10	Office Supplies	Default Inflation Factor	\$ 270	\$ 310	\$ 318	\$ 326	\$ 334	\$ 342	\$ 351	\$ 360	\$ 368	\$ 378	\$ 387
99	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 15,000	\$ 15,000	\$ 15,750	\$ 16,538	\$ 17,364	\$ 18,233	\$ 19,144	\$ 20,101	\$ 21,107	\$ 22,162	\$ 23,270
100	OMF 52-20	Small Tools & Equipment	Default Inflation Factor	\$ 8,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
101	OMF 52-40	Uniforms	Default Inflation Factor	\$ 2,500	\$ 3,000	\$ 3,075	\$ 3,152	\$ 3,231	\$ 3,311	\$ 3,394	\$ 3,479	\$ 3,566	\$ 3,655	\$ 3,747
102	OMF 52-90	Other	Default Inflation Factor	\$ 400	\$ 400	\$ 410	\$ 420	\$ 431	\$ 442	\$ 453	\$ 464	\$ 475	\$ 487	\$ 500
103	OMF 54-00	Books, Publ, Subsc & Memb	Default Inflation Factor	\$ 1,300	\$ 1,300	\$ 1,333	\$ 1,366	\$ 1,400	\$ 1,435	\$ 1,471	\$ 1,508	\$ 1,545	\$ 1,584	\$ 1,624
104	Total Department 5083 - Recycling			\$ 569,833	\$ 545,697	\$ 566,768	\$ 588,931	\$ 612,262	\$ 636,831	\$ 662,738	\$ 690,078	\$ 718,955	\$ 748,482	\$ 781,781
105	Department 5084 - Roll Offs													
106	PS 12-10	Regular	Regular	\$ 64,580	\$ 67,321	\$ 69,340	\$ 71,420	\$ 73,563	\$ 75,770	\$ 78,043	\$ 80,384	\$ 82,796	\$ 85,280	\$ 87,838
107	PS 14-10	Standard Overtime	Standard Overtime	\$ 4,000	\$ 4,000	\$ 4,120	\$ 4,244	\$ 4,371	\$ 4,502	\$ 4,637	\$ 4,776	\$ 4,919	\$ 5,067	\$ 5,219
108	PS 15-10	Longevity	Benefits	\$ 1,560	\$ 1,425	\$ 1,468	\$ 1,512	\$ 1,557	\$ 1,604	\$ 1,652	\$ 1,702	\$ 1,753	\$ 1,805	\$ 1,859
109	PS 15-30	Other Pays	Regular	\$ -	\$ 48	\$ 49	\$ 50	\$ 52	\$ 53	\$ 55	\$ 57	\$ 58	\$ 60	\$ 62
110	PS 21-00	FICA Taxes	Regular	\$ 5,366	\$ 5,352	\$ 5,513	\$ 5,678	\$ 5,848	\$ 6,024	\$ 6,204	\$ 6,391	\$ 6,582	\$ 6,780	\$ 6,983
111	PS 22-10	Defined Benefit Plan	Defined Benefit Plan	\$ 20,885	\$ 15,378	\$ 16,554	\$ 17,820	\$ 19,184	\$ 20,651	\$ 22,231	\$ 23,932	\$ 25,762	\$ 27,733	\$ 29,855
112	PS 23-00	Life & Health Insurance	Life & Health Insurance	\$ 18,130	\$ 19,190	\$ 21,109	\$ 23,220	\$ 25,542	\$ 28,097	\$ 30,906	\$ 33,997	\$ 37,396	\$ 41,136	\$ 45,250
113	PS 24-10	Workers' Comp Regular	Regular	\$ 5,185	\$ 2,607	\$ 2,686	\$ 2,766	\$ 2,849	\$ 2,935	\$ 3,023	\$ 3,113	\$ 3,207	\$ 3,303	\$ 3,402
114	OMF 31-50	Internal IT Support	Default Inflation Factor	\$ 10,005	\$ 24,389	\$ 24,999	\$ 25,624	\$ 26,264	\$ 26,921	\$ 27,594	\$ 28,284	\$ 28,991	\$ 29,715	\$ 30,458
115	OMF 31-90	Other	Default Inflation Factor	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
116	OMF 34-51	City Contractual Services	Default Inflation Factor	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,506	\$ 10,769	\$ 11,038	\$ 11,314	\$ 11,597	\$ 11,887	\$ 12,184	\$ 12,489
117	OMF 34-70	Tipping Fees	Tipping Fees	\$ 26,000	\$ 26,000	\$ 27,300	\$ 28,665	\$ 30,098	\$ 31,603	\$ 33,183	\$ 34,842	\$ 36,585	\$ 38,414	\$ 40,335
118	OMF 41-30	Postage & Freight	Default Inflation Factor	\$ 100	\$ 100	\$ 103	\$ 105	\$ 108	\$ 110	\$ 113	\$ 116	\$ 119	\$ 122	\$ 125
119	OMF 43-10	Water	Water	\$ 2,500	\$ 2,500	\$ 2,575	\$ 2,652	\$ 2,732	\$ 2,814	\$ 2,898	\$ 2,985	\$ 3,075	\$ 3,167	\$ 3,262
120	OMF 43-20	Sewer	Sewer	\$ 400	\$ 400	\$ 420	\$ 441	\$ 463	\$ 486	\$ 511	\$ 536	\$ 563	\$ 591	\$ 621

Preliminary Financial Management Plan

Projection of Cash Outflows

Schedule 4

Code	Sub Obj Code	Expense Line Item	Escalation Factor	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
121	OMF 43-30	Electricity	Electricity	\$ 1,300	\$ 1,300	\$ 1,313	\$ 1,326	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339	\$ 1,339
122	OMF 43-40	Refuse/Waste Disposal	Refuse/Waste Disposal	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130	\$ 130
123	OMF 44-20	Operating/Capital Leasing	Default Inflation Factor	\$ 3,700	\$ 3,700	\$ 3,793	\$ 3,887	\$ 3,984	\$ 4,084	\$ 4,186	\$ 4,291	\$ 4,398	\$ 4,508	\$ 4,621
124	OMF 45-10	Property/Liability	Default Inflation Factor	\$ 130	\$ 136	\$ 139	\$ 143	\$ 147	\$ 150	\$ 154	\$ 158	\$ 162	\$ 166	\$ 170
125	OMF 46-26	Heavy Equipment	Default Inflation Factor	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
126	OMF 46-27	Heavy Equip-ext repairs	Default Inflation Factor	\$ 6,000	\$ 6,000	\$ 6,150	\$ 6,304	\$ 6,461	\$ 6,623	\$ 6,788	\$ 6,958	\$ 7,132	\$ 7,310	\$ 7,493
127	OMF 52-10	Gas, Lubricants & Oil	Gas, Lubricants & Oil	\$ 6,000	\$ 6,000	\$ 6,300	\$ 6,615	\$ 6,946	\$ 7,293	\$ 7,658	\$ 8,041	\$ 8,443	\$ 8,865	\$ 9,308
128	OMF 52-32	Dumpsters/Receptacle	Dumpsters/Receptacle	\$ 11,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
129		Total Department 5084 - Roll Offs		\$ 208,970	\$ 227,975	\$ 236,609	\$ 245,717	\$ 255,330	\$ 265,473	\$ 276,197	\$ 287,544	\$ 299,561	\$ 312,297	\$ 325,805
130		Department 9010 - Non-Departmental												
131	OMF 34-95	Interfund Admins Services	Interfund Admins Services	\$ 250,770	\$ 250,770	\$ 250,770	\$ 265,793	\$ 281,873	\$ 299,090	\$ 317,534	\$ 337,299	\$ 358,487	\$ 381,209	\$ 405,586
132	OMF 58-70	Bank Charges and Fees	Default Inflation Factor	\$ 8,000	\$ 8,000	\$ 8,200	\$ 8,405	\$ 8,615	\$ 8,831	\$ 9,051	\$ 9,278	\$ 9,509	\$ 9,747	\$ 9,991
133		Total Department 9010 - Non-Departmental		\$ 258,770	\$ 258,770	\$ 258,970	\$ 274,198	\$ 290,488	\$ 307,921	\$ 326,585	\$ 346,576	\$ 367,996	\$ 390,956	\$ 415,577
134		Total Expenses by Category												
135	PS	Personal Services		\$ 2,596,364	\$ 2,518,348	\$ 2,636,600	\$ 2,762,308	\$ 2,896,061	\$ 3,038,497	\$ 3,190,311	\$ 3,352,262	\$ 3,525,175	\$ 3,709,948	\$ 3,907,562
136	OMF	Operations & Maintenance		\$ 2,484,605	\$ 2,720,059	\$ 2,795,061	\$ 2,888,217	\$ 2,985,701	\$ 3,087,688	\$ 3,194,475	\$ 3,306,319	\$ 3,423,491	\$ 3,546,282	\$ 3,674,996
137		Total Expenses		\$ 5,080,970	\$ 5,238,407	\$ 5,431,660	\$ 5,650,525	\$ 5,881,762	\$ 6,126,185	\$ 6,384,787	\$ 6,658,581	\$ 6,948,666	\$ 7,256,229	\$ 7,582,557
138		Expense Execution Factors												
139		Personal Services		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
140		Operations & Maintenance		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
141		Total Expenses at Execution												
142		Personal Services		\$ 2,596,364	\$ 2,518,348	\$ 2,636,600	\$ 2,762,308	\$ 2,896,061	\$ 3,038,497	\$ 3,190,311	\$ 3,352,262	\$ 3,525,175	\$ 3,709,948	\$ 3,907,562
143		Operations & Maintenance		\$ 2,484,605	\$ 2,720,059	\$ 2,795,061	\$ 2,888,217	\$ 2,985,701	\$ 3,087,688	\$ 3,194,475	\$ 3,306,319	\$ 3,423,491	\$ 3,546,282	\$ 3,674,996
144		Total Expenses at Execution		\$ 5,080,970	\$ 5,238,407	\$ 5,431,660	\$ 5,650,525	\$ 5,881,762	\$ 6,126,185	\$ 6,384,787	\$ 6,658,581	\$ 6,948,666	\$ 7,256,229	\$ 7,582,557
145		Transfers Out												
147		Contribution to General Fund		\$ 601,797	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799
148		Total Transfers Out		\$ 601,797	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799	\$ 601,799
149		Senior Debt Service												
150		2020 Series 2020 A - Tax Exempt		\$ -	\$ 16,328	\$ 43,900	\$ 42,900	\$ 41,650	\$ 40,400	\$ 44,150	\$ 42,650	\$ 41,150	\$ 39,650	\$ 43,150
151		Total Senior Debt Service		\$ -	\$ 16,328	\$ 43,900	\$ 42,900	\$ 41,650	\$ 40,400	\$ 44,150	\$ 42,650	\$ 41,150	\$ 39,650	\$ 43,150
152		Cash Funded Capital		\$ 117,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
153		Total Cash Outflows²		\$ 5,800,587	\$ 6,356,533	\$ 6,592,359	\$ 6,905,241	\$ 7,071,574	\$ 7,331,139	\$ 7,610,373	\$ 7,900,056	\$ 8,206,552	\$ 8,531,063	\$ 8,879,893

¹ Figure provided during worksession with City Staff.

² Operating expenses for FY 2020 and FY 2021 reflect the City's Adopted Budget and Preliminary Budget, respectively. Escalation factors (as shown in schedule 5) are applied to FY 2022 and each year thereafter.

Cost Escalation Factors ^{1 2}

Schedule 5

Expense Line Item Description	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Regular	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Standard Overtime	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Benefits	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Defined Benefit Plan	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%	7.65%
Life & Health Insurance	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
Gas, Lubricants & Oil	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Water	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Sewer	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Electricity	1.00%	1.00%	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Tipping Fees	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Refuse/Waste Disposal	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Dumpsters/Receptacle	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interfund Admins Services	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Default Inflation Factor	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

¹ FY 2020 and FY 2021 of the forecast reflect the Adopted FY 2020 Budget and Preliminary FY 2021 Budget, respectively, whereas the remainder of the forecast considers the cost escalation factors presented in this schedule.

² Escalation Factors presented herein reflect assumptions provided and/or verified through discussions with City Staff.

Preliminary Financial Management Plan

Capital Improvement Program

Schedule 6

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Cash Funded Projects											
2 Vehicles - Heavy Equipment Truck Replacement ¹	\$ 117,820	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -
3 Roof Replacement - Streets Sanitation - 1880 2nd Ave N.	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4 Unspecified Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
5 CIP - Series 2020A (Tax Exempt) Projects ²											
6 Vehicles - Heavy Equipment Truck Replacement	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7 Sewer Lift Station - Streets Sanitation - 1880 2nd Ave N.	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 Total CIP Budget (in current dollars)	\$ 642,820	\$ 500,000	\$ 500,000	\$ 575,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
9 Cumulative Projected Cost Escalation ³	0.0%	0.0%	3.0%	6.1%	9.3%	12.6%	15.9%	19.4%	23.0%	26.7%	30.5%
10 Resulting CIP Funding Level	\$ 642,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
11 Annual CIP Execution Percentage	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
12 Final CIP Funding Level	\$ 642,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387

¹ Note that amount presented herein reflects YTD actuals that came in higher than the City's original budget of \$500k for this project (captured by the Series 2020A proceeds).

² Information regarding projects directly funded by proceeds from the City's new Series 2020A issuance is as provided by the City's financial Advisor, Davenport & Company LLC.

³ CIP Escalation factors are consistent with the Engineering News Record Construction Cost Index.

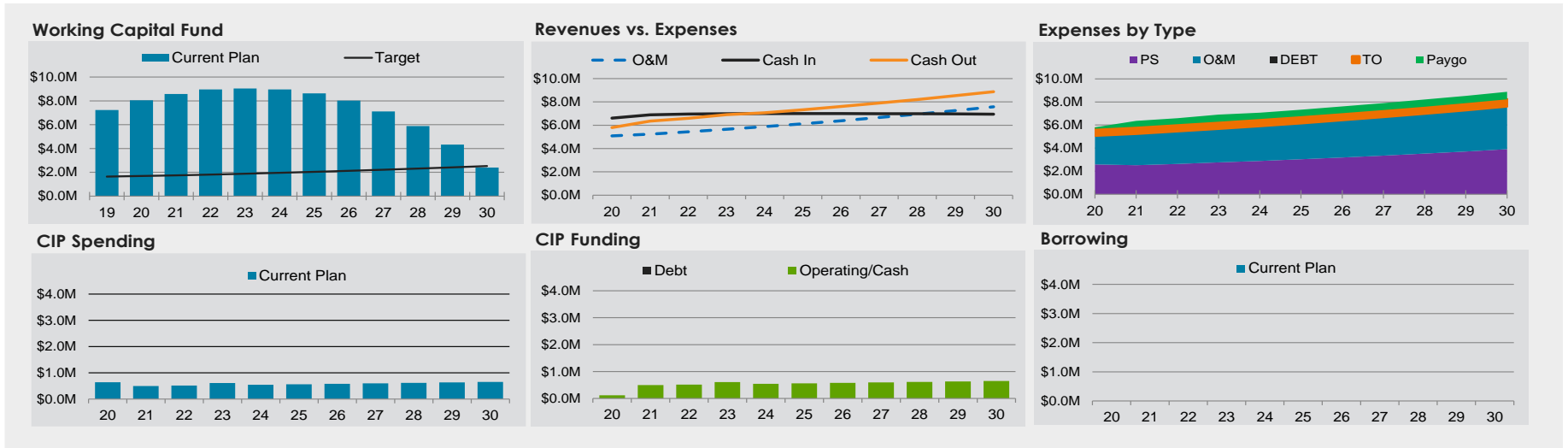


Lake Worth Beach Refuse Fund



CALC SAVE CTRL LAST OVR

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY 2025	FY 2030
Revenue Adjustment Plan	0.00%	5.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.00%	5.00%
Senior-Lien DSC	0.00	101.39	34.97	31.03	26.71	21.75	13.94	7.83	0.81	-7.27	-14.64	Scenario Manager	
Single Family Residential Bill	\$233.47	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14	\$245.14		
Operating Cash Flow (\$ M)	0.93	1.04	0.89	0.69	0.47	0.24	-0.03	-0.31	-0.61	-0.93	-1.28		
Net Cash Flow (\$ M)	0.81	0.54	0.37	0.08	-0.08	-0.33	-0.61	-0.91	-1.22	-1.56	-1.93		



Preliminary Financial Management Plan

Pro Forma

Schedule 8

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
1 Operating Revenue											
2 Residential and Commercial Rate Revenue	\$ 6,056,676	\$ 6,056,676	\$ 6,372,413	\$ 6,385,315	\$ 6,398,217	\$ 6,411,120	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022
3 Change in Revenue From Growth	\$ -	\$ 12,288	\$ 12,902	\$ 12,902	\$ 12,902	\$ 12,902	\$ -	\$ -	\$ -	\$ -	\$ -
4 Subtotal	\$ 6,056,676	\$ 6,068,964	\$ 6,385,315	\$ 6,398,217	\$ 6,411,120	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022
5 <i>Weighted Average Rate Increase</i>	0.00%	5.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6 Additional Rate Revenue From Rate Increase	\$ -	\$ 303,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
7 Total Rate Revenue	\$ 6,056,676	\$ 6,372,413	\$ 6,385,315	\$ 6,398,217	\$ 6,411,120	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022	\$ 6,424,022
8 Plus: Other Operating Revenue	\$ 470,699	\$ 465,267	\$ 465,045	\$ 464,823	\$ 464,601	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379	\$ 464,379
9 Equals: Total Operating Revenue	\$ 6,527,375	\$ 6,837,679	\$ 6,850,360	\$ 6,863,040	\$ 6,875,721	\$ 6,888,401	\$ 6,888,401	\$ 6,888,401	\$ 6,888,401	\$ 6,888,401	\$ 6,888,401
10 Less: Operating Expenses											
11 Personal Services	\$ (2,596,364)	\$ (2,518,348)	\$ (2,636,600)	\$ (2,762,308)	\$ (2,896,061)	\$ (3,038,497)	\$ (3,190,311)	\$ (3,352,262)	\$ (3,525,175)	\$ (3,709,948)	\$ (3,907,562)
12 Operations & Maintenance Costs	\$ (2,484,605)	\$ (2,720,059)	\$ (2,795,061)	\$ (2,888,217)	\$ (2,985,701)	\$ (3,087,688)	\$ (3,194,475)	\$ (3,306,319)	\$ (3,423,491)	\$ (3,546,282)	\$ (3,674,996)
13 Equals: Net Operating Income	\$ 1,446,406	\$ 1,599,273	\$ 1,418,700	\$ 1,212,516	\$ 993,959	\$ 762,216	\$ 503,614	\$ 229,820	\$ (60,265)	\$ (367,828)	\$ (694,156)
14 Plus: Non-Operating Income/(Expense)											
15 Non-Operating Revenue	\$ 26,131	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130	\$ 26,130
16 Interest Income	\$ 59,173	\$ 30,000	\$ 90,203	\$ 92,456	\$ 92,452	\$ 90,435	\$ 85,753	\$ 78,166	\$ 67,507	\$ 53,569	\$ 36,108
17 Equals: Net Income	\$ 1,531,710	\$ 1,655,403	\$ 1,535,032	\$ 1,331,102	\$ 1,112,541	\$ 878,781	\$ 615,498	\$ 334,116	\$ 33,372	\$ (288,129)	\$ (631,918)
18 Senior Lien Debt Service Coverage Test											
19 Net Income Available for Senior-Lien Debt Service	\$ 1,531,710	\$ 1,655,403	\$ 1,535,032	\$ 1,331,102	\$ 1,112,541	\$ 878,781	\$ 615,498	\$ 334,116	\$ 33,372	\$ (288,129)	\$ (631,918)
20 Existing Senior-Lien Debt	\$ -	\$ 16,328	\$ 43,900	\$ 42,900	\$ 41,650	\$ 40,400	\$ 44,150	\$ 42,650	\$ 41,150	\$ 39,650	\$ 43,150
21 Cumulative New Senior Lien Debt Service (calculated)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
22 Total Annual Senior-Lien Debt Service	Req. \$ -	\$ 16,328	\$ 43,900	\$ 42,900	\$ 41,650	\$ 40,400	\$ 44,150	\$ 42,650	\$ 41,150	\$ 39,650	\$ 43,150
23 <i>Calculated Senior-Lien Debt Service Coverage</i>	2.00	101.39	34.97	31.03	26.71	21.75	13.94	7.83	0.81	(7.27)	(14.64)
24 Cash Flow Test											
25 Net Income Available For Debt Service	\$ 1,531,710	\$ 1,655,403	\$ 1,535,032	\$ 1,331,102	\$ 1,112,541	\$ 878,781	\$ 615,498	\$ 334,116	\$ 33,372	\$ (288,129)	\$ (631,918)
26 Net Interfund Transfers (In - Out)	\$ (601,797)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)	\$ (601,799)
27 Net Debt Service Payment	\$ -	\$ (16,328)	\$ (43,900)	\$ (42,900)	\$ (41,650)	\$ (40,400)	\$ (44,150)	\$ (42,650)	\$ (41,150)	\$ (39,650)	\$ (43,150)
28 Net Cash Flow	\$ 929,913	\$ 1,037,276	\$ 889,333	\$ 686,403	\$ 469,092	\$ 236,582	\$ (30,451)	\$ (310,333)	\$ (609,577)	\$ (929,578)	\$ (1,276,867)
29 Unrestricted Reserve Fund Test											
30 Balance At Beginning Of Fiscal Year	\$ 7,233,746	\$ 8,045,839	\$ 8,583,115	\$ 8,957,448	\$ 9,033,834	\$ 8,956,562	\$ 8,630,389	\$ 8,020,301	\$ 7,112,942	\$ 5,888,428	\$ 4,325,466
31 Cash Flow Surplus/(Deficit)	\$ 929,913	\$ 1,037,276	\$ 889,333	\$ 686,403	\$ 469,092	\$ 236,582	\$ (30,451)	\$ (310,333)	\$ (609,577)	\$ (929,578)	\$ (1,276,867)
32 Projects Designated To Be Paid With Cash	\$ (117,820)	\$ (500,000)	\$ (515,000)	\$ (610,018)	\$ (546,364)	\$ (562,754)	\$ (579,637)	\$ (597,026)	\$ (614,937)	\$ (633,385)	\$ (652,387)
33 Balance At End Of Fiscal Year	\$ 8,045,839	\$ 8,583,115	\$ 8,957,448	\$ 9,033,834	\$ 8,956,562	\$ 8,630,389	\$ 8,020,301	\$ 7,112,942	\$ 5,888,428	\$ 4,325,466	\$ 2,396,213
34 Minimum Working Capital Reserve Target	\$ 1,693,657	\$ 1,746,136	\$ 1,810,553	\$ 1,883,508	\$ 1,960,587	\$ 2,042,062	\$ 2,128,262	\$ 2,219,527	\$ 2,316,222	\$ 2,418,743	\$ 2,527,519
35 Excess/(Deficiency) Of Working Capital To Target	\$ 6,352,182	\$ 6,836,979	\$ 7,146,895	\$ 7,150,325	\$ 6,995,975	\$ 6,588,328	\$ 5,892,039	\$ 4,893,415	\$ 3,572,206	\$ 1,906,723	\$ (131,307)

Preliminary Financial Management Plan

Capital Project Funding Summary

Schedule 9

Final Capital Funding Sources	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
2020 Series A Proceeds	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Funded Capital	\$ 117,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387
Total Projects Paid	\$ 642,820	\$ 500,000	\$ 515,000	\$ 610,018	\$ 546,364	\$ 562,754	\$ 579,637	\$ 597,026	\$ 614,937	\$ 633,385	\$ 652,387

Preliminary Financial Management Plan

Funding Summary by Fund

Schedule 10

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030
Renewal & Replacement											
Balance At Beginning Of Fiscal Year	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Annual Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Less: Restricted Funds	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)	\$ (250,000)
Total Amount Available For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Add Back: Restricted Funds	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Plus: Interest Earnings	\$ 1,875	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Less: Interest Allocated To Cash Flow	\$ (1,875)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)	\$ (2,500)
Balance At End Of Fiscal Year	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
2020A Taxable											
Annual Revenues	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Amount Paid For Projects	\$ (525,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Balance At End Of Fiscal Year	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Fund											
Balance At Beginning Of Fiscal Year	\$ 7,233,746	\$ 8,045,839	\$ 8,583,115	\$ 8,957,448	\$ 9,033,834	\$ 8,956,562	\$ 8,630,389	\$ 8,020,301	\$ 7,112,942	\$ 5,888,428	\$ 4,325,466
Net Cash Flow	\$ 929,913	\$ 1,037,276	\$ 889,333	\$ 686,403	\$ 469,092	\$ 236,582	\$ (30,451)	\$ (310,333)	\$ (609,577)	\$ (929,578)	\$ (1,276,867)
Less: Cash-Funded Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (579,637)	\$ (597,026)	\$ (614,937)	\$ (633,385)	\$ (652,387)
Subtotal	\$ 8,163,659	\$ 9,083,115	\$ 9,472,448	\$ 9,643,851	\$ 9,502,925	\$ 9,193,144	\$ 8,020,301	\$ 7,112,942	\$ 5,888,428	\$ 4,325,466	\$ 2,396,213
Less: Restricted Funds	\$ (1,693,657)	\$ (1,746,136)	\$ (1,810,553)	\$ (1,883,508)	\$ (1,960,587)	\$ (2,042,062)	\$ (2,128,262)	\$ (2,219,527)	\$ (2,316,222)	\$ (2,418,743)	\$ (2,396,213)
Total Amount Available For Projects	\$ 6,470,002	\$ 7,336,979	\$ 7,661,895	\$ 7,760,343	\$ 7,542,338	\$ 7,151,082	\$ 5,892,039	\$ 4,893,415	\$ 3,572,206	\$ 1,906,723	\$ -
Amount Paid For Projects	\$ (117,820)	\$ (500,000)	\$ (515,000)	\$ (610,018)	\$ (546,364)	\$ (562,754)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 6,352,182	\$ 6,836,979	\$ 7,146,895	\$ 7,150,325	\$ 6,995,975	\$ 6,588,328	\$ 5,892,039	\$ 4,893,415	\$ 3,572,206	\$ 1,906,723	\$ -
Add Back: Restricted Funds	\$ 1,693,657	\$ 1,746,136	\$ 1,810,553	\$ 1,883,508	\$ 1,960,587	\$ 2,042,062	\$ 2,128,262	\$ 2,219,527	\$ 2,316,222	\$ 2,418,743	\$ 2,396,213
Plus: Interest Earnings	\$ 57,298	\$ 83,145	\$ 87,703	\$ 89,956	\$ 89,952	\$ 87,935	\$ 83,253	\$ 75,666	\$ 65,007	\$ 51,069	\$ 33,608
Less: Interest Allocated To Cash Flow	\$ (57,298)	\$ (83,145)	\$ (87,703)	\$ (89,956)	\$ (89,952)	\$ (87,935)	\$ (83,253)	\$ (75,666)	\$ (65,007)	\$ (51,069)	\$ (33,608)
Balance At End Of Fiscal Year	\$ 8,045,839	\$ 8,583,115	\$ 8,957,448	\$ 9,033,834	\$ 8,956,562	\$ 8,630,389	\$ 8,020,301	\$ 7,112,942	\$ 5,888,428	\$ 4,325,466	\$ 2,396,213

EXECUTIVE BRIEF WORK SESSION

AGENDA DATE: August 27, 2020

DEPARTMENT: Finance

TITLE:

Presentation of Capital Budget Plan for FY 2021 by Bruce Miller, Finance Director

SUMMARY:

As part of the Budget Development process, staff is presenting the base line budget information in order to provide the Commission and the public with an overview of current budgetary issues.

BACKGROUND AND JUSTIFICATION:

The annual Budget process for the City involves providing the Commission with information on the budgetary issues including both for operating and capital budgets. The presentation on the Capital Budget will provide a high level overview of the various projects including deferred capital needs and funding constraints.

DIRECTION:

N/A

ATTACHMENT(S):

Fiscal Impact Analysis – N/A

1. CIP - General Government Funds
2. CIP - Enterprise Funds

reconciled with staff's submissions		Fiscal Year 2020								Revisions To
Project Title	PCI Rating	FY 2020 Request	Pay Go	Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded	Prior Yr Approvals	
Governmental Funds										
General Fund										
General Government										
Elevator Replace - City Hall		100,000.00				100,000.00		-		
Bathroom Plumbing City Hall (All Bathrooms)		-						-		
Fire Alarm - CRA Hatch - 1121 Lucerne		30,000.00				30,000.00		-		
Electrical Update - City Hall Annex - 414 Lake Ave.		50,000.00				50,000.00		-		
Plumbing Replace - City Hall Annex - 414 Lake Ave.		-						-		
Park of Commerce - Phase 1B- Funded		1,400,000.00	150,000.00		1,250,000.00			-		
Park of Commerce - Phase 2 - Funded		726,000.00	41,000.00		685,000.00			-		
Total General Government Fund		2,306,000.00	191,000.00	-	1,935,000.00	180,000.00	-	-		
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Police										
Elevator - Police/Fire Admin - 120 N G St.		150,000.00				150,000.00		-		
		150,000.00	-	-	-	150,000.00	-	-		
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Fire										
Replace Roof - Fire Station # 2 - 1229 Detroit		250,000.00				250,000.00		-		
Fire Alarm Upgrade - Fire Station # 2 - 1220 Detroit		40,000.00				40,000.00		-		
Total Fire		290,000.00	-	-	-	290,000.00	-	-		
<i>crossfoot error s=0</i>										
Library										
Electrical Upgrades - Library - 15 N M St.		75,000.00				75,000.00		-		
Windows - Library - 15 N M St.		75,000.00						75,000.00	75,000.00	
Total Library Services		150,000.00	-	-	-	75,000.00	-	75,000.00		
<i>crossfoot error s=0</i>										
Leisure Services										
Roof - NW Concession - 22nd Ave. N		-						-		
Replace Roof - Wimbley Gym - 1515 Wingfield		-						-		
Replace Roof - Osborne Center - 1699 Wingfield		-						-		
Elevator - Compass - 202 N H St.		-						-		
Replace Roof & Canopy - Bandshell - 100 S Golf View		120,000.00				120,000.00		-		
Electrical Upgrade - Bandshell		-						-		
Re-surface court - Howard Basketball Court		-						-		
Equipment Replacement - Howard Park Playground		-						-		
Bath / Tables - Howard Park Pavilion		25,000.00						25,000.00	25,000.00	
Roof - Howard Park Pavilion		-						-		
New Foundation / Re-surface - Howard Park Futsal Court		-						-		
Re-Surface - Sunset Park Basketball Court		-						-		
D ST Slab Pavilion Replacement - Sunset Park Pavilion		35,000.00						35,000.00	35,000.00	
Replacement Sunset Park Playground		-						-		
Re-Surface Sunset Park Tennis Court		-						-		
Pavilion - Sunset Park Pavilion		-						-		
Dugouts - NW Ballfields		50,000.00						50,000.00	50,000.00	
4 Scoreboard - NW Ballfields		25,000.00						25,000.00	25,000.00	
Replace Fence - NW Ballfields		-						-		
Replace Playground - NW Ballfields		-						-		
Scoreboard - Manzo Ballfield		-						-		
Manzo Quads - Manzo Ballfield Lighting		-						-		
Replace Playground - South Bryant Playground		-						-		
New Pavilion - South Bryant Pavilion		-						-		
Fitness Equipment - Mid Bryant - 100 S Golfview Rd.		25,000.00						25,000.00	25,000.00	
Replace Playground - South Palm Playground		-						-		
New Roof - Memorial Park		-						-		
Re-sod field - Memorial Park		-						-		
New Roof - Spillway Park		-						-		
Total Leisure Services		280,000.00	-	-	-	120,000.00	-	160,000.00		
<i>crossfoot error s=0</i>										

reconciled with staff's submissions		Fiscal Year 2021									
Project Title	PCI Rating	Recommended Funding Sources							Not Funded	Test	Revisions To Prior Yr Approvals
		FY 2021 Requets	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing			
Governmental Funds											
General Fund											
General Government											
Elevator Replace - City Hall		-								-	-
Fire Alarm - CRA Hatch - 1121 Lucerne		-								-	-
Electrical Update - City Hall Annex - 414 Lake Ave.		-								-	-
Plumbing Replace - City Hall Annex - 414 Lake Ave.		-								-	-
Park of Commerce - Phase 1B- Funded		-								-	-
Park of Commerce - Phase 2 - Funded		-								-	-
Total General Government Fund		-	-	-	-	-	-	-	-	-	-
<i>crossfoot error s=0</i>											
Police											
Elevator - Police/Fire Admin - 120 N G St.		-								-	-
<i>crossfoot error s=0</i>											
Fire											
Replace Roof - Fire Station # 2 - 1229 Detroit		-								-	-
Fire Alarm Upgrade - Fire Station # 2 - 1220 Detroit		-								-	-
Total Fire		-	-	-	-	-	-	-	-	-	-
<i>crossfoot error s=0</i>											
Library											
Electrical Upgrades - Library - 15 N M St.		-								-	-
Windows - Library - 15 N M St.		75,000.00								75,000.00	-
Total Library Services		75,000.00	-	-	-	-	-	-	-	75,000.00	-
<i>crossfoot error s=0</i>											
Leisure Services											
Roof - NW Concession - 22nd Ave. N		-								-	-
Replace Roof - Wimbley Gym - 1515 Wingfield		-								-	-
Replace Roof - Osborne Center - 1699 Wingfield		-								-	-
Elevator - Compass - 202 N H St.		-								-	-
Replace Roof & Canopy - Bandshell - 100 S Golf View		-								-	-
Electrical Upgrade - Bandshell		25,000.00						25,000.00		-	-
Re-surface court - Howard Basketball Court		80,000.00								80,000.00	-
Equipment Replacement - Howard Park Playground		-								-	-
Bath / Tables - Howard Park Pavilion		25,000.00								25,000.00	-
Roof - Howard Park Pavilion		-								-	-
New Foundation / Re-surface - Howard Park Futsal Court		-								-	-
Re-Surface - Sunset Park Basketball Court		-								-	-
D ST Slab Pavilion Replacement - Sunset Park Pavilion		35,000.00								35,000.00	-
Replacement Sunset Park Playground		-								-	-
Re-Surface Sunset Park Tennis Court		-								-	-
Pavilion - Sunset Park Pavilion		-								-	-
Dugouts - NW Ballfields		50,000.00								50,000.00	-
4 Scoreboard - NW Ballfields		25,000.00								25,000.00	-
Replace Fence - NW Ballfields		-								-	-
Replace Playground - NW Ballfields		-								-	-
Scoreboard - Manzo Ballfield		-								-	-
Manzo Quads - Manzo Ballfield Lighting		35,000.00								35,000.00	-
Replace Playground - South Bryant Playground		150,000.00								150,000.00	-
New Pavilion - South Bryant Pavilion		-								-	-
Fitness Equipment - Mid Bryant - 100 S Golfview Rd.		25,000.00								25,000.00	-
Replace Playground - South Palm Playground		-								-	-
New Roof - Memorial Park		-								-	-
Re-sod field - Memorial Park		-								-	-
New Roof - Spillway Park		-								-	-
Total Leisure Services		450,000.00	-	-	-	-	-	25,000.00	-	425,000.00	-
<i>crossfoot error s=0</i>											

Fiscal Year 2022												
reconciled with staff's submissions	Project Title	PCI Rating	Recommended Funding Sources							Not Funded	Test	Revisions To Prior Yr Approvals
			FY 2022 Requets	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing			
Governmental Funds												
General Fund												
General Government												
	Elevator Replace - City Hall		-							-	-	
	Bathroom Plumbing City Hall (All Bathrooms)		50,000.00							50,000.00	-	
	Fire Alarm - CRA Hatch - 1121 Lucerne Ave.		-							-	-	
	Electrical Update - City Hall Annex - 414 Lake Ave.		-							-	-	
	Plumbing Replace - City Hall Annex - 414 Lake Ave.		50,000.00							50,000.00	-	
	Park of Commerce - Phase 1B- Funded		-							-	-	
	Park of Commerce - Phase 2 - Funded		-							-	-	
	Total General Government Fund		100,000.00	-	-	-	-	-	-	100,000.00	-	
	<i>crossfoot error s=0</i>											
Police												
	Elevator - Police/Fire Admin - 120 N G St.		-							-	-	
	<i>crossfoot error s=0</i>											
Fire												
	Replace Roof - Fire Station # 2 - 1229 Detroit		-							-	-	
	Fire Alarm Upgrade - Fire Station # 2 - 1220 Detroit		-							-	-	
	Total Fire		-							-	-	
	<i>crossfoot error s=0</i>											
Library												
	Electrical Upgrades - Library - 15 N M St.		-							-	-	
	Windows - Library - 15 N M St.		-							-	-	
	Total Library Services		-							-	-	
	<i>crossfoot error s=0</i>											
Leisure Services												
	Roof - NW Concession - 22nd Ave. N		-							-	-	
	Replace Roof - Wimbley Gym - 1515 Wingfield		-							-	-	
	Replace Roof - Osborne Center - 1699 Wingfield		-							-	-	
	Elevator - Compass - 202 N H St.		-							-	-	
	Replace Roof & Canopy - Bandshell - 100 S Golf View		-							-	-	
	Electrical Upgrade - Bandshell		-							-	-	
	Re-surface court - Howard Basketball Court		-							-	-	
	Equipment Replacement - Howard Park Playground		-							-	-	
	Bath / Tables - Howard Park Pavilion		-							-	-	
	Roof - Howard Park Pavilion		30,000.00							30,000.00	-	
	New Foundation / Re-surface - Howard Park Futsal Court		50,000.00							50,000.00	-	
	Re-Surface - Sunset Park Basketball Court		30,000.00							30,000.00	-	
	D ST Slab Pavilion Replacement - Sunset Park Pavilion		-							-	-	
	Replacement Sunset Park Playground		-							-	-	
	Re-Surface Sunset Park Tennis Court		-							-	-	
	Pavilion - Sunset Park Pavilion		-							-	-	
	Dugouts - NW Ballfields		-							-	-	
	4 Scoreboard - NW Ballfields		-							-	-	
	Replace Fence - NW Ballfields		100,000.00							100,000.00	-	
	Replace Playground - NW Ballfields		-							-	-	
	Scoreboard - Manzo Ballfield		25,000.00							25,000.00	-	
	Manzo Quads - Manzo Ballfield Lighting		-							-	-	
	Replace Playground - South Bryant Playground		-							-	-	
	New Pavilion - South Bryant Pavilion		-							-	-	
	Fitness Equipment - Mid Bryant - 100 S Golfview Rd.		25,000.00							25,000.00	-	
	Replace Playground - South Palm Playground		85,000.00							85,000.00	-	
	New Roof - Memorial Park		40,000.00							40,000.00	-	
	Re-sod field - Memorial Park		-							-	-	
	New Roof - Spillway Park		40,000.00							40,000.00	-	
	Total Leisure Services		425,000.00	-	-	-	-	-	-	425,000.00	-	
	<i>crossfoot error s=0</i>											

reconciled with staff's submissions		Fiscal Year 2024										Revisions To Prior Yr Approvals
Project Title	PCI Rating	FY 2024 Forecast	Recommended Funding Sources						Not Funded	Test		
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing				
Governmental Funds												
General Fund												
General Government												
1			-								-	#
2			-								-	#
3			-								-	#
4			-								-	#
5			-								-	#
6			-								-	#
7			-								-	#
Total General Government Fund			-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												
Police												
8			-								-	#
Elevator - Police/Fire Admin - 120 N G St.			-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												
Fire												
9			-								-	#
Replace Roof - Fire Station # 2 - 1229 Detroit			-								-	#
10			-								-	#
Fire Alarm Upgrade - Fire Station # 2 - 1220 Detroit			-								-	#
Total Fire			-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												
Library												
11			-								-	#
Electrical Upgrades - Library - 15 N M St.			-								-	#
12			-								-	#
Windows - Library - 15 N M St.			-								-	#
Total Library Services			-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												
Leisure Services												
13			30,000.00								30,000.00	#
Roof - NW Concession - 22nd Ave. N			30,000.00								30,000.00	#
14			-								-	#
Replace Roof - Wimbley Gym - 1515 Wingfield			-								-	#
15			200,000.00								200,000.00	#
Replace Roof - Osborne Center - 1699 Wingfield			200,000.00								200,000.00	#
16			-								-	#
Elevator - Compass - 202 N H St.			-								-	#
17			-								-	#
Replace Roof & Canopy - Bandshell - 100 S Golf View			-								-	#
18			-								-	#
Electrical Upgrade - Bandshell			-								-	#
19			-								-	#
Re-surface court - Howard Basketball Court			-								-	#
20			-								-	#
Equipment Replacement - Howard Park Playground			-								-	#
21			-								-	#
Bath / Tables - Howard Park Pavilion			-								-	#
22			-								-	#
Roof - Howard Park Pavilion			-								-	#
23			-								-	#
New Foundation / Re-surface - Howard Park Futsal Court			-								-	#
24			-								-	#
Re-Surface - Sunset Park Basketball Court			-								-	#
25			-								-	#
D ST Slab Pavilion Replacement - Sunset Park Pavilion			-								-	#
26			60,000.00								60,000.00	#
Replacement Sunset Park Playground			60,000.00								60,000.00	#
27			80,000.00								80,000.00	#
Re-Surface Sunset Park Tennis Court			80,000.00								80,000.00	#
28			50,000.00								50,000.00	#
Pavilion - Sunset Park Pavilion			50,000.00								50,000.00	#
29			-								-	#
Dugouts - NW Ballfields			-								-	#
30			-								-	#
4 Scoreboard - NW Ballfields			-								-	#
31			-								-	#
Replace Fence - NW Ballfields			-								-	#
32			60,000.00								60,000.00	#
Replace Playground - NW Ballfields			60,000.00								60,000.00	#
33			-								-	#
Scoreboard - Manzo Ballfield			-								-	#
34			35,000.00								35,000.00	#
Manzo Quads - Manzo Ballfield Lighting			35,000.00								35,000.00	#
35			-								-	#
Replace Playground - South Bryant Playground			-								-	#
36			75,000.00								75,000.00	#
New Pavilion - South Bryant Pavilion			75,000.00								75,000.00	#
37			25,000.00								25,000.00	#
Fitness Equipment - Mid Bryant - 100 S Golfview Rd.			25,000.00								25,000.00	#
38			-								-	#
Replace Playground - South Palm Playground			-								-	#
39			-								-	#
New Roof - Memorial Park			-								-	#
40			150,000.00								150,000.00	#
Re-sod field - Memorial Park			150,000.00								150,000.00	#
41			-								-	#
New Roof - Spillway Park			-								-	#
Total Leisure Services			765,000.00	-	-	-	-	-	-	-	765,000.00	#
<i>crossfoot error s=0</i>												

reconciled with staff's submissions		Fiscal Year 2025										
Project Title	PCI Rating	FY 2025 Forecast	Recommended Funding Sources						Not Funded	Test		
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing				
Governmental Funds												
General Fund												
General Government												
1			-							-	#	
2			-							-	#	
3			-							-	#	
4			-							-	#	
5			-							-	#	
6			-							-	#	
7			-							-	#	
			-	-	-	-	-	-	-	-	#	
			<i>crossfoot error s=0</i>								-	#
Police												
8			-							-	#	
			-	-	-	-	-	-	-	-	#	
			<i>crossfoot error s=0</i>								-	#
Fire												
9			-							-	#	
10			-							-	#	
			-	-	-	-	-	-	-	-	#	
			<i>crossfoot error s=0</i>								-	#
Library												
11			-							-	#	
12			-							-	#	
			-	-	-	-	-	-	-	-	#	
			<i>crossfoot error s=0</i>								-	#
Leisure Services												
13			30,000.00							30,000.00	#	
14			-							-	#	
15			200,000.00							200,000.00	#	
16			-							-	#	
17			-							-	#	
18			-							-	#	
19			-							-	#	
20			-							-	#	
21			-							-	#	
22			-							-	#	
23			-							-	#	
24			-							-	#	
25			-							-	#	
26			60,000.00							60,000.00	#	
27			80,000.00							80,000.00	#	
28			50,000.00							50,000.00	#	
29			-							-	#	
30			-							-	#	
31			-							-	#	
32			60,000.00							60,000.00	#	
33			-							-	#	
34			35,000.00							35,000.00	#	
35			-							-	#	
36			75,000.00							75,000.00	#	
37			25,000.00							25,000.00	#	
38			-							-	#	
39			-							-	#	
40			150,000.00							150,000.00	#	
41			-							-	#	
			765,000.00	-	-	-	-	-	-	765,000.00	#	
			<i>crossfoot error s=0</i>								-	#

reconciled with staff's submissions		5 Year Totals							
Project Title	PCI Rating	Cummulative Requests	Recommended Funding Sources					New Borrowing	Not Funded
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax		
Governmental Funds									
General Fund									
General Government									
1		-	-	-	-	-	-	-	-
2		50,000.00	-	-	-	-	-	-	50,000.00
3		-	-	-	-	-	-	-	-
4		-	-	-	-	-	-	-	-
5		50,000.00	-	-	-	-	-	-	50,000.00
6		-	-	-	-	-	-	-	-
7		-	-	-	-	-	-	-	-
		Total General Government Fund	100,000.00	-	-	-	-	-	100,000.00
		<i>crossfoot error s=0</i>	-	-	-	-	-	-	-
Police									
8		-	-	-	-	-	-	-	-
		<i>crossfoot error s=0</i>	-	-	-	-	-	-	-
Fire									
9		-	-	-	-	-	-	-	-
10		-	-	-	-	-	-	-	-
		Total Fire	-	-	-	-	-	-	-
		<i>crossfoot error s=0</i>	-	-	-	-	-	-	-
Library									
11		-	-	-	-	-	-	-	-
12		75,000.00	-	-	-	-	-	-	75,000.00
		Total Library Services	75,000.00	-	-	-	-	-	75,000.00
		<i>crossfoot error s=0</i>	-	-	-	-	-	-	-
Leisure Services									
13		60,000.00	-	-	-	-	-	-	60,000.00
14		125,000.00	-	-	-	-	-	-	125,000.00
15		400,000.00	-	-	-	-	-	-	400,000.00
16		100,000.00	-	-	-	-	-	-	100,000.00
17		-	-	-	-	-	-	-	-
18		25,000.00	-	-	-	-	25,000.00	-	-
19		80,000.00	-	-	-	-	-	-	80,000.00
20		85,000.00	-	-	-	-	-	-	85,000.00
21		25,000.00	-	-	-	-	-	-	25,000.00
22		30,000.00	-	-	-	-	-	-	30,000.00
23		50,000.00	-	-	-	-	-	-	50,000.00
24		30,000.00	-	-	-	-	-	-	30,000.00
25		35,000.00	-	-	-	-	-	-	35,000.00
26		120,000.00	-	-	-	-	-	-	120,000.00
27		160,000.00	-	-	-	-	-	-	160,000.00
28		100,000.00	-	-	-	-	-	-	100,000.00
29		50,000.00	-	-	-	-	-	-	50,000.00
30		25,000.00	-	-	-	-	-	-	25,000.00
31		100,000.00	-	-	-	-	-	-	100,000.00
32		120,000.00	-	-	-	-	-	-	120,000.00
33		25,000.00	-	-	-	-	-	-	25,000.00
34		140,000.00	-	-	-	-	-	-	140,000.00
35		150,000.00	-	-	-	-	-	-	150,000.00
36		150,000.00	-	-	-	-	-	-	150,000.00
37		100,000.00	-	-	-	-	-	-	100,000.00
38		85,000.00	-	-	-	-	-	-	85,000.00
39		40,000.00	-	-	-	-	-	-	40,000.00
40		300,000.00	-	-	-	-	-	-	300,000.00
41		40,000.00	-	-	-	-	-	-	40,000.00
		Total Leisure Services	2,750,000.00	-	-	-	25,000.00	-	2,725,000.00
		<i>crossfoot error s=0</i>	-	-	-	-	-	-	-

reconciled with staff's submissions		Fiscal Year 2020								Revisions To Prior Yr Approvals
Project Title	PCI Rating	FY 2020 Request	Pay Go	Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded		
Street Maintenance										
Total Street Maintenance Fund		1,527,222.12	-	-	-	1,000,000.00	-	527,222.12	-	
	<i>crossfoot error s=0</i>									
Total General Fund		4,703,222.12	191,000.00	-	1,935,000.00	1,815,000.00	-	762,222.12	-	
	<i>crossfoot error s=0</i>									
Beach Fund										
42 Elevator Cab - Casino - 10 S Ocean		50,000.00						50,000.00	50,000.00	
43 Replace Generator - Casino - 10 S Ocean		30,000.00				30,000.00		-	-	
44 Table / Bench / Playground - Beach Park		100,000.00				100,000.00		-	-	
45 Replace Landscape - Beach Park		-						-	-	
46 Rails / Decking - Beach Park		-						-	-	
47 Pier Wood - Beach Park		-						-	-	
48 Replace Roof - Benney's		-						-	-	
49 Paint Exterior - Casino - 10 S Ocean		150,000.00				150,000.00	COMPLETED	-	-	
50 Railing - Casino - 10 S Ocean		35,000.00						35,000.00	35,000.00	
51 Replace Chiller - Casino - 10 S Ocean		-						-	-	
52 Interceptor - Parking Vehicle		65,000.00						65,000.00	-	
53 Bus Shelter - Approved but not appropriated		250,000.00	250,000.00					-	-	
Total Beach Fund		680,000.00	250,000.00	-	-	280,000.00	-	150,000.00	-	
	<i>crossfoot error s=0</i>									
Golf Fund										
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		25,000.00				25,000.00	COMPLETED	-	-	
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		-						-	-	
56 Golf Clubhouse Bathrooms / Carpet / Pro Shop		100,000.00				50,000.00		50,000.00	50,000.00	
Total Golf Fund		125,000.00	-	-	-	75,000.00	-	50,000.00	-	
	<i>crossfoot error s=0</i>									
Garage Fund										
57 Public Works and Fleet Maintenance Facility		1,500,000.00				1,500,000.00		-	-	
58 Bucket Truck		-						-	-	
59 Annual Vehicle Replacement Budget		-						-	-	
Total Garage Fund		1,500,000.00	-	-	-	1,500,000.00	-	-	-	
	<i>crossfoot error s=0</i>									
IT Fund										
59 Agenda Maker / Opt iView Replacement		75,000.00						75,000.00	-	
60 Enterprise Resource Planning (ERP) Replacement		-						-	-	
61 Computer Server Upgrades		50,000.00				50,000.00		-	-	
62 Data Recovery Offsite Storage & Backup		50,000.00				50,000.00		-	-	
63 Network Infrastructure Replacement		50,000.00				50,000.00		-	-	
64 Network Security Upgrade and Replacement		50,000.00				50,000.00		-	-	
65 Fiber Channel Switch		100,000.00						100,000.00	-	
66 Security Access Control System		25,000.00						25,000.00	-	
Total Information Technology Fund		400,000.00	-	-	-	200,000.00	-	200,000.00	-	
	<i>crossfoot error s=0</i>									
Grant Fund										
67 Energy Efficient Lighting		62,480.00			62,480.00			-	-	
68a Royal Poinciana Playground- Equipment		85,000.00	85,000.00					-	-	
68b Park Land Aquisition CDBG		250,000.00			250,000.00			-	-	
TPA/LAP Grant for Park of Commerce Phase 2										
Park of Commerce Phase 2										
68c Park Land Aquisition Tax Deed		70,000.00						70,000.00	-	
Total Grant Fund		467,480.00	85,000.00	-	312,480.00	-	-	70,000.00	-	
	<i>crossfoot error s=0</i>									
Neighborhood Road Fund										
69 Neighborhood Road Program -Bond funded		125,000.00	125,000.00					-	-	
Park of Commerce Phase 2										
70 Neighborhood Road Program - Year 4 - Bond Funded		13,000,000.00	13,000,000.00					-	-	
Total Capital Fund		13,125,000.00	13,125,000.00	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>									
Total Governmental Funds		21,000,702.12	13,651,000.00	-	2,247,480.00	3,870,000.00	-	1,232,222.12	-	
	<i>crossfoot error s=0</i>							(0.00)		

reconciled with staff's submissions		Fiscal Year 2021									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2021 Requets	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Street Maintenance											
Total Street Maintenance Fund		1,079,009.60	-	-	-	-	1,000,000.00	-	79,009.60	-	
	<i>crossfoot error s=0</i>										
Total General Fund		1,604,009.60	-	-	-	-	1,025,000.00	-	579,009.60	-	
	<i>crossfoot error s=0</i>										
Beach Fund											
42 Elevator Cab - Casino - 10 S Ocean		50,000.00							50,000.00	-	
43 Replace Generator - Casino - 10 S Ocean		-							-	-	
44 Table / Bench / Playground - Beach Park		-							-	-	
45 Replace Landscape - Beach Park		30,000.00							30,000.00	-	
46 Rails / Decking - Beach Park		-							-	-	
47 Pier Wood - Beach Park		-							-	-	
48 Replace Roof - Benney's		-							-	-	
49 Paint Exterior - Casino - 10 S Ocean		-							-	-	
50 Railing - Casino - 10 S Ocean		35,000.00							35,000.00	-	
51 Replace Chiller - Casino - 10 S Ocean		100,000.00					100,000.00		-	-	
52 Interceptor - Parking Vehicle		-							-	-	
53 Bus Shelter - Approved but not appropriated		-							-	-	
Total Beach Fund		215,000.00	-	-	-	-	100,000.00	-	115,000.00	-	
	<i>crossfoot error s=0</i>										
Golf Fund											
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	-	
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	-	
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		50,000.00							50,000.00	-	
Total Golf Fund		50,000.00	-	-	-	-	-	-	50,000.00	-	
	<i>crossfoot error s=0</i>										
Garage Fund											
57 Public Works and Fleet Maintenance Facility		-							-	-	
58 Bucket Truck		150,000.00							150,000.00	-	
59 Annual Vehicle Replacement Budget		350,000.00	350,000.00						-	-	
Total Garage Fund		500,000.00	350,000.00	-	-	-	-	-	150,000.00	-	
	<i>crossfoot error s=0</i>										
IT Fund											
59 Agenda Maker / Opt iView Replacement		-							-	-	
60 Enterprise Resource Planning (ERP) Replacement		750,000.00							750,000.00	-	
61 Computer Server Upgrades		50,000.00					50,000.00		-	-	
62 Data Recovery Offsite Storage & Backup		-							-	-	
63 Network Infrastructure Replacement		50,000.00					50,000.00		-	-	
64 Network Security Upgrade and Replacement		50,000.00					50,000.00		-	-	
65 Fiber Channel Switch		-							-	-	
66 Security Access Control System		25,000.00							25,000.00	-	
Total Information Technology Fund		925,000.00	-	-	-	-	150,000.00	-	775,000.00	-	
	<i>crossfoot error s=0</i>										
Grant Fund											
67 Energy Efficient Lighting		-							-	-	
68a Royal Poinciana Playground- Equipment		-							-	-	
68b Park Land Aquisition CDBG		-							-	-	
TPA/LAP Grant for Park of Commerce Phase 2									-	-	
Park of Commerce Phase 2									-	-	
68c Park Land Aquisition Tax Deed									-	-	
Total Grant Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Neighborhood Road Fund											
69 Neighborhood Road Program -Bond funded		-							-	-	
Park of Commerce Phase 2		240,000.00		240,000.00					-	-	
70 Neighborhood Road Program - Year 4 - Bond Funded		-							-	-	
Total Capital Fund		240,000.00	-	240,000.00	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Total Governmental Funds		3,534,009.60	350,000.00	240,000.00	-	-	1,275,000.00	-	1,669,009.60	-	
	<i>crossfoot error s=0</i>										

reconciled with staff's submissions		Fiscal Year 2022									
Project Title	PCI Rating	Recommended Funding Sources							Not Funded	Test	Revisions To Prior Yr Approvals
		FY 2022 Requests	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing			
Street Maintenance											
Total Street Maintenance Fund		1,751,834.61	-	-	-	-	1,000,000.00	-	751,834.61	-	
	<i>crossfoot error s=0</i>										
Total General Fund		2,276,834.61	-	-	-	-	1,000,000.00	-	1,276,834.61	-	
	<i>crossfoot error s=0</i>										
Beach Fund											
42 Elevator Cab - Casino - 10 S Ocean		-							-	-	
43 Replace Generator - Casino - 10 S Ocean		-							-	-	
44 Table / Bench / Playground - Beach Park		-							-	-	
45 Replace Landscape - Beach Park		-							-	-	
46 Rails / Decking - Beach Park		125,000.00							125,000.00	-	
47 Pier Wood - Beach Park		-							-	-	
48 Replace Roof - Benney's		-							-	-	
49 Paint Exterior - Casino - 10 S Ocean		-							-	-	
50 Railing - Casino - 10 S Ocean		-							-	-	
51 Replace Chiller - Casino - 10 S Ocean		-							-	-	
52 Interceptor - Parking Vehicle		-							-	-	
53 Bus Shelter - Approved but not appropriated		-							-	-	
Total Beach Fund		125,000.00	-	-	-	-	-	-	125,000.00	-	
	<i>crossfoot error s=0</i>										
Golf Fund											
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	-	
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	-	
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		-							-	-	
Total Golf Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Garage Fund											
57 Public Works and Fleet Maintenance Facility		-							-	-	
58 Bucket Truck		-							-	-	
59 Annual Vehicle Replacement Budget		350,000.00							350,000.00	-	
Total Garage Fund		350,000.00	-	-	-	-	-	-	350,000.00	-	
	<i>crossfoot error s=0</i>										
IT Fund											
59 Agenda Maker / Opt iView Replacement		-							-	-	
60 Enterprise Resource Planning (ERP) Replacement		1,000,000.00							1,000,000.00	-	
61 Computer Server Upgrades		50,000.00						50,000.00	-	-	
62 Data Recovery Offsite Storage & Backup		50,000.00						50,000.00	-	-	
63 Network Infrastructure Replacement		50,000.00						50,000.00	-	-	
64 Network Security Upgrade and Replacement		50,000.00						50,000.00	-	-	
65 Fiber Channel Switch		-							-	-	
66 Security Access Control System		25,000.00							25,000.00	-	
Total Information Technology Fund		1,225,000.00	-	-	-	-	200,000.00	-	1,025,000.00	-	
	<i>crossfoot error s=0</i>										
Grant Fund											
67 Energy Efficient Lighting		-							-	-	
68a Royal Poinciana Playground- Equipment		-							-	-	
68b Park Land Aquisition CDBG		-							-	-	
TPA/LAP Grant for Park of Commerce Phase 2											
Park of Commerce Phase 2											
68c Park Land Aquisition Tax Deed		-							-	-	
Total Grant Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Neighborhood Road Fund											
69 Neighborhood Road Program -Bond funded		-							-	-	
Park of Commerce Phase 2											
70 Neighborhood Road Program - Year 4 - Bond Funded		-							-	-	
Total Capital Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Total Governmental Funds		3,976,834.61	-	-	-	-	1,200,000.00	-	2,776,834.61	-	
	<i>crossfoot error s=0</i>										

reconciled with staff's submissions		Fiscal Year 2023									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2023 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Street Maintenance											
Total Street Maintenance Fund		1,021,777.68	-	-	-	-	1,000,000.00	-	21,777.68	-	
	<i>crossfoot error s=0</i>										
Total General Fund		1,366,777.68	-	-	-	-	1,000,000.00	-	366,777.68	-	
	<i>crossfoot error s=0</i>										
Beach Fund											
42 Elevator Cab - Casino - 10 S Ocean		-									
43 Replace Generator - Casino - 10 S Ocean		-									
44 Table / Bench / Playground - Beach Park		-									
45 Replace Landscape - Beach Park		-									
46 Rails / Decking - Beach Park		-									
47 Pier Wood - Beach Park		25,000.00							25,000.00		
48 Replace Roof - Benney's		-									
49 Paint Exterior - Casino - 10 S Ocean		-									
50 Railing - Casino - 10 S Ocean		-									
51 Replace Chiller - Casino - 10 S Ocean		-									
52 Interceptor - Parking Vehicle		-									
53 Bus Shelter - Approved but not appropriated		-									
Total Beach Fund		25,000.00	-	-	-	-	-	-	25,000.00	-	
	<i>crossfoot error s=0</i>										
Golf Fund											
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-									
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		250,000.00							250,000.00		
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		-									
Total Golf Fund		250,000.00	-	-	-	-	-	-	250,000.00	-	
	<i>crossfoot error s=0</i>										
Garage Fund											
57 Public Works and Fleet Maintenance Facility		-									
58 Bucket Truck		-									
59 Annual Vehicle Replacement Budget		350,000.00	350,000.00								
Total Garage Fund		350,000.00	350,000.00	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
IT Fund											
59 Agenda Maker / Opt iView Replacement		-									
60 Enterprise Resource Planning (ERP) Replacement		1,000,000.00							1,000,000.00		
61 Computer Server Upgrades		50,000.00					50,000.00				
62 Data Recovery Offsite Storage & Backup		-									
63 Network Infrastructure Replacement		50,000.00					50,000.00				
64 Network Security Upgrade and Replacement		50,000.00					50,000.00				
65 Fiber Channel Switch		-									
66 Security Access Control System		25,000.00							25,000.00		
Total Information Technology Fund		1,175,000.00	-	-	-	-	150,000.00	-	1,025,000.00	-	
	<i>crossfoot error s=0</i>										
Grant Fund											
67 Energy Efficient Lighting		-									
68a Royal Poinciana Playground- Equipment		-									
68b Park Land Aquisition CDBG											
TPA/LAP Grant for Park of Commerce Phase 2											
Park of Commerce Phase 2											
68c Park Land Aquisition Tax Deed											
Total Grant Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Neighborhood Road Fund											
69 Neighborhood Road Program -Bond funded		-									
Park of Commerce Phase 2											
70 Neighborhood Road Program - Year 4 - Bond Funded		-									
Total Capital Fund		-	-	-	-	-	-	-	-	-	
	<i>crossfoot error s=0</i>										
Total Governmental Funds		3,166,777.68	350,000.00	-	-	-	1,150,000.00	-	1,666,777.68	-	
	<i>crossfoot error s=0</i>										

reconciled with staff's submissions		Fiscal Year 2024										Revisions To Prior Yr Approvals
Project Title	PCI Rating	Recommended Funding Sources									Test	
		FY 2024 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded			
Street Maintenance												
Total Street Maintenance Fund		860,125.02	-	-	-	-	1,000,000.00	-	(139,874.98)	#		
	<i>crossfoot error s=0</i>											
Total General Fund		1,625,125.02	-	-	-	-	1,000,000.00	-	625,125.02	#		
	<i>crossfoot error s=0</i>											
Beach Fund												
42 Elevator Cab - Casino - 10 S Ocean		-							-	#		
43 Replace Generator - Casino - 10 S Ocean		-							-	#		
44 Table / Bench / Playground - Beach Park		-							-	#		
45 Replace Landscape - Beach Park		-							-	#		
46 Rails / Decking - Beach Park		-							-	#		
47 Pier Wood - Beach Park		-							-	#		
48 Replace Roof - Benney's		20,000.00							20,000.00	#		
49 Paint Exterior - Casino - 10 S Ocean		-							-	#		
50 Railing - Casino - 10 S Ocean		-							-	#		
51 Replace Chiller - Casino - 10 S Ocean		-							-	#		
52 Interceptor - Parking Vehicle		-							-	#		
53 Bus Shelter - Approved but not appropriated		-							-	#		
Total Beach Fund		20,000.00	-	-	-	-	-	-	20,000.00	#		
	<i>crossfoot error s=0</i>											
Golf Fund												
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	#		
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	#		
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		-							-	#		
Total Golf Fund		-	-	-	-	-	-	-	-	#		
	<i>crossfoot error s=0</i>											
Garage Fund												
57 Public Works and Fleet Maintenance Facility		-							-	#		
58 Bucket Truck		-							-	#		
59 Annual Vehicle Replacement Budget		350,000.00	350,000.00						-	#		
Total Garage Fund		350,000.00	350,000.00	-	-	-	-	-	-	#		
	<i>crossfoot error s=0</i>											
IT Fund												
59 Agenda Maker / Opt iView Replacement		-							-	#		
60 Enterprise Resource Planning (ERP) Replacement		1,500,000.00							1,500,000.00	#		
61 Computer Server Upgrades		50,000.00					50,000.00		-	#		
62 Data Recovery Offsite Storage & Backup		50,000.00					50,000.00		-	#		
63 Network Infrastructure Replacement		50,000.00					50,000.00		-	#		
64 Network Security Upgrade and Replacement		50,000.00					50,000.00		-	#		
65 Fiber Channel Switch		-							-	#		
66 Security Access Control System		25,000.00							25,000.00	#		
Total Information Technology Fund		1,725,000.00	-	-	-	-	200,000.00	-	1,525,000.00	#		
	<i>crossfoot error s=0</i>											
Grant Fund												
67 Energy Efficient Lighting		-							-	#		
68a Royal Poinciana Playground- Equipment		-							-	#		
68b Park Land Aquisition CDBG		-							-	#		
TPA/LAP Grant for Park of Commerce Phase 2												
Park of Commerce Phase 2												
68c Park Land Aquisition Tax Deed		-							-	#		
Total Grant Fund		-	-	-	-	-	-	-	-	#		
	<i>crossfoot error s=0</i>											
Neighborhood Road Fund												
69 Neighborhood Road Program -Bond funded		-							-	#		
Park of Commerce Phase 2												
70 Neighborhood Road Program - Year 4 - Bond Funded		-							-	#		
Total Capital Fund		-	-	-	-	-	-	-	-	#		
	<i>crossfoot error s=0</i>											
Total Governmental Funds		3,720,125.02	350,000.00	-	-	-	1,200,000.00	-	2,170,125.02	#		
	<i>crossfoot error s=0</i>											

reconciled with staff's submissions		Fiscal Year 2025									
Project Title	PCI Rating	Recommended Funding Sources								Not Funded	Test
		FY 2025 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing			
Street Maintenance											
Total Street Maintenance Fund		860,125.02	-	-	-	-	1,000,000.00	-	(139,874.98)	#	
	<i>crossfoot error s=0</i>										
Total General Fund		1,625,125.02	-	-	-	-	1,000,000.00	-	625,125.02	#	
	<i>crossfoot error s=0</i>										
Beach Fund											
42 Elevator Cab - Casino - 10 S Ocean		-							-	#	
43 Replace Generator - Casino - 10 S Ocean		-							-	#	
44 Table / Bench / Playground - Beach Park		-							-	#	
45 Replace Landscape - Beach Park		-							-	#	
46 Rails / Decking - Beach Park		-							-	#	
47 Pier Wood - Beach Park		-							-	#	
48 Replace Roof - Benney's		20,000.00							20,000.00	#	
49 Paint Exterior - Casino - 10 S Ocean		-							-	#	
50 Railing - Casino - 10 S Ocean		-							-	#	
51 Replace Chiller - Casino - 10 S Ocean		-							-	#	
52 Interceptor - Parking Vehicle		-							-	#	
53 Bus Shelter - Approved but not appropriated		-							-	#	
Total Beach Fund		20,000.00	-	-	-	-	-	-	20,000.00	#	
	<i>crossfoot error s=0</i>										
Golf Fund											
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	#	
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		-							-	#	
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		-							-	#	
Total Golf Fund		-	-	-	-	-	-	-	-	#	
	<i>crossfoot error s=0</i>										
Garage Fund											
57 Public Works and Fleet Maintenance Facility		-							-	#	
58 Bucket Truck		-							-	#	
59 Annual Vehicle Replacement Budget		350,000.00	350,000.00						-	#	
Total Garage Fund		350,000.00	350,000.00	-	-	-	-	-	-	#	
	<i>crossfoot error s=0</i>										
IT Fund											
59 Agenda Maker / Opt iView Replacement		-							-	#	
60 Enterprise Resource Planning (ERP) Replacement		1,500,000.00							1,500,000.00	#	
61 Computer Server Upgrades		50,000.00					50,000.00		-	#	
62 Data Recovery Offsite Storage & Backup		50,000.00					50,000.00		-	#	
63 Network Infrastructure Replacement		50,000.00					50,000.00		-	#	
64 Network Security Upgrade and Replacement		50,000.00					50,000.00		-	#	
65 Fiber Channel Switch		-							-	#	
66 Security Access Control System		25,000.00							25,000.00	#	
Total Information Technology Fund		1,725,000.00	-	-	-	-	200,000.00	-	1,525,000.00	#	
	<i>crossfoot error s=0</i>										
Grant Fund											
67 Energy Efficient Lighting		-							-	#	
68a Royal Poinciana Playground- Equipment		-							-	#	
68b Park Land Aquisition CDBG		-							-	#	
TPA/LAP Grant for Park of Commerce Phase 2											
Park of Commerce Phase 2											
68c Park Land Aquisition Tax Deed		-							-	#	
Total Grant Fund		-	-	-	-	-	-	-	-	#	
	<i>crossfoot error s=0</i>										
Neighborhood Road Fund											
69 Neighborhood Road Program -Bond funded		-							-	#	
Park of Commerce Phase 2											
70 Neighborhood Road Program - Year 4 - Bond Funded		-							-	#	
Total Capital Fund		-	-	-	-	-	-	-	-	#	
	<i>crossfoot error s=0</i>										
Total Governmental Funds		3,720,125.02	350,000.00	-	-	-	1,200,000.00	-	2,170,125.02	#	
	<i>crossfoot error s=0</i>										

reconciled with staff's submissions		5 Year Totals								
Project Title	PCI Rating	Cummulative Requests	Recommended Funding Sources					New Borrowing	Not Funded	
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax			
Street Maintenance										
Total Street Maintenance Fund		5,572,871.94	-	-	-	-	-	5,000,000.00	-	572,871.94
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	(0.00)
Total General Fund		8,497,871.94	-	-	-	-	-	5,025,000.00	-	3,472,871.94
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Beach Fund										
42 Elevator Cab - Casino - 10 S Ocean		50,000.00	-	-	-	-	-	-	-	50,000.00
43 Replace Generator - Casino - 10 S Ocean		-	-	-	-	-	-	-	-	-
44 Table / Bench / Playground - Beach Park		-	-	-	-	-	-	-	-	-
45 Replace Landscape - Beach Park		30,000.00	-	-	-	-	-	-	-	30,000.00
46 Rails / Decking - Beach Park		125,000.00	-	-	-	-	-	-	-	125,000.00
47 Pier Wood - Beach Park		25,000.00	-	-	-	-	-	-	-	25,000.00
48 Replace Roof - Benney's		40,000.00	-	-	-	-	-	-	-	40,000.00
49 Paint Exterior - Casino - 10 S Ocean		-	-	-	-	-	-	-	-	-
50 Railing - Casino - 10 S Ocean		35,000.00	-	-	-	-	-	-	-	35,000.00
51 Replace Chiller - Casino - 10 S Ocean		100,000.00	-	-	-	-	-	100,000.00	-	-
52 Interceptor - Parking Vehicle		-	-	-	-	-	-	-	-	-
53 Bus Shelter - Approved but not appropriated		-	-	-	-	-	-	-	-	-
Total Beach Fund		405,000.00	-	-	-	-	-	100,000.00	-	305,000.00
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Golf Fund										
54 HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N		-	-	-	-	-	-	-	-	-
55 Replace Roof - Golf Clubhouse / Pro Shop - 17th Ave. N		250,000.00	-	-	-	-	-	-	-	250,000.00
56 Golf Clubhouse Bathrooms / Carpet/ Pro Shop		50,000.00	-	-	-	-	-	-	-	50,000.00
Total Golf Fund		300,000.00	-	-	-	-	-	-	-	300,000.00
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Garage Fund										
57 Public Works and Fleet Maintenance Facility		-	-	-	-	-	-	-	-	-
58 Bucket Truck		150,000.00	-	-	-	-	-	-	-	150,000.00
59 Annual Vehicle Replacement Budget		1,750,000.00	1,400,000.00	-	-	-	-	-	-	350,000.00
Total Garage Fund		1,900,000.00	1,400,000.00	-	-	-	-	-	-	500,000.00
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
IT Fund										
59 Agenda Maker / Opt iView Replacement		-	-	-	-	-	-	-	-	-
60 Enterprise Resource Planning (ERP) Replacement		5,750,000.00	-	-	-	-	-	-	-	5,750,000.00
61 Computer Server Upgrades		250,000.00	-	-	-	-	-	250,000.00	-	-
62 Data Recovery Offsite Storage & Backup		150,000.00	-	-	-	-	-	150,000.00	-	-
63 Network Infrastructure Replacement		250,000.00	-	-	-	-	-	250,000.00	-	-
64 Network Security Upgrade and Replacement		250,000.00	-	-	-	-	-	250,000.00	-	-
65 Fiber Channel Switch		-	-	-	-	-	-	-	-	-
66 Security Access Control System		125,000.00	-	-	-	-	-	-	-	125,000.00
Total Information Technology Fund		6,775,000.00	-	-	-	-	-	900,000.00	-	5,875,000.00
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Grant Fund										
67 Energy Efficient Lighting		-	-	-	-	-	-	-	-	-
68a Royal Poinciana Playground- Equipment		-	-	-	-	-	-	-	-	-
68b Park Land Aquisition CDBG		-	-	-	-	-	-	-	-	-
TPA/LAP Grant for Park of Commerce Phase 2		-	-	-	-	-	-	-	-	-
Park of Commerce Phase 2		-	-	-	-	-	-	-	-	-
68c Park Land Aquisition Tax Deed		-	-	-	-	-	-	-	-	-
Total Grant Fund		-	-	-	-	-	-	-	-	-
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Neighborhood Road Fund										
69 Neighborhood Road Program -Bond funded		-	-	-	-	-	-	-	-	-
Park of Commerce Phase 2		240,000.00	-	240,000.00	-	-	-	-	-	-
70 Neighborhood Road Program - Year 4 - Bond Funded		-	-	-	-	-	-	-	-	-
Total Capital Fund		240,000.00	-	240,000.00	-	-	-	-	-	-
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-
Total Governmental Funds		18,117,871.94	1,400,000.00	240,000.00	-	-	-	6,025,000.00	-	10,452,871.94
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-	-

reconciled with staff's submissions		Fiscal Year 2020								
Project Title	PCI Rating	FY 2020 Request	Pay Go	Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded	Revisions To Prior Yr Approvals	
Project Title		FY 2020 Request	Pay Go	reallocation / Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded	Changes / Revisions	
Electric Fund										
1		420,000.00					420,000.00	-		
2		460,000.00					460,000.00	-		
3		277,000.00					277,000.00	-		
4		140,000.00	140,000.00					-		
5		50,000.00	50,000.00					-		
6		10,000,000.00					10,000,000.00	-	1,000,000.00	
7		17,120,000.00		500,000.00			16,620,000.00	-		
8		-						-		
9		250,000.00					250,000.00	-		
10		25,000.00	25,000.00					-		
11		147,870.00	147,870.00					-		
New Projects Identified: FY 2021										
12								-		
13								-		
14								-		
15								-		
Total Electric Fund		28,889,870.00	362,870.00	500,000.00	-	-	28,027,000.00	-	1,000,000.00	
<i>crossfoot error s=0</i>										
Water Fund										
12		662,000.00					662,000.00	-		
13		170,000.00					170,000.00	-		
14		925,000.00					925,000.00	-	(25,000.00)	
15		500,000.00					500,000.00	-		
16		1,156,419.00					1,156,419.00	-	(600,000.00)	
17		3,750,000.00			2,618,649.00		1,131,351.00	-	15,000.00	
18		4,371,452.00	400,000.00				3,971,452.00	-	3,425,000.00	
19		974,400.00					974,400.00	-		
20		-						-		
21		250,000.00					250,000.00	-		
22		100,000.00					100,000.00	-		
23		190,000.00					190,000.00	-		
24		22,000.00	22,000.00					-	145,000.00	
25		-						-	(500,000.00)	
26		-						-	(80,000.00)	
27		-						-	(500,000.00)	
28		-						-	(80,000.00)	
29		-						-		
30		-						-		
31		100,000.00					100,000.00	-		
32		-						-		
33		-						-		
New Projects identified for FY 2021 Submission										
34								-		
35								-		
36								-		
37								-		
38								-		
39								-	167,370.00	
40								-		
41								-		
42								-		
43								-		
44								-		
45								-		
46								-		
Total Water Fund		13,171,271.00	422,000.00	-	2,618,649.00	-	10,130,622.00	-	1,967,370.00	
<i>crossfoot error s=0</i>										

reconciled with staff's submissions		Fiscal Year 2021										
Project Title	PCI Rating	FY 2021 Requests	Recommended Funding Sources							Not Funded	Test	Revisions To Prior Yr Approvals
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing				
Project Title	PCI Rating	FY 2021 Forecast	Recommended Funding Sources							Not Funded	Test	Changes / Revisions
			Pay Go	Reallocation /Fund	Transfers From Other Funds	Grant	Sales Tax	New Borrowing Authority				
Electric Fund												
1		-								-	-	
2		-								-	-	
3		-								-	-	
4		140,000.00	140,000.00							-	-	
5		-								-	-	
6		1,000,000.00						1,000,000.00		-	-	
7		14,489,000.00						14,489,000.00		-	-	
8		500,000.00	500,000.00							-	-	
9		-								-	-	
10		-								-	-	
11		-	-							-	-	
New Projects Identified: FY 2021												
12		690,000.00						690,000.00		-	-	
13		175,000.00						175,000.00		-	-	
14		365,000.00						365,000.00		-	-	
15		75,000.00	75,000.00							-	-	
		17,495,000.00	776,000.00						16,719,000.00	-	-	
<i>crossfoot error s=0</i>												
Water Fund												
12		-								-	-	
13		170,000.00						170,000.00		-	-	
14		175,000.00						200,000.00	(25,000.00)	-	-	
15		-						-		-	-	
16		-								-	-	
17		15,000.00	15,000.00							-	-	
18		5,175,000.00					5,175,000.00			-	-	
19		324,800.00						324,800.00		-	-	
20		190,251.00						190,251.00		-	-	
21		-								-	-	
22		-								-	-	
23		-								-	-	
24		155,000.00		155,000.00						-	-	
25		-								-	(500,000.00)	
26		-								-	(920,000.00)	
27		-								-	(700,000.00)	
28		-								-	80,000.00	
29		60,000.00	60,000.00							-	-	
30		-								-	-	
31		-								-	-	
32		-								-	-	
33		-								-	(80,000.00)	
New Projects identified for FY 2021 Submission												
34		-								-	-	
35		-								-	-	
36		-								-	-	
37		-								-	-	
38		-								-	-	
39		167,370.00						167,370.00		-	-	
40		-								-	-	
41		-								-	-	
42		-								-	-	
43		-								-	-	
44		-								-	-	
45		-								-	-	
46		-								-	-	
		6,432,421.00	75,000.00	155,000.00	-	5,175,000.00	-	1,052,421.00	(25,000.00)	-	(2,120,000.00)	
<i>crossfoot error s=0</i>												

Fiscal Year 2022										
Project Title	PCI Rating	FY 2022 Requests	Recommended Funding Sources					Not Funded	Test	Revisions To Prior Yr Approvals
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax			
Project Title	PCI Rating	FY 2022 Forecast	Recommended Funding Sources					Not Funded	Test	Changes / Revisions
			Pay Go	Reallocation / Fund	Transfers From Other Funds	Grant	Sales Tax			
Electric Fund										
1		-							-	-
2		200,000.00						200,000.00	-	-
3		-							-	-
4		-							-	-
5		-							-	-
6		12,000,000.00						12,000,000.00	-	-
7		21,225,000.00						21,225,000.00	-	-
8		1,375,000.00	1,375,000.00						-	-
9		-							-	-
10		-							-	-
11		-							-	-
New Projects Identified: FY 2021										
12		-							-	-
13		-							-	-
14		-							-	-
15		-							-	-
Total Electric Fund		34,800,000.00	1,375,000.00	-	-	-	-	33,425,000.00	-	-
Water Fund										
12		-							-	-
13		-							-	-
14		-							-	-
15		-							-	-
16		-							-	600,000.00
17		-							-	-
18		-							-	-
19		-							-	-
20		-							-	-
21		-							-	-
22		-							-	-
23		-							-	-
24		-							-	-
25		-							-	-
26		80,000.00						1,000,000.00	(920,000.00)	1,500,000.00
27		-							-	1,200,000.00
28		80,000.00							80,000.00	-
29		662,000.00						662,000.00	-	-
30		725,000.00							725,000.00	-
31		-							-	-
32		500,000.00						500,000.00	-	-
33		-							-	(920,000.00)
New Projects identified for FY 2021 Submission										
34		425,000.00						425,000.00	-	-
35		175,000.00						175,000.00	-	-
36		250,000.00							250,000.00	-
37		450,000.00							450,000.00	-
38		-							-	-
39		-							-	-
40		500,000.00							500,000.00	-
41		250,000.00						250,000.00	-	-
42		80,000.00						80,000.00	-	-
43		100,000.00							100,000.00	-
44		150,000.00						150,000.00	-	-
45		50,000.00						50,000.00	-	-
46		575,000.00						575,000.00	-	-
Total Water Fund		5,052,000.00	-	-	-	-	-	2,162,000.00	1,185,000.00	2,380,000.00

reconciled with staff's submissions		Fiscal Year 2023									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2023 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Project Title		FY 2023 Forecast	Pay Go	Reallocati on/Fund	Transfers From Other Funds	Sales Tax	Grant	New Borrowing	Not Funded	Test	Changes / Revisions
Electric Fund											
1		-							-	-	
2		-							-	-	
3		-							-	-	
4		-							-	-	
5		-							-	-	
6		-							-	-	
7		8,683,000.00						8,683,000.00	-	-	
8		500,000.00	500,000.00						-	-	
9		-							-	-	
10		-							-	-	
11		-							-	-	
New Projects Identified: FY 2021											
12											
13											
14											
15											
15											
		9,183,000.00	500,000.00	-	-	-	-	8,683,000.00	-	-	-
Water Fund											
12		-							-	-	
13		-							-	-	
14		-							-	-	
15		-							-	-	
16		600,000.00							600,000.00	-	
17		-							-	-	
18		-							-	-	
19		-							-	-	
20		-							-	-	
21		-							-	-	
22		-							-	-	
23		-							-	-	
24		-							-	-	
25		-							-	-	
26		1,500,000.00						1,500,000.00	-	-	
27		1,200,000.00						1,200,000.00	-	-	
28		-							-	-	
29		662,000.00						662,000.00	-	-	
30		-							-	-	
31		-							-	-	
32		-							-	-	
33		80,000.00						80,000.00	-	-	1,500,000.00
New Projects identified for FY 2021 Submission											
34									-	-	
35		2,260,000.00					2,260,000.00		-	-	
36									-	-	
37									-	-	
38									-	-	
39									-	-	
40									-	-	
41									-	-	
42									-	-	
43		100,000.00						100,000.00	-	-	
44									-	-	
45									-	-	
46									-	-	
		6,402,000.00	-	-	-	2,260,000.00	-	3,542,000.00	600,000.00	-	1,500,000.00

reconciled with staff's submissions		Fiscal Year 2024									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2024 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Project Title		FY 2024 Forecast	Pay Go	Reallocati on/ Fund	Transfers From Other Funds	Sales Tax	Grant	New Borrowing	Not Funded	Test	Changes / Revisions
Electric Fund											
1		-							-	#	
2		-							-	#	
3		-							-	#	
4		-							-	#	
5		-							-	#	
6		-							-	#	
7		17,730,000.00						17,730,000.00	-	#	
8		500,000.00	500,000.00						-	#	
9		-							-	#	
10									-	#	
11									-	#	
New Projects Identified: FY 2021											
12											
13											
14											
15											
Total Electric Fund		18,230,000.00	500,000.00	-	-	-	-	17,730,000.00	-	#	-
<i>crossfoot error s=0</i>											
Water Fund											
12		-							-	#	
13		-							-	#	
14		-							-	#	
15		-							-	#	
16		-							-	#	
17		2,600,000.00						2,600,000.00	-	#	
18		-							-	#	
19		-							-	#	
20		-							-	#	
21		-							-	#	
22		-							-	#	
23		-							-	#	
24		-							-	#	
25		1,000,000.00						1,000,000.00	-	#	
26		-							-	#	
27		-							-	#	
28		-							-	#	
29		-							-	#	
30		-							-	#	
31		-							-	#	
32		-							-	#	
33		1,500,000.00						1,500,000.00	-	#	
New Projects identified for FY 2021 Submission											
34											
35		3,750,000.00				3,750,000.00			-	#	
36									-	#	
37									-	#	
38		500,000.00						500,000.00	-	#	
39									-	#	
40									-	#	
41									-	#	
42									-	#	
43									-	#	
44									-	#	
45									-	#	
46									-	#	
Total Water Fund		9,350,000.00	-	-	-	3,750,000.00	-	5,600,000.00	-	#	-
<i>crossfoot error s=0</i>											

reconciled with staff's submissions		Fiscal Year 2025									
Project Title	PCI Rating	Recommended Funding Sources								Not Funded	Test
		FY 2025 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing			
Project Title		FY 2025 Forecast	Pay Go	Reallocati on/ Fund	Transfers From Other Funds	Sales Tax	Grant	New Borrowing	Not Funded	Test	
Electric Fund											
1		-							-	#	
2		-							-	#	
3		-							-	#	
4		-							-	#	
5		-							-	#	
6		-							-	#	
7		11,780,000.00						11,780,000.00	-	#	
8		500,000.00	500,000.00						-	#	
9		-							-	#	
10									-	#	
11									-	#	
New Projects Identified: FY 2021											
12											
13											
14											
15											
16											
17											
18											
19											
20											
21											
22											
23											
24											
25											
26											
27											
28											
29											
30											
31											
32											
33											
New Projects identified for FY 2021 Submission											
34											
35											
36											
37											
38											
39											
40											
41											
42											
43											
44											
45											
46											
Total Water Fund											
		-	-	-	-	-	-	-	-	#	

reconciled with staff's submissions		5 Year Totals							
Project Title	PCI Rating	Cummulative Requests	Recommended Funding Sources					New Borrowing	Not Funded
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax		
Project Title		Cummulative Total	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded
Electric Fund									
1		-	-	-	-	-	-	-	-
2		200,000.00	-	-	-	-	-	200,000.00	-
3		-	-	-	-	-	-	-	-
4		140,000.00	140,000.00	-	-	-	-	-	-
5		-	-	-	-	-	-	-	-
6		1,000,000.00	-	-	-	-	-	1,000,000.00	-
7		12,000,000.00	-	-	-	-	-	12,000,000.00	-
8		73,907,000.00	-	-	-	-	-	73,907,000.00	-
9		3,375,000.00	3,375,000.00	-	-	-	-	-	-
10		-	-	-	-	-	-	-	-
11		-	-	-	-	-	-	-	-
New Projects Identified: FY 2021									
12		690,000.00	-	-	-	-	-	690,000.00	-
13		175,000.00	-	-	-	-	-	175,000.00	-
14		365,000.00	-	-	-	-	-	365,000.00	-
15		75,000.00	75,000.00	-	-	-	-	-	-
		91,988,000.00	3,651,000.00	-	-	-	-	88,337,000.00	-
Water Fund									
12		-	-	-	-	-	-	-	-
13		170,000.00	-	-	-	-	-	170,000.00	-
14		175,000.00	-	-	-	-	-	200,000.00	(25,000.00)
15		-	-	-	-	-	-	-	-
16		600,000.00	-	-	-	-	-	-	600,000.00
17		2,615,000.00	15,000.00	-	-	-	-	2,600,000.00	-
18		5,175,000.00	-	-	-	5,175,000.00	-	-	-
19		324,800.00	-	-	-	-	-	324,800.00	-
20		190,251.00	-	-	-	-	-	190,251.00	-
21		-	-	-	-	-	-	-	-
22		-	-	-	-	-	-	-	-
23		-	-	-	-	-	-	-	-
24		155,000.00	-	155,000.00	-	-	-	-	-
25		1,000,000.00	-	-	-	-	-	1,000,000.00	-
26		1,580,000.00	-	-	-	-	-	2,500,000.00	(920,000.00)
27		1,200,000.00	-	-	-	-	-	1,200,000.00	-
28		80,000.00	-	-	-	-	-	-	80,000.00
29		1,384,000.00	60,000.00	-	-	-	-	1,324,000.00	-
30		725,000.00	-	-	-	-	-	-	725,000.00
31		-	-	-	-	-	-	-	-
32		500,000.00	-	-	-	-	-	500,000.00	-
33		1,580,000.00	-	-	-	-	-	1,580,000.00	-
New Projects identified for FY 2021 Submission									
34		425,000.00	-	-	-	425,000.00	-	-	-
35		6,185,000.00	-	-	-	6,185,000.00	-	-	-
36		250,000.00	-	-	-	-	-	-	250,000.00
37		450,000.00	-	-	-	-	-	-	450,000.00
38		500,000.00	-	-	-	-	-	500,000.00	-
39		167,370.00	-	-	-	-	-	167,370.00	-
40		500,000.00	-	-	-	-	-	-	500,000.00
41		250,000.00	-	-	-	250,000.00	-	-	-
42		80,000.00	-	-	-	80,000.00	-	-	-
43		200,000.00	-	-	-	-	-	100,000.00	100,000.00
44		150,000.00	-	-	-	150,000.00	-	-	-
45		50,000.00	-	-	-	50,000.00	-	-	-
46		575,000.00	-	-	-	575,000.00	-	-	-
		27,236,421.00	75,000.00	155,000.00	-	12,890,000.00	-	12,356,421.00	1,760,000.00
Total Water Fund									

reconciled with staff's submissions		Fiscal Year 2020								Revisions To
Project Title	PCI Rating	FY 2020 Request	Pay Go	Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded	Prior Yr Approvals	
Local Sewer Fund										
35		350,000.00					350,000.00	-		
36		150,000.00					150,000.00	-		
38		-					-	-		
42		50,000.00					50,000.00	-		
43		-					-	-		
44		-					-	-		
45		22,000.00					22,000.00	-	81,000.00	
46		-					-	-	(50,000.00)	
New Projects identified for FY 2021 Submission										
47										
48										
49										
50										
51										
52										
Total Local Sewer Fund		572,000.00	-	-	-	-	572,000.00	-	31,000.00	
Stormwater Fund										
48		1,072,000.00					1,072,000.00	-	318,570.00	
49		300,000.00					300,000.00	-		
50		100,000.00					100,000.00	-		
51		200,000.00					200,000.00	-		
52		495,000.00					495,000.00	-		
53		180,000.00					180,000.00	-	17,200.00	
54		25,000.00					25,000.00	-	117,200.00	
55		-					-	-		
56		-					-	-		
57		-					-	-		
58		-					-	-		
59		-					-	-		
60		-					-	-		
61		-					-	-		
62		-					-	-		
63		-					-	-		
64		-					-	-		
65		-					-	-		
66		-					-	-		
Total Stormwater Fund		2,372,000.00	-	-	-	-	2,372,000.00	-	452,970.00	
Sanitation Fund										
60		500,000.00					500,000.00	-		
61		25,000.00					25,000.00	-		
62		-					-	-		
Total Sanitation Fund		525,000.00	-	-	-	-	525,000.00	-		
Regional Sewer Fund										
63		400,000.00	400,000.00							
64		150,000.00	150,000.00							
65		250,000.00	250,000.00							
66		50,000.00	50,000.00							
67		300,000.00	300,000.00						300,000.00	
68		-	-							
69		-	-							
New Projects identified in FY 2021 Submission										
70										
71										
72										
73										
74										
Total Regional Sewer Fund		1,150,000.00	1,150,000.00	-	-	-	-	-	300,000.00	

reconciled with staff's submissions		Fiscal Year 2021									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2021 Requets	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Local Sewer Fund											
35		186,000.00						186,000.00			
36		-						-			
38											
42		-						-			
43		150,000.00						150,000.00			
44		200,000.00	200,000.00								
45		91,000.00						91,000.00			(10,000.00)
46		-						-			
New Projects identified for FY 2021 Submission											
47											
48		336,000.00						336,000.00			
49											
50											
51											
52											
Total Local Sewer Fund		963,000.00	200,000.00	-	-	-	-	763,000.00	-	-	(10,000.00)
Stormwater Fund											
48		668,570.00				668,570.00					
49		-						-			
50		-						-			
51		-						-			
52		-						-			
53		117,200.00		117,200.00							
54		-						-			
55		50,000.00						50,000.00			
56		-						-			500,000.00
57		350,000.00						350,000.00			
58		-						-			
59		-						-			
60		-						-			
61		50,000.00				50,000.00					
62		-						-			
63		-						-			
64		-						-			
65		200,000.00	200,000.00								
66		-						-			
Total Stormwater Fund		1,552,970.00	200,000.00	234,400.00	-	718,570.00	-	400,000.00	-	-	500,000.00
Sanitation Fund											
60		500,000.00						500,000.00			
61		-	-								
62		-	-								
Total Sanitation Fund		500,000.00	-	-	-	-	-	500,000.00	-	-	
Regional Sewer Fund											
63		-						-			
64		-						-			
65		-						-			
66		50,000.00						50,000.00			
67		300,000.00						300,000.00			
68		840,000.00						840,000.00			
69		500,000.00						500,000.00			
New Projects identified in FY 2021 Submission											
70											
71											
72		250,000.00						250,000.00			
73											
74											
Total Regional Sewer Fund		1,940,000.00	-	-	-	-	-	1,940,000.00	-	-	

reconciled with staff's submissions		Fiscal Year 2023									
Project Title	PCI Rating	Recommended Funding Sources									Revisions To Prior Yr Approvals
		FY 2023 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded	Test	
Local Sewer Fund											
35											
36											
38											
42											
43											
44											
45											
46											
New Projects identified for FY 2021 Submission											
47											
48											
49											
50											
51											
52											
Total Local Sewer Fund											
Stormwater Fund											
48											
49											
50											
51											
52											
53											
54											
55											
56											
57											
58											
59											
60											
61											
62											
63											
64											
65											
66											
Total Stormwater Fund											
Sanitation Fund											
60											
61											
62											
Total Sanitation Fund											
Regional Sewer Fund											
63											
64											
65											
66											
67											
68											
69											
New Projects identified in FY 2021 Submission											
70											
71											
72											
73											
74											
Total Regional Sewer Fund											

reconciled with staff's submissions		Fiscal Year 2024										Revisions To Prior Yr Approvals
Project Title	PCI Rating	Recommended Funding Sources									Test	
		FY 2024 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded			
Local Sewer Fund												
35											-	-
36											-	#
38											-	#
42											-	#
43			150,000.00							150,000.00	-	#
44			200,000.00	200,000.00							-	#
45											-	#
46											-	#
New Projects identified for FY 2021 Submission												
47			4,360,000.00				4,360,000.00				-	#
48											-	#
49											-	#
50											-	#
51			1,333,333.00							1,333,333.00	-	#
52											-	#
Total Local Sewer Fund			6,043,333.00	200,000.00	-	-	4,360,000.00	-	-	1,483,333.00	-	#
<i>crossfoot error s=0</i>												
Stormwater Fund												
48											-	#
49											-	#
50											-	#
51											-	#
52											-	#
53											-	#
54											-	#
55			50,000.00							50,000.00	-	#
56											-	#
57											-	#
58			500,000.00				500,000.00				-	#
59											-	#
60											-	#
61											-	#
62											-	#
63											-	#
64											-	#
65											-	#
66											-	#
Total Stormwater Fund			550,000.00	-	-	-	500,000.00	-	-	50,000.00	-	#
<i>crossfoot error s=0</i>												
Sanitation Fund												
60			500,000.00							500,000.00	-	#
61											-	#
62											-	#
Total Sanitation Fund			500,000.00	-	-	-	-	-	-	500,000.00	-	#
<i>crossfoot error s=0</i>												
Regional Sewer Fund												
63											-	#
64											-	#
65											-	#
66											-	#
67											-	#
68											-	#
69											-	#
New Projects identified in FY 2021 Submission												
70											-	#
71											-	#
72											-	#
73											-	#
74											-	#
Total Regional Sewer Fund			-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												

reconciled with staff's submissions		Fiscal Year 2025										
Project Title	PCI Rating	Recommended Funding Sources								Not Funded	Test	
		FY 2025 Forecast	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing				
Local Sewer Fund												
35		-									-	#
36		-									-	#
38											-	#
42		-									-	#
43		150,000.00								150,000.00	-	#
44		200,000.00	200,000.00								-	#
45		-									-	#
46		-									-	#
New Projects identified for FY 2021 Submission												
47		10,296,000.00					10,296,000.00				-	#
48											-	#
49											-	#
50											-	#
51		1,333,333.00								1,333,333.00	-	#
52											-	#
Total Local Sewer Fund		11,979,333.00	200,000.00	-	-	-	10,296,000.00	-	-	1,483,333.00	-	#
<i>crossfoot error s=0</i>												
Stormwater Fund												
48		-									-	#
49		-									-	#
50		-									-	#
51		-									-	#
52		-									-	#
53		-									-	#
54		-									-	#
55		50,000.00								50,000.00	-	#
56		-									-	#
57		-									-	#
58		500,000.00					500,000.00				-	#
59		-									-	#
60		-									-	#
61		-									-	#
62		-									-	#
63		-									-	#
64		-									-	#
65		-									-	#
66		-									-	#
Total Stormwater Fund		550,000.00	-	-	-	-	500,000.00	-	-	50,000.00	-	#
<i>crossfoot error s=0</i>												
Sanitation Fund												
60		500,000.00								500,000.00	-	#
61		-	-								-	#
62		-	-								-	#
Total Sanitation Fund		500,000.00	-	-	-	-	-	-	-	500,000.00	-	#
<i>crossfoot error s=0</i>												
Regional Sewer Fund												
63		-									-	#
64		-									-	#
65		-									-	#
66		-									-	#
67		-									-	#
68		-									-	#
69		-									-	#
New Projects identified in FY 2021 Submission												
70												
71												
72												
73												
74												
Total Regional Sewer Fund		-	-	-	-	-	-	-	-	-	-	#
<i>crossfoot error s=0</i>												

reconciled with staff's submissions		5 Year Totals							
Project Title	PCI Rating	Cummulative Requests	Recommended Funding Sources					New Borrowing	Not Funded
			Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax		
Local Sewer Fund									
35		186,000.00	-	-	-	-	-	186,000.00	-
36		-	-	-	-	-	-	-	-
38		-	-	-	-	-	-	-	-
42		350,000.00	-	-	-	-	-	350,000.00	-
43		750,000.00	-	-	-	-	-	750,000.00	-
44		1,000,000.00	1,000,000.00	-	-	-	-	-	-
45		91,000.00	-	-	-	-	-	91,000.00	-
46		250,000.00	-	-	-	-	-	250,000.00	-
New Projects identified for FY 2021 Submission									
47		17,598,000.00	-	-	-	17,598,000.00	-	-	-
48		336,000.00	-	-	-	-	-	336,000.00	-
49		250,000.00	-	-	-	-	-	250,000.00	-
50		100,000.00	-	-	-	100,000.00	-	-	-
51		4,899,999.00	-	-	-	-	-	4,899,999.00	-
52		200,000.00	-	-	-	200,000.00	-	-	-
		-	-	-	-	-	-	-	-
		26,010,999.00	1,000,000.00	-	-	17,898,000.00	-	7,112,999.00	-
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-
Stormwater Fund									
48		668,570.00	-	-	-	668,570.00	-	-	-
49		-	-	-	-	-	-	-	-
50		-	-	-	-	-	-	-	-
51		-	-	-	-	-	-	-	-
52		-	-	-	-	-	-	-	-
53		117,200.00	-	117,200.00	-	-	-	-	-
		117,200.00	-	117,200.00	-	-	-	-	-
54		-	-	-	-	-	-	-	-
55		250,000.00	-	-	-	-	-	250,000.00	-
56		1,000,000.00	-	-	-	-	-	1,000,000.00	-
57		400,000.00	-	-	-	-	-	350,000.00	50,000.00
58		2,000,000.00	-	-	-	2,000,000.00	-	-	-
59		150,000.00	-	-	-	-	-	150,000.00	-
60		300,000.00	-	-	-	-	-	300,000.00	-
61		400,000.00	-	-	-	400,000.00	-	-	-
62		150,000.00	-	-	-	-	-	150,000.00	-
63		500,000.00	-	-	-	500,000.00	-	-	-
64		1,000,000.00	-	-	-	1,000,000.00	-	-	-
65		200,000.00	200,000.00	-	-	-	-	-	-
66		-	-	-	-	-	-	-	-
		7,252,970.00	200,000.00	234,400.00	-	4,568,570.00	-	2,200,000.00	50,000.00
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-
Sanitation Fund									
60		2,500,000.00	-	-	-	-	-	2,500,000.00	-
61		-	-	-	-	-	-	-	-
62		75,000.00	-	-	-	-	-	75,000.00	-
		2,575,000.00	-	-	-	-	-	2,575,000.00	-
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-
Regional Sewer Fund									
63		-	-	-	-	-	-	-	-
64		-	-	-	-	-	-	-	-
65		-	-	-	-	-	-	-	-
66		150,000.00	100,000.00	-	-	-	-	50,000.00	-
67		300,000.00	-	-	-	-	-	300,000.00	-
68		840,000.00	-	-	-	-	-	840,000.00	-
69		500,000.00	-	-	-	-	-	500,000.00	-
New Projects identified in FY 2021 Submission									
70		360,000.00	-	-	-	-	-	360,000.00	-
71		850,000.00	-	-	-	-	-	850,000.00	-
72		250,000.00	-	-	-	-	-	250,000.00	-
73		200,000.00	-	-	-	-	-	200,000.00	-
74		-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-
		3,450,000.00	100,000.00	-	-	-	-	3,350,000.00	-
	<i>crossfoot error s=0</i>	-	-	-	-	-	-	-	-

reconciled with staff's submissions		Fiscal Year 2020							Revisions To Prior Yr Approvals
Project Title	PCI Rating	FY 2020 Request	Pay Go	Fund Balance	Grant	Sales Tax	New Borrowing	Not Funded	
Combined Utility									
70		Public Works and Fleet Maintenance Facility	3,000,000.00				3,000,000.00	-	
		Total Utility Fund	3,000,000.00	-	-	-	3,000,000.00	-	
		<i>crossfoot error s=0</i>							
		Total: Combined Utility	49,680,141.00	1,934,870.00	500,000.00	2,618,649.00	-	44,626,622.00	-
		<i>crossfoot error s=0</i>							
			70,680,843.12	15,585,870.00	500,000.00	4,866,129.00	3,870,000.00	44,626,622.00	1,232,222.12
									(0)
Park of Commerce									
1		PoC Phase 2- Roads							
2		PoC Phase 1B- Roads							
3		PoC Phase 2- Public Works							
4		PoC Phase 2- Electric							
5		PoC Phase 2- Electric							
6		PoC Phase 1B- Stormwater							
7		PoC Phase 1B- Stormwater							
8		PoC Phase 1B- Stormwater							
9		PoC Phase 2- Water							
10		PoC Phase 2- Sewer							
			-	-	-	-	-	-	-
		<i>crossfoot error s=0</i>							
			70,680,843.12	15,585,870.00	500,000.00	4,866,129.00	3,870,000.00	44,626,622.00	1,232,222.12
									(0.00)
									(0.00)
		To net out transfers from amounts raised/appropriated above							

reconciled with staff's submissions		Fiscal Year 2021										
Project Title	PCI Rating	Recommended Funding Sources								Test	Revisions To Prior Yr Approvals	
		FY 2021 Requets	Pay Go	Fund Balance	Transfers From Other Funds	Grant	Sales Tax	New Borrowing	Not Funded			
Combined Utility												
70 Public Works and Fleet Maintenance Facility		-									-	
Total Utility Fund		-	-	-	-	-	-	-	-	-	-	-
	<i>crossfoot error s=0</i>											
Total: Combined Utility		28,883,391.00	1,251,000.00	389,400.00	-	5,893,570.00	-	21,374,421.00	(25,000.00)	-	-	-
	<i>crossfoot error s=0</i>											
		32,417,400.60	1,601,000.00	629,400.00	-	5,893,570.00	1,275,000.00	21,374,421.00	1,644,009.60	-	-	-
Park of Commerce												
1 PoC Phase 2- Roads		1,950,000.00			240,000.00	1,402,000.00	308,000.00				-	
2 PoC Phase 1B- Roads		788,225.00				788,225.00					-	
3 PoC Phase 2- Public Works		1,708,635.00				1,401,037.00	307,598.00				-	
4 PoC Phase 2- Electric		379,000.00			61,000.00	318,000.00					-	
5 PoC Phase 2- Electric		140,000.00			140,000.00						-	
6 PoC Phase 1B- Stormwater		324,000.00				324,000.00					-	
7 PoC Phase 1B- Stormwater		117,200.00			117,200.00						-	
8 PoC Phase 1B- Stormwater		376,200.00			117,200.00	259,000.00					-	
9 PoC Phase 2- Water		155,000.00			155,000.00						-	
10 PoC Phase 2- Sewer		91,000.00				91,000.00					-	
		6,029,260.00	-	-	830,400.00	4,583,262.00	615,598.00				-	-
	<i>crossfoot error s=0</i>	38,446,660.60	1,601,000.00	629,400.00	830,400.00	10,476,832.00	1,890,598.00	21,374,421.00	1,644,009.60	0.00	-	-
									0.00			
To net out transfers from amounts raised/appropriated above		37,616,260.60	1,601,000.00	629,400.00		10,476,832.00	1,890,598.00	21,374,421.00	1,644,009.60	-		



GF 1

Elevator Replace - City Hall

Adopted in FY2020

\$100,000



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 2

Department
Public Works

Project Duration
FY22

Life Expectancy
20

Priority
1

Project Title

City Hall - Bathroom Plumbing Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

7 North Dixie Highway

Project Description/Justification

The existing plumbing system in the City Hall bathrooms is dated and needs to be completely replaced. The new system will meet new codes and minimize the potential for leaks at the facility.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The project will install a new plumbing system which meets current codes and is sound.

FISCAL DETAILS

2021

001-5062-519-62-10

Total Expenditures	Amount \$	-
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Operating Cost Impact

The operating costs for the new plumbing system will be minimal and are approximately \$500 per year.

Project's Impact on Other Departments

NA

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			50,000				50,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations				500	500	500	1,500
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ 500	\$ 500	\$ 500	\$ 51,500

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 50,000	\$ 500	\$ 500	\$ 500	\$ 51,500

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating			50,000				50,000
							-
							-
Total Funding Sources	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:		B.5 Utilities:			-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:			-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:			-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:			-
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)					-



GF 3

Fire Alarm - CRA Hatch - 1121 Lucerne

Adopted in FY2020

\$30,000



GF 4

Electrical Update - City Hall Annex - 414 Lake Ave.

Adopted in FY2020

\$50,000



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

Department
Public Works

Project Duration
FY22

Life Expectancy
20

Priority
1

Project Title

City Hall Annex - Plumbing Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

414 Lake Avenue

Project Description/Justification

The existing plumbing system at the Annex is dated and needs to be completely replaced. The new system will meet new codes and minimize the potential for backups and leaks at the facility.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The project will install a new plumbing system which meets current codes and is sound.

FISCAL DETAILS

2021

Electric Utility

Total Expenditures

Amount
\$

-

Operating Cost Impact

The operating costs for the new plumbing upgrades system will be minimal and are approximately \$500 per year with the jetting of clogged lines and damaged fixture replacement.

Project's Impact on Other Departments

NA

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			50,000				50,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations				500	500	500	1,500
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ 500	\$ 500	\$ 500	\$ 51,500

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 50,000	\$ 500	\$ 500	\$ 500	\$ 51,500

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Electric Utilities			50,000				50,000
Total Funding Sources	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1 Revenue #1		B.1 Personnel:	B.5- Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3- Revenue #3	-	B.3- Contract Services:	D.7- Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	



Park of Commerce - Phase 1B

Adopted in FY2020

\$1,400,000



Park of Commerce - Phase 2

Adopted in FY2020

\$726,000



GF 8

Elevator - Police/Fire Admin - 120 N G St.

Adopted in FY2020

\$150,000



GF 9

Replace Roof - Fire Station # 2 - 1229 Detroit

Adopted in FY2020

\$250,000



GF 10

Fire Alarm Upgrade - Fire Station # 2 - 1220 Detroit

Adopted in FY2020

\$40,000



Electrical Upgrades - Library - 15 N M St.

Adopted in FY2020

\$75,000



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 12

Department
Public Works

Project Duration
FY21

Life Expectancy
30

Priority
1

Project Title

Library - Impact Windows

Relevant Graphic Details (GIS or photo inserted)

Project Location

15 North M Street

Project Description/Justification

The existing facility at the library contains multiple existing windows that are not impact resistant. The City has replaced many of the windows with impact, however, there are many that remain to be replaced. The project will complete the full replacement of all remaining non-impact windows with hurricane rated impact windows that match the historical appearance of the facility.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The project will install a new impact windows which meets current codes and historical requirements.

FISCAL DETAILS

2021

Sales Tax Funded

75,000

Total Expenditures	Amount \$	75,000
---------------------------	--------------	---------------

Operating Cost Impact

There are no operating costs of the new windows.

Project's Impact on Other Departments

NA

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		75,000					75,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sales Tax fund		75,000					75,000
Total Funding Sources	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1 Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$25,000)**

Department
Recreation

Project Duration
FY24

Life Expectancy
30 years.

Priority
1

Project Title

NW Ball Field Concession Roof

Project Location

NW Ball Field

Project Description/Justification

R&R of Concession Roof

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

2-C Maintain infrastructure investments.

Project's Return on Investment

Maintaining renability.

FISCAL DETAILS

		2020
Account Number	Account Description	Amount
Account Number	Account Description	Amount
	Total Expenditures	\$



Capital Improvement Program (CIP) Project Request Form

GF 14

(For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Public Works	FY23	30	1

Project Title

Wimbley Gym - Roof Replacement Project

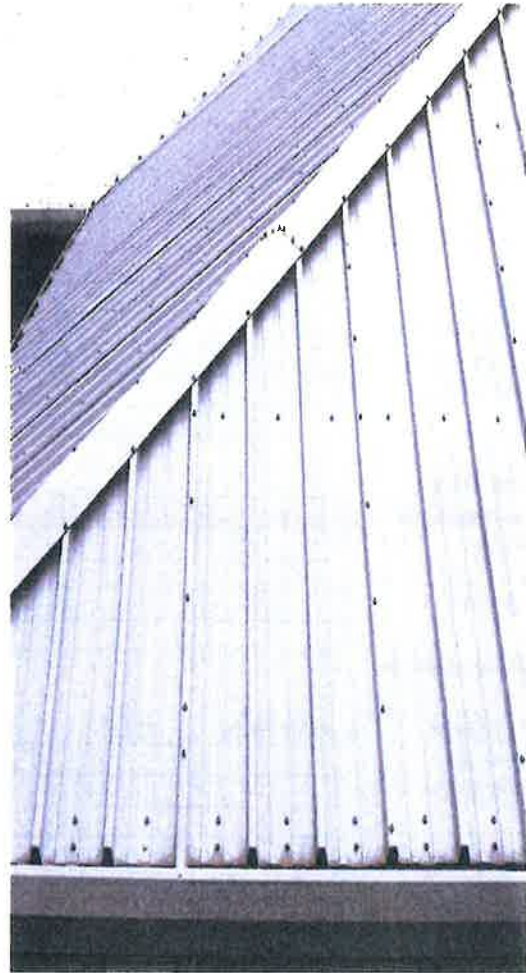
Relevant Graphic Details (GIS or photo inserted)

Project Location

1515 Wingfield

Project Description/Justification

The Wimbley Gym will soon be in need of a new roof. The existing roof will soon be beyond its useful life.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A facility that does not have exposure to the elements and potential for mold growth.

FISCAL DETAILS

2021

001-5062-519-62-10

Total Expenditures	Amount	-
	\$	-

Operating Cost Impact

Reduction in maintenance costs due to reactive responses to leaks and water intrusion. Reduction in staff time to respond to wet interior and cleaning. Reduction in maintenance costs of approximately \$1,500 per year and unforeseen roof repairs of \$25,000 per year if left untreated.

Project's Impact on Other Departments

Recreation activities in a facility that is not exposed to water intrusion and roof leaks.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction				125,000			125,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000
Funding Sources							
Facilities Operating				125,000			125,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ 125,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3 Revenue #3	-	B.3- Contract Services:	-
A.4 Revenue #4	-	B.4 Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

Department
Public Works

Project Duration
FY24

Life Expectancy
30

Priority
1

Project Title

Osborne Center - Roof Replacement Project

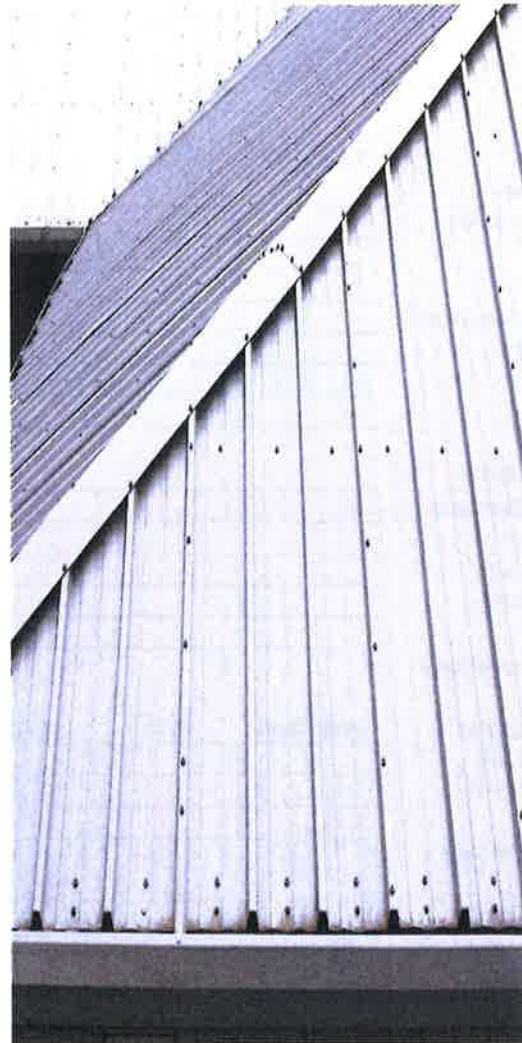
Relevant Graphic Details (GIS or photo inserted)

Project Location

1699 Wingfield

Project Description/Justification

The Osborne Center will soon be in need of a new roof. The existing roof will soon be beyond its useful life.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A facility that does not have exposure to the elements and potential for mold growth.

FISCAL DETAILS

2021

001-5062-519-62-10

Total Expenditures

Amount
\$

Operating Cost Impact

Reduction in maintenance costs due to reactive responses to leaks and water intrusion. Reduction in staff time to respond to wet interior and cleaning. Reduction in maintenance costs of approximately \$1,500 per year and unforeseen roof repairs of \$25,000 per year if left untreated.

Project's Impact on Other Departments

Head Start program operations in a facility that is not exposed to water intrusion and roof leaks.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction					200,000	200,000	400,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 400,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 400,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating				200,000			200,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



Capital Improvement Program (CIP) Project Request Form

GF 16

(For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Public Works	FY23	30	1

Project Title

Compass - Elevator Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

202 North H Street

Project Description/Justification

The existing elevator at the Compass facility is dated and will soon need replacement along with a new panel, wiring, and components.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A facility that is sanitary for both employees and the public who frequently visit

FISCAL DETAILS

2021

TBD

-

Total Expenditures	Amount	
	\$	-

Operating Cost Impact

The operating costs for the new system will be minimal.

Project's Impact on Other Departments

NA

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction				100,000			100,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating				100,000			100,000
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



GF 17

Replace Roof & Canopy - Bandshell
100 S Golf View

Adopted in FY2020

\$120,000



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$25,000)

Department	Project Duration	Life Expectancy	Priority
Public Works	FY21	30	1

Project Title

Bryant Park Bandshell - Electrical Upgrade

Relevant Graphic Details (GIS or photo inserted)

Project Location

North Bryant Park

Project Description/Justification

The existing Bandshell in north Bryant Park contains an electrical system that is dated and needs to be replaced with new wiring and components. The new system will meet new codes and minimize the potential for shortages and outages at the facility.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The project will install a new electrical system which meets current codes and is sound.

FISCAL DETAILS

2021

Electric Utilities

Total Expenditures	Amount \$	25,000
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Operating Cost Impact

The operating costs for the new electrical system will be minimal and are approximately \$500 per year with the replacement of fuses and burnt switches/ outlets.

Project's Impact on Other Departments

NA

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		25,000					25,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations			500	500	500	500	2,000
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 27,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 27,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Electric Utility fund		25,000					25,000
Electric Utility fund			500	500	500	500	2,000
Total Funding Sources	\$ -	\$ 25,000	\$ 500	\$ 500	\$ 500	\$ 500	\$ 27,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

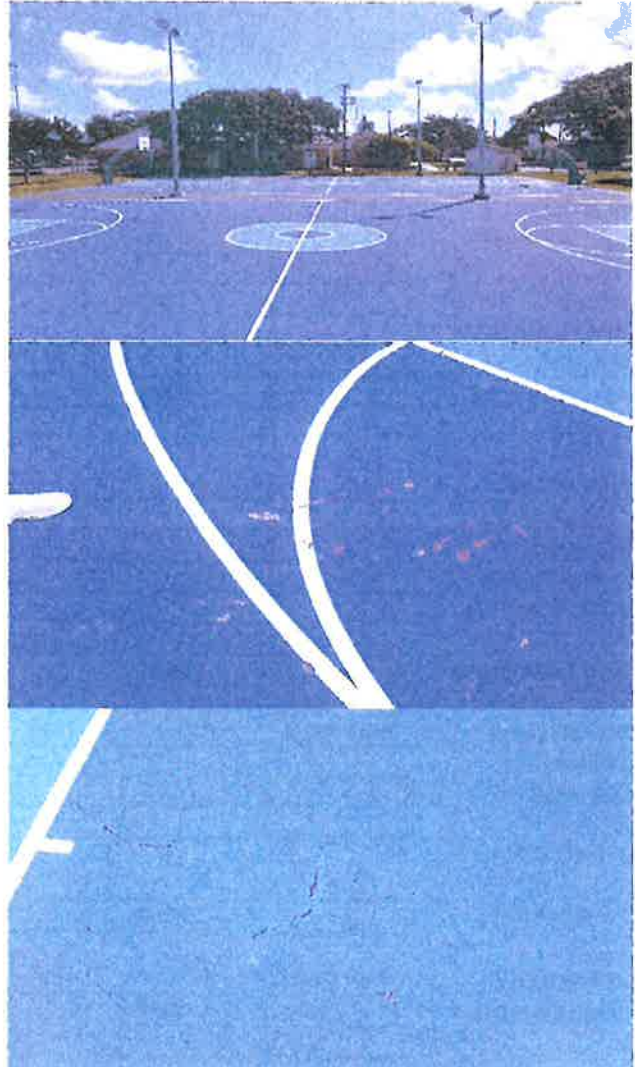
GF 19

Department Recreation	Project Duration FY21	Life Expectancy 20 years concrete 5 years for surface	Priority 2
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Project Title
Howard Park Basketball Courts

Relevant Graphic Details (GIS or photo inserted)

Project Location
1699 Wingfield (Howard Park)



Project Description/Justification
Concrete surface needs to be replaced with brand new concrete surface. The current surface has numerous cracks that are expanding.

Strategic Goals Relevance/Categorical Criteria
Pillar 5-A Exceed residents expectations.

Project's Return on Investment
Give residents a safe place to play basketball and keep our parks updated and appealing.

FISCAL DETAILS		2021
Account Number	Account Description	
	Total Expenditures	\$ 80,000

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		67,600					67,600
Design							-
Permitting		2,400					2,400
Land/ROW Acquisition							-
Construction							-
Equipment		10,000					10,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 80,000	\$ -			\$ -	\$ 80,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 80,000	\$ -			\$ -	\$ 80,000
Funding Sources							
Facilities Operating		80,000					
Total Funding Sources	\$ -	\$ 80,000	\$ -			\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2 Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 20

Department	Project Duration	Life Expectancy	Priority
Recreation	FY23	7 years	1

Project Title
Howard Park Playground

Relevant Graphic Details (GIS or photo inserted)

Project Location
1699 Wingfield (Howard Park)



Project Description/Justification
R&R of playground due to life expectancy

Strategic Goals Relevance/Categorical Criteria

5-A Provide safe services

Project's Return on Investment

Maintain safe, updated playground for residents.

FISCAL DETAILS			2021
Account Number	Account Description		-
Account Number	Account Description		-
	Total Expenditures	\$	-

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development				22,450			22,450
Design							-
Permitting				2,550			2,550
Land/ROW Acquisition							-
Construction							-
Equipment				60,000			60,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ 85,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ 85,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating				85,000			
Total Funding Sources	\$ -	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:	B. Expenses Incurred:		
A.1- Revenue #1	B.1- Personnel:	B.5- Utilities:	
A.2- Revenue #2	B.2- Debt Service Costs:	B.6- Materials/Supplies:	
A.3- Revenue #3	B.3- Contract Services:	B.7 Equipment:	
A.4- Revenue #4	B.4- Fixed Costs:	B.8- Miscellaneous:	
Revenue Totals (A.1 -to- A.4)	Expense Totals (B.1 -to- B.8)		



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 21

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21 - 22	25 years	1

Project Title
Howard Park Pavillion

Relevant Graphic Details (GIS or photo inserted)



Project Location
1699 Wingfield (Howard Park)

Project Description/Justification
Rebuild of Pavillion to include Bathroom/Tables & roof. Pavillion roof joists starting to deteriorate. Issues with restroom plumbing. Picnic tables completely rusted and becoming unsafe for use.

Strategic Goals Relevance/Categorical Criteria
5-A Maintain an updated and safe infrastructure.

Project's Return on Investment
Give residents a safe place to rent and assemble.

FISCAL DETAILS		2021
Account Number	Account Description	25,000
	Total Expenditures	\$ 25,000

Operating Cost Impact

Ability to raise pavillion rental fee to be more comparable to other municipalities.

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		25,000					25,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 25,000	\$ -	\$ 2,021	\$ -	\$ -	\$ 25,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating		25,000	-				
Total Funding Sources	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:					
A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 22

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21 - 22	25 years	1

Project Title

Howard Park Pavillion

Relevant Graphic Details (GIS or photo inserted)



Project Location

1699 Wingfield (Howard Park)

Project Description/Justification

Rebuild of Pavillion to include Bathroom/Tables & roof. Pavillion roof joists starting to deteriorate. Issues with restroom plumbing. Picnic tables completely rusted and becoming unsafe for use.

Strategic Goals Relevance/Categorical Criteria

5-A Maintain an updated and safe infrastructure.

Project's Return on Investment

Give residents a safe place to rent and assemble.

FISCAL DETAILS

2021

Account Number	Account Description		
	Total Expenditures	\$	-

Operating Cost Impact

Ability to raise pavillion rental fee to be more comparable to other municipalities.

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			30,000				30,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 30,000	\$ 2,021	\$ -	\$ -	\$ 30,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating			30,000				
Total Funding Sources	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1		B.1- Personnel:		B.5- Utilities:			
A.2- Revenue #2		B.2- Debt Service Costs:		B.6- Materials/Supplies:			
A.3- Revenue #3		B.3- Contract Services:		B.7- Equipment:			
A.4- Revenue #4		B.4- Fixed Costs:		B.8- Miscellaneous:			
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)					



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 23

Department
Recreation

Project Duration
FY22

Life Expectancy
20 year concrete
5 year surface

Priority
2

Project Title

Howard Park Futsal Court

Relevant Graphic Details (GIS or photo inserted)

Project Location

1699 Wingfield (Howard Park)

Project Description/Justification

Complete Removal of concrete surface to include installation of new concrete slab and resurface for new futsal court. Existing cracks on current futsal surface are starting to expand and buckle, making the surface uneven and unsafe.



Strategic Goals Relevance/Categorical Criteria

Pillar 5-A Exceed residents expectations

Project's Return on Investment

Give residents a safe place to play and keep our parks updated and appealing.

FISCAL DETAILS

2021

Account Number	Account Description		
Account Number	Account Description		-
	Total Expenditures	\$	-

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			47,000		-	-	47,000
Design							-
Permitting			1,500		-	-	1,500
Land/ROW Acquisition							-
Construction							-
Equipment			1,500		-	-	1,500
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Funding Sources							
Prior Years							
FY21							
FY22			50,000				
FY23							
FY24							
FY25							
Total Funding Sources	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 24

Department	Project Duration	Life Expectancy	Priority
Recreation	FY22 - 24	5 Years	2

Project Title
Sunset Park Basketball Court

Relevant Graphic Details (GIS or photo inserted)

Project Location
Sunset Park



Project Description/Justification
Complete resurface of basketball court. Court surface is fading and starting to crack.

Strategic Goals Relevance/Categorical Criteria
5-A Exceeding residents expectations

Project's Return on Investment
Maintain a safe place for residents to play basketball

FISCAL DETAILS	2021
Account Number	-
Account Description	-
Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			7,000				7,000
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			23,000				23,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating			30,000				30,000
Total Funding Sources	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 25

Department Recreation	Project Duration FY21	Life Expectancy 20 Years	Priority 1
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Project Title
Sunset Park Pavillion

Relevant Graphic Details (GIS or photo inserted)

Project Location
Sunset Park West Pavillion (D Street)



Project Description/Justification
Pavillion needs to be Renovated to include replacement of concrete slab & Benches replaced. Slab has numerous cracks which are starting to expand and benches are all rusted and deteriorating.

Strategic Goals Relevance/Categorical Criteria
2-C Maintain infrastructure

Project's Return on Investment
Maintain rentability

FISCAL DETAILS		2021
Account Number	Account Description	35,000
Account Number	Account Description	-
	Total Expenditures	\$ 35,000

Operating Cost Impact

Ability to raise pavillion rental fee to be more comparable to other municipalities.

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		3,950					3,950
Design							-
Permitting		1,050					1,050
Land/ROW Acquisition							-
Construction		30,000					30,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Funding Sources							
Facilities Operating		35,000					35,000
Total Funding Sources	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 26

Department Recreation	Project Duration FY24	Life Expectancy 7 Years	Priority 1
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Project Title
Sunset Park Play ground

Relevant Graphic Details (GIS or photo inserted)

Project Location
Sunset Park

Project Description/Justification
R&R Playground due to life expectancy



Strategic Goals Relevance/Categorical Criteria

5-A Exceed residents expectations

Project's Return on Investment

Safe updated playground

FISCAL DETAILS

2021

Account Number	Account Description		
	Total Expenditures	\$	-

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					8,200	8,200	16,400
Design							-
Permitting					1,800	1,800	3,600
Land/ROW Acquisition							-
Construction							-
Equipment					50,000	50,000	100,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 120,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 120,000
Funding Sources							
Facilities Operating					60,000		60,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 27

Department Recreation	Project Duration FY25	Life Expectancy 5 Years	Priority 2
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Project Title

Sunset Park Tennis Courts

Relevant Graphic Details (GIS or photo inserted)



Project Location

Sunset Park

Project Description/Justification

Resurface tennis courts. Courts starting to fade and develop surface cracks.

Strategic Goals Relevance/Categorical Criteria

5-A Exceed residents expectations

Project's Return on Investment

Maintain parks appeal

FISCAL DETAILS

2021

Account Number	Account Description	-
	Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					8,800	8,800	17,600
Design							-
Permitting					1,200	1,200	2,400
Land/ROW Acquisition							-
Construction					70,000	70,000	140,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 160,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 160,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating	-	-	-	-	80,000	80,000	160,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 160,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 28

Department	Project Duration	Life Expectancy	Priority
Recreation	FY24	20 Years	1

Project Title

Sunset Park Pavillion

Relevant Graphic Details (GIS or photo inserted)

Project Location

Sunset Park West Pavillion (A Street)

Project Description/Justification

Pavillion needs to be Renovated to include restrooms.



Strategic Goals Relevance/Categorical Criteria

2-C Maintain infrastructure

Project's Return on Investment

Maintain rentability

FISCAL DETAILS

2021

Account Number	Account Description	-
	Total Expenditures	\$ -

Operating Cost Impact

Ability to raise pavillion rental fee to be more comparable to other municipalities.

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					8,500	8,500	17,000
Design							-
Permitting					1,500	1,500	3,000
Land/ROW Acquisition							-
Construction					40,000	40,000	80,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 100,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 100,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating					50,000		50,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 29

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21	20 years.	1

Project Title
NW Ball Field Dugouts

Project Location
NW Ball Field

Project Description/Justification
R&R of dugouts to include all new fencing. Dugout poles are rusted and not attached to ground.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria
2-C Maintain infrastructure

Project's Return on Investment
Maintain rentability

FISCAL DETAILS			2021
Account Number	Account Description		Amount
Account Number	Account Description		Amount
	Total Expenditures		\$ 50,000

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		8,500					8,500
Design							-
Permitting		1,500					1,500
Land/ROW Acquisition							-
Construction		40,000					40,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Funding Sources							
Facilities Operating		50,000					50,000
Total Funding Sources	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 30

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21	10 Years	2

Project Title
Nw Ball Fields Score Boards

Relevant Graphic Details (GIS or photo inserted)

Project Location
NW Ball Fields



Project Description/Justification
R& R All scoreboards located in the Quad. All scoreboards are inoperable (too costly to repair)

Strategic Goals Relevance/Categorical Criteria
2-F Support our recreation program.

Project's Return on Investment
Field rentability.

FISCAL DETAILS		2021
Account Number	Account Description	25,000
Account Number	Account Description	-
	Total Expenditures	\$ 25,000

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		4,250					4,250
Design							-
Permitting		750					750
Land/ROW Acquisition							-
Construction							-
Equipment		20,000					20,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating		25,000					25,000
Total Funding Sources	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 31

Department	Project Duration	Life Expectancy	Priority
Recreation	FY2022	20 years	1

Project Title
Nw Ball Fields Fencing

Relevant Graphic Details (GIS or photo inserted)

Project Location
NW Ball Fields

Project Description/Justification
R&R all fencing at the Quad. All fencing and posts are rusting. Bottom of fence posts are starting to deteriorate and therefore unsafe for participants and bystanders.



Strategic Goals Relevance/Categorical Criteria
2-C Maintain infrastructure.

Project's Return on Investment
Maintain rentability.

FISCAL DETAILS		2021
Account Number	Account Description	-
Account Number	Account Description	-
	Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			17,000				17,000
Design							-
Permitting			3,000				3,000
Land/ROW Acquisition							-
Construction			80,000				80,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Funding Sources							
Facilities Operating			100,000				100,000
Total Funding Sources	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A 1- Revenue #1	-	B.1- Personnel:	-
A 2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 32

Department Recreation	Project Duration FY24	Life Expectancy 7 Years	Priority 1
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Project Title
Nw Ball Fields Playground

Relevant Graphic Details (GIS or photo inserted)

Project Location
NW Ball Fields



Project Description/Justification
R&R playground due to life expectancy

Strategic Goals Relevance/Categorical Criteria
5-A Consistent, updated, safe services.

Project's Return on Investment
Helps with field rentability.

FISCAL DETAILS		2021
Account Number	Account Description	-
	Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					20,200	20,200	40,400
Design							-
Permitting					1,800	1,800	3,600
Land/ROW Acquisition							-
Construction							-
Equipment					38,000	38,000	76,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 120,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000	\$ 120,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating					60,000		60,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ -	\$ 60,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 33

Department	Project Duration	Life Expectancy	Priority
Recreation	FY22	10 years	2

Project Title

Nw Ball Fields Manzo Scoreboards

Relevant Graphic Details (GIS or photo inserted)

Project Location

NW Ball Fields (Manzo)



Project Description/Justification

R&R Scoreboard. Scoreboard starting to deteriorate.

Strategic Goals Relevance/Categorical Criteria

2-F Support our schools

Project's Return on Investment

Maintain rentability.

FISCAL DETAILS

2021

Account Number	Account Description		-
Account Number	Account Description		-
	Total Expenditures	\$	-

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			9,250				9,250
Design							-
Permitting			750				750
Land/ROW Acquisition							-
Construction							-
Equipment			15,000				15,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Funding Sources							
Facilities Operating			25,000				25,000
Total Funding Sources	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 34

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21-24	10 years	1

Project Title
Nw Ball Fields Lighting

Relevant Graphic Details (GIS or photo inserted)

Project Location
NW Ball Fields (Quad)



Project Description/Justification
R&R existing light fixtures to LED. Due to age of current fixtures bulbs are being replaced more frequently and therefore more costly in the long run.

Strategic Goals Relevance/Categorical Criteria
2-C Maintain infrastructure investments.

Project's Return on Investment
Safe eco friendly lighting system.

FISCAL DETAILS		2021
Account Number	Account Description	-
Account Number	Account Description	-
	Total Expenditures	\$ 35,000

Operating Cost Impact

90% reduction for electrical usage

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		35,000		35,000	35,000	35,000	140,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 140,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 140,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating		35,000	-	35,000	35,000	35,000	140,000
Total Funding Sources	\$ -	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 140,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		-
A.2- Revenue #2	-	B.2- Debt Service Costs:		B.6 Materials/Supplies:			-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:			-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:			-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 35

Department
Recreation

Project Duration
FY21

Life Expectancy
8-10 years

Priority
High

Project Title

South Bryant Playground

Relevant Graphic Details (GIS or photo inserted)

Project Location

South Bryant Park

Project Description/Justification

R&R existing playground due to life expectancy. Playground deteriorating rapidly due to exposure to salt water environment. Also includes replacing certified playground mulch to the depth of 9 inches.



Strategic Goals Relevance/Categorical Criteria

5-A Maintain services

Project's Return on Investment

Safe updated community park.

FISCAL DETAILS

2021

Account Number	Account Description		150,000
	Total Expenditures	\$	150,000

Operating Cost Impact

n/a

Project's impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		41,850					41,850
Design							-
Permitting		3,150					3,150
Land/ROW Acquisition							-
Construction							-
Equipment		105,000					105,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating		150,000					150,000
Total Funding Sources	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4 Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 36

Department Recreation	Project Duration FY24	Life Expectancy 25 Years	Priority 1
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Project Title
South Bryant Pavillion

Relevant Graphic Details (GIS or photo inserted)

Project Location
South Bryant Park



Project Description/Justification
R&R existing pavillion. Structural cracks in concrete pillars and foundation.

Strategic Goals Relevance/Categorical Criteria
2-C Maintain infrastructure.

Project's Return on Investment
Maintain rentability

FISCAL DETAILS

2021

Account Number

Account Description

Total Expenditures

\$

Operating Cost Impact

Ability to raise pavillion rental fee to be more comparable to other municipalities.

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					22,750	22,750	45,500
Design							-
Permitting					2,250	2,250	4,500
Land/ROW Acquisition							-
Construction					50,000	50,000	100,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 150,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 150,000
Funding Sources							
Prior Years							
FY21							
FY22							
FY23							
FY24					75,000		75,000
FY25							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 75,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
		Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 37

Department	Project Duration	Life Expectancy	Priority
Recreation	FY21-24	5 Years	2

Project Title
South Bryant Fitness park

Relevant Graphic Details (GIS or photo inserted)

Project Location
South Bryant Park



Project Description/Justification
R&R existing Fitness Equipment. Equipment constantly being repaired and replaced due to exposure to salt water environment.

Strategic Goals Relevance/Categorical Criteria
3-D Encourage coastal activities.

Project's Return on Investment
Help attract visitors to the park

FISCAL DETAILS			2021
Account Number	Account Description	Amount	
Account Number	Account Description	Amount	
	Total Expenditures	\$	25,000

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		25,000	25,000		25,000	25,000	100,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ 100,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NFT COST	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ 100,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating		25,000	25,000	-	25,000	25,000	100,000
Total Funding Sources	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 38

Department	Project Duration	Life Expectancy	Priority
Recreation	FY22	7 Years	1

Project Title
South Palm Playground

Relevant Graphic Details (GIS or photo inserted)

Project Location
South Palm Park



Project Description/Justification
R&R existing playground due to life expectancy. Playground deteriorating rapidly due to exposure to salt water environment.

Strategic Goals Relevance/Categorical Criteria
5-A Exceed residents expectations

Project's Return on Investment
Attracting residents to the City

FISCAL DETAILS **2021**

Account Number	Account Description	
Total Expenditures		-

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			22,450				22,450
Design							-
Permitting			2,550				2,550
Land/ROW Acquisition							-
Construction							-
Equipment			60,000				60,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating	-	-	85,000	-	-	-	85,000
Total Funding Sources	\$ -	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ 85,000

This section must be completed for an applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 39

Department	Project Duration	Life Expectancy	Priority
Recreation	FY22	30 years	1

Project Title

Memorial Pavilion Renovation

Relevant Graphic Details (GIS or photo inserted)

Project Location

Memorial Field (A Street)

Project Description/Justification

Replace Roof and update restrooms and concession. Insufficient restroom facilities for events. Roof starting to deteriorate.



Strategic Goals Relevance/Categorical Criteria

2-C Maintain infrastructure investments.

Project's Return on Investment

Strengthening Lake Worth as a community.

FISCAL DETAILS

2021

Account Number	Account Description	-
Account Number	Account Description	-
	Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting			2,400				2,400
Land/ROW Acquisition							-
Construction			37,600				37,600
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating			40,000				40,000
Total Funding Sources	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 to- A.4)	-	Expense Totals (B.1 to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 40

Department	Project Duration	Life Expectancy	Priority
Recreation	FY2024	5 yrs	1

Project Title
Memorial Field Re-Sod

Relevant Graphic Details (GIS or photo inserted)

Project Location
Memorial Field (A Street)



Project Description/Justification
Resod Memorial Field. Drainage issues on the field is negatively altering field conditions

Strategic Goals Relevance/Categorical Criteria
5-A Maintain a consistent, healthy playing surface.

Project's Return on Investment
To be a top rated sportsfield.

FISCAL DETAILS	2021
Account Number	-
Account Description	-
Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development					25,000	25,000	50,000
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction					125,000	125,000	250,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating					150,000		150,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 150,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6 Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 41

Department Recreation	Project Duration FY22	Life Expectancy 20 Years	Priority 1
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Project Title

Spillway park Facility Renovation

Relevant Graphic Details (GIS or photo inserted)



Project Location

Spillway Park

Project Description/Justification

R&R roof and renovate restrooms. Roof deteriorating and restrooms need to be renovated.

Strategic Goals Relevance/Categorical Criteria

2-C Maintain infrastructure.

Project's Return on Investment

Strengthening the community.

FISCAL DETAILS

2021

Account Number		-
	Total Expenditures	\$ -

Operating Cost Impact

n/a

Project's Impact on Other Departments

n/a

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development			6,800				6,800
Design							-
Permitting			1,200				1,200
Land/ROW Acquisition							-
Construction			32,000				32,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000
Funding Sources							
Facilities Operating			40,000				40,000
Total Funding Sources	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ 40,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$25,000)**

GF 71

Department
Public Works

Project Duration
FY21-25

Life Expectancy
30

Priority
1

Project Title

Roadway Resurfacing and ADA Improvements

Relevant Graphic Details (GIS or photo inserted)

Project Location

City wide - All Districts

Project Description/Justification

The City of Lake Worth Beach contains many roadways which have been identified for maintenance consisting of mill and overlay, sidewalk installation, ADA upgrades, and traffic calming.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The infrastructure improvements improve the overall quality of life for residents and stakeholders alike. Quality of life improvements results in new investment in the City and an increase in property values approximating 5% of the properties current value.

FISCAL DETAILS

2021

001-5020-519-34-50

Amount
Total Expenditures \$

Operating Cost Impact

Reduction in roadway maintenance costs as completed roadway sections will be new and improved. Repair and maintenance costs will be reduced by approximately \$15,000 per year. Roadway sweeping and repairs due to damages will be required at a cost of approximately \$500 per year.

Project's Impact on Other Departments

Proper roadway conditions resulting in safer operating of city trucks and vehicles.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			750,000				750,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance			500	500	500	500	2,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 750,500	\$ 500	\$ 500	\$ 500	\$ 752,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 750,500	\$ 500	\$ 500	\$ 500	\$ 752,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Streets Operating		500,000	600,000	700,000	750,000	800,000	3,350,000
Total Funding Sources	\$ -	\$ 500,000	\$ 600,000	\$ 700,000	\$ 750,000	\$ 800,000	\$ 3,350,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 72

5 YEAR CIP (FY 20-24) - ROADWAY PROJECTS

FY	PROJECT	FROM	TO	DISTRICT	LENGTH	PCI	TOTAL COST		
GF 72	2020	12TH AVE S	S G ST	S F ST	1	320	61	\$ 49,415.14	
GF 73		AKRON ST	LAKE OSBORNE DR	LAKE WORTH RD	1	701	61	\$ 108,190.89	
GF 74		14TH AVE N	N A ST	KILGORE LN	2	244	61	\$ 37,656.23	
GF 75		14TH AVE N	DEAD END	N F ST	2	127	61	\$ 19,616.70	
GF 76		20TH AVE N	FLORIDA ST	E COAST AVE N	2	439	61	\$ 67,754.70	
GF 77		N F ST	LAKE AVE	LUCERNE AVE	2	260	61	\$ 40,155.26	
GF 78		N H ST	9TH AVE N	10TH AVE N	2	462	61	\$ 71,393.39	
GF 79		18TH AVE N	N J ST	DEAD END	3	260	61	\$ 33,320.20	
GF 80		3RD AVE N	N FEDERAL HWY	N M ST	3	320	61	\$ 49,412.24	
GF 81		4TH AVE N	N J ST	N DIXIE HWY	3	330	61	\$ 50,956.49	
GF 82		4TH AVE N	N K ST	N J ST	3	320	61	\$ 49,412.24	
GF 83		COLGATE LN	DEAD END	DUKE DR	3	229	61	\$ 35,317.07	
GF 84		N J ST	LAKE AVE	LUCERNE AVE	3	260	61	\$ 40,155.26	
GF 85		N N ST	16TH AVE N	15TH AVE N	3	440	61	\$ 67,935.63	
GF 86		N OCEAN BREEZE	LAKE AVE	LUCERNE AVE	3	260	61	\$ 40,164.67	
GF 87		N PALM WAY	5TH AVE N	6TH AVE N	3	440	61	\$ 67,954.92	
GF 88		10TH AVE S	S N ST	S M ST	4	320	61	\$ 49,412.24	
GF 89		1ST AVE S	S LAKESIDE DR	S PALMWAY	4	320	61	\$ 49,412.01	
GF 90		10TH AVE S	S LAKESIDE DR	S PALMWAY	4	205	61	\$ 31,651.21	
GF 91		S M ST	10TH AVE S	9TH AVE S	4	440	61	\$ 67,935.63	\$ 1,027,222.12 FY20
GF 92	2021	S M ST	10TH AVE S	11TH AVE S	4	440	61	\$ 67,935.63	
GF 93		S M ST	13TH AVE S	14TH AVE S	4	440	61	\$ 67,927.62	
GF 94		S N ST	6TH AVE S	7TH AVE S	4	440	61	\$ 67,935.86	
GF 95		3RD AVE S	DEAD END	S F ST	1	239	63	\$ 36,863.71	
GF 96		4TH AVE S	S DIXIE HWY	S H ST	1	330	63	\$ 50,956.49	
GF 97		LAKE GENEVA DR	DEAD END	COCHRAN DR	1	205	63	\$ 31,708.93	
GF 98		S E ST	10TH AVE S	12TH AVE S	1	883	63	\$ 136,343.98	
GF 99		S RIDGE ST	ELM ST	12TH AVE S	1	1958	63	\$ 302,300.63	
GF 100		14TH AVE N	KILGORE LN	RICHARD LN	2	240	63	\$ 37,053.38	
GF 101		21ST AVE N	DEAD END	PARK ST	2	270	63	\$ 42,044.78	
GF 102		5TH AVE N	N H ST	N G ST	2	320	63	\$ 49,421.66	
GF 103		BARNETT DR	DEAD END	ARAGON AVE	2	1221	63	\$ 188,516.93	\$ 1,079,009.60 FY21
GF 104	2022	N D ST	17TH AVE N	18TH AVE N	2	406	63	\$ 62,654.06	
GF 105		N G ST	3RD AVE N	4TH AVE N	2	440	63	\$ 67,954.92	
GF 106		N H ST	LAKE AVE	LUCERNE AVE	2	260	63	\$ 53,765.70	
GF 107		PARK ST	20TH AVE N	21ST AVE N	2	270	63	\$ 41,687.90	
GF 108		12TH AVE N	N GOLFVIEW DR	N LAKESIDE DR	3	320	63	\$ 46,900.03	
GF 109		17TH AVE N	N J TER	N J ST	3	250	63	\$ 38,594.15	
GF 110		18TH AVE N	N L ST	N K ST	3	250	63	\$ 32,061.29	
GF 111		18TH AVE N	N M ST	N L ST	3	250	63	\$ 32,053.49	
GF 112		4TH AVE N	N M ST	N L ST	3	320	63	\$ 49,412.24	
GF 113		6TH AVE N	N DIXIE HWY	N J ST	3	330	63	\$ 50,946.84	
GF 114		N M ST	16TH AVE N	17TH AVE N	3	440	63	\$ 67,935.63	
GF 115		N PALM WAY	6TH AVE N	7TH AVE N	3	440	63	\$ 67,964.57	
GF 116		12TH AVE S	S L ST	S K ST	4	320	63	\$ 49,408.80	
GF 117		14TH AVE S	S PALMWAY	S FEDERAL HWY	4	355	63	\$ 54,804.38	

5 YEAR CIP (FY 20-24) - ROADWAY PROJECTS

FY	PROJECT	FROM	TO	DISTRICT	LENGTH	PCI	TOTAL COST	
GF 118	LAKESIDE PALMS CT	DEAD END	S LAKESIDE DR	4	200	63	\$ 30,877.03	
GF 119	S L ST	10TH AVE S	9TH AVE S	4	440	63	\$ 57,945.51	
GF 120	S M ST	2ND AVE S	3RD AVE S	4	440	63	\$ 67,954.92	
GF 121	S N ST	10TH AVE S	11TH AVE S	4	440	63	\$ 67,935.86	
GF 122	12TH AVE S	WINGFIELD ST	S H ST	1	180	64	\$ 27,791.95	
GF 123	SOUTH RD	TROPICAL DR	DEAD END	1	150	64	\$ 23,185.31	\$ 1,001,834.61 FY22
GF 124	2023 13TH AVE N	N B ST	N A ST	2	278	64	\$ 42,927.78	
GF 125	23RD AVE N	FLORIDA ST	E COAST AVE N	2	447	64	\$ 68,951.64	
GF 126	24TH AVE N	N EAST COAST ST	FLORIDA ST	2	449	64	\$ 69,357.30	
GF 127	PINE TER	9TH AVE N	LAVUE AVE	2	254	64	\$ 39,207.70	
GF 128	15TH AVE N	N N ST	N FEDERAL HWY	3	250	64	\$ 38,594.15	
GF 129	18TH AVE N	N J TER	N J ST	3	250	64	\$ 32,061.51	
GF 130	7TH AVE N	N LAKESIDE DR	N PALM WAY	3	320	64	\$ 49,412.24	
GF 131	9TH AVE N	N K ST	N J ST	3	320	64	\$ 49,402.36	
GF 132	N K ST	11TH AVE N	12TH AVE N	3	440	64	\$ 67,954.92	
GF 133	N L ST	10TH AVE N	11TH AVE N	3	440	64	\$ 67,954.92	
GF 134	N LAKESIDE DR	14TH AVE N	13TH AVE N	3	440	64	\$ 67,935.63	
GF 135	N PALM WAY	11TH AVE N	10TH AVE N	3	440	64	\$ 67,964.80	
GF 136	11TH AVE S	S J ST	DEAD END	4	176	64	\$ 27,189.14	
GF 137	6TH AVE S	S PALMWAY	S FEDERAL HWY	4	350	64	\$ 54,035.80	
GF 138	8TH AVE S	S LAKESIDE DR	S PALMWAY	4	205	64	\$ 31,660.86	
GF 139	1ST AVE S	S B ST	S A ST	1	282	65	\$ 43,495.04	
GF 140	5TH AVE S	S DIXIE HWY	S H ST	1	330	65	\$ 50,947.07	
GF 141	COCHRAN DR	COCHRAN DR	GODFREY	1	224	65	\$ 34,525.95	
GF 142	LAKE GENEVA DR	NANETTE CT	HIGH RIDGE RD	1	766	65	\$ 118,198.86	\$ 1,021,777.68 FY23
GF 143	2024 S PINE ST	6TH AVE S	ELM ST	1	691	65	\$ 106,644.27	
GF 144	19TH AVE N	RAILROAD	N D ST	2	882	65	\$ 136,200.95	
GF 145	9TH AVE N	DEAD END	N F ST	2	160	65	\$ 24,778.47	
GF 146	N B ST	10TH AVE N	11TH AVE N	2	418	65	\$ 64,585.62	
GF 147	N G ST	7TH AVE N	8TH AVE N	2	440	65	\$ 67,964.57	
GF 148	N H ST	12TH AVE N	13TH AVE N	2	448	65	\$ 65,203.74	
GF 149	15TH AVE N	N FEDERAL HWY	N M ST	3	250	65	\$ 38,603.80	
GF 150	7TH AVE N	N PALM WAY	N O ST	3	320	65	\$ 49,412.01	
GF 151	8TH AVE N	N FEDERAL HWY	N M ST	3	320	65	\$ 49,412.01	
GF 152	N J ST	10TH AVE N	11TH AVE N	3	440	65	\$ 67,954.92	
GF 153	S M ST	15TH AVE S	DFAD FND	3	300	65	\$ 46,364.07	
GF 154	12TH AVE S	S N ST	S M ST	4	320	65	\$ 49,409.00	
GF 155	4TH AVE S	S J ST	S DIXIE HWY	4	330	65	\$ 50,985.66	
GF 156	15TH AVE S	S D ST	S C ST	1	250	66	\$ 38,605.92	\$ 860,125.02 FY24
							\$ 4,989,969.03	FY20-24



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$25,000)**

GF 42

Department
Leisure Services

Project Duration
FY21

Life Expectancy
7 years

Priority
Medium

Project Title

Elevator Cab Replacement (2)

Relevant Graphic Details (GIS or photo inserted)

Project Location

Casino Building
10 S. Ocean Blvd.

Project Description/Justification

Cabs on both elevators have deteriorated due to harsh environment. They are showing signs of deterioration and extreme rusting from the salt air.



Strategic Goals Relevance/Categorical Criteria

Maintain the appearance of the building and to keep everyone in the elevator safe, free from rust.

Project's Return on Investment

Safe and proper operation of life safety equipment.

FISCAL DETAILS

2021

Account Number	Account Description	Amount
140-8055-575.46-21	Repair/Maint Services/Equipment-General	50,000
	Total Expenditures	\$ 50,000

Operating Cost Impact

The Repair/Maint Services/Equipment-General account is not often used and typically only for replacement items. This would be a one-time impact to this account. This item is being placed in the FY 2024 budget but should the cabs disintegrate quicker, they may be needed sooner. There are not any maintenance costs as the elevator cabs are cleaned daily by Beach Maintenance personnel.

Project's Impact on Other Departments

Due to the cost, the elevator cabs (2) would go through the bid process, to be installed by an outside contractor. This would affect Purchasing for RFP and PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		50,000					50,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							\$0.00
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 50,000	\$ -			\$ -	\$ 50,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 50,000	\$ -			\$ -	\$ 50,000
Funding Sources							
Prior Years							
FY 2021							
FY 2022							
FY 2023							
FY 2024							
FY 2025						50,000	50,000
Total Funding Sources	\$ -	\$ -	\$ -			\$ 50,000	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



GF 43

Replace Generator - Casino - 10 S Ocean

Adopted in FY2020

\$30,000



GF 44

Table / Bench / Playground - Beach Park

Adopted in FY2020

\$100,000



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 45

Department Leisure Services	Project Duration FY21	Life Expectancy Varies, dependent on weather	Priority High
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Project Title
Landscape Repair

Relevant Graphic Details (GIS or photo inserted)

Project Location
Beach Park
10 S. Ocean Blvd.



Project Description/Justification

The landscape in this area has deteriorated/died over time due to several factors: heavy foot traffic, hurricanes/storms, lightning and improper placement. Tree roots are exposed creating a safety/tripping hazard. The bare earth kicks up dirt and dust. This landscaped area is located across the upper parking lot near Benny's, near the flagpole. There are several separate areas with picnic tables and benches and ADA compliant access and seating. This area also contains the park's barbeque grills for public use. It is an area highly used by families, especially with children.



Strategic Goals Relevance/Categorical Criteria

Remove safety hazards throughout this area of the park and keep our property looking attractive to guests with lush landscape.

Project's Return on Investment

There is not a monetary return on investment as we do not charge for beach access. Since this area is frequented by families, children and people with disabilities, it would be ethically and litigiously beneficial to make it as safe an environment as possible. There is also the benefit of a pleasant looking landscape.

FISCAL DETAILS

		2021
Account Number	Account Description	Amount
140-8074-575.46-70	Repair/Maint Services/Structures & Improvements	30,000
	Total Expenditures	\$ 30,000

Operating Cost Impact

This is a one-time cost event. No ongoing maintenance is involved other than the daily grounds maintenance which is covered by our Beach Maintenance staff and the Grounds and Maintenance department. The Repair/Maint Services/Structures & Improvements account is one of the largest used on the beach due to corrosion issues, which affects every item, structure and building.

Project's Impact on Other Departments

Landscaping services would be performed by Beach staff so other department impact is slight. This would only affect Purchasing for PO processing and Finance for A/P processing. Items would not go out to bid as they would be purchased by various vendors, under the Purchasing policy limit.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		30,000					30,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							\$0.00
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 30,000	\$ -			\$ -	\$ 30,000

Off-Set Categories	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 30,000	\$ -			\$ -	\$ 30,000

Funding Sources	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Beach Fund		30,000					30,000
Total Funding Sources	\$ -	\$ 30,000	\$ -			\$ -	\$ 30,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 46

Department Leisure Services	Project Duration FY22	Life Expectancy 30+ years	Priority High
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Project Title
Boardwalk Railing Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location
Beach Park
10 S. Ocean Blvd.

Project Description/Justification
Fifty percent (50%) of our oceanside boardwalk railing is made from anodized aluminum and the remainder is made of wood. The wood portion is rotting and splitting, with nails showing, while the other half is upright and eye-pleasing.



Strategic Goals Relevance/Categorical Criteria
Eye pleasing, uniformity throughout beach park, no safety issues with rotting wood and nails.

Project's Return on Investment
There is not a monetary return on investment as we do not charge for beach access. The aluminum rails require zero maintenance, are better looking and will add to the continued uniformity of our beachfront and there would not be any safety issues with rotting wood and nails. It would be ethically and litigiously beneficial to make it as safe an environment as possible. There is also the benefit of a pleasant looking landscape.

FISCAL DETAILS		2021
Account Number	Account Description	Amount
140-8074-575.46-70	Repair/Maint Services/Structures & Improvements	-
	Total Expenditures	\$ -

Operating Cost Impact

These rails would be a one time purchase and do not require any maintenance upkeep. The Repair/Maint Services/Structures & Improvements account is one of the largest used on the beach due to corrosion issues, which affects every item, structure and building.

Project's Impact on Other Departments

Work will be performed by an outside contractor so other department impact is slight. This would only affect Purchasing for RFP and PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment			125,000				125,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							\$0.00
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 125,000			\$ -	\$ 125,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ -	\$ 125,000			\$ -	\$ 125,000
Funding Sources							
Prior Years							
FY 2021							
FY 2022			125,000				100,000
FY 2023							
FY 2024							
FY 2025							
Total Funding Sources	\$ -	\$ -	\$ 125,000			\$ -	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 47

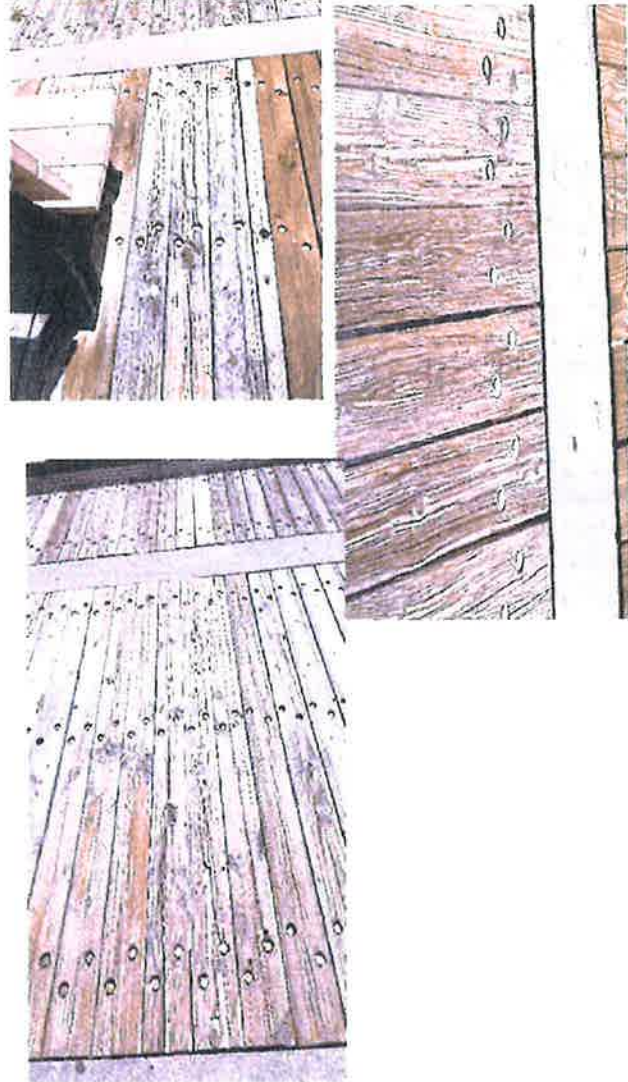
Department Leisure Services	Project Duration FY 23	Life Expectancy Unpredictable due to weather conditions	Priority High
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Project Title
Pier Wood Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location
William O. Lockhart Pier
10 S. Ocean Blvd.

Project Description/Justification
Replace rotten pier planks and repair wood structure .



Strategic Goals Relevance/Categorical Criteria
Public safety while walking on pier, removing trip hazards and rottenboards and ensuring tight planks during hurricanes.

Project's Return on Investment
Safe environment

FISCAL DETAILS	2021
Account Number	Amount
140-8075-579.46-65	-
Account Description	
Repair/Maint Services / Pier Maintenance	-
Total Expenditures	\$ -

Operating Cost impact

These would be one-time purchases to replace any rotting or deteriorated planks. Benny's on the Beach currently maintains the cleanliness of the pier. With the recent (FY 2019) renovations to the pier, this impact could be spread over several years, based on the conditions of the pier wood. This is affected by the weather, especially hurricanes. The more mild our weather, the longer the current pier wood will remain intact.

Project's Impact on Other Departments

Pier wood is specific to particular vendors. Other department impact is slight. This would only affect Purchasing for PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment				25,000			25,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							\$0.00
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000

Off-Set Categories	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ -	\$ -			\$ -	\$ 25,000

Funding Sources	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Beach Fund					25,000		25,000
Total Funding Sources	\$ -	\$ -	\$ -			\$ -	\$ 25,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1 Personnel:	B.5 Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3 Revenue #3	-	B.3- Contract Services:	B.7- Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 48

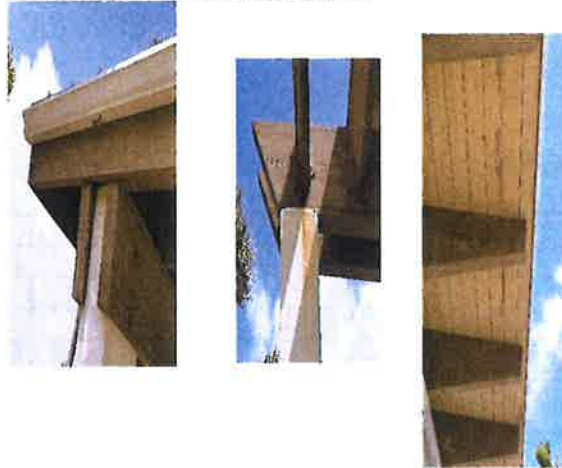
Department	Project Duration	Life Expectancy	Priority
Leisure Services	FY24	7+ years dependent on weather	Medium

Project Title
Oceanside Pavilion Roof Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location
Beach Park
10 S. Ocean Blvd.

Project Description/Justification
Replace metal roof on oceanfront pavilion in middle of beach park. Due to its beachfront location, the metal roof is deteriorating faster than normal.



Strategic Goals Relevance/Categorical Criteria
Protect structure from weather.

Project's Return on Investment
There is not a monetary return on investment as we do not charge for beach access. This structure provides a shaded seating area with tables and benches for visitors to the beach complex. The shaded pavilion is located beachfront, next to the children's playground. There is also a Little Free Library on the pavilion grounds.



FISCAL DETAILS		2021
Account Number	Account Description	Amount
140-8074-575.46-70	Repair/Maint Services/Structures & Improvements	-
	Total Expenditures	\$ -

Operating Cost Impact

This is a one-time cost event. No ongoing maintenance is involved. When the roof deteriorates again years into the future, a replacement will be needed then. The Repair/Maint Services/Structures & Improvements account is one of the largest used on the beach due to corrosion issues, which affects every item, structure and building.

Project's Impact on Other Departments

Work will be performed by an outside contractor so other department impact is slight. This would only affect Purchasing for PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment					20,000	20,000	40,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance					\$0.00		\$0.00
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 40,000

Off-Set Categories	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ -	\$ -			\$ 20,000	\$ 40,000

Funding Sources	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Beach Fund						20,000	20,000
Total Funding Sources	\$ -	\$ -	\$ -			\$ 20,000	\$ 20,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



GF 49

Paint Exterior - Casino - 10 S Ocean

Adopted in FY2020

\$150,000



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 50

Department Leisure Services	Project Duration FY21	Life Expectancy 20+ years	Priority Medium
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Project Title

Handrail Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

Casino Building
10 S. Ocean Blvd.

Project Description/Justification

Replace aluminum handrails that are in poor condition. The rail finish is failing due to the proximity of the ocean and its weather elements. The new railings will be constructed of anodized aluminum and the finish will not chip and flake due to the salt air.



Strategic Goals Relevance/Categorical Criteria

Maintain neat and pleasing appearance and also provide proper function for all tenants and guests. The railings are throughout the casino building, including all stairwells and 2nd floor access areas.

Project's Return on Investment

We will cut down on labor and materials spent cleaning, sanding and repainting existing railings.

FISCAL DETAILS		2021
Account Number	Account Description	Amount
140-8055-575.46-70	Repair/Maint Services/Structures & Improvements	35,000
	Total Expenditures	\$ 35,000

Operating Cost Impact

This is a one time purchase and there would not be any additional ongoing maintenance costs. The Repair/Maint Services/Structures & Improvements account is one of the largest used on the beach due to corrosion issues, which affects every item, structure and building.

Project's Impact on Other Departments

Work will be performed by an outside contractor so other department impact is slight. This would only affect Purchasing for RFP and PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		35,000					35,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 35,000	\$ -			\$ -	\$ 35,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 35,000	\$ -			\$ -	\$ 35,000

Funding Sources	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Beach Fund		35,000					35,000
Total Funding Sources	\$ -	\$ 35,000	\$ -			\$ -	\$ 35,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 51

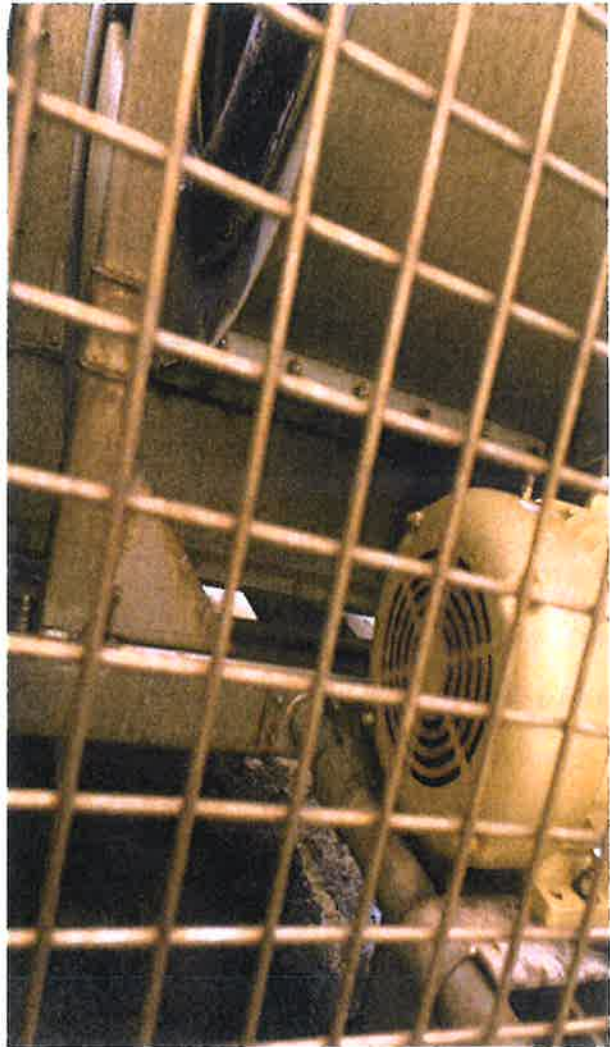
Department Leisure Services	Project Duration FY 21	Life Expectancy	Priority High
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Project Title
Chiller Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location
Casino Building
10 S. Ocean Blvd.

Project Description/Justification
Due to the oceanfront location, the life expectancy of the unit is substantially shorter than normal. The chiller is showing signs of deterioration and is on its way out. In the past we have been able to replace motors and fans but the entire unit will need to be replaced.



Strategic Goals Relevance/Categorical Criteria
The chiller unit supplies the entire casino building and its failure will affect the tenants, their customers and the ballroom. Replacing unit before a breakdown is paramount.

Project's Return on Investment
Replacement of the unit would prevent our tenants and ballroom from loss of revenue and discomfort should it break down.

FISCAL DETAILS			2021
Account Number	Account Description	Amount	
140-8055-575.46-21	Repair/Maint Services/Equipment-General		
	Total Expenditures	\$	100,000

Operating Cost Impact

We currently have an ongoing monthly contract for service which costs \$200.00 per month (see Maintenance Costs below). The Repair/Maint Services/Equipment-General account is only used for items that are an emergent need. This would be a one-time impact to this account. This item is being placed in the FY 2023 budget but should it disintegrate quicker, it may be needed sooner.

Project's Impact on Other Departments

Due to the cost, a new chiller would go through the bid process, to be installed by an outside contractor. This would affect Purchasing for RFP and PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		100,000					100,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance \$200/mo.		\$ 2,400.00	\$ 2,400.00	\$ 2,400.00	\$ 2,400.00	\$ 2,400.00	12,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 102,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 112,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 102,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 112,000
Funding Sources							
Prior Years							
FY 2021		100,000					100,000
FY 2022							-
FY 2023							-
FY 2024							-
FY 2025							-
Total Funding Sources	\$ -	\$ 100,000	\$ -			\$ -	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 52

Department Leisure Services	Project Duration FY 21	Life Expectancy 10 years	Priority Low
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Project Title

Parking Interceptor Vehicle

Relevant Graphic Details (GIS or photo inserted)

Project Location

City-wide

Project Description/Justification

Purchase of parking enforcement 3 wheel vehicle to better serve the public (residents, customers, tourists, etc.). The vehicle will provide better coverage for the entire City. Increased citation issuance and revenue. The vehicle will help with errands, enforcements, projects. Ability to chalk vehicles quicker. Better access for alleys and roadways.



Strategic Goals Relevance/Categorical Criteria

Assist public more. Serve customers quicker. Increase enforcement visibility.

Project's Return on Investment

Increase public awareness and perception. Increased citation issuance creates additional revenue.

FY 2018 - 929 citations issued downtown	
\$	26,790.00 FY 2018 Revenue
\$	26,790.00 Additional revenue expected
\$	53,580.00 Total Per Year

FISCAL DETAILS		2021
Account Number	Account Description	Amount
140-8050-579.64-30	Vehicles	65,000
	Total Expenditures	\$ 65,000

Operating Cost Impact

First year maintenance is under warranty. Additional operating costs include annual vehicle maintenance (oil changes, etc.). Impact will be minimal and should be for several years.

Project's Impact on Other Departments

Other department impact is slight. This would only affect Purchasing for PO processing and Finance for A/P processing.

Expenditures	Prior Years	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	TOTAL
Capital Costs							
Project Development							
Design							
Permitting							
Land/ROW Acquisition							
Construction							
Equipment		65,000					65,000
Testing							
Operating Costs							
On-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							
Total Expenditures	\$ -	\$ 65,000	\$ -			\$ -	\$ 65,000
Off-Set Categories							
New Revenues							
Other (SPECIFY)							
Total Off-Sets	\$ -	\$ -	\$ -			\$ -	\$ -
NET COST	\$ -	\$ 65,000	\$ -			\$ -	\$ 65,000
Funding Sources							
Beach Fund/Parking Revenue		35,000					35,000
Total Funding Sources	\$ -	\$ 35,000	\$ -			\$ -	\$ 35,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:					
A. Revenues Generated:			B. Expenses Incurred:		
A.1- Revenue #1	-		B.1- Personnel:	-	B.5- Utilities:
A.2- Revenue #2	-		B.2- Debt Service Costs:	-	B.6- Materials/Supplies:
A.3- Revenue #3	-		B.3- Contract Services:	-	B.7- Equipment:
A.4- Revenue #4	-		B.4 Fixed Costs:		B.8 Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-		Expense Totals (B.1 -to- B.8)		-



GF 53

Bus Shelter

Adopted in FY2020

\$250,000



GF 54

HVAC - Golf Clubhouse / Pro Shop - 17th Ave. N

Adopted in FY2020

\$25,000



Capital Improvement Program (CIP)

GF 55

Project Request Form

(For Projects / Items Costing Over \$50,000)

Department
Public Works

Project Duration
FY23

Life Expectancy
30

Priority
1

Project Title

Golf Clubhouse - Roof Replacement Project

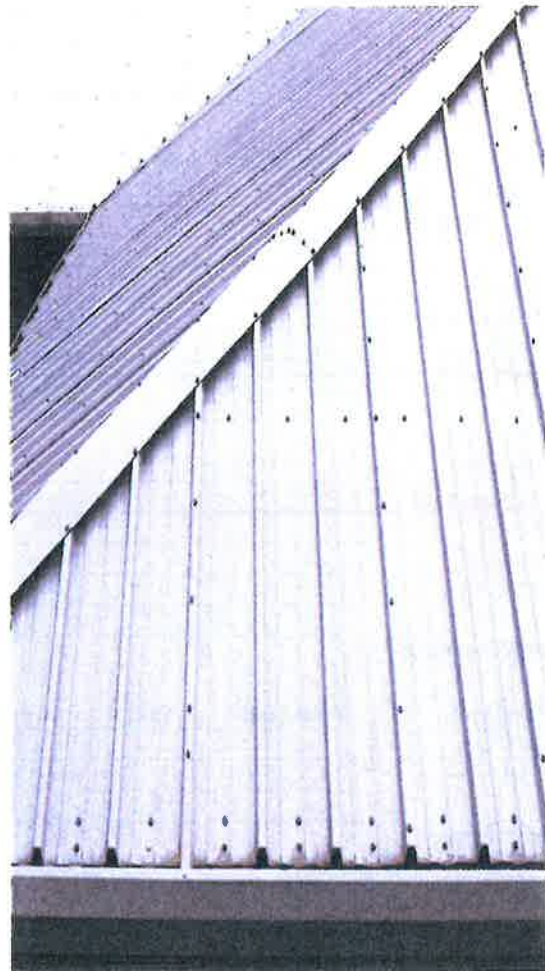
Relevant Graphic Details (GIS or photo inserted)

Project Location

1 7th Ave North

Project Description/Justification

The Clubhouse at the golf course will soon be in need of a new roof. The existing roof will soon be beyond its useful life.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A facility that does not have exposure to the elements and potential for mold growth.

FISCAL DETAILS

2021

001-5062-519-62-10

Total Expenditures	Amount	\$	-
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Operating Cost Impact

Reduction in maintenance costs due to reactive responses to leaks and water intrusion. Reduction in staff time to respond to wet interior and cleaning. Reduction in maintenance costs of approximately \$1,500 per year and unforeseen roof repairs of \$25,000 per year if left untreated.

Project's Impact on Other Departments

Golf operation in a facility that is not exposed to water intrusion and roof leaks.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction				250,000			250,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating				250,000			250,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP)

GF 56

Project Request Form (For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Leisure Services	FY20 - 21	10	1

Project Title

Golf Course Clubhouse - Interior Renovation

Relevant Graphic Details (GIS or photo inserted)

Project Location

1 7th Ave North

Project Description/Justification

The existing clubhouse facility was built approximately 20 years ago and is need of interior renovation to bring the facility up to a standard suitable for an intracoastal front golf complex and restaurant. The project will address underground plumbing failures in the bathrooms, carpeting, paint, decorative features, restaurant upgrades, bathroom upgrades, and ADA accessibility.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

The new renovations for the clubhouse facility will provide an enhanced location for the public to enjoy the course amenities. Estimated increases in revenues as a result of the renovations shall be approximately 10% as the site will bring in more customers.

FISCAL DETAILS

2021

Sales Tax Funded	50,000
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	Amount	
Total Expenditures	\$	50,000

Operating Cost Impact

The operating costs of the new clubhouse facility will be approximately \$25,000 per year inclusive of janitorial, carpet cleaning, paint touch up, pressure cleaning, bathroom repairs, and miscellaneous repairs that arise due to normal wear and tear.

Project's Impact on Other Departments

N/A

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	50,000	50,000					100,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sales Tax fund	50,000	50,000					50,000
Golf Course		25,000	25,000	25,000	25,000	25,000	125,000
Total Funding Sources	\$ 50,000	\$ 75,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 175,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



GF 57

Public Works and Fleet Maintenance Facility

Adopted in FY2020

\$1,500,000



Capital Improvement Program (CIP)

GF 58

Project Request Form

(For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Public Works	FY21	15	1

Project Title

Vehicle Replacement - Bucket Truck Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

Facilities Maintenance

Project Description/Justification

The current bucket truck operated and utilized by the Facilities Maintenance Division has been totaled and cannot be repaired based on equipment age. The Division relies heavily on a bucket truck for multiple tasks including but not limited to: electrical work, painting, roof repairs, banners, window work, shade sail install/removal, and hurricane shutters.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

Increase in safety and efficiency of the Division staff by way of eliminating the need to utilize ladders and other Department equipment.

FISCAL DETAILS

530-9010-549-64-30

2021

150,000

	Amount	
Total Expenditures	\$	150,000

Operating Cost Impact

The current bucket truck is in the City budget and is allocated to the Facilities Maintenance fund.

Project's Impact on Other Departments

Improved reliability to service the City needs.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		150,000					150,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		5,000	5,000	5,000	5,000	5,000	25,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 155,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 175,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 155,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 175,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Fleet Replacement Fund		150,000					150,000
001-5062-519-46-22		5,000	5,000	5,000	5,000	5,000	25,000
Total Funding Sources	\$ -	\$ 155,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 175,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1		B.1 Personnel:	B.5 Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3 Revenue #3		B.3 Contract Services:	B.7 Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	
			-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 59

Department	Project Duration	Life Expectancy	Priority
Public Works	FY21-24	10	2

Project Title Relevant Graphic Details (GIS or photo inserted)

Vehicle Replacement - Schedule Replacements

Project Location
Fleet Maintenance

Project Description/Justification
The vehicle replacement schedule details the replacement of City fleet that are beyond the useful life and in need of replacement.



Strategic Goals Relevance/Categorical Criteria
Regulatory & Compliance

Project's Return on Investment
Reduction in maintenance and repairs downtime and increased efficiency of technician. As the fleet cycles through replacements of vehicles, a 10% annual reduction in maintenance and repairs costs can be expected.

FISCAL DETAILS	2021
530-9010-549-64-30	350,000
	2022
530-9010-549-64-30	350,000
	2023
530-9010-549-64-30	350,000
	2024
530-9010-549-64-30	350,000
	2025
530-9010-549-64-30	350,000

Total Expenditures	Amount	
	\$	1,750,000

Operating Cost Impact

Reduction in major repairs costs due to new vehicle replacement. New vehicle will still carry the annual maintenance costs for fluid changes, tires, etc. The new vehicle will reduce maintenance and repair costs by approximately 10% from the previous year.

Project's Impact on Other Departments

Improved reliability to service the City needs.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		350,000	350,000	350,000	350,000	350,000	1,750,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		5,000	5,000	5,000	5,000	5,000	25,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 1,775,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 1,775,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Fleet Replacement Fund			350,000	350,000	350,000	350,000	1,400,000
001-5062-519-46-22			5,000	5,000	5,000	5,000	20,000
Total Funding Sources	\$ -	\$ -	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 1,420,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:		-	B.5- Utilities:		-
A.2- Revenue #2	-	B.2- Debt Service Costs:		-	B.6- Materials/Supplies:		-
A.3- Revenue #3	-	B.3- Contract Services:		-	B.7- Equipment:		-
A.4- Revenue #4	-	B.4- Fixed Costs:		-	B.8- Miscellaneous:		-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



GF 59

Agenda Maker / OptiView Replacement

Adopted in FY2020

\$75,000

Operating Cost Impact

This project is expected to increase the City's operating costs compared to the existing system.

Project's Impact on Other Departments

All City departments rely on the City's ERP for daily operations to conduct City business, and to provide services to the residents, business, and visitors to the City. ERP systems include the financial systems (general ledger, accounts receivable and payables, payroll, asset inventory), and modules for all the City Departments including Community Sustainability, Leisure Services, Human Resources, Utilities, and Public Services.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		750,000	1,000,000	1,000,000	1,500,000	1,500,000	5,750,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance			300,000	300,000	600,000	600,000	1,800,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 750,000	\$ 1,300,000	\$ 1,300,000	\$ 2,100,000	\$ 2,100,000	\$ 7,550,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 750,000	\$ 1,300,000	\$ 1,300,000	\$ 2,100,000	\$ 2,100,000	\$ 7,550,000
Funding Sources							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4 Revenue #4	-	B.4 Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

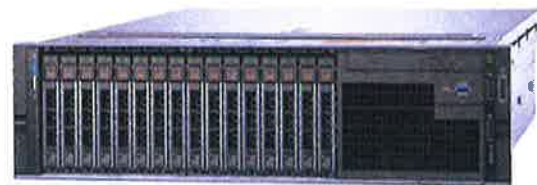
GF 61

Department	Project Duration	Life Expectancy	Priority
Information Technology	FY24	5	1

Project Title

Computer Server Upgrades/Replacements

Relevant Graphic Details (GIS or photo inserted)



Project Location

City IT Data Center

Project Description/Justification

Computer servers provide the hardware to run the City's shared applications, databases, file storage, and backup systems. These devices have a 5 year expected useful life. This funding is to expand the current capacity or replace the servers every five years. This also provides a refresh on the Windows operating system to keep it within the support window to have access to security patches and upgrades from Microsoft for cybersecurity.

Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".
C. Sustain infrastructure investments.

Project's Return on Investment

FISCAL DETAILS

		2021
510-1520-519.64-15	Machinery & Equipment / Information Technology	50,000
Total Expenditures		\$ 50,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs. IT typically purchases 5 years of annual maintenance and support with the server as this is the least expensive way to procure this service. So there is no impact to operating costs.

Project's Impact on Other Departments

All City departments rely on IT to provide and maintain secure, robust, and reliable computing infrastructure to perform the daily activities and operations to support the businesses, residents, and visitors. These replacements are critical for IT to meet these expectations. Like all assets, IT assets have an expected useful life and need to be replaced periodically. Without these replacements, City departments will experience declining performance, increased downtime, and lower office productivity.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 62

Department Information Technology	Project Duration FY20-24	Life Expectancy 5	Priority 1
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Project Title

Data Recovery, Offsite Storage & Backup

Relevant Graphic Details (GIS or photo inserted)

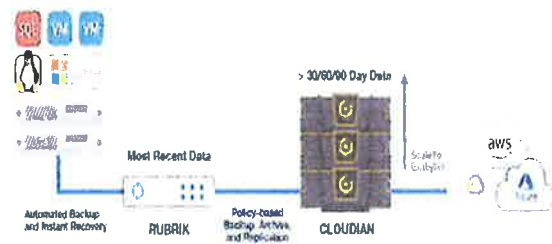
Project Location

City IT Data Center



Project Description/Justification

As the City continues to create new data and launch new applications and programs, the capacity needs for both onsite and offsite storage continues to grow. IT is responsible for ensuring all City data is protected which includes ensuring the data is backed up and securely stored. The City's backup system is scalable so adding capacity to the existing system is required to continue to handle the ever growing amount of data to be backed up.



Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".
C. Sustain infrastructure investments.

Project's Return on Investment

FISCAL DETAILS		2021
510-1520-519.64-15	Machinery & Equipment / Information Technology	-

Total Expenditures \$ -

Operating Cost Impact

This project is not expected to have any major impacts to operating costs. However, there will be minor increases to the operational costs. When expanding the backup capabilities, there are two sets of directly related costs. First, there is the cost for the additional hardware and software licenses for the backup system and the annually recurring maintenance and support. Additionally, there is an increase in the cost for the offsite, redundant cloud storage of the City's backups.

Project's Impact on Other Departments

On a periodic basis, IT receives requests to restore data that was inadvertently deleted or overwritten. To meet this expectation, IT needs to have the data backed up so that it can be restored. Additionally, backups of data are needed to be able to recover and restore services resulting from a successful cyberattack. Having the ability to recover from a successful cyberattack allows the City the option to not pay ransoms.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	50,000		50,000		50,000		150,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		30,000	30,000	30,000	30,000	30,000	150,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 30,000	\$ 80,000	\$ 30,000	\$ 80,000	\$ 30,000	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 30,000	\$ 80,000	\$ 30,000	\$ 80,000	\$ 30,000	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:			-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:			-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:			-
A.4 Revenue #4	-	B.4 Fixed Costs:	-	B.8- Miscellaneous:			-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 63

Department	Project Duration	Life Expectancy	Priority
Information Technology	FY20 - 24	5	1

Project Title

Network Infrastructure Replacement

Relevant Graphic Details (GIS or photo inserted)

Project Location

City IT Data Center and City Sites

Project Description/Justification

IT provides a robust and reliable network to provide voice, data, and video services for the City to perform daily operations. The network infrastructure consists of various Cisco devices including routers, switches, wireless access points, and cabling. The devices have a 5 year expected useful life. This funding is to replace the network infrastructure devices every five years. This also provides a refresh on the vendor's support and maintenance to keep it within the support window to have access to security patches and upgrades from the vendor to increase the City's cybersecurity posture.



Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".
C. Sustain infrastructure investments.

FISCAL DETAILS

		2021
510-1520-519.64-15	Machinery & Equipment / Information Technology	50,000

Total Expenditures	\$	50,000
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Operating Cost Impact

This project is not expected to have any major impacts to operating costs. Since this request is to replace and/or upgrade existing equipment, the annual support and maintenance (ASM) costs on the legacy equipment will be replaced with the ASM costs for the new equipment. Any cost increases are expected to be minor. ASM is typically 20% of the cost of the purchase for each year of the expected useful life of the equipment.

Project's Impact on Other Departments

All City departments rely on IT to provide and maintain secure, robust, and reliable computing infrastructure to perform the daily activities and operations to support the businesses, residents, and visitors. These replacements are critical for IT to meet these expectations. Like all assets, IT assets have an expected useful life and need to be replaced periodically. Without these replacements, City departments will experience declining performance, increased downtime, and lower office productivity.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:	B. Expenses Incurred:		
A.1- Revenue #1	B.1- Personnel:	-	B.5- Utilities:
A.2- Revenue #2	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:
A.3- Revenue #3	B.3- Contract Services:	-	B.7- Equipment:
A.4- Revenue #4	B.4- Fixed Costs:	-	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	Expense Totals (B.1 -to- B.8)		



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

GF 64

Department	Project Duration	Life Expectancy	Priority
Information Technology	FY20 -24	5	1

Project Title

Network Security Upgrades and Replacement

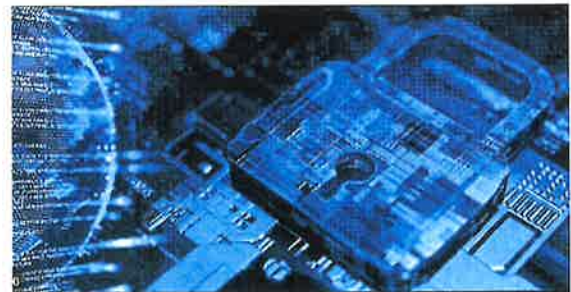
Relevant Graphic Details (GIS or photo inserted)

Project Location

City IT Data Center and City Sites

Project Description/Justification

Due to the recent increase in cybersecurity attacks targeting municipal governments, IT has and continues to deploy network security measures to safeguard the City's network infrastructure. As the cyber threat landscape continues to evolve, IT will need to respond with new hardware and software counter-measures. This funding is to provide IT with the needed resources to procure and deploy those new counter-measures. This funding will also be used to replace network security devices that have reached the end of their 5 year expected useful life to maintain support from the vendor.



Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".
C. Sustain infrastructure investments.

Project's Return on Investment

FISCAL DETAILS

510-1520-519.64-15	Machinery & Equipment / Information Technology	2021
		50,000

Total Expenditures	\$	50,000
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Operating Cost Impact

This project is not expected to have any major impacts to operating costs. Since this request is to replace and/or upgrade existing equipment, the annual support and maintenance (ASM) costs on the legacy equipment will be replaced with the ASM costs for the new equipment. Any cost increases are expected to be minor. ASM is typically

Project's Impact on Other Departments

All City departments rely on IT to provide and maintain secure, robust, and reliable computing infrastructure to perform the daily activities and operations to support the businesses, residents, and visitors. Network security has become an urgent priority due to the recent increase in cybersecurity attacks targeting local governments like LWB. Without the ability to procure and deploy counter-measures, the City's cybersecurity vulnerability increases. A successful cyberattack can render the City unable to perform its core mission of providing services to the residents, businesses, and visitors we serve.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 65

Department	Project Duration	Life Expectancy	Priority
Information Technology	FY21 - 24	5	1

Project Title

Fibre Channel Switch

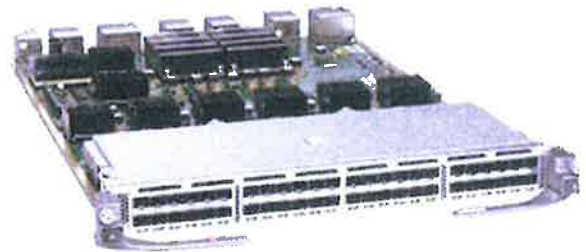
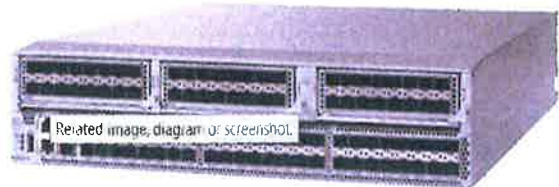
Relevant Graphic Details (GIS or photo inserted)

Project Location

City IT Data Center

Project Description/Justification

IT is requesting funds to upgrade the City data center with a fiber channel switch. This device provides for a significant increase in the amount of data that moves between the various networked devices like application and database servers and the networked storage system. This device is recommended or required by some of the other projects like ECM and the Agenda Maker/OptiView replacement projects.



Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".

C. Sustain infrastructure investments.

Project's Return on Investment

FISCAL DETAILS		2021
510-1520-519.64-15	Machinery & Equipment / Information Technology	100,000
Total Expenditures		\$ 100,000

Operating Cost Impact

Since this is a new purchase and does not replace any legacy systems, this project will incur an increase in the IT operating costs. Typically, vendors charge 20% of the purchase price for annual maintenance and support. That is the basis for the Maintenance cost provided in the table below.

Project's Impact on Other Departments

The fiber channel switch will provide benefits City-wide via an increase in the performance of the network. Some of the other initiatives that the City is considering either require or recommend this upgrade.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		100,000					100,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		20,000	20,000	20,000	20,000	20,000	100,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 120,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 200,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 120,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 200,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #1	-	B.4- Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	-	Expense Totals (B.1 to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 66

Department	Project Duration	Life Expectancy	Priority
Information Technology	FY21 - 25	5	1

Project Title

Security Access Control System

Relevant Graphic Details (GIS or photo inserted)



Project Location

City IT Data Center and City Sites

Project Description/Justification

The City has deployed a physical security access control system commonly referred to as the "Card Key" system. IT maintains the system and periodically gets requests to expand the system. These funds will be used to upgrade and expand the Card Key system.

Strategic Goals Relevance/Categorical Criteria

Pillar 2: Strengthening Lake Worth Beach as a "Community of Neighborhoods".

C. Sustain infrastructure investments.

Project's Return on Investment

FISCAL DETAILS		2021
510-1520-519.64-15	Machinery & Equipment / Information Technology	25,000
	Total Expenditures	\$ 25,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs. Since this request is to replace and/or upgrade existing equipment, the annual support and maintenance (ASM) costs on the legacy equipment will be replaced with the ASM costs for the new equipment. Any cost increases are expected to be minor. ASM is typically

Project's Impact on Other Departments

Like all assets, IT assets have an expected useful life and need to be replaced periodically. The funding also provides for the replacements of devices that have reached their 5 year expected useful life. Without these replacements, City departments will experience declining performance, increased downtime, and lower office productivity. The replacements also maintain the vendor's support for software patches to increase our cybersecurity posture.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		25,000	25,000	25,000	25,000	25,000	125,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 125,000
Funding Sources							
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



GF 67

Energy Efficient Lighting

Adopted in FY2020

\$62,480



GF 68a

Royal Poinciana Park

Adopted in FY2020

\$85,000



GF 68b

Park Land Acquisition Tax Deed

Adopted in FY2020

\$70,000



Neighborhood Road Program -Bond funded

Adopted in FY2020

\$125,000



GF 70

Neighborhood Road Program
Year 4 - Bond Funded

Adopted in FY2020

\$13,000,000



EF 1

Electric Sys Ops Center (Cat 5 Level)

Adopted in FY2020

\$420,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 2

Department	Project Duration	Life Expectancy	Priority
Electric	FY 19-22	20	1

Project Title

FDOT & Palm Beach County 6th Avenue South Roadway Improvements Project

Project Location

6th AVE S. & I-95 interchange west to Congress

Project Description/Justification

The FDOT and Palm Beach County 6th Ave S. improvements project is currently at 50% design phase. The scope of work includes new I-95 off ramps, roadway widening on the north side of 6th Ave. S. approximately 800 ft. west of I-95, bike lanes new bridge over Lake Osborne Dr. & Center Dr. Limits of construction are from Congress Ave east to the east side of the 6th Ave. S and I-95 interchange. Impacts to the Electric Utility include utility pole adjustments, relocation and utility coordination. The City bears all relocation costs of its own facilities.

Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor, new bike lane and raised bridges which inhibit passage of Emergency Services and LW service vehicles.

Relevant Graphic Details (GIS or photo inserted)



FISCAL DETAILS

421-6034-531-63-15	Improve Other than Build / Infrastructure	2021 Amount
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Total Expenditures	\$ -
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Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer and Stormwater Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	60,000						60,000
Permitting							-
Land/ROW Acquisition							-
Construction	400,000		200,000				600,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 460,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 660,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 460,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 660,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
421-6034-531-63-15	460,000	200,000					660,000
Total Funding Sources	\$ 460,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 660,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		-
Revenue Totals (A.1 to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$	-



NERC CIP & Security Camera System Improvements

Adopted in FY2020

\$277,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 4

Department	Project Duration	Life Expectancy	Priority
Electric	FY19-21	20	1

Project Title

Park of Commerce - Phase 2

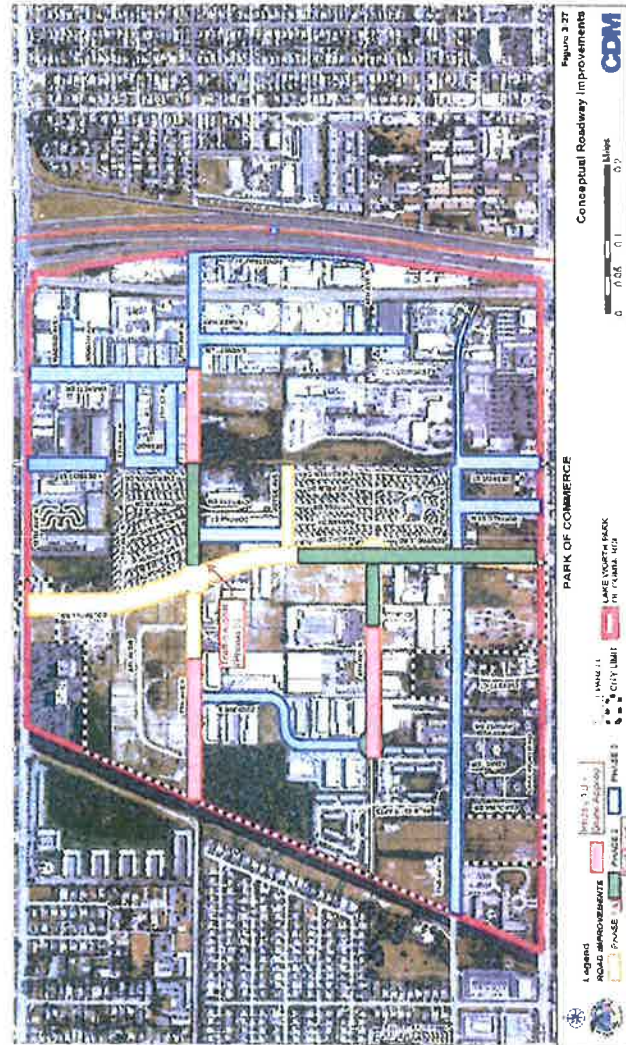
Relevant Graphic Details (GIS or photo inserted)

Project Location

7th Ave. N. & 4th Ave. N., Boutwell Rd. from Joyce to Lake Worth Rd.

Project Description/Justification

Phase 2 will be completed during FY2020/21 and includes water, sewer, stormwater, electric and roadway work along 7th and 4th Ave North and Boutwell Road from Joyce to Lake Worth Road. The work area is indicated in Green in the map shown to the right. The electric portion of work includes roadway lighting and underground lighting conduits.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business

FISCAL DETAILS

2021

401-9010-581-91-35	Transfers/Park of Commerce	\$	140,000
Total Expenditures		\$	140,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, Electric and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	50,000						50,000
Permitting							-
Land/ROW Acquisition							-
Construction	140,000	140,000					280,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 190,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
401-6020-531-31-90	50,000						50,000
401 9010 581 91 35	140,000	140,000					280,000
Total Funding Sources	\$ 190,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



EF 5

Safety Information Management System (SIMS)

Adopted in FY2020

\$50,000



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 6

Department	Project Duration	Life Expectancy	Priority
Electric	FY19-22	20	1

Project Title
New 138kV Tie-Line

Relevant Graphic Details (GIS or photo inserted)

Project Location
Entire Electrical Service Territory

Project Description/Justification
The CLWB Electric Utility is currently evaluating several options to construct a second 138kV Transmission tie-line. The new tie-line when constructed and placed in service will provide the City with the level of redundancy and reliability to meet the City's power needs. This project is intended to make the electric system more resilient to storms and improve the quality of service to our customers by minimizing outages.



Strategic Goals Relevance/Categorical Criteria
Provide a second 138kV Transmission Tie-Line to improve system reliability.

Project's Return on Investment
ROI for this project will be based on revenue savings generated from decommissioning steam generation assets and reduction in O&M related costs.

FISCAL DETAILS	2021
421-6034-531-63-15	Improve Other than Build / Infrastructure -

Total Expenditures	\$ -
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Operating Cost Impact

EF 6

Operating costs will be reduced due to retiring of generation assets and reduced O&M.

Project's Impact on Other Departments

No impacts to other departments

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	10,000,000		12,000,000				22,000,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 10,000,000	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 22,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 10,000,000	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 22,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Bond Funding into 421-6034-531-63-15	10,000,000	1,000,000	12,000,000				23,000,000
Total Funding Sources	\$ 10,000,000	\$ 1,000,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 23,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:		B.6- Materials/Supplies:			
A.3- Revenue #3	-	B.3- Contract Services:		B.7 Equipment:			
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:			
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				\$	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 6a

Department Electric	Project Duration FY19-22	Life Expectancy 20	Priority 1
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Project Title

New 138kV Tie-Line

Project Location

Entire Electrical Service Territory

Project Description/Justification

The CLWB Electric Utility is currently evaluating several options to construct a second 138kV Transmission tie-line. The new tie-line when constructed and placed in service will provide the City with the level of redundancy and reliability to meet the City's power needs. This project is intended to make the electric system more resilient to storms and improve the quality of service to our customers by minimizing outages.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Provide a second 138kV Transmission Tie-Line to improve system reliability.

Project's Return on Investment

ROI for this project will be based on revenue savings generated from decommissioning steam generation assets and reduction in O&M related costs.

FISCAL DETAILS

2021

421-6034-531-63-15	Improve Other than Build / Infrastructure	1,000,000
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Total Expenditures	\$	1,000,000
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Operating Cost Impact

EF 6a

Operating costs will be reduced due to retiring of generation assets and reduced O&M.

Project's Impact on Other Departments

No impacts to other departments

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design		1,000,000					1,000,000
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Bond Funding into 421-6034-531-63-15	10,000,000	1,000,000	12,000,000				23,000,000
Total Funding Sources	\$ 10,000,000	\$ 1,000,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ 23,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to A.4)	-	Expense Totals (B.1 to B.8)			\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 7

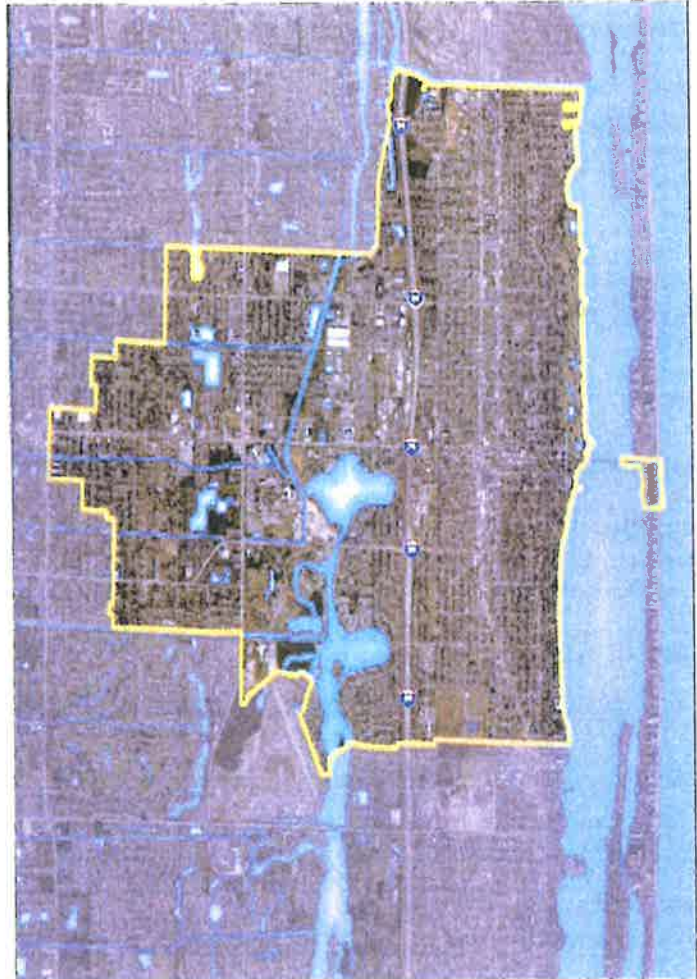
Department	Project Duration	Life Expectancy	Priority
Electric	FY21-25	20	1

Project Title
System Hardening & Reliability Improvement Program

Project Location
Entire Electrical Service Territory

Project Description / Justification
The LW Electric Utility is embarking on a system wide, hardening and reliability improvement program for the electrical distribution system. This project is intended to make the electric system more resilient to storms and improve the quality of service to our customers by minimizing outages.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria
Harden the system and improve system reliability.

Project's Return on Investment
ROI for this project will be based on improved system reliability indices, hence, revenue increase due to minimizing outages and reduced outage duration.

FISCAL DETAILS		2021
421-6034-531-63-15	Improve Other than Build / Infrastructure	\$ 14,489,000
Total Expenditures		\$ 14,489,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

No major impacts on other departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	\$ 17,120,000	\$ 14,489,000	21,225,000	8,683,000	17,730,000	11,780,000	91,027,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 17,120,000	\$ 14,489,000	\$ 21,225,000	\$ 8,683,000	\$ 17,730,000	\$ 11,780,000	\$ 91,027,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Line Loss Avoidance	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 17,120,000	\$ 14,489,000	\$ 21,225,000	\$ 8,683,000	\$ 17,730,000	\$ 11,780,000	\$ 91,027,000
Funding Sources							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							\$ -
401-6034-531-63-15	\$ 9,847,876						9,847,876
471-6034-531-63-15		\$ 31,609,000	21,225,000	8,683,000	17,730,000	11,780,000	91,027,000
Other Financing/City Funds	-	-	-	-	-	-	-
Total Funding Sources	\$ 9,847,876	\$ 31,609,000	\$ 21,225,000	\$ 8,683,000	\$ 17,730,000	\$ 11,780,000	\$ 100,874,876

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1	Revenue #1	-		B.1- Personnel:	-	B.5- Utilities:	-
A.2	Revenue #2	-		B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3	Revenue #3	-		B.3- Contract Services:	-	B.7- Equipment:	-
A.4	Revenue #4	-		B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)				Expense Totals (B.1 -to- B.8)			\$ -



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

EF 8

Department	Project Duration	Life Expectancy	Priority
Electric	FY20-24	10	3

Project Title
Line Trucks Replacement

Relevant Graphic Details



Project Location
Replace aged trucks throughout the fleet

Project Description / Justification
Current trucks are beyond end of life and cost more money to maintain and repair. Also due to the age of the trucks, there are risks of safety hazard and liability to personnel and property.

Strategic Goals Relevance/Categorical Criteria
Improved crew efficiency and lower maintenance cost.

Project's Return on Investment
Work processes become easier and faster with reliable vehicles

FISCAL DETAILS		2021	
401-6034-531-64-30	Improve Other than Build / Infrastructure	\$	500,000
Total Expenditures		\$	500,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

No major impacts on other departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design							
Permitting							
Land/ROW Acquisition							
Construction	\$ -	500,000	1,375,000	500,000	500,000	500,000	3,375,000
Equipment							
Testing							
Operating Costs							
On-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							
Total Expenditures	\$ -	\$ 500,000	\$ 1,375,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,375,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Line Loss Avoidance							
Total Off Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 500,000	\$ 1,375,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,375,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							\$ -
401-6034-531-63-15	\$ -	\$ -	1,375,000	500,000	500,000	500,000	2,875,000
Other Financing/City Funds							
Total Funding Sources	\$ -	\$ -	\$ 1,375,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,875,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)				Expense Totals (B.1 -to- B.8)			\$ -



EF 9

Roof Replacement - Utilities / Purchasing.

Adopted in FY2020

\$250,000



Charging Station

Adopted in FY2020

\$25,000



EF 11

1601 N. Dixie Incentive Project

Adopted in FY2020

\$147,870



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF12

Department	Project Duration	Life Expectancy	Priority
Electric Utility	FY21	20	1

Project Title

Oracle - cloud based software solution

Value Added Features provided by Oracle Project

1. No hardware cost - No future software upgrade cost

Project Location

Electric Utility

2. CIS Billing Module

- automation of billing tasks - reduced manual interaction
- real-time reporting, analytics & dashboards - included
- automation of high bill notifications to customers
- automates start/stop/change service requests from Portal module
- automation of work orders for field crew
- built-in metering module integrated to current AMI system
- better manage and report credit and collection accounts

Project Description/Justification

The Oracle solution which is comprised of 4 different cloud based software modules would bring a digital transformation to automate and modernize the Electric Utility's current Billing software, Work Order System, Warehouse Management and Customer Self-Service Portal. Each of the 4 Oracle modules come pre-integrated to each other providing more automation to the billing process - reducing manual intervention. Online work orders would replace paper work orders allowing field staff to add notes and close work order from a tablet in the field. Integrated and automated Warehouse Management Inventory controls would allow parts to be requested online as work orders are generated and assigned to field workers allowing time and materials reporting by project and SLAs on work orders assigned. Lastly, the Customer self-service portal which is fully integrated into the CIS Billing module would automate the start/stop/move customer requests, reducing manual interaction to process those requests.

3. Work Order Module

A) automated online paperless work order system

Work orders (w/o) sent to field crew via tablet rather than printing paper. Field crew adds notes and closes w/o in the field instead of returning paper w/o back to the office to have admin enter notes into system and then close w/o. Field crew receives timely information while in the field without having to come back to office to pick up new paper w/o. Work orders would be linked together for asset management. Field crew can be scheduled to specific routes and type of work. Real time crew tracking allows for re-routing in case of emergency.

B) Integration into Inventory Mgmt module

Field crew can request materials from tablet once w/o assigned. Reports can be generated by project - tracking time & materials used on a specific job.

C) Work Order SLA reports

Time spent by field crew can be tracked and reported. Time can be reported at asset level allowing for asset depreciation. Contractors can be assigned and tracked.

Strategic Goals Relevance/Categorical Criteria

Improved Customer Experience and Satisfaction

Project's Return on Investment

Hard cost annual savings of \$267,000 realized beginning in year three

4. Warehouse Inventory Mgmt module

Integrates with Work Order module to automate and track materials needed from work orders generated and assigned. Automates and streamlines inventory tracking/counting process.

5. Customer Selfservice Portal

Integrated with CIS Billing module to provide automated self-service start/stop/move requests from customers. Notification center allows for customer to choose how to be contacted. Future chatbot functions available to keep customers from calling into Call Center for simple questions.

FISCAL DETAILS

2021

Account Number	Improve Other than Build / Infrastructure	Amount
401-6010-531-64-15	Machinery & Equipment	690,000
Place holder account		
Possible outside funding		
Total Expenditures		\$ 690,000

Operating Cost Impact

\$431,250 annually for years 2 to 5 and then \$355,000 ongoing annually for software licensing

Project's Impact on Other Departments

This project includes work that will impact Customer Service, Meter Shop, T&D, Warehouse, and utility customers.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development		690,000					690,000
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Software License			431,250	431,250	431,250	431,250	1,725,000
Total Expenditures	\$ -	\$ 690,000	\$ 431,250	\$ 431,250	\$ 431,250	\$ 431,250	\$ 2,415,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 690,000	\$ 431,250	\$ 431,250	\$ 431,250	\$ 431,250	\$ 2,415,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
							-
							-
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational

Net Operational Impact:

A. Revenues Generated:		B. Expenses incurred:	
A.1- Revenue #1	-	B.1- Personnel:	B.5 Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3- Revenue #3	-	B.3- Contract Services:	B.7- Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	
			\$ -

Project's Impact on Other Departments

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		100,000					100,000
Equipment		75,000					75,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
421-6020-531-63-15		175,000					175,000
Total Funding Sources	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 14

Department	Project Duration	Life Expectancy	Priority
Electric	FY 21	20	1

Project Title

Palm Beach County 10th Ave N. & Boutwell Rd.
Intersection Improvements

Project Location

10th Ave N intersection with Boutwell Road

Project Description/Justification

The Palm Beach County 10th Ave N. intersection improvements project is currently at 100% design phase. The scope of work includes water, sewer, stormwater, electric and roadway work. Limits of construction are from the northern section of Boutwell Rd project to 500 ft. north of 10th on Boutwell and approximately 500 ft. east and west of Boutwell along 10th Ave N. The electric portion of work includes pole relocation, UT coordination and underground electrical work. Existing utility poles hardened to meet wind-load criteria of the system hardening process. The City bears all relocation costs of it's own facilities.

Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business. Mitigate traffic issues by installation of new turn lane and mast arms.

Relevant Graphic Details (GIS or photo inserted)



FISCAL DETAILS

421-6034-531-63-15	Improve Other than Build / Infrastructure	2021 365,000
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Total Expenditures	\$	365,000
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Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer and Stormwater Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	15,000	15,000					30,000
Permitting							-
Land/ROW Acquisition							-
Construction		225,000					225,000
Equipment		125,000					125,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 15,000	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 380,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 15,000	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 380,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
421-6034-531-63-15		365,000					365,000
401-6020-531-31-90	15,000						15,000
Total Funding Sources	\$ 15,000	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 380,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 15

Department	Project Duration	Life Expectancy	Priority
Electric	FY21	15	1

Project Title

Palm Beach County School Board (PBSC) WiFi Project

Relevant Graphic Details



Project Location

City of Lake Worth Beach

Project Description/Justification

As part of the CARES Act, the CLWB, Palm Beach County School Board and Palm Beach County ISS propose to install approximately 255 WiFi radios to provide internet access to residents for educational purposes. Capital costs for CLWB Electric Utility to install additional wire and transformers to power the devices.

Strategic Goals Relevance/Categorical Criteria

Provide residents with WiFi for educational purposes

Project's Return on Investment

FISCAL DETAILS		2021	
421-6034-531-63-15	Improve Other than Build / Infrastructure	\$	75,000
Total Expenditures		\$	75,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer and Stormwater Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design							
Permitting							
Land/ROW Acquisition							
Construction		75,000					75,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

A value added asset to the	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)							
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
421-6034-531-03-15		\$ 75,000			\$ -	\$ -	\$ 75,000
Total Funding Sources	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated		B. Expenses Incurred	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



EF 12

Well #17 New Construction- Design

Adopted in FY2020

\$662,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 13

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY20-FY22	50	3

Project Title

Raw Watermain serving Wells 17, 18

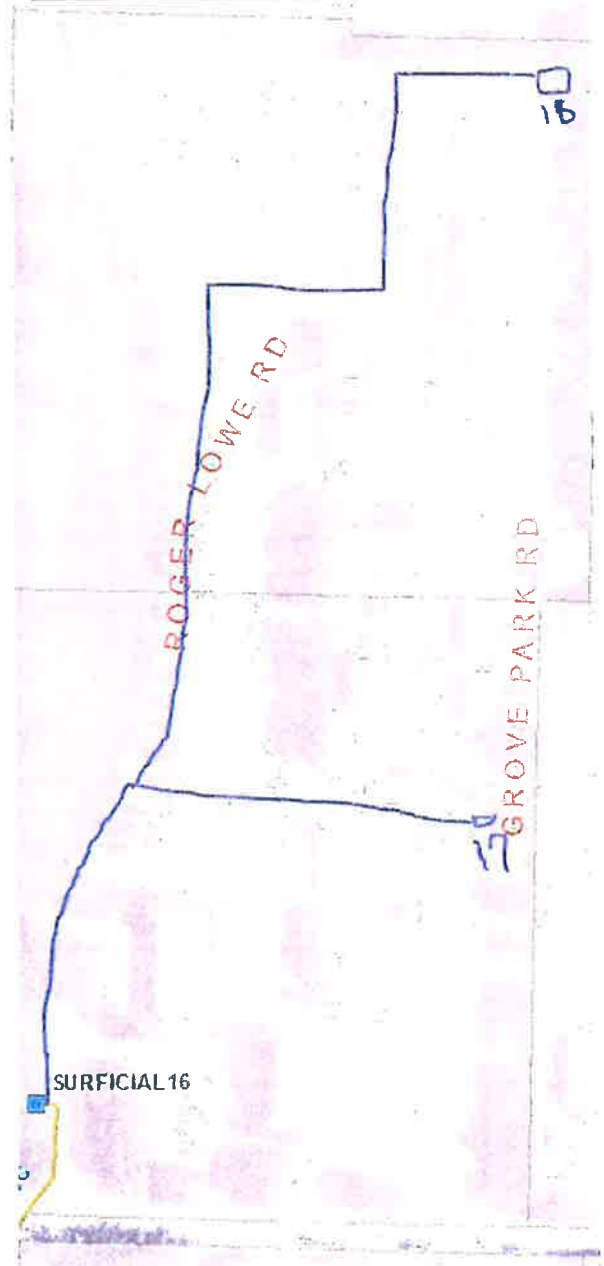
Project Location

TBD

Project Description/Justification

This project includes construction of a new 16-inch raw watermain to serve surficial Wells #17 and #18 which are proposed for construction in 2022 and 2023, respectively. The City is currently drilling test wells to determine the final locations of wells 17 and 18. The next phases of the project will extend the raw watermain to connect to proposed Wells 17 and 18. The new wells are currently included in the City's Consumptive Use Permit from South Florida Water Management District (SFWMD). If the wells are located at 1900 2nd Ave North, they will be tied to the generator that is located at the Repump Facility so that they will be able to run on emergency power.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Connection of new wells to existing raw watermain for use

Project's Return on Investment

Redundancy and longer life of existing surficial wells

FISCAL DETAILS	Discription	2021
422-7021-533.63-00	Improve other than Build/infrastructure	170,000
	Total Expenditures	\$ 170,000

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	170,000	170,000					340,000
Equipment							-
Testing							-

Operating Costs

On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund	170,000	170,000	-	-	-	-	340,000
Total Funding Sources	\$ 170,000	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:	B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 14

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY19-21	50	3

Project Title

Clearwell Structural Improvements, Transfer Pump & Local Ground Storage Tank Repairs

Relevant Graphic Details

Project Location

Water Treatment Plant

Project Description/Justification

This project has provided important structural repairs to the East Clearwell in FY2018. The continued project includes North Clearwell concrete and structural repairs to the walls and roof with a focus on the southeast corner where the Local Ground Storage Tank transfer pump is located. A reinforced concrete equipment pad is proposed for the future transfer pump and replacement of the existing transfer pump as a future phase of this project. Also part of this future phase is the pump, motor and piping replacement of the existing transfer pump and new pump, as well as, control panel. Repairs to the 50+ year old Ground Storage Tank (GST) at the Water Plant are included with this project as it will be down at the time the North Clearwell is down.



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and longer life of water treatment plant

FISCAL DETAILS		2021	
Account Number	Description	\$	Amount
422-7022-533.63-00	Improve Other than Build / Infrastructure	\$	175,000
	Total Expenditures	\$	175,000

Operating Cost Impact

This project will prolong life of the east and north clearwells and reduce maintenance and downtime of the clearwells.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	1,386,419	175,000	-	-	-	-	1,561,419
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 1,386,419	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 1,561,419
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 1,386,419	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 1,561,419
Funding Sources							
Water Fund	\$ 1,386,419	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 1,561,419
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Funding Sources	\$ 1,386,419	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 1,561,419

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Flash Mixer Structural Modification

Adopted in FY2020

\$500,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 16

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY23	50	3

Project Title

South Booster Station Repairs

Project Location

South Booster Station, 15th Ave S and S E Street

Project Description/Justification

This project will provide important structural repairs to the South Booster Station, both the ground storage tank and the building that houses the pumps. The project includes concrete and structural repairs to the walls and roof of the ground storage tank. Repairs were recently done to the North Booster Station and ground storage tank there. Both tanks are around the same age and maintenance is necessary to keep them in service providing backup storage for fire protection and high demands. This project will also include addition of a mixer to provide greater mixing in the tank and prevent nitrification.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and longer life of water system

FISCAL DETAILS

Account Number	Description	2021 Amount
422-7022-533.63-00	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

This project will prolong life of the south booster station and ground storage tank and reduce downtime.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/RQW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	600,000	-	-	600,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations							
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
Funding Sources							
Water Fund	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ 600,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 17

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY19-25	50	1

Project Title

Lake Osborne Estates Watermain Replacement

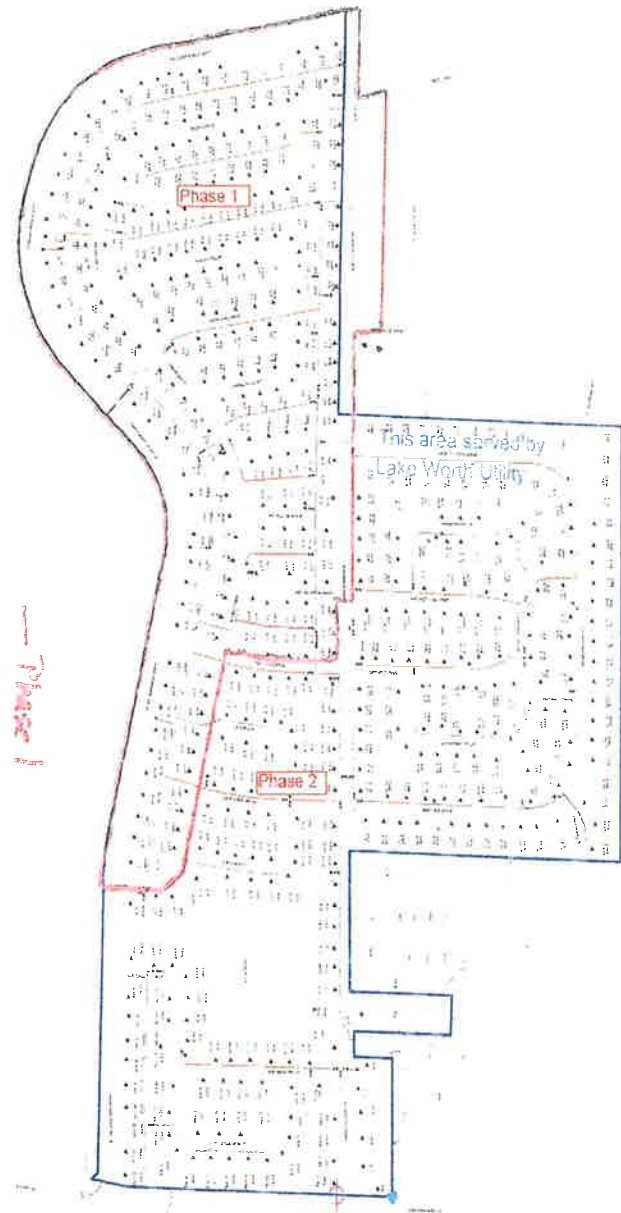
Relevant Graphic Details (GIS or photo inserted)

Project Location

Lake Osborne Estates

Project Description/Justification

This project will replace all of the vitrified clay water mains primarily located in the easements and alleys behind homes, in addition to some areas where the water mains are in the roadway. The project is proposed to be carried out over three years, with 2019 and 2020 having construction of Phase 1. Design of Phase 2 is proposed in FY 2024 and will replace the old water mains. The mains located in alleys and roadways will be replaced there, while the mains located in easements will be relocated to the roadway in front of the properties. Replacement of this old, easily broken watermain is necessary to provide consistent water quality, pressure and reducing the occurrence of watermain breaks, which will decrease the frequency of boil water notices, and reduce maintenance costs that this area has been subject to in the past.



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resilience and redundancy

FISCAL DETAILS	Description	2021
422-7034-533.63-15	Improve other than Build	15,000
	Total Expenditures	\$ 15,000

Operating Cost Impact

This project will not have any major operating cost impacts and will reduce personnel time recently spent repairing watermain breaks.

Project's Impact on Other Departments

This project is not expected to impact other departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	435,999						435,999
Permitting							
Land/ROW Acquisition							
Construction	3,314,001	15,000			2,600,000		5,929,001
Equipment							
Testing							
Operating Costs							
On-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							
Total Expenditures	\$ 3,750,000	\$ 15,000	\$ -	\$ -	\$ 2,600,000	\$ -	\$ 6,365,000
Off-Set Categories							
New Revenues							
Other (SPECIFY)							
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 3,750,000	\$ 15,000	\$ -	\$ -	\$ 2,600,000	\$ -	\$ 6,365,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund	435,999						
SRF Loan	3,314,001	15,000			2,600,000		
Total Funding Sources	\$ 3,750,000	\$ 15,000	\$ -	\$ -	\$ 2,600,000	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel	-
A.2- Revenue #2	-	B.2- Debt Service Costs	-
A.3- Revenue #3	-	B.3- Contract Services	-
A.4- Revenue #4	-	B.4- Fixed Costs	-
B.5- Utilities	-	B.6- Materials/Supplies	-
B.7- Equipment	-	B.8- Miscellaneous	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 18

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY15-22	50	1

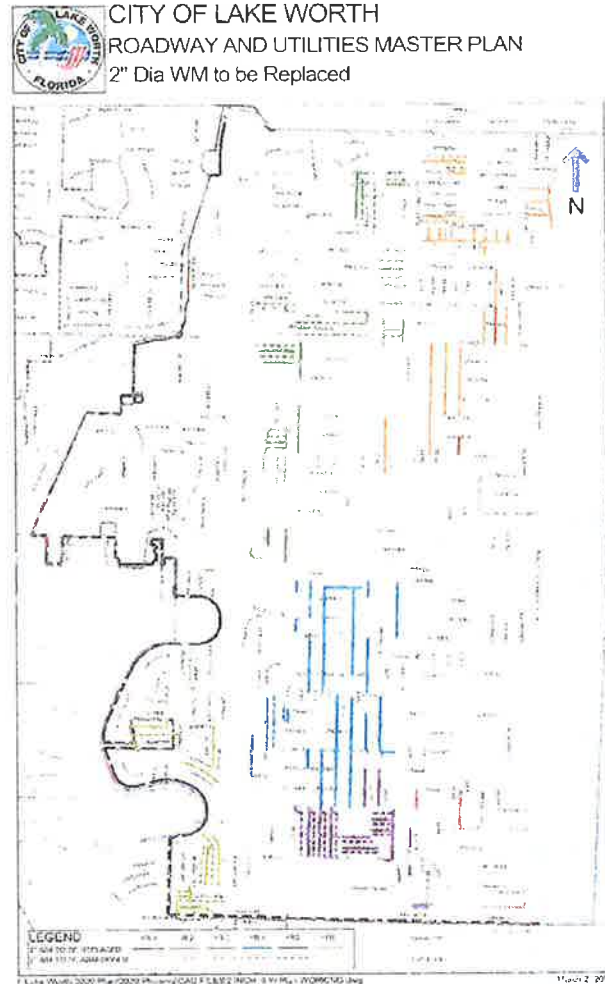
Project Title
2" Watermain Replacement

Project Location
City wide

Project Description/Justification

This project will replace all of the identified 2-inch galvanized water mains primarily located in the easements and alleys behind homes, in addition to some areas where the watermains are in the roadway. The project is currently being carried out over five years, with 2021 having construction of years 5/6 that will replace the corroded steel watermains. The mains located in alleys and roadways will be replaced there, while the mains located in easements will be relocated to the roadway in front of the properties. The 2013 water distribution study recommended abandoning all 2-inch water mains in the alleys, easements and roadways, and installing new 4 or 6-inch PVC water mains, improving the water quality and pressure to the properties, as well as reducing the occurrence of watermain breaks, which will decrease the frequency of boil water notices, and reduce maintenance costs. The City has applied for and received FDEP Drinking Water State Revolving Fund loans for each phase of construction thus far, with some principal forgiveness too.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria
Health, Safety, Environment

Project's Return on Investment
Resilience and redundancy

FISCAL DETAILS		2021	
Account Number	Description	\$	Amount
422-7034-533.63-15	Improve Other than Build / Infrastructure	\$	5,175,000
Total Expenditures		\$	5,175,000

Operating Cost Impact

This project will not have any major operating cost impacts and will reduce personnel time recently spent repairing watermain breaks.

Project's Impact on Other Departments

This project is not expected to impact other departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	1,468,441	-	-	-	-	-	1,468,441
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	10,735,210	5,175,000	-	-	-	-	15,910,210
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 12,203,651	\$ 5,175,000	\$ -	\$ -	\$ -	\$ -	\$ 17,378,651
Off-Set Categories							
New Revenues	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 12,203,651	\$ 5,175,000	\$ -	\$ -	\$ -	\$ -	\$ 17,378,651
Funding Sources							
Water Fund	\$ 11,531,851	\$ 5,175,000	\$ -	\$ -	\$ -	\$ -	\$ 16,706,851
SRF Loan Forgiveness	671,800	-	-	-	-	-	671,800
Total Funding Sources	\$ 12,203,651	\$ 5,175,000	\$ -	\$ -	\$ -	\$ -	\$ 17,378,651

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 19

Department
Stormwater Utilities

Project Duration
FY17 - FY21

Life Expectancy
40 Years

Priority
3

Project Title
Stormwater Main NRP Projects

Relevant Graphic Details (GIS or photo inserted)
Check out <http://lakeworthroads.com/master-plan> to see a visual map

Project Location
City-Wide

Project Description/Justification

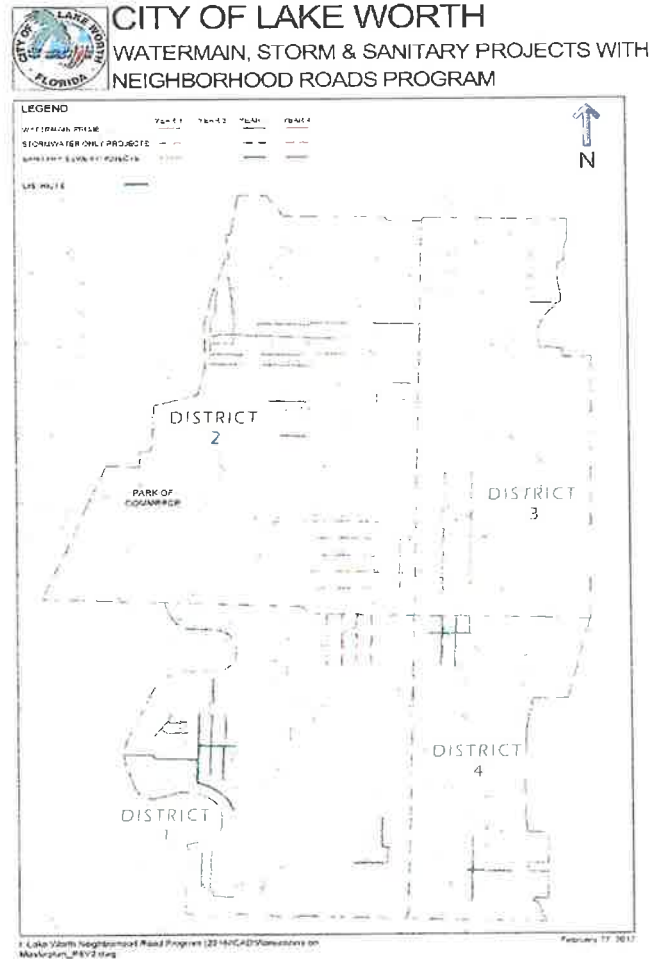
These projects, which place value on a vital part of the City's infrastructure, have been coordinated with the City's Public Services Department and the Neighborhood Road Program. The Departments were able to establish a construction sequence by meshing the Utilities fire protection plan and proposed sewer rehabilitation project schedule with the Stormwater Masterplan and Public Services Roadway & Sidewalk Masterplan. Stormwater main installations and replacements identified in the plan were prioritized based on the stormwater modeling for capacity and treatment in the Masterplan.

Strategic Goals Relevance/Categorical Criteria

Healthy, Safety, Environment

Project's Return on Investment

Resilience and redundancy of the stormwater collection system



FISCAL DETAILS

2021

Account Number	Description	Amount
428-5090-538.63-15	Improve other than Build	324,800
	Total Expenditures	\$ 324,800

Operating Cost Impact

Reduction in repair and replacement of stormwater mains.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							
Design							
Permitting							
Land/ROW Acquisition							
Construction	974,400.00	324,800					1,299,200
Equipment							
Testing							

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Neighborhood Road Program - Dist 1	1,843,316	324,800					2,168,116
Neighborhood Road Program - Dist 2	417,470						417,470
Neighborhood Road Program - Dist 3	1,115,752						1,115,752
Neighborhood Road Program - Dist 4	596,329						596,329
	3,972,867	324,800					4,297,667

Operating Costs

On-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							

Total Expenditures	\$ 3,972,867	\$ 324,800	\$ -	\$ -	\$ -	\$ -	\$ 4,297,667
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Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							
Other (Specify)							

Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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NET COST	\$ 3,972,867	\$ 324,800	\$ -	\$ -	\$ -	\$ -	\$ 4,297,667
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Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?	3,972,867	324,800					4,297,667

Total Funding Sources	\$ 3,972,867	\$ 324,800	\$ -	\$ -	\$ -	\$ -	\$ 4,297,667
------------------------------	--------------	------------	------	------	------	------	--------------

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:	B. Expenses Incurred:		
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 20

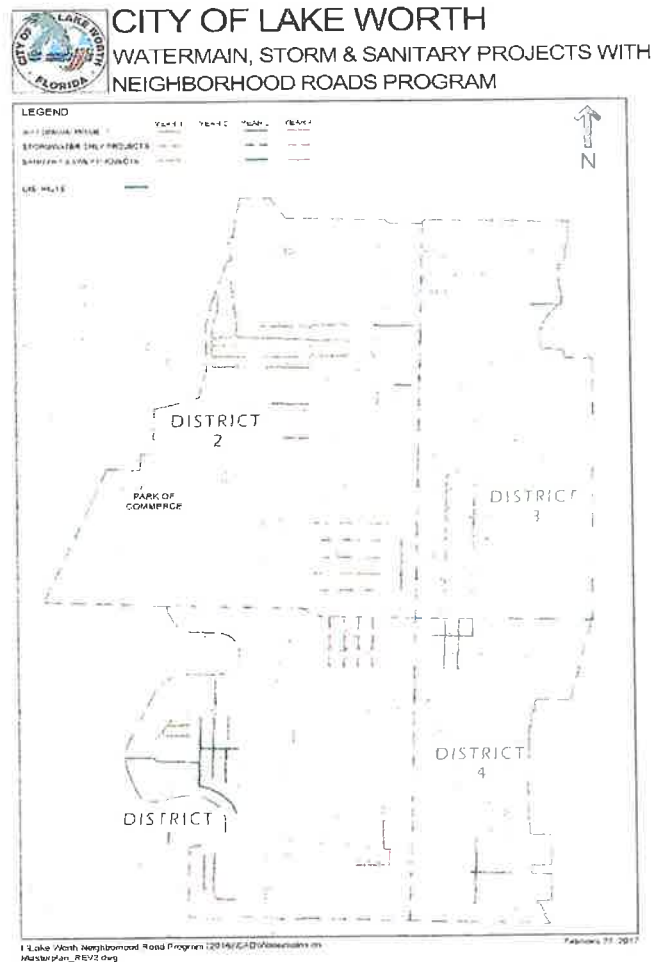
Department	Project Duration	Life Expectancy	Priority
Stormwater Utilities	FY17 - FY21	40 Years	3

Project Title
Stormwater Main NRP Projects

Relevant Graphic Details (GIS or photo inserted)
Check out <http://lakeworthroads.com/master-plan> to see a visual map

Project Location
City-Wide

Project Description/Justification
These projects, which place value on a vital part of the City's infrastructure, have been coordinated with the City's Public Services Department and the Neighborhood Road Program. The Departments were able to establish a construction sequence by meshing the Utilities fire protection plan and proposed sewer rehabilitation project schedule with the Stormwater Masterplan and Public Services Roadway & Sidewalk Masterplan. Stormwater main installations and replacements identified in the plan were prioritized based on the stormwater modeling for capacity and treatment in the Masterplan.



Strategic Goals Relevance/Categorical Criteria
Healthy, Safety, Environment

Project's Return on Investment
Resilience and redundancy of the stormwater collection system

FISCAL DETAILS

2021

Account Number	Description	Amount
428-5090-538.63-15	Improve other than Build	190,251
	Total Expenditures	\$ 190,251

Operating Cost Impact

EF 20

Reduction in repair and replacement of stormwater mains.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	397,287						397,287
Permitting							-
Land/ROW Acquisition							-
Construction	3,575,580.35	190,251					3,765,831
Equipment							-
Testing							-

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Neighborhood Road Program - Dist 1	1,843,316						1,843,316
Neighborhood Road Program - Dist 2	417,470	190,251					607,721
Neighborhood Road Program - Dist 3	1,115,752						1,115,752
Neighborhood Road Program - Dist 4	596,329						596,329
	3,972,867	190,251	-	-	-	-	4,163,118

Operating Costs

On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 3,972,867	\$ 190,251	\$ -	\$ -	\$ -	\$ -	\$ 4,163,118

Off-Set Categories

	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 3,972,867	\$ 190,251	\$ -	\$ -	\$ -	\$ -	\$ 4,163,118

Funding Sources

	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?	3,972,867	190,251	-	-	-	-	4,163,118
Total Funding Sources	\$ 3,972,867	\$ 190,251	\$ -	\$ -	\$ -	\$ -	\$ 4,163,118

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



1601 N Dixie Incentive Project

Adopted in FY2020

\$250,000



EF 22

10th Ave N West of Boutwell WM Upsizing

Adopted in FY2020

\$100,000



EF 23

Park of Commerce - Phase 1B

Adopted in FY2020

\$190,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 24

Department Stormwater	Project Duration FY 21	Life Expectancy 30	Priority 1
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Project Title

Park of Commerce - Phase 2

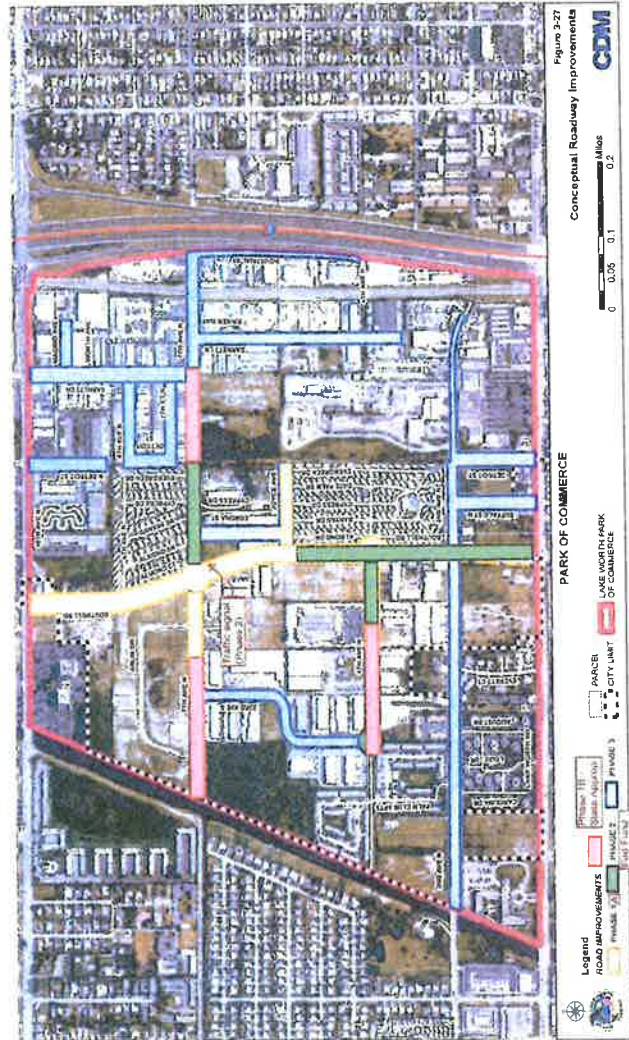
Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY2020. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The stormwater portion of work includes new structures and piping to collect stormwater along 7th Avenue North.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS		2021
Account Number	Description	Amount
428-5090-538.63-15	Improve Other than Build / Infrastructure	155,000
	Total Expenditures	155,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	22,000	155,000	-	-	-	-	177,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 22,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 177,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 22,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 177,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	\$ 22,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	177,000
TPA/LAP Grant	-	-	-	-	-	-	-
Total Funding Sources	\$ 22,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 177,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A Revenues Generated:		B Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 25

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY24	50	2

Project Title
Dual Zone Monitoring Well

Relevant Graphic Details

Project Location
Water Treatment Plant



Project Description/Justification
This project includes installation of a new dual zone monitoring well for the concentrate deep injection well from the reverse osmosis water treatment plant. The current dual zone monitoring well is beginning to show potential water quality results of mixing between the upper and lower zones. Per DEP standard, the City is allocating money in case this problem cannot be fixed and a new monitoring well must be installed.

Strategic Goals Relevance/Categorical Criteria
Health, Safety, Environment

Project's Return on Investment
Redundancy and longer life of water treatment plant

FISCAL DETAILS		2021
Account Number	Description	Amount
422-7021-533.63-00	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

EF 25

This project will keep the concentrate deep injection well in compliance and minimize operating and testing costs for the previous well.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	-	1,000,000	-	1,000,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenancc	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Funding Sources							
Water Fund	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 1,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 26

Department
Water Treatment

Project Duration
FY22-23

Life Expectancy
50

Priority
3

Project Title

Well #F-4 New Construction

Relevant Graphic Details (GIS or photo inserted)

Project Location

Lake Worth Road & Louis Drive and back to the Water Treatment Plant

Project Description/Justification

The design, drilling, permitting and construction of a new Floridan Aquifer production well, to include and testing and well head equipment, and a new raw watermain to be designated Well-F-4. The new production well will be located at the Southeast Corner of Lake Worth Rd and Louis Dr. This well is currently included in the City's Consumptive Use Permit from South Florida Water Management District (SFWMD). The well construction will be a 16-inch well installed to an overall well depth to approximately 1,500-feet inside a 20-inch diameter casing installed to approximately 1,220-feet. This project also includes the design, permitting and construction of the raw watermain to serve the Well F-4, along with the wellhead equipment. Per Water & Sewer Dept - Project pushed backed from FY 2015 to FY 2022 for Design Costs, and full construction costs will be provided in FY 2023.



Strategic Goals Relevance/Categorical Criteria

If replacement wells are not constructed there may become a lack of sufficient raw water withdrawal capability to support required demand. In addition, the lack of a sufficient number of wells prohibits well rotation and resting which will shorten the life of the remaining wells.

Project's Return on Investment

Redundancy and longer life of existing Floridan wells

FISCAL DETAILS

2021

422-7021-533.63-00

Improve other than Build

Total Expenditures

\$

-

-

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design			80,000				80,000
Permitting							-
Land/ROW Acquisition							-
Construction				1,500,000	-		1,500,000
Equipment							-
Testing							-
Operating Costs							
On Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ -	\$ 1,580,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ -	\$ 1,580,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund			80,000	1,500,000	-	-	1,580,000
Total Funding Sources	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ -	\$ 1,580,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated,	B. Expenses Incurred.					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-	
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-	
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-	
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-	
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-



Capital Improvement Program (CIP)

Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 27

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY23	30	3

Project Title

Washwater Recovery Basin

Project Location

Water Treatment Plant

Project Description/Justification

This project will include the construction of a new 300,000 gallon Washwater Recovery Basin at the Water Treatment Plant, along with transfer piping to the new basin and transfer piping from the new basin to the Flash Mixer. A new washwater pump station would also need to be constructed as part of this project. The lime softening portion of the water plant includes six filter basins where the treated water is filtered prior to chlorination and distribution. These filters need to be backwashed two times per week, with finished water from the North Clearwell. After the filters have been backwashed, the water is discharged to the Lime Sludge Settling Basin, and is then pumped down the Deep Injection Well. The plant uses approximately 400,000 gallons of backwash water each week, or about 20 million gallons per year. This is similar to the yearly raw water supply from one production well.

Strategic Goals Relevance/Categorical Criteria

Recycle water in the treatment process, extend life of water plants

Project's Return on Investment

This project would conserve 20 million gallons per year by rerouting it to a newly constructed washwater recovery basin, and then sending the water to the beginning of the Lime Softening process at the Flash Mixer. It will also save on the operating costs of pumping the backwash water down the deep well.

Relevant Graphic Details (GIS or photo inserted)



FISCAL DETAILS

422-7022-533.63-00	Improve other Than Build		2021
	Total Expenditures	\$	-

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	5,000						5,000
Permitting							-
Land/ROW Acquisition							-
Construction				1,200,000			1,200,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 5,000	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,205,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 5,000	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,205,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund	5,000	-	-	1,200,000	-	-	1,205,000
Total Funding Sources	\$ 5,000	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ 1,205,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 to B.8)	



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 28

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY 22	30	3

Project Title

Water Treatment Plant roof evaluation/Redo

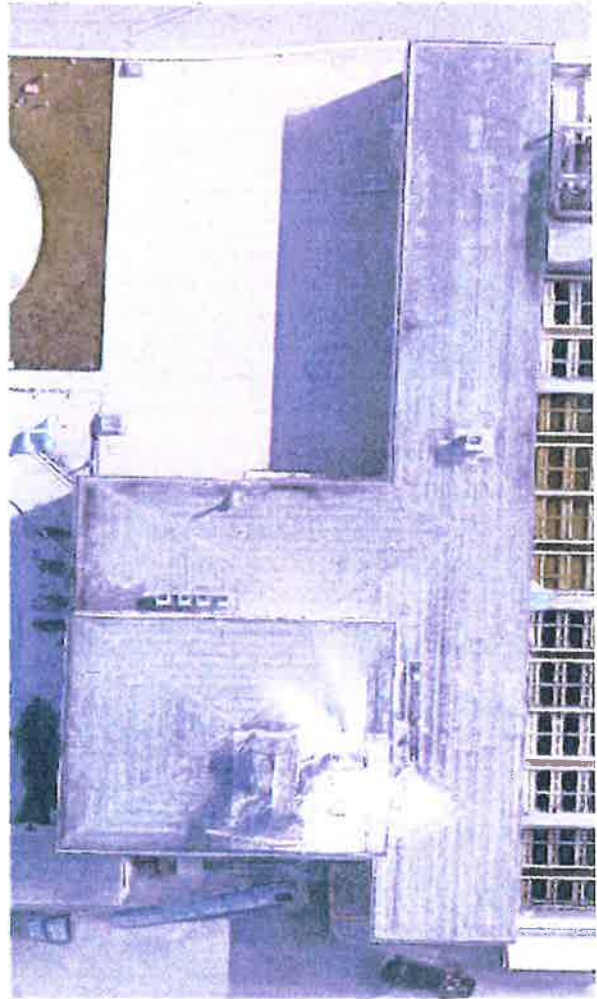
Project Location

Water Treatment Plant
301 College Street, Lake Worth Beach

Project Description/Justification

The lime softening water treatment plant was built in the 1950s and has had various roof replacements and patches done over the years. The current roof has poor drainage and collects water that ponds in various areas. An evaluation would provide recommendations on any structural improvements and revised slopes to shed water from the roof. The City is currently pursuing grant opportunities to assist with funding this project.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and longer life of existing building

FISCAL DETAILS

Account Number	Description	2021 Amount
422-7022-533.62-10	Improve Other than Build / Infrastructure	\$ -
Total Expenditures		\$ -

Operating Cost Impact

None

Project's impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	80,000	-	-	-	80,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Funding Sources							
Potential Grant	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000
Total Funding Sources	\$ -	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ 80,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1		B.1 Personnel:	B.5- Utilities:
A.2- Revenue #2		B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3- Revenue #3		B.3- Contract Services:	B.7- Equipment:
A.4- Revenue #4		B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	
			\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							
Design		60,000					60,000
Permitting							-
Land/ROW Acquisition							-
Construction			662,000	662,000			1,324,000
Equipment							-
Testing							-

Operating Costs

On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-

Total Expenditures \$ - \$ 60,000 \$ 662,000 \$ 662,000 \$ - \$ - \$ 1,384,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							
Other (Specify)							-

Total Off-Sets \$ - \$ - \$ - \$ - \$ - \$ - \$ -

NET COST \$ - \$ 60,000 \$ 662,000 \$ 662,000 \$ - \$ - \$ 1,384,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund		60,000	662,000	662,000	-	-	1,384,000
							-

Total Funding Sources \$ - \$ 60,000 \$ 662,000 \$ 662,000 \$ - \$ - \$ 1,384,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:		B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 30

Department Water Distribution	Project Duration FY22	Life Expectancy 30 years	Priority 1
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Project Title
10th Avenue N Watermain Extension - Canal to Congress

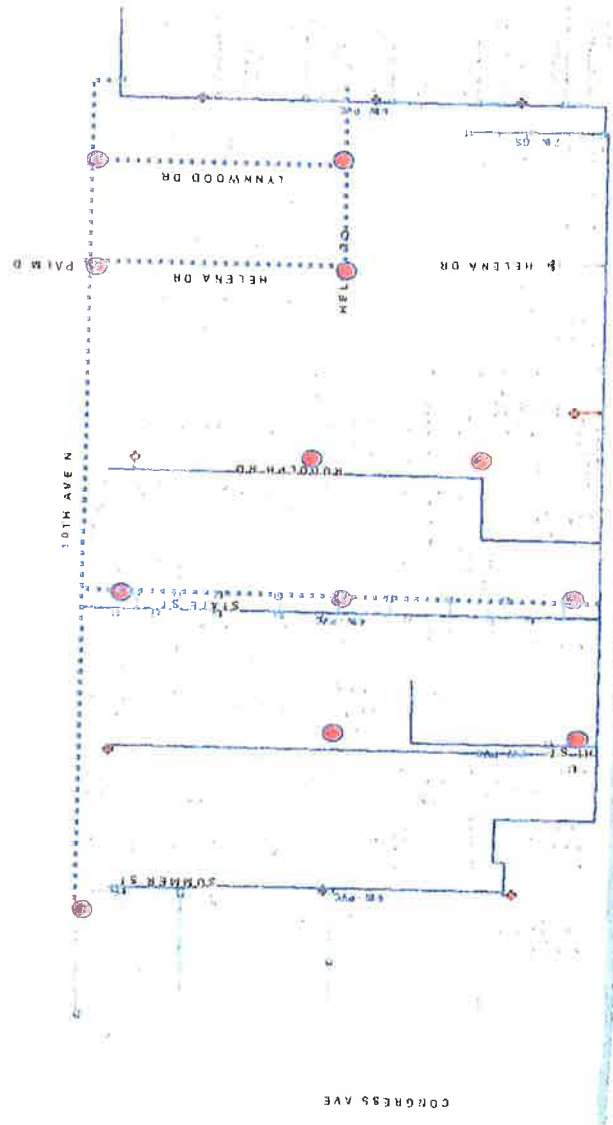
Project Location
10th Ave North west of Keller Canal to Congress Avenue

Project Description/Justification
The City's Water Distribution System Modeling Report from 2005 identified the addition of a new 8" watermain along 10th Avenue North to provide an additional source and loop to this portion of service area as well as dramatically increasing fire hydrant flow. The new main will connect 8" main on the west side of the bridge over the L-11 Keller Canal and run along 10th Avenue north to the existing 6" main on Summer Street. Future phases of this project include replacing the 4-inch main on State Street with a 6-inch main, adding 6-inch mains on Helena, Helyn and Lynwood, and adding hydrants on Rudolph, Summer and Hi Streets. The new 12" watermain as part of the Park of Commerce Phase 1B project crossing the Keller Canal from 7th Avenue North will provide greater flow and pressure as well.

Strategic Goals Relevance/Categorical Criteria
Redundancy and life, safety and health

Project's Return on Investment
Resiliency and reliability of water system

Relevant Graphic Details (GIS or photo inserted)



FISCAL DETAILS			2021
Account Number	Description	Amount	
422-7034-533.63-60	Improve other than Build/Infrastructure	\$	-
	Total Expenditures	\$	-

Operating Cost Impact

This will provide a greater water distribution system that will decrease flushing needs of stagnant water.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design			75,000				75,000
Permitting							-
Land/ROW Acquisition							-
Construction			650,000				650,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 725,000	\$ -	\$ -	\$ -	\$ 725,000
Off-Set Categories							
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 725,000	\$ -	\$ -	\$ -	\$ 725,000
Funding Sources							
Water Fund			725,000				725,000
Total Funding Sources	\$ -	\$ -	\$ 725,000	\$ -	\$ -	\$ -	\$ 725,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:					
A. Revenues Generated:			B. Expenses Incurred:		
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)		Expense Totals (B.1 to- B.8)			



Fuel Management System

Adopted in FY2020

\$100,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 32

Department Water Treatment	Project Duration FY 22	Life Expectancy 30	Priority 3
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Project Title

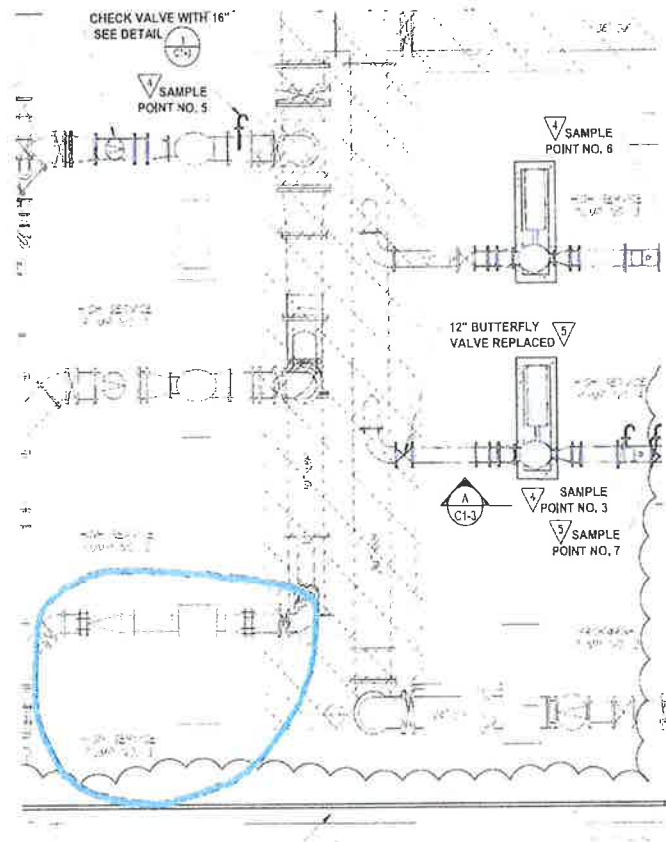
High Service Pump 5 replacement

Project Location

Water Treatment Plant
301 College Street, Lake Worth Beach

Project Description/Justification

This project is to replace the Lake Worth Water Treatment Plant High Service Pump number 5. These high service pumps transmit the product water from the Water Plant through the distribution system and to the customers. The new pump will also be installed with a Variable Frequency Drive (VFD) and the installation will include all associated electrical and instrumentation improvements.



Strategic Goals Relevance/Categorical Criteria

The existing high service pumps were installed in 1958 and are nearing the end of their useful life. The internal pump casings have severely eroded. The new pumps on VFD's would greatly increase the efficiency of the system.

Project's Return on Investment

Redundancy and longer life of pump

FISCAL DETAILS

			2021
Account Number	Description	Amount	Amount
402-7022-533.63-00	Improve Other than Build / Infrastructure	\$	-
Total Expenditures		\$	-

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY20	FY21	FY22	FY23	FY24	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	5,000	-	-	50,000	-	-	55,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	450,000	-	-	450,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-

Operating Costs

On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-

Total Expenditures	\$ 5,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 505,000
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Off-Set Categories	Prior Years	FY20	FY21	FY22	FY23	FY24	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 5,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 505,000

Funding Sources	Prior Years	FY20	FY21	FY22	FY23	FY24	TOTAL
402-7022-533-62-10	\$ 5,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 505,000
	-	-	-	-	-	-	-
Total Funding Sources	\$ 5,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 505,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)	\$ -



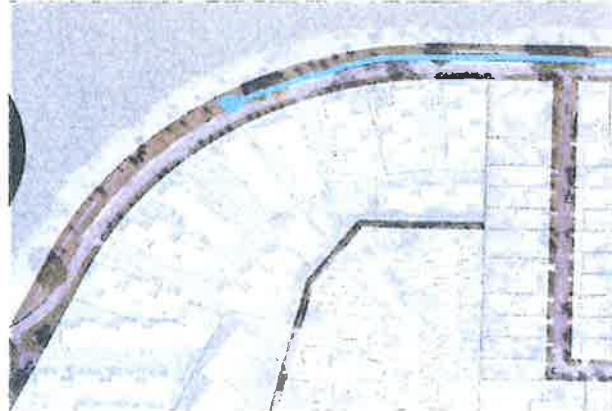
**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 33

Department Water Treatment	Project Duration FY23-24	Life Expectancy 50	Priority 3
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Project Title
Well #F-5 New Construction

Relevant Graphic Details (GIS or photo inserted)



Project Location
Lake Osborne Drive near Sunset Drive

Project Description/Justification
The design, drilling, permitting and construction of a new Floridan Aquifer production well, to include and testing and well head equipment, and a new raw watermain to be designated Well-F-5. The new production well will be located along Lake Osborne Drive between the Sunset Drive streets. This well is currently included in the City's Consumptive Use Permit from South Florida Water Management District (SFWMD). The well construction will be a 16-inch well installed to an overall well depth to approximately 1,500-feet inside a 20-inch diameter casing installed to approximately 1,220-feet. This project also includes the design, permitting and construction of the raw watermain to serve the Well F-5, along with the wellhead equipment. Per Water & Sewer Dept - Project pushed backed from FY 2015 to FY 2023 for Design Costs, and full construction costs will be provided in FY 2024.

Strategic Goals Relevance/Categorical Criteria
If replacement wells are not constructed there may become a lack of sufficient raw water withdrawal capability to support required demand. In addition, the lack of a sufficient number of wells prohibits well rotation and resting which will shorten the life of the remaining wells.

Project's Return on Investment
Redundancy and longer life of existing Floridan wells

FISCAL DETAILS		2021
422-7021-533.63-00	Improve other than Build	-
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design				80,000			80,000
Permitting							-
Land/ROW Acquisition							-
Construction					1,500,000		1,500,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ 1,580,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ 1,580,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund				80,000	1,500,000	-	1,580,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 80,000	\$ 1,500,000	\$ -	\$ 1,580,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:				B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)					



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 34

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY22	60	2

Project Title

East Clearwell Roof Coating

Relevant Graphic Details (GIS or photo inserted)



Project Location

Water Treatment Plant

Project Description/Justification

This project will provide important structural upgrades to the deteriorating concrete roof of the East Clearwell. During the recent concrete repair project inside the East Clearwell, staff discovered rain infiltration coming through the roof in several areas. The East Clearwell was repaired on the underside of the roof from the inside to prevent the continued rusting of the exposed chairs (rebar). Staff determined the roof should be recoated to seal any continued rain from entering the clearwell. The City is pursuing grant funding to pay for this project.

Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and longer life of water treatment plant

FISCAL DETAILS	Account Description	2021
422-7022-533.63-00	Improve other than Build	-
	Total Expenditures	\$ -

Operating Cost Impact

This project will reduce infiltration of rainwater into the east clearwell and prolong the life of the roof and structure.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	30,000						30,000
Permitting							-
Land/ROW Acquisition							-
Construction			425,000				425,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 30,000	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ 455,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 30,000	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ 455,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?			425,000				425,000
Total Funding Sources	\$ -	\$ -	\$ 425,000	\$ -	\$ -	\$ -	\$ 425,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 35

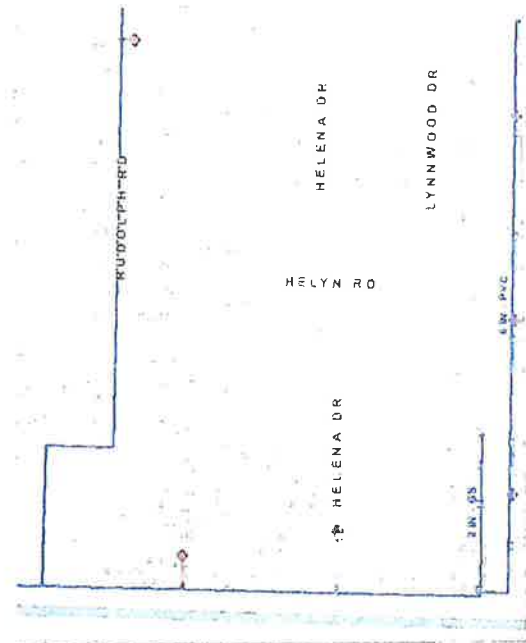
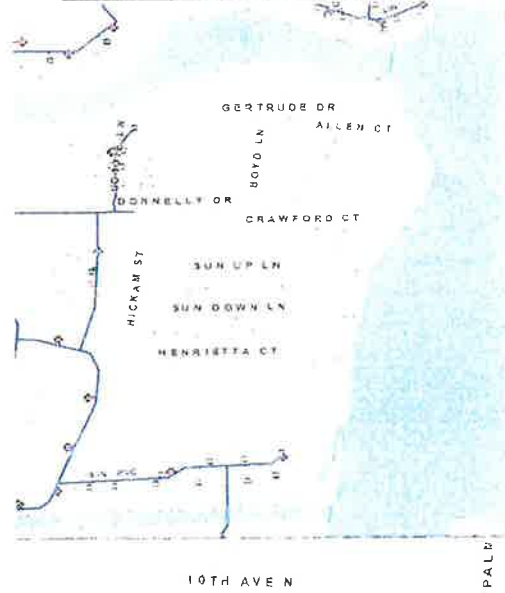
Department Water Distribution	Project Duration FY19-21	Life Expectancy 50	Priority 1
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Project Title
Floral Park/10th Ave N WM Expansion

Project Location
Floral Park and 10th Avenue North

Project Description/Justification
The following areas, over 150 parcels, were identified within the City's water service area as not being served by City water, rather they are all on individual wells, which is of concern based on their proximity to Lake Osborne, as well as many of the properties being close to their septic tanks. The City desires to provide City water service to the following areas; Floral Park 1 (east of Hickman Street to Lake Osborne), and 10th Avenue North (along and south of 10th Avenue North to L-11 canal, east of Rudolph Road to Lynwood Drive). The department intends to apply for grants to fund and complete this work or complete it via assessment.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria
Health, Safety, Environment

Project's Return on Investment
Providing water service to these customers will bring revenue into the City as paying water customers

FISCAL DETAILS	Description	2021
422-7034-533.63-15	Improve other than Build	-
	Total Expenditures	\$ -

Operating Cost Impact

This project will not have any major operating cost impacts.

Project's Impact on Other Departments

This project is not expected to impact other departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design			175,000	560,000			735,000
Permitting							-
Land/ROW Acquisition							-
Construction				1,700,000	3,750,000		5,450,000
Equipment							-
Testing							-

Operating Costs	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 175,000	\$ 2,260,000	\$ 3,750,000	\$ -	\$ 6,185,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues				6,000	8,500	8,500	23,000
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ 6,000	\$ 8,500	\$ 8,500	\$ 23,000

NET COST	\$ -	\$ -	\$ 175,000	\$ 2,254,000	\$ 3,741,500	\$ (8,500)	\$ 6,162,000
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Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund			175,000	200,000			
Grant/Outside Loan?					2,000,000		
Total Funding Sources	\$ -	\$ -	\$ 175,000	\$ 200,000	\$ 2,000,000	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to A.4)	-	Expense Totals (B.1 to B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

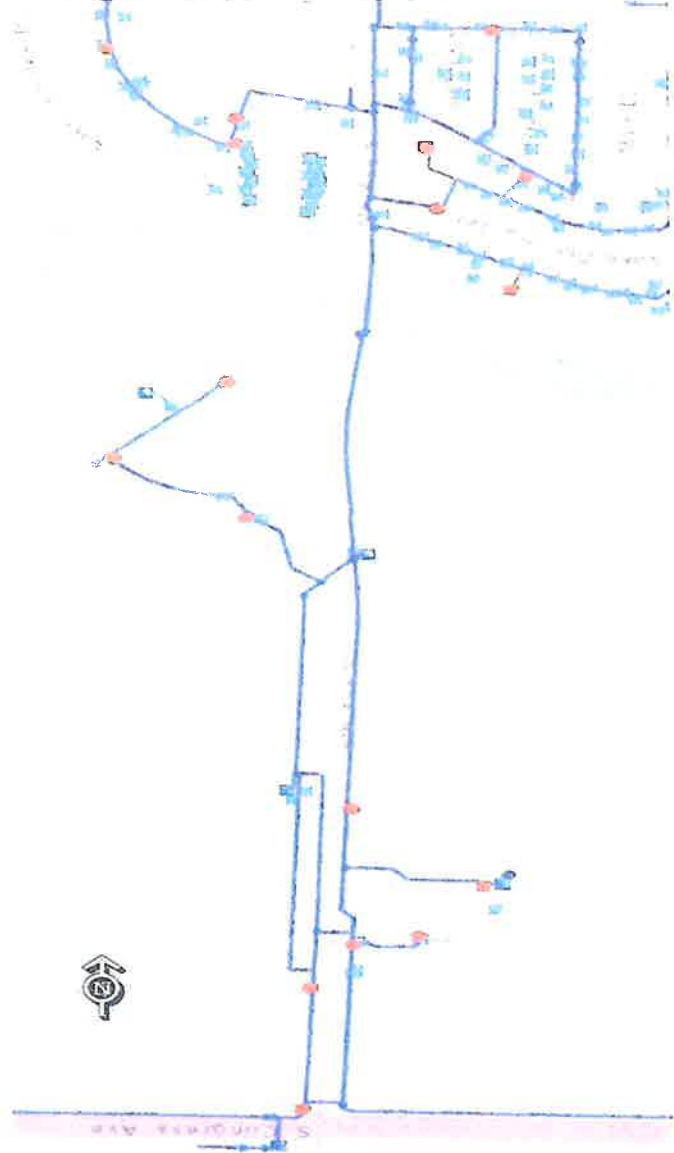
EF 36

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY22	50	1

Project Title

PBC 6th Ave S Bridge WM Utility Adjustments

Relevant Graphic Details (GIS or photo inserted)



Project Location

6th Ave S from Grove Street to Congress Avenue

Project Description/Justification

Palm Beach County Roadway is designing plans to replace the existing bridge over Lake Osborne on 6th Avenue South from the east side of the bridge all the way to Congress Avenue. The City owns several utilities within this corridor that are found to be in conflict with some of the new bridge and road design and therefore must be relocated. The City bears all relocation costs of its own facilities in this Palm Beach County Right of Way.

Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

Resiliency and reliability of water distribution system

FISCAL DETAILS

2021

Account Number	Description	Amount
422-7034-533.63-60	Improve other than Build/Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

This will provide a more resilient watermain with less operating and maintenance required and be clear of the new bridge over Lake Osborne.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	21,231						21,231
Permitting							-
Land/ROW Acquisition							-
Construction			250,000				250,000
Equipment							-
Testing							-
Operating Costs							
On Going Operations:							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 21,231	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 271,231
Off-Set Categories							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 21,231	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 271,231
Funding Sources							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
Water Fund	21,231	-	250,000	-	-	-	271,231
Total Funding Sources	\$ 21,231	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 271,231

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 37

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY22	30	1

Project Title

Lake Bass Canal Aerial WM Relocation

Project Location

Lake Osborne Drive at Lake Bass Canal

Project Description/Justification

Palm Beach County is currently designing bridge replacement at the Lake Bass Canal crossing Lake Osborne Drive. The City currently has two aerial watermain crossing that run parallel on the east and west of this bridge. Per the proposed design plans, the City will need to relocate these utilities to accommodate the new bridge and pedestrian crossing. The water portion of work includes either a new aerial watermain crossing, possibly connected to the new bridge, or a new subaqueous watermain crossing.

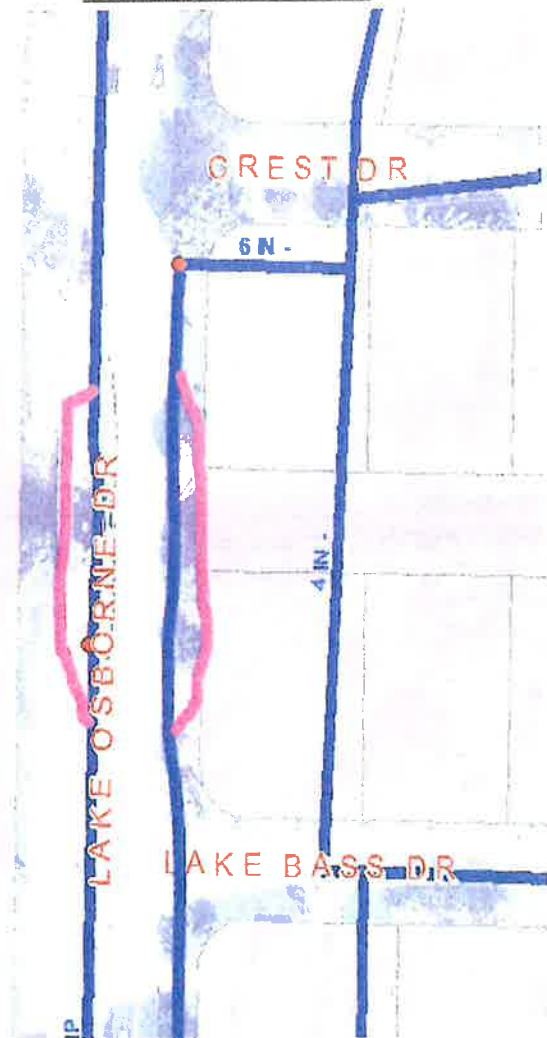
Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A new watermain will be built to today's standards and will be out of the way of the new bridge and pedestrian crossing.

Relevant Graphic Details



FISCAL DETAILS	Description	2021
422-7034-533.63-60	Improve Other than Build/Infrastructure	\$ -
Total Expenditures		\$ -

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Sewer Department and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	450,000	-	-	-	450,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000
Total Funding Sources	\$ -	\$ -	\$ 450,000	\$ -	\$ -	\$ -	\$ 450,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	- B.5- Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	- B.6- Materials/Supplies:
A.3- Revenue #3	-	B.3- Contract Services:	- B.7- Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	- B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 to B.8)	
			\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 38

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY24	50	1

Project Title

S East Coast St watermain extension loop

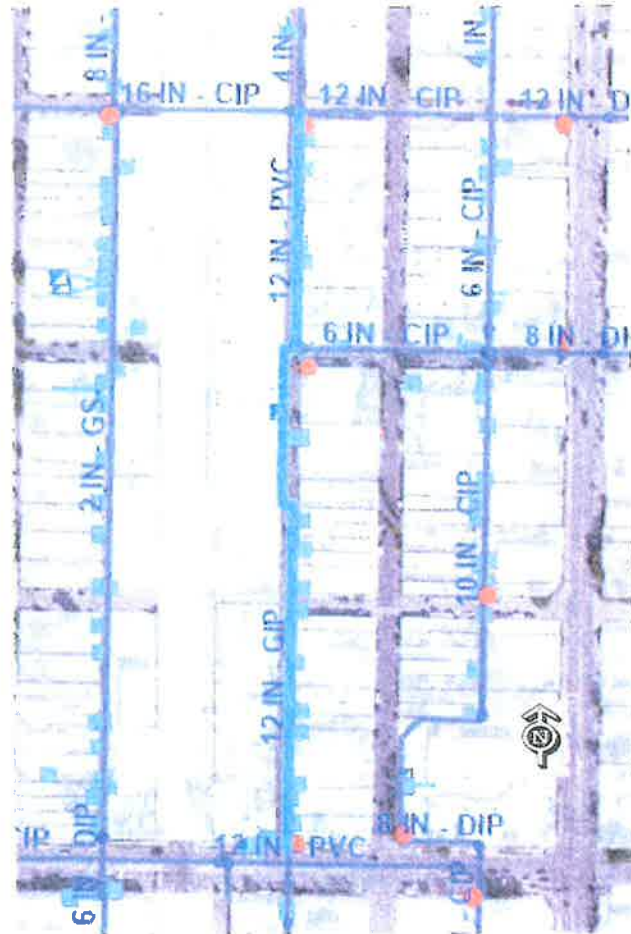
Project Location

S East Coast Ave from 3rd to 6th Ave S

Project Description/Justification

The Public Works department is acquiring funding from the Palm Beach TPA to do a project on S East Coast Street, among other streets, and the Water Utility Department identified a section of watermain that could be installed to provide a loop and remove dead ends to provide greater pressure, flow and service to the properties in the area in conjunction with this project. The addition would be a 12-inch watermain from 3rd Ave S to 6th Ave South.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

Resiliency and reliability of water distribution system

FISCAL DETAILS

2021

Account Number	Description	Amount
422-7034-533.63-15	Improve other than Build/Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None.

Project's Impact on Other Departments

This project will be done in conjunction with the Public Works department project.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design					50,000		50,000
Permitting							-
Land/ROW Acquisition							-
Construction					450,000		450,000
Equipment							-
Testing							-
Operating Costs							
On Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund					500,000		500,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 39

Department
Water Utilities

Project Duration
FY17 - FY21

Life Expectancy
40 Years

Priority
3

Project Title

Water Main Replacement NRP Projects

Relevant Graphic Details

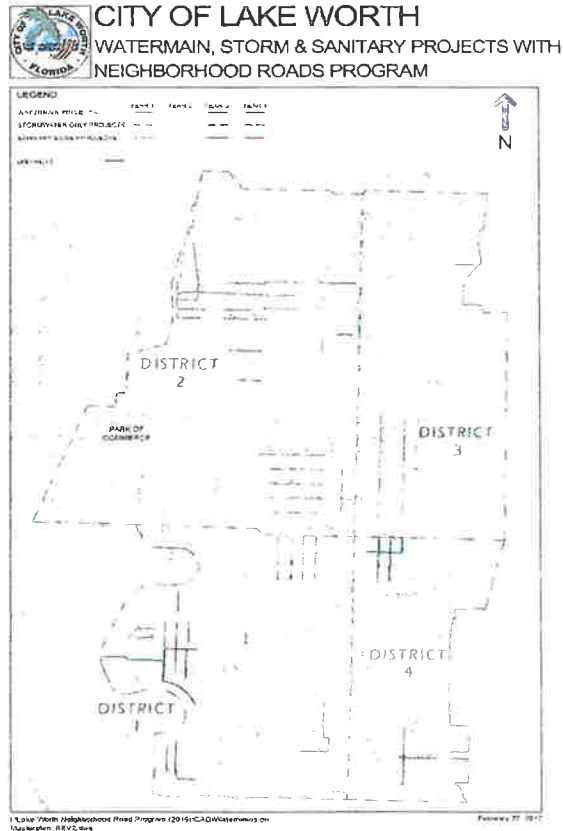
Check out <http://lakeworthroads.com/master-plan> to see a visual map

Project Location

City-Wide

Project Description/Justification

These projects, which place value on a vital part of the City's infrastructure, have been coordinated with the City's Public Services Department and the Neighborhood Road Program. The Departments were able to establish a construction sequence by meshing the Utilities fire protection plan and proposed sewer rehabilitation project schedule with the Public Services Stormwater Masterplan and Roadway & Sidewalk Masterplan. Watermain installations identified in the plan were prioritized based on the number of properties affected based on the following criteria: properties without sufficient fire hydrant coverage (properties at a distance greater than 300 ft from a fire hydrant) and properties without sufficient fire protection, (where minimum fireflow pressure did not meet the Palm Beach County Fire Rescue requirements).



Strategic Goals Relevance/Categorical Criteria

Healthy, Safety, Environment

Project's Return on Investment

Resilience and redundancy of the water distribution system.

FISCAL DETAILS

Account Number	Discription	2021 Amount
422-7034-533.63-60	Improve Other than Build / Mains	\$ 167,370
	Total Expenditures	\$ 167,370

Operating Cost Impact

Reduction in repair and replacement of water main breaks.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							
Design	\$ 1,178,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,635
Permitting							
Land/ROW Acquisition							
Construction	10,607,713	167,370					10,775,083
Equipment							
Testing							

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Neighborhood Road Program - Dist 1	5,233,757	103,320					5,337,077
Neighborhood Road Program - Dist 2	3,569,116	64,050					3,633,166
Neighborhood Road Program - Dist 3	2,014,375						2,014,375
Neighborhood Road Program - Dist 4	969,100						969,100
Total Expenditures	\$ 11,786,348	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ 11,953,718

Operating Costs

On-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							
Total Expenditures	\$ 11,786,348	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ 11,953,718

Off-Set Categories

	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							
Other (Specify)							
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 11,786,348	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ 11,953,718

Funding Sources

	Prior Years	FY20	FY21	FY22	FY23	FY24	TOTAL
Water fund	\$ 11,786,348	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ 11,953,718
Total Funding Sources	\$ 11,786,348	\$ 167,370	\$ -	\$ -	\$ -	\$ -	\$ 11,953,718

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1		B.1- Personnel:	
A.2- Revenue #2		B.2- Debt Service Costs:	
A.3- Revenue #3		B.3- Contract Services:	
A.4- Revenue #4		B.4- Fixed Costs:	
		B.5- Utilities:	
		B.6- Materials/Supplies:	
		B.7- Equipment:	
		B.8- Miscellaneous:	



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

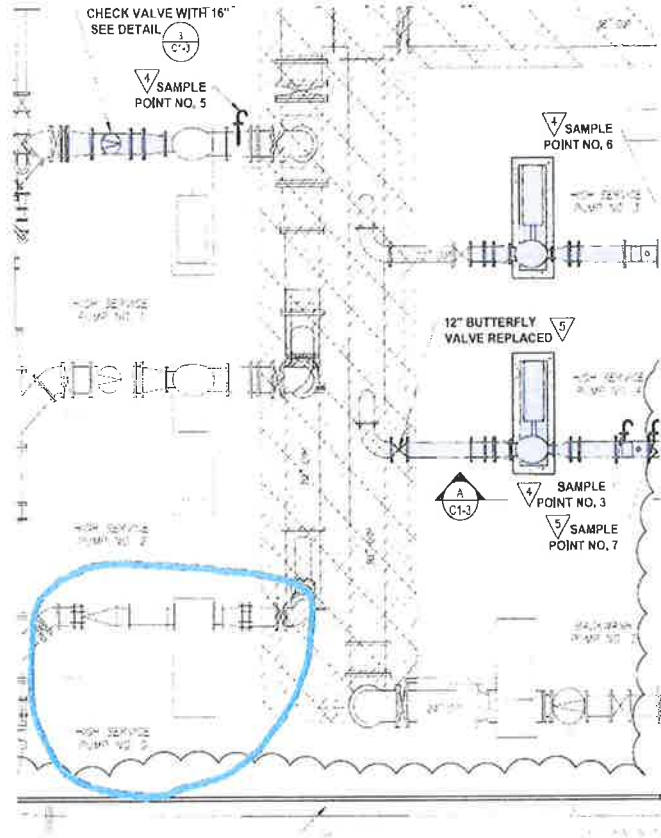
EF 40

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY 22	30	3

Project Title
High Service Pump 5 replacement

Project Location
Water Treatment Plant
301 College Street, Lake Worth Beach

Project Description/Justification
This project is to replace the Lake Worth Water Treatment Plant High Service Pump number 5. These high service pumps transmit the product water from the Water Plant through the distribution system and to the customers. The new pump will also be installed with a Variable Frequency Drive (VFD) and the installation will include all associated electrical and instrumentation improvements.



Strategic Goals Relevance/Categorical Criteria
The existing high service pumps were installed in 1958 and are nearing the end of their useful life. The internal pump casings have severely eroded. The new pumps on VFD's would greatly increase the efficiency of the system.

Project's Return on Investment
Redundancy and longer life of pump

FISCAL DETAILS		2021
Account Number	Description	Amount
422-7022-533.63-00	Improve Other than Build / Infrastructure	\$ -
Total Expenditures		\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	5,000	-	50,000	-	-	-	55,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	450,000	-	-	-	450,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 5,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 505,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 5,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 505,000
Funding Sources							
Water Fund	\$ 5,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 505,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Funding Sources	\$ 5,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 505,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	B.5- Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3- Revenue #3	-	B.3- Contract Services:	B.7- Equipment:
A.4- Revenue #4	-	B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	
			\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 41

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY20-22	30 years	3

Project Title

Radio Phase 2 & SCADA Upgrade

Relevant Graphic Details



Project Location

Citywide

Project Description/Justification

The City's radios that communicate information between the base station at the Water Treatment Plant and water utility offsite facilities (wastewater lift stations, raw water wells, booster stations) are overloaded and outdated. The City is currently doing an evaluation on what the best replacement radio would be in order to continue to function and receive information 24/7 at the water plant. The City is currently under construction with phase 1 replacement of radios at the water plant, master pump station, booster stations and floridan wells. The City is pursuing grant funding to pay for the phase 2 portion of work on lift stations and surficial water wells.

Strategic Goals Relevance/Categorical Criteria

Health, Safety

Project's Return on Investment

Resiliency and reliability of remote monitoring and control system

FISCAL DETAILS

		2021
Account Number	Discription	Amount
422-7021-533.63-15	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None.

Project's Impact on Other Departments

This project is being done in conjunction with the regional sewer and local sewer department.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	250,000	-	-	-	250,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Funding Sources							
Potential Grant?	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Total Funding Sources	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 43

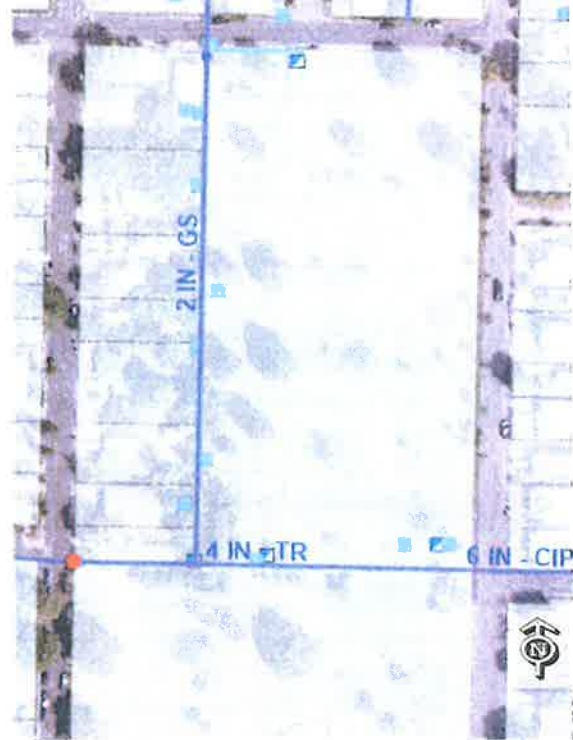
Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY22-23	50	2

Project Title
AC/Transite Watermain Replacement

Project Location
City Wide

Project Description/Justification
There are some sections of asbestos clay watermain located in the City that should be replaced with a safer, more durable material, such as PVC or ductile iron pipe. A few of these sections include areas in the Lake Worth Cemetary and along Donnelly Drive.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria
Regulatory & Compliance

Project's Return on Investment
Resiliency and reliability of water distribution system

FISCAL DETAILS

2021

Account Number	Description	Amount
422-7034-533.63-15	Improve other than Build/Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

This will provide a more resilient watermain with less operating and maintenance required.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			100,000	100,000			200,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Water Fund			100,000	100,000	-	-	200,000
Total Funding Sources	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 200,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)				-	



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 44

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY22	20	2

Project Title

Well 9 generator & electrical upgrades

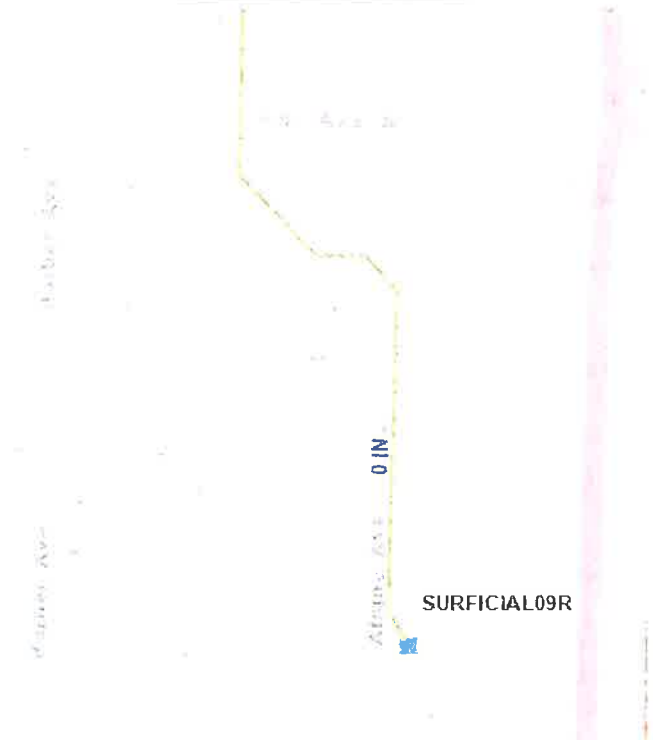
Project Location

Alpine Ave

Project Description/Justification

The Department utilizes generators to keep the raw water well system in service when electrical power is lost. Without the generators, there is no way to pump water to the water treatment plant for treatment and distribution without power. The addition of a generator on site to well 9 will assist as this well is furthest from the water treatment plant and one less well to jump generators around to. The upgrades to the electrical system at the well will include an automatic transfer switch and other necessary upgrades of outdated electrical systems. The City is currently pursuing grant funding to pay for this project.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and continual service of water

FISCAL DETAILS

Account Number	Description	2021 Amount
422-7021-533.63-00	Improve Other than Build / Infrastructure	\$ -
Total Expenditures		\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

This project is being done in conjunction with the sewer department generator upgrades.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Equipment	-	-	150,000	-	-	-	150,000
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Off-Set Categories							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other (Specify)	-	-	-	-	-	-	
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
NET COST	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000
Funding Sources							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
Potential Grant?	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	
	-	-	-	-	-	-	
Total Funding Sources	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000	

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 45

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY22	20	2

Project Title

Well generators & generator upgrades

Relevant Graphic Details

Project Location

City wide

Project Description/Justification

The Department utilizes generators to keep the raw water well system in service when electrical power is lost. Without the generators, there is no way to pump water to the water treatment plant for treatment and distribution without power. The additional generators will assist the department to provide more power to wells and redundancy. The upgrades to existing generators include replacing the output cables to one cord, reverse service, and a power cable. Also include modifications to the existing generators to adapt to a single 200 amps plug and receptable. The City is currently pursuing grant opportunities to help pay for this project.



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and continual service of water

FISCAL DETAILS

Account Number	Description	2021 Amount
422-7021-533.63-00	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

This project is being done in conjunction with the sewer department generator upgrades.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Equipment	-	-	50,000	-	-	-	50,000
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Funding Sources							
Potential Grant?	-	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total Funding Sources	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4 Fixed Costs:	-
Revenue Totals (A.1 to A.4)	-	Expense Totals (B.1 to B.8)	
			\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 46

Department	Project Duration	Life Expectancy	Priority
Water Treatment	FY 22	30	3

Project Title

Water Treatment Plant structural enhancements

Relevant Graphic Details

Project Location

Water Treatment Plant
301 College Street, Lake Worth Beach

Project Description/Justification

The lime softening water treatment plant was built in the 1950s and has had various structural upgrades, enclosures, window modifications, etc. The reverse osmosis water treatment plant was built in 2011. An evaluation was completed to determine what windspeeds the buildings should withstand as built and provide recommendations on what upgrades should be made to harden the buildings for high wind speeds. Various empty concrete masonry unit cells are proposed to be filled in and supported structurally, tie down straps added to tanks and AC units, anchors and bracing on generators and other upgrades. The City is currently pursuing grant funding to help pay for this project.



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Redundancy and longer life of existing building

FISCAL DETAILS

		2021
Account Number	Description	Amount
422-7022-533.62-10	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	15,000	-	-	-	-	-	15,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	575,000	-	-	-	575,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 15,000	\$ -	\$ 575,000	\$ -	\$ -	\$ -	\$ 590,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 15,000	\$ -	\$ 575,000	\$ -	\$ -	\$ -	\$ 590,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Grant Potential?	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ -	\$ 575,000
Total Funding Sources	\$ -	\$ -	\$ 575,000	\$ -	\$ -	\$ -	\$ 575,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	\$ -	Expense Totals (B.1 to- B.8)	\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 35

Department	Project Duration	Life Expectancy	Priority
Local Sewer	FY22	30 years	2

Project Title

Lift Station 13 Improvements

Project Location

LS #13 - 634 Latona Ave

Project Description/Justification

The lift station #13 wetwell and valve vault are located in the roadway on Latona Ave, while the electrical panel and controls are located within a City-owned lot adjacent. The electric service needs to be upgraded from single phase to three-phase with a duplex control panel with Variable Frequency Drives to operate the pumps most efficiently. A new remote telemetry unit is needed as the existing one is beyond its useful life, replacement parts are not being made and the City has updated its radios to read from these. Also, the wetwell needs to be sandblasted and coated to extend it's useful life.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resiliency and reliability of lift station

FISCAL DETAILS		2021	
Account Number	Description	\$	Amount
423-7221-535.63-15	Improve Other than Build / Infrastructure	\$	186,000
	Total Expenditures	\$	186,000

Operating Cost Impact

This will provide a more reliable lift station with less operating and maintenance required.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	30,000	-	-	-	-	-	30,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	186,000	-	-	-	-	186,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs							
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 30,000	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 216,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 30,000	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 216,000
Funding Sources							
Local Sewer Fund	\$ 30,000	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 216,000
Total Funding Sources	\$ 30,000	\$ 186,000	\$ -	\$ -	\$ -	\$ -	\$ 216,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:					
A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)			\$ -



Lift Station #19 Rehab / Replace

Adopted in FY2020

\$150,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

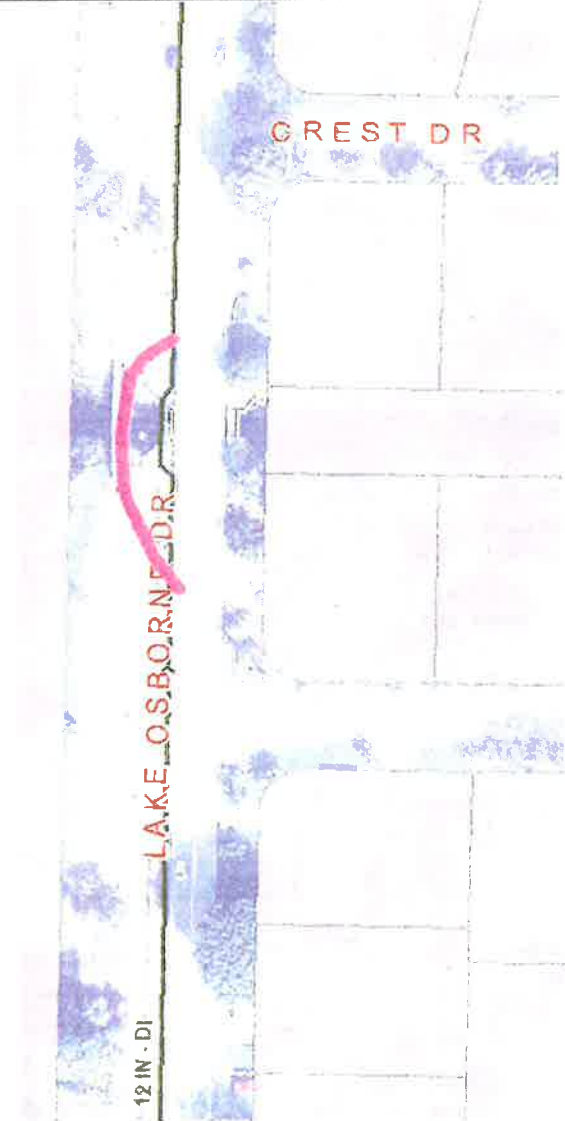
EF 42

Department Regional Sewer	Project Duration FY 21	Life Expectancy 30	Priority 1
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Project Title

PBC Lake Bass Canal Aerial Forcemain Relocation

Relevant Graphic Details (GIS or photo inserted)



Project Location

Lake Osborne Drive at Lake Bass Canal

Project Description/Justification

Palm Beach County is currently designing bridge replacement at the Lake Bass Canal crossing Lake Osborne Drive. The City currently has an aerial forcemain crossing that runs parallel on the west of this bridge. Per the proposed design plans, the City will need to relocate these utilities to accomodate the new bridge and pedestrian crossing. The sewer portion of work includes either a new aerial forcemain crossing, possibly connected to the new bridge, or a new subaqueous forcemain crossing.

Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A new forcemain will be built to today's standards and will be out of the way of the new bridge and pedestrian crossing.

FISCAL DETAILS	Discription	2021
406-7490-535.63-15	Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None.

Project's Impact on Other Departments

This project will be coordinated with a watermain replacment as well.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design			50,000				50,000
Permitting							-
Land/ROW Acquisition							-
Construction			300,000				300,000
Equipment							-
Testing							-

Operating Costs

On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

Funding Sources	Prior Years	FY21	FY22	FY233	FY24	FY25	TOTAL
Regional Sewer Fund	-	-	350,000	-	-	-	350,000
Total Funding Sources	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ 350,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EH 43

Department
Sewer Utilities

Project Duration
FY 21

Life Expectancy
20 years

Priority
2

Project Title

Global Manhole Lining

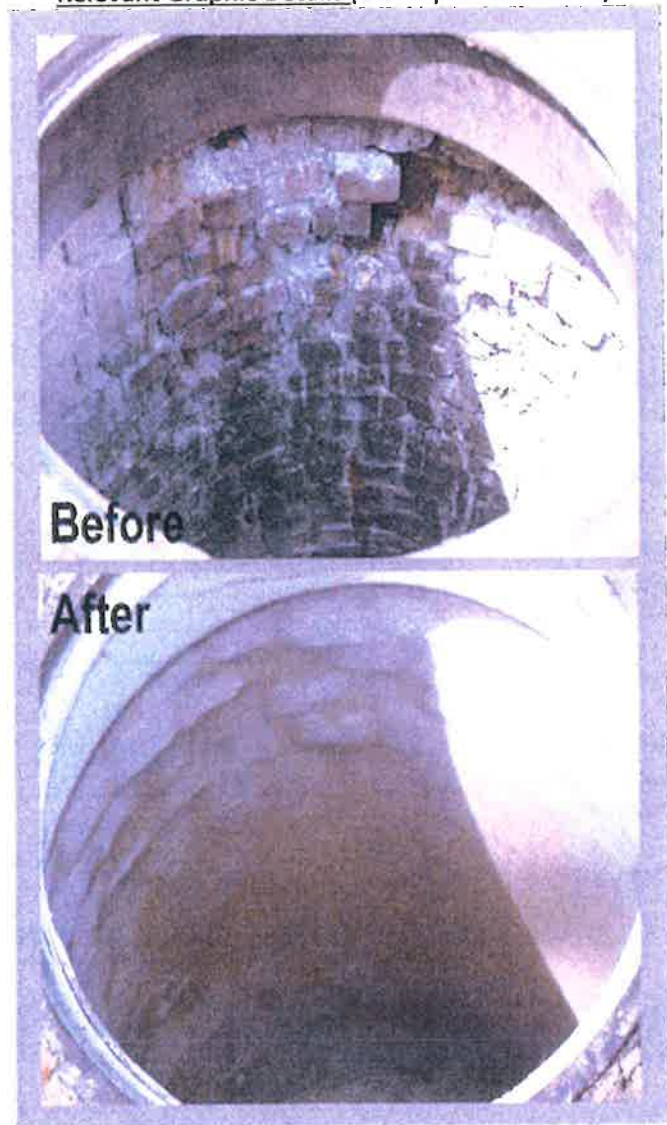
Relevant Graphic Details (GIS or photo inserted)

Project Location

City-wide

Project Description/Justification

Manholes are designed as an access point for wastewater mains and can also be a source of infiltration and inflow (I & I). Surface water can enter through manhole covers that are subject to ponding/flooding or in sag conditions. Rehabilitation of sanitary sewer manholes to like-new condition will reduce infiltration, restore structural integrity, and decrease treatment expense by decreasing flow sent to the treatment plant. The extra volume of water that should be flowing into the storm sewer system rather than the sanitary sewer system can overload the sewage collection system pipes causing backups or spills of raw sewage. By implementing a proper I & I program the City can both decrease operating expenses associated with sanitary sewer pumping and provide extra capacity within the City's existing system without expansion.



Strategic Goals Relevance/Categorical Criteria

Increase in structural integrity and decrease in flow to be collected and treated.

Project's Return on Investment

Lower flows to be pumped by wastewater system resulting in lower costs

FISCAL DETAILS

			2021
423-7231-535.63-15	Improvement other than Buildings	\$	150,000
	Total Expenditures	\$	150,000

Operating Cost Impact

This project will decrease the emergency calls for collapsed manholes needing significant repairs

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/R&W Acquisition							-
Construction	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
Off-Set Categories							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
Funding Sources							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sewer Fund	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Total Funding Sources	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:					
A. Revenues Generated:		B. Expenses Incurred:			
A 1- Revenue #1	-	B. 1- Personnel:	-	B. 5- Utilities:	-
A 2- Revenue #2	-	B. 2- Debt Service Costs:	-	B. 6- Materials/Supplies:	-
A 3- Revenue #3	-	B. 3- Contract Services:	-	B. 7- Equipment:	-
A 4- Revenue #4	-	B. 4- Fixed Costs:	-	B. 8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 44

Department
Sewer Utilities

Project Duration
FY 21

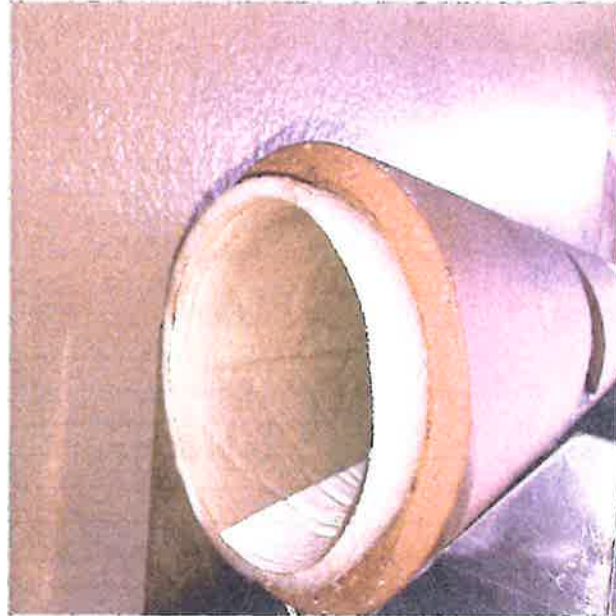
Life Expectancy
50 years

Priority
2

Project Title
Sewer Collection Main Rehab

Relevant Graphic Details (GIS or photo inserted)

Project Location
Citywide



Project Description/Justification

The City's sewer collection system consists of various pipe types including vitrified clay pipe, ductile iron pipe, PVC and unreinforced concrete pipe. The VCP and unreinforced concrete pipe are beginning to fail by collapses throughout the City due to roots, landscape, heavy traffic loads, etc. The City had Redzone Robotics do an assessment of all 12" and under gravity sewer and found that there are 15 miles of VCP pipe and one mile of other pipe needing structural rehabilitation by CIPP lining, and about 9.5 miles of pipe needing heavy cleaning. The most efficient method to repair these mains is to line the pipes through a cured in place (CIPP) liner. This project includes an annual budget for lining and pipe bursting to repair failing pipes and prevent future failures. This will also decrease the amount of inflow and infiltration from stormwater and groundwater that seeps into the pipe and increases cost of treating water unnecessarily at the wastewater treatment plant.

Strategic Goals Relevance/Categorical Criteria

Increase in structural integrity and decrease in flow to be collected and treated.

Project's Return on Investment

Lower flows to be pumped by wastewater system resulting in lower costs

FISCAL DETAILS

		2021
423-7231-535.63-15	Improvement other than Buildings	\$ 200,000
Total Expenditures		\$ 200,000

Operating Cost Impact

Once the main are repaired, there is little operating and maintenance to be done.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		200,000	200,000	200,000	200,000	200,000	1,000,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sewer Fund	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Funding Sources	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 45

Department	Project Duration	Life Expectancy	Priority
Local Sewer	FY19-21	30	1

Project Title

Park of Commerce - Phase 2

Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY2020. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The sanitary sewer portion of work includes new forcemain replacing the existing along 4th Avenue North within the Park of Commerce.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

		2021
Account Number	Description	Amount
423-7231-535.63-15	Improve Other than Build / Infrastructure	91,000
	Total Expenditures	91,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	2,800	-	-	-	-	-	2,800
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	22,000	91,000	-	-	-	-	113,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 24,800	\$ 91,000	\$ -	\$ -	\$ -	\$ -	\$ 115,800

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 24,800	\$ 91,000	\$ -	\$ -	\$ -	\$ -	\$ 115,800

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sewer Fund	\$ 24,800	\$ 91,000	\$ -	\$ -	\$ -	\$ -	115,800
TPA/LAP Grant	-	-	-	-	-	-	-
Total Funding Sources	\$ 24,800	\$ 91,000	\$ -	\$ -	\$ -	\$ -	\$ 115,800

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

EF 46

Department Local Sewer	Project Duration FY23	Life Expectancy 30 years	Priority 3
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Project Title

Lift Station 25 SCADA & forcemain Improvements

Project Location

LS #25 - 6950 S Congress Ave

Project Description/Justification

Lift station #25 is located at Hypoluxo and Congress Road and needs a new control panel and expansion of the electrical rack so that the City can add a remote telemetry unit to bring this station onto the SCADA monitoring system for system reliability. The 3-inch forcemain that leaves this station has had several breaks recently and should be replaced to prevent more breaks and overflows. There are 2600-ft of 3-inch forcemain including a canal crossing that will be assessed to determine how much should be replaced.

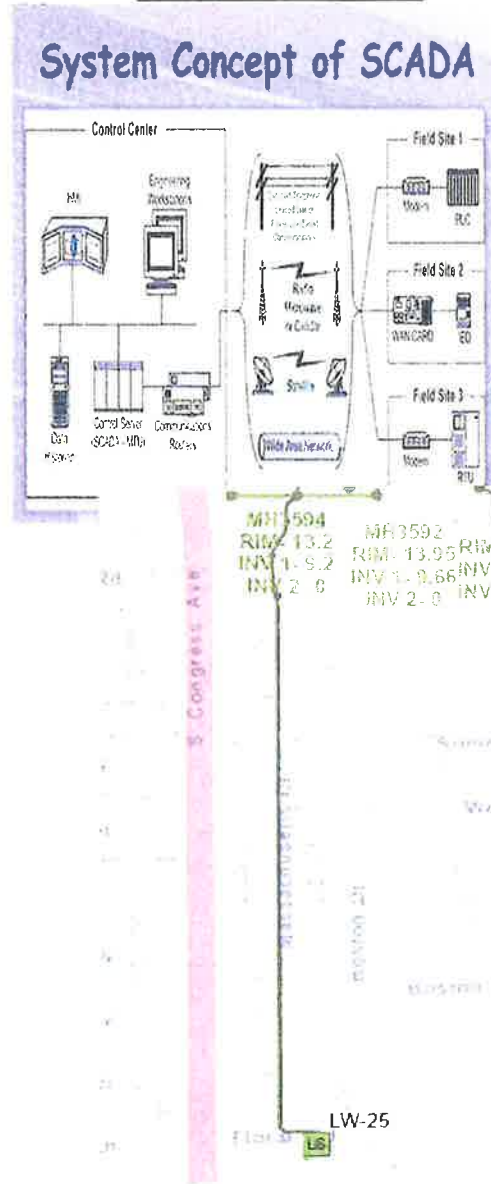
Strategic Goals Relevance/Categorical Criteria

SCADA connectivity to this station will allow quicker response and monitoring of the station.

Project's Return on Investment

Resiliency and reliability of lift station

Relevant Graphic Details



FISCAL DETAILS

Account Number	Description	2021 Amount
423-7221-535.63-15	Improve Other than Build / Infrastructure	\$ -
Total Expenditures		\$ -

Operating Cost Impact

This will provide a more reliable lift station and forcemain system with less operating and maintenance required.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	50,000	-	-	50,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	200,000	-	-	200,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
Funding Sources							
Local Sewer Fund	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Funding Sources	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)	
			\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 47

Department
Sewer Utilities

Project Duration
FY21-25

Life Expectancy
50 years

Priority
2

Project Title

Floral Park/10th Ave N/High Ridge SS Expansion

Relevant Graphic Details (GIS or photo inserted)



Project Location

Citywide

Project Description/Justification

The following areas, over 1000 parcels, were identified within the City's sewer service area as not being served by City sewer, rather they are all on individual septic service, which is of concern based on their proximity to Lake Osborne. The City desires to provide City sewer service to the following areas; Floral Park 1 (east of Hickman Street to Lake Osborne), 10th Avenue North (south of 10th Avenue North to C-10 canal, east of Congress Ave to Lynwood Drive), Floral Park 2 (north of Hypoluxo Rd to Northside Dr, east of Congress Ave to Lake Osborne), and High Ridge Road (Lantana Rd to Hypoluxo Road, I95 to and including Paul Mar Drive). The department intends to apply for grants to fund and complete this work or complete it via assessment.

Strategic Goals Relevance/Categorical Criteria

Health, Safety, & Environment

Project's Return on Investment

Providing sewer service to these customers will bring revenue into the City as paying sewer customers

FISCAL DETAILS

423-7231-535.63-15

Improvement other than Buildings

\$

2021

-

Total Expenditures

\$

-

Operating Cost Impact

Once the main are installed, there is little operating and maintenance to be done for many years.

Project's Impact on Other Departments

This project is being done in coordination with water expansion projects.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design			222,000	520,000	960,000	696,000	2,398,000
Permitting							-
Land/ROW Acquisition							-
Construction				2,200,000	3,400,000	9,600,000	15,200,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 222,000	\$ 2,720,000	\$ 4,360,000	\$ 10,296,000	\$ 17,598,000
Off-Set Categories							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
New Revenues			6,000	15,000	40,000	61,000	
Other (Specify)							
Total Off-Sets	\$ -	\$ -	\$ 6,000	\$ 15,000	\$ 40,000	\$ 61,000	
NET COST	\$ -	\$ -	\$ 222,000	\$ 2,714,000	\$ 4,345,000	\$ 10,256,000	\$ 17,537,000
Funding Sources							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
Potential Grant?			222,000	2,714,000	4,345,000	10,256,000	17,537,000
Total Funding Sources	\$ -	\$ -	\$ 222,000	\$ 2,714,000	\$ 4,345,000	\$ 10,256,000	\$ 17,537,000

This section must be completed for all applicable projects. Please list future revenue and expenses once project is completed and fully operational

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	*	Expense Totals (B.1 to- B.8)	*



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 48

Department	Project Duration	Life Expectancy	Priority
Local Sewer	FY21	30 years	2

Project Title

Lift Station 14 Upgrades

Project Location

LS #14 - 1201 Rupp Lane

Project Description/Justification

Lift Station #14 is in need of new piping, pumps, pump base plates, valves and appurtenances to extend it's life, as well as a new larger valve vault that can be accessed more easily. The wetwell and valve vault also need to be sandblasted and coated for lasting protection from hydrogen sulfide gasses that accumulate. Electrical improvements are also included with a new RTU, instrumentation, controls, and duplex control panel.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resiliency and reliability of lift station

FISCAL DETAILS

Account Number	Description	2021 Amount
423-7221-535.63-15	Improve Other than Build / Infrastructure	\$ 336,000
	Total Expenditures	\$ 336,000

Operating Cost Impact

This will provide a more reliable lift station with less operating and maintenance required.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	30,000	-	-	-	-	-	30,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	336,000	-	-	-	-	336,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 30,000	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 30,000	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Funding Sources							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
Local Sewer Fund	\$ 30,000	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 366,000
	-	-	-	-	-	-	-
Total Funding Sources	\$ 30,000	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 366,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 49

Department	Project Duration	Life Expectancy	Priority
Local Sewer	FY22	30 years	2

Project Title

Lift Station 19 Rehab/Replace

Project Location

900 Barnett Ave

Project Description/Justification

The wastewater lift station #19 wetwell, valve vault and control panel are located just off the roadway on Barnett Drive, which is a heavily traveled road. The City proposes to relocate this wastewater lift station further out of the roadway to prevent accidents crashing into the control panel or RTU and causing the station to lose controls or power and potentially cause a sewer overflow spill. The station was built in 1989 and is in dire need of upgrades to continue functioning as it should.

Relevant Graphic Details



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resiliency and reliability of lift station

FISCAL DETAILS

Account Number	Description	2021 Amount
423-7221-535.63-15	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

This will provide a more reliable lift station with less operating and maintenance required.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	45,000	-	-	-	45,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	205,000	-	-	-	205,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Off-Set Categories							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Funding Sources							
	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Local Sewer Fund	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
Total Funding Sources	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	\$ -	Expense Totals (B.1 to- B.8)	\$ -



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 50

Department
Sewer Utilities

Project Duration
FY22-23

Life Expectancy
20

Priority
2

Project Title

Lift Station Generators & Generator Upgrades

Relevant Graphic Details (GIS or photo inserted)

Project Location

Citywide

Project Description/Justification

The Department utilizes generators to keep the wastewater system pump stations in service when electrical power is lost. Without the generators, the pump stations will fill up with wastewater and cause backups and sanitary sewer overflows. The additional generators will assist the department to provide more power to pump stations and redundancy. The upgrades to existing generators include replacing the output cables to one cord, reverse service, and a power cable. Also include modifications to the existing generators to adapt to a single 200 amps plug and receptable. The City is pursuing grant opportunities to fund this project.



Strategic Goals Relevance/Categorical Criteria

Resilience & Redundancy

Project's Return on Investment

Greater protection and prevention of sanitary sewer overflows.

FISCAL DETAILS	Discription		2021
423-7221-535.63-15	Improve other than Build	\$	-
	Total Expenditures	\$	-

Operating Cost Impact

The maintenance cost to keep the generator in mint condition is approximately \$500 per year.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment			50,000	50,000			100,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 100,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 100,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?			50,000	50,000			100,000
Total Funding Sources	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 100,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated*		B. Expenses Incurred					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 51

Priority

- 2

Department
Sewer Utilities

Project Duration
FY22-25

Life Expectancy
50 years

Project Title

Sanitary Sewer Lining - Lift Stations 3, 4, and Master Pump station basins

Project Location

Citywide

Project Description/Justification

The City had Holtz Consulting conduct an inflow & infiltration study in lift stations 3, 4, and master pump station basins to determine target inflow & infiltration areas that should be repaired. The most efficient method to repair these mains is to line the pipes through a cured in place liner or pipe bursting. This project includes an annual budget for lining and pipe bursting to repair failing pipes and prevent future failures. This will also decrease the amount of inflow and infiltration from stormwater and groundwater that seeps into the pipe and increases cost of treating water unnecessarily at the wastewater treatment plant. The City is pursuing grants to help fund this project.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Increase in structural integrity and decrease in flow to be collected and treated.

Project's Return on Investment

Lower flows to be pumped by wastewater system resulting in lower costs

FISCAL DETAILS

2021

423-7231-535.63-15	Improvement other than Buildings	\$	-
	Total Expenditures	\$	-

Operating Cost Impact

Once the main are repaired, there is little operating and maintenance to be done.

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	50,000						50,000
Permitting							-
Land/ROW Acquisition							-
Construction		-	900,000	1,333,333	1,333,333	1,333,333	4,899,999
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ -	\$ 900,000	\$ 1,333,333	\$ 1,333,333	\$ 1,333,333	\$ 4,949,999

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ -	\$ 900,000	\$ 1,333,333	\$ 1,333,333	\$ 1,333,333	\$ 4,949,999

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sewer Fund/Grant	50,000	-	900,000	1,333,333	1,333,333	1,333,333	4,949,999
Total Funding Sources	\$ 50,000	\$ -	\$ 900,000	\$ 1,333,333	\$ 1,333,333	\$ 1,333,333	\$ 4,949,999

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:	B. Expenses Incurred:		
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

EF 52

Department	Project Duration	Life Expectancy	Priority
Local Sewer	FY20-22	30 years	3

Project Title

Radio Phase 2 & SCADA upgrade

Relevant Graphic Details

Project Location

Citywide

Project Description/Justification

The City's radios that communicate information between the base station at the Water Treatment Plant and water utility offsite facilities (wastewater lift stations, raw water wells, booster stations) are overloaded and outdated. The City is currently doing an evaluation on what the best replacement radio would be in order to continue to function and receive information 24/7 at the water plant. The City is currently under construction with phase 1 replacement of radios at the water plant, master pump station, booster stations and floridan wells. The City is pursuing grant funding to pay for the phase 2 portion of work on lift stations and surficial water wells.



Strategic Goals Relevance/Categorical Criteria

Health, Safety

Project's Return on Investment

Resiliency and reliability of remote monitoring and control system

FISCAL DETAILS

Account Number	Description	2021 Amount	
423-7221-535.63-15	Improve Other than Build / Infrastructure	\$	-
	Total Expenditures	\$	-

Operating Cost Impact

None.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	10,000	-	-	-	-	-	10,000
Permittng	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	50,000	-	200,000	-	-	-	250,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 60,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 260,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 60,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 260,000
Funding Sources							
Potential Grant?		\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Regional Sewer Fund	\$ 60,000	-	-	-	-	-	-
Total Funding Sources	\$ 60,000	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.4)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 48

Department
Stormwater Utilities

Project Duration
FY17 - FY21

Life Expectancy
40 Years

Priority
3

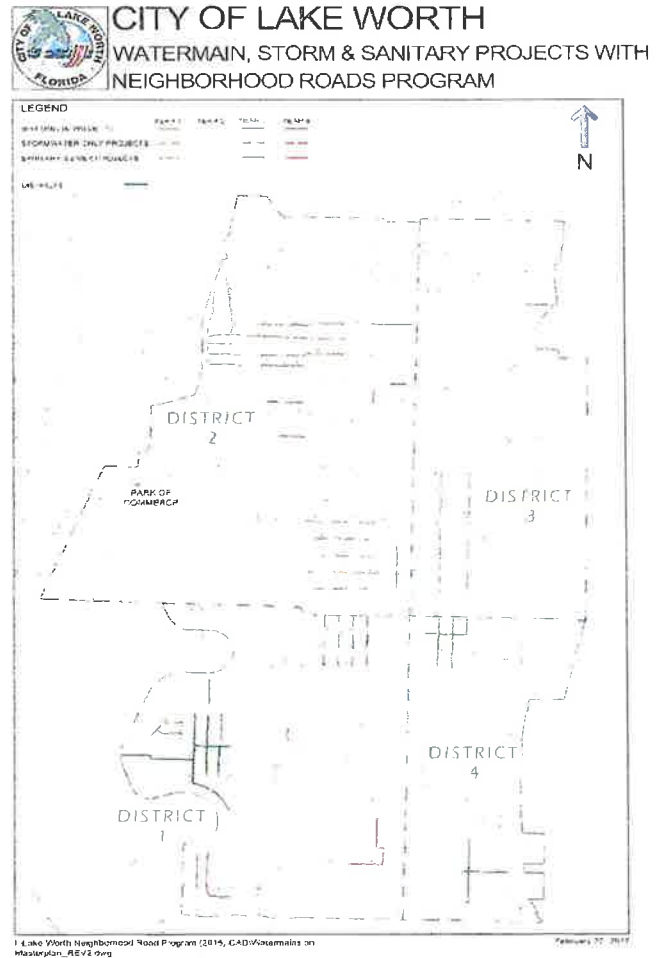
Project Title
Stormwater Main NRP Projects

Relevant Graphic Details (GIS or photo inserted)
Check out <http://lakeworthroads.com/master-plan> to see a visual map

Project Location
City-Wide

Project Description/Justification

These projects, which place value on a vital part of the City's infrastructure, have been coordinated with the City's Public Services Department and the Neighborhood Road Program. The Departments were able to establish a construction sequence by meshing the Utilities fire protection plan and proposed sewer rehabilitation project schedule with the Stormwater Masterplan and Public Services Roadway & Sidewalk Masterplan. Stormwater main installations and replacements identified in the plan were prioritized based on the stormwater modeling for capacity and treatment in the Masterplan.



Strategic Goals Relevance/Categorical Criteria

Healthy, Safety, Environment

Project's Return on Investment

Resilience and redundancy of the stormwater collection system

FISCAL DETAILS

2021

Account Number	Description	Amount
428-5090-538.63-15	Improve other than Build	668,570
	Total Expenditures	\$ 668,570

Operating Cost Impact

Reduction in repair and replacement of stormwater mains.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	397,287						397,287
Permitting							-
Land/ROW Acquisition							-
Construction	3,575,580.35	668,570					4,244,150
Equipment							-
Testing							-

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Neighborhood Road Program - Dist 1	1,843,316						1,843,316
Neighborhood Road Program - Dist 2	417,470						417,470
Neighborhood Road Program - Dist 3	1,115,752	668,570					1,784,322
Neighborhood Road Program - Dist 4	596,329						596,329
	3,972,867	668,570					4,641,437

Operating Costs

On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
							-

Total Expenditures \$ 3,972,867 \$ 668,570 \$ - \$ - \$ - \$ - \$ 4,641,437

Off-Set Categories

	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-

Total Off-Sets \$ - \$ - \$ - \$ - \$ - \$ - \$ -

NET COST

\$ 3,972,867 \$ 668,570 \$ - \$ - \$ - \$ - \$ 4,641,437

Funding Sources

	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?	3,972,867	668,570					4,641,437

Total Funding Sources \$ 3,972,867 \$ 668,570 \$ - \$ - \$ - \$ - \$ 4,641,437

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
		B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)		Expense Totals (B.1 to- B.8)	



Neighborhood Roads: District 4

Adopted in FY2020

\$300,000



EF 50

13th Ave North - GOLF COURSE 72" REPAIR/LINING

Adopted in FY2020

\$100,000



EF 51

10TH AVE N LINING

Adopted in FY2020

\$200,000



EF 52

Park of Commerce - Phase 1B

Adopted in FY2020

\$495,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 53

Department	Project Duration	Life Expectancy	Priority
Stormwater	FY19-21	30	1

Project Title

Park of Commerce - Phase 2

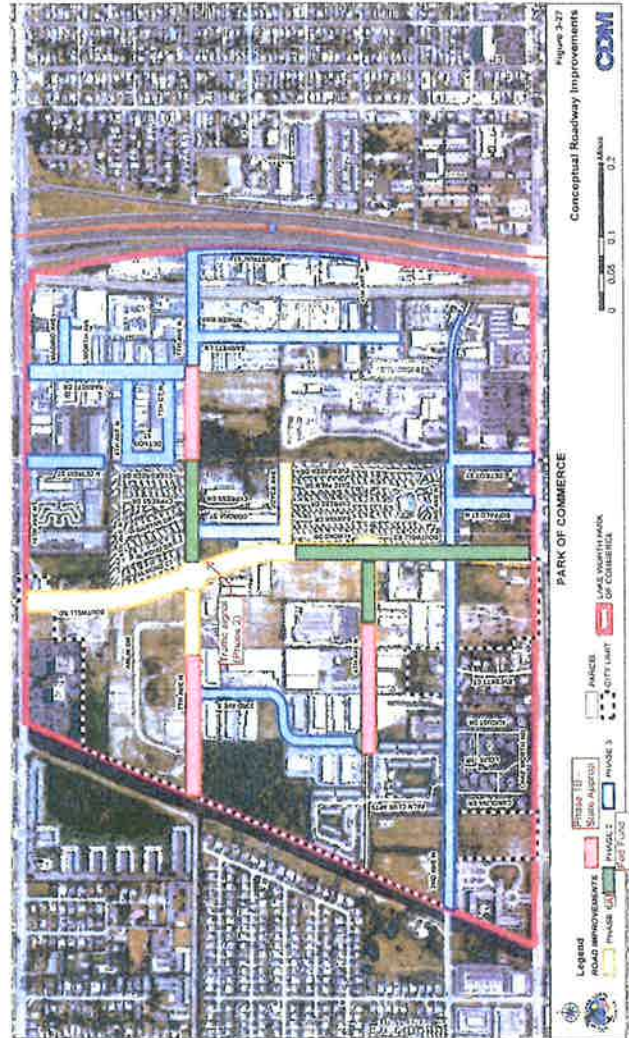
Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY2020. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The stormwater portion of work includes new structures and piping to collect stormwater along 7th Avenue North.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

Account Number	Description	2021 Amount
428-5090-538.63-15	Improve Other than Build / Infrastructure	117,200
	Total Expenditures	117,200

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	150,000	117,200	-	-	-	-	267,200
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ 150,000	\$ 117,200	\$ -	\$ -	\$ -	\$ -	\$ 267,200

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 150,000	\$ 117,200	\$ -	\$ -	\$ -	\$ -	\$ 267,200

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	\$ 150,000	\$ 117,200	\$ -	\$ -	\$ -	\$ -	267,200
TPA/LAP Grant	-	-	-	-	-	-	-
Total Funding Sources	\$ 150,000	\$ 117,200	\$ -	\$ -	\$ -	\$ -	\$ 267,200

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$ -



Storm Water Master Plan

Adopted in FY2020

\$25,000



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

EF 55

Department
Stormwater Utilities

Project Duration
FY21-24

Life Expectancy
50 years

Priority
1

Project Title
Outfall Check Valve Project

Relevant Graphic Details (GIS or photo inserted)

Project Location
Various

Project Description/Justification
The City's stormwater system has approximately 30 different stormwater outfalls to the Lake Worth Lagoon and C-51 canal. This project serves to address backflow of the canal and intracoastal water into the City's stormwater system during high tides and water levels by installing a check valve that only allows water passage one way out from the City's system. Two outfalls check valves were installed in 2017; both at Bryant Park.



Strategic Goals Relevance/Categorical Criteria
Resiliency

Project's Return on Investment
Upgrade an imperative asset and prevent excess flooding of City and resident's properties and ROW

FISCAL DETAILS		2021
Account Number	Description	Amount
408-5090-519-63-15	Improve other than Build	50,000
	Total Expenditures	\$ 50,000

Operating Cost Impact

Once these new outfall check valves are installed, they will require annual maintenance to clear them and make sure they are operating properly. This may be contracted out or done by in-house staff.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance	2,000	2,000	2,000	2,000	2,000		10,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 50,000	\$ 310,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

NET COST	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 50,000	\$ 310,000
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Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	52,000	52,000	52,000	52,000	52,000	50,000	310,000
Total Funding Sources	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 52,000	\$ 50,000	\$ 310,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	2,000.00
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	2,000.00



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Water Utilities	FY21-22	40 Years	3

Project Title

Increase golf course lakes by 0.5 acres

Project Location

Lake Worth Golf Course at 10-11th Ave N
Lake Worth Golf Course at south lake

Project Description/Justification

The project proposes to add retention area to the existing lakes on the golf course to provide greater drainage retention areas from the golf course and resiliency to sea level rise. One at the lake between 10th-11th Ave North and at the southern lake.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Resiliency

Project's Return on Investment

The golf course will not be flooded and players will be able to play all holes.

FISCAL DETAILS

2021

408-5090-538.63-15	Improvements other than Build			-
	Total Expenditures	\$		-

Operating Cost Impact

None

Project's Impact on Other Departments

This project will assist Leisure Services in providing a greater surface with less chance of closing holes due to flooding.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	-						-
Permitting							-
Land/ROW Acquisition							-
Construction	-		500,000	500,000			1,000,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	-	-	500,000	500,000	-	-	1,000,000
Total Funding Sources	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$50,000)**

GF 57

Department
Stormwater

Project Duration
FY20-21

Life Expectancy
30

Priority
2

Project Title

N O Street 2nd Ave N to Lake Exfil Trench

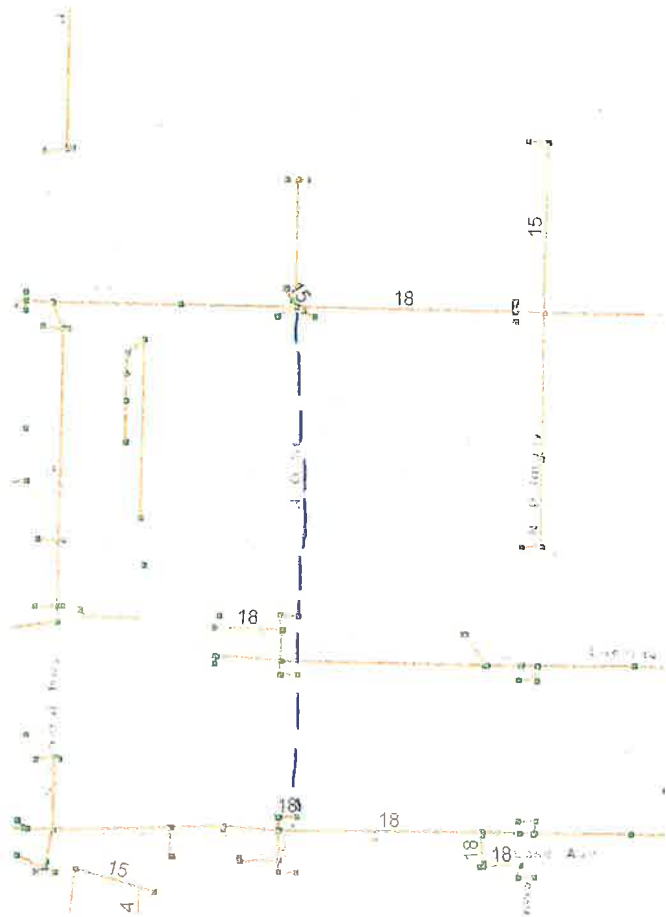
Relevant Graphic Details (GIS or photo inserted)

Project Location

N O Street 2nd Ave N to Lake

Project Description/Justification

The 2016 Stormwater Master Plan Verification Tech Memo for District 3 by Kimley-Horn and ADA Engineering recommended exfiltration trench be installed along N O Street from 2nd Ave N to Lake Ave to provide water quality treatment. This exfiltration trench will connect to the existing 18-inch storm drain on Lake Ave, Lucerne Ave and 2nd Ave North.



Strategic Goals Relevance/Categorical Criteria

Water Quality improvement of stormwater system

Project's Return on Investment

Decreased flooding in the area and staff time for maintenance on the system

FISCAL DETAILS

Account Number	Description	Amount	2021
408-5090-538.63-15	Improve other than Build/Infrastructure		350,000
	Total Expenditures	\$	350,000

Operating Cost Impact

None

Project's Impact on Other Departments

This project will assist Public Services in providing a greater, more resilient base under the roadway.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		350,000		50,000			400,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 350,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 400,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 350,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 400,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	-	350,000	-	50,000	-	-	400,000
				350,000			
Total Funding Sources	\$ -	\$ 350,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 58

Department
Stormwater

Project Duration
FY23-24

Life Expectancy
20

Priority
3

Project Title

Stormwater Miscellaneous Outfall Repairs

Relevant Graphic Details (GIS or photo inserted)



Project Location

Citywide

Project Description/Justification

This project includes miscellaneous repairs and improvements to the 44 stormwater outfalls from the City's stormwater collection system into the Lake Worth Lagoon. The City is pursuing grant opportunities to help fund this project.

Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Improved drainage system

FISCAL DETAILS	Account Description	2021
428-5090-538-63.15	Improve other than Build	-
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			500,000	500,000	500,000	500,000	2,000,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?			500,000	500,000	500,000	500,000	2,000,000
Total Funding Sources	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 2,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 to- A.4)	-	Expense Totals (B.1 -to- B.8)					-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 60

Department
Stormwater Utilities

Project Duration
FY22

Life Expectancy
40 Years

Priority
1

Project Title

1st Ave South Storm Repairs

Project Location

1st Ave South - S Ocean Breeze to S Golfview Rd

Project Description/Justification

The project proposes to repair by lining or other means the 48-54" RCP storm drainage line from S Ocean Breeze to S Golfview Road as it has had failures and infiltration with potential to cause sinkholes in the roadway.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Resiliency

Project's Return on Investment

Restore an imperative asset that is in operable condition but needs to be revitalized.

FISCAL DETAILS

428-5090-538.63-15	Improvements other than Build		2021
	Total Expenditures	\$	-

Operating Cost Impact

None

Project's Impact on Other Departments

N/A

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	-						-
Permitting							-
Land/ROW Acquisition							-
Construction	-		300,000				300,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	-	-	300,000	-	-	-	300,000
Total Funding Sources	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

EF 61

Department Stormwater	Project Duration FY21-22	Life Expectancy 20	Priority 3
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Project Title

16th Avenue North Outfall Repairs

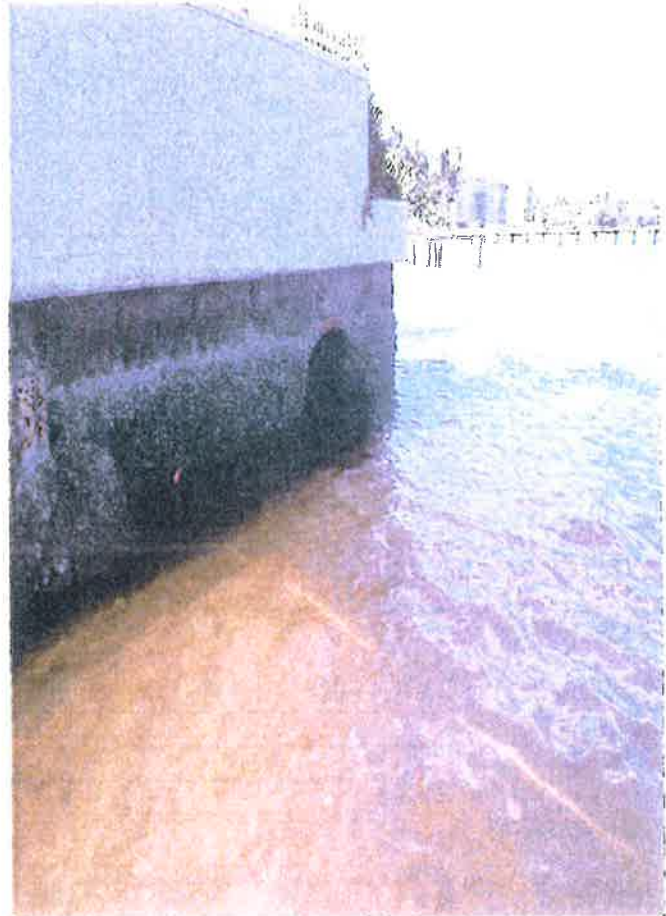
Project Location

16th Avenue North @ Intracoastal

Project Description/Justification

This project includes repair of the failing stormwater outfall that is eroding into the Lake Worth Lagoon. The repair will be assessed what is best suited for the location whether it be a seawall, bulkhead, reinforced shoreline, living shoreline and rehabilitated or replaced pipe. The City is pursuing grant opportunities to fund this project.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Improved drainage system and shoreline stabilization

FISCAL DETAILS	Account Description	2021
428-5090-538-63.15	Improve other than Build	50,000
	Total Expenditures	\$ 50,000

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	-	50,000					50,000
Permitting							-
Land/ROW Acquisition							-
Construction	-	-	350,000				350,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 50,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 400,000
Off-Set Categories							
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 50,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 400,000
Funding Sources							
Potential Grant?	-	50,000	350,000	-	-	-	400,000
Total Funding Sources	\$ -	\$ 50,000	\$ 350,000	\$ -	\$ -	\$ -	\$ 400,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:			
A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



**Capital Improvement Program (CIP)
Project Request Form**
(For Projects / Items Costing Over \$50,000)

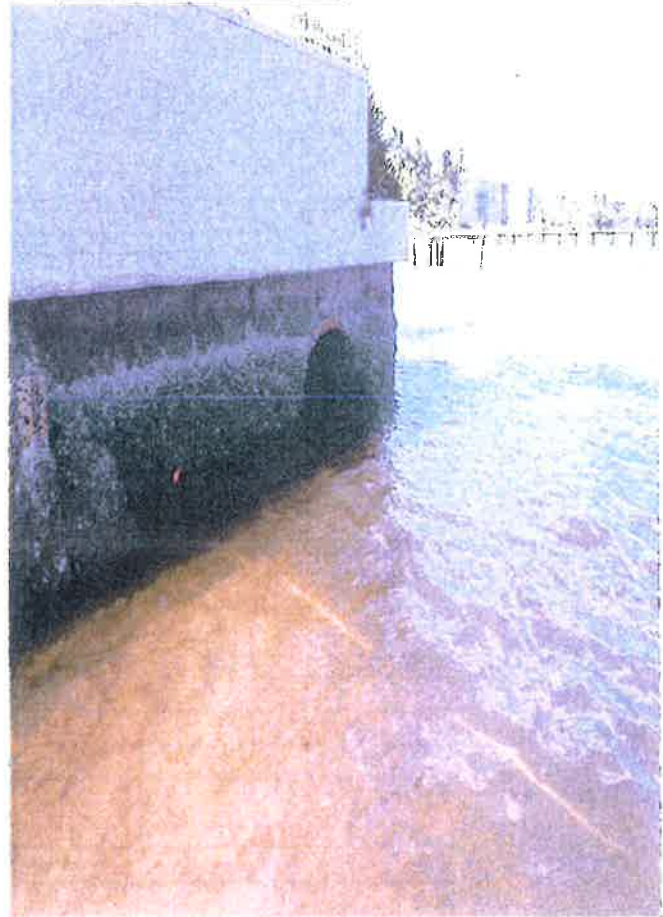
EF 62

Department	Project Duration	Life Expectancy	Priority
Stormwater	FY22	20	3

Project Title

18th Avenue South Outfall

Relevant Graphic Details (GIS or photo inserted)



Project Location

18th Avenue South @ Intracoastal

Project Description/Justification

This project includes addition of a 15-inch stormwater main to run parallel to the existing 8-inch stormwater outfall at the eastern end of 18th Avenue South. This project will also include an outfall tidal check valve to prevent water flowing back into the neighborhood during king tides.

Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Improved drainage system

FISCAL DETAILS	Account Description	2021
428-5090-538-63.15	Improve other than Build	-
Total Expenditures		\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

No impact on other Departments.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							
Design	-						-
Permitting							-
Land/ROW Acquisition							
Construction	-	-	150,000				150,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Stormwater Fund	-	-	150,000	-	-	-	150,000
Total Funding Sources	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ 150,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 63

Department Stormwater Utilities	Project Duration FY23	Life Expectancy 20	Priority 3
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Project Title

Bryant Park Stormwater Improvements

Relevant Graphic Details (GIS or photo inserted)

Project Location

Bryant Park

Project Description/Justification

The project proposes to add stormwater improvements and resiliency to sea level rise at Bryant Park. A study will need to be done to confirm what the improvements will be, whether retention area, underground rain storage chambers, a pump station with outfall, or other methods. The City is pursuing grant opportunities to help fund this project.



Strategic Goals Relevance/Categorical Criteria

Resiliency

Project's Return on Investment

Greater management of the stormwater system at the park

FISCAL DETAILS

2021

428-5090-538.63-15	Improvements other than Build		-
	Total Expenditures	\$	-

Operating Cost impact

None

Project's Impact on Other Departments

N/A

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction				500000			500,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?				500,000			500,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	B.5- Utilities:	-
		B.6- Materials/Supplies:	-
		B.7- Equipment:	-
		B.8- Miscellaneous:	-
		Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 64

Department
Stormwater

Project Duration
FY22-23

Life Expectancy
40 Years

Priority
3

Project Title

Increase golf course lakes by 0.5 acres

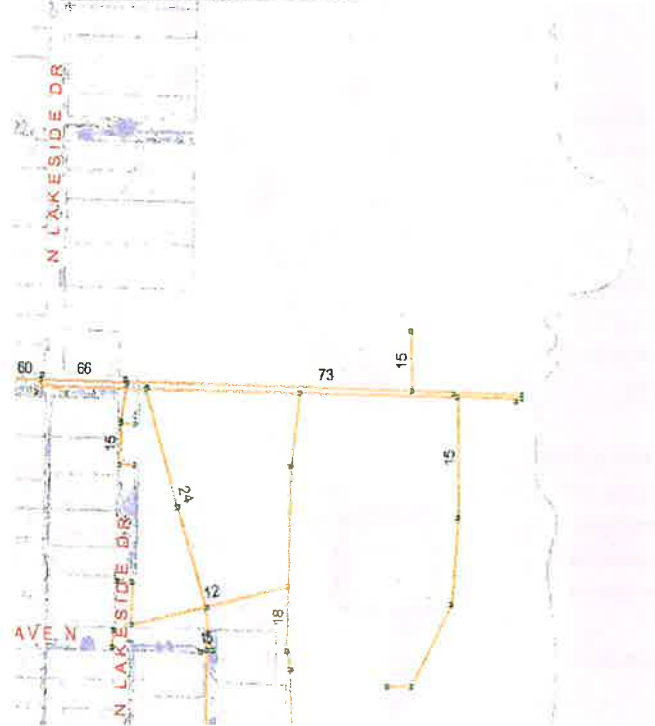
Project Location

Lake Worth Golf Course at 10-11th Ave N
Lake Worth Golf Course at south lake

Project Description/Justification

The project proposes to add retention area to the existing lakes on the golf course to provide greater drainage retention areas from the golf course and resiliency to sea level rise. One at the lake between 10th-11th Ave North and at the southern lake. The City is pursuing grant opportunities to help fund this project.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Resiliency

Project's Return on Investment

The golf course will not be flooded and players will be able to play all holes.

FISCAL DETAILS

2021

428-5090-538.63-15

Improvements other than Build

Total Expenditures

\$

-

-

Operating Cost Impact

None

Project's Impact on Other Departments

This project will assist Leisure Services in providing a greater surface with less chance of closing holes due to flooding.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	-						-
Permitting							-
Land/ROW Acquisition							-
Construction	-		500,000	500,000			1,000,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Potential Grant?	-	-	500,000	500,000	-	-	1,000,000
Total Funding Sources	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 1,000,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	B.5 Utilities:
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4 Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	
			-



**Capital Improvement Program (CIP)
Project Request Form
(For Projects / Items Costing Over \$25,000)**

EF 60

Department	Project Duration	Life Expectancy	Priority
Solid Waste Division	FY21-25	10	1

Project Title

Heavy Equipment Truck Replacement - Solid Waste

Relevant Graphic Details (GIS or photo inserted)

Project Location

City wide

Project Description/Justification

The Solid Waste and Recycling Division is actively engaged in the collection and disposal of all City trash, garbage, recycling and vegetation. The truck replacement schedule is vital to the optimum performance of the Division to ensure collection schedules are met on time and every day.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

Reduced equipment downtime by 25% and optimum use time on routes

FISCAL DETAILS

410-5081-534-64-30		2021
		500,000
	Total Expenditures	\$ 500,000

Operating Cost Impact

Reduction in truck repair costs and labor time for repairs. As heavy trucks have been replaced in recent years, it has reduced the repair costs by approximately \$25-50k per year.

Project's Impact on Other Departments

Increased efficiency to assist in collection of municipal routes

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment		500,000	500,000	500,000	500,000	500,000	2,500,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance		5,000	5,000	5,000	5,000	5,000	25,000
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 2,525,000
Off-Set Categories							
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 2,525,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Solid Waste Funds (64-30)		500,000	500,000	500,000	500,000	500,000	2,500,000
Solid Waste operating		5,000	5,000	5,000	5,000	5,000	25,000
Total Funding Sources	\$ -	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	\$ 2,525,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Sewer Lift Station - Streets Sanitation - 1880 2nd Ave N.

Adopted in FY2020

\$25,000



Capital Improvement Program (CIP)

EF 62

Project Request Form

(For Projects / Items Costing Over \$25,000)

Department	Project Duration	Life Expectancy	Priority
Public Works	FY23	30	1

Project Title

1880 2nd Ave North - Roof Replacement Project

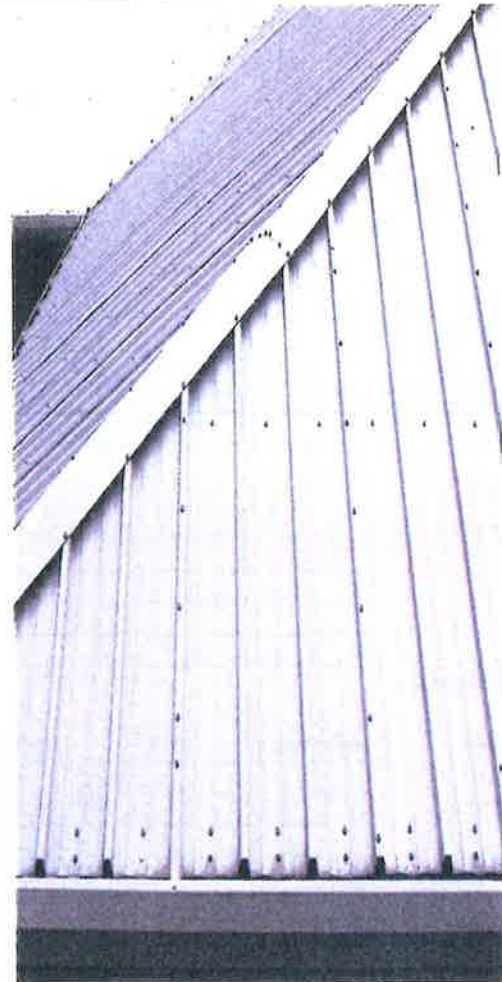
Relevant Graphic Details (GIS or photo inserted)

Project Location

1880 2nd Ave North

Project Description/Justification

1880 2nd Avenue North will soon be in need of a new roof. The existing roof will soon be beyond its useful life.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A facility that does not have exposure to the elements and potential for mold growth.

FISCAL DETAILS

2021

001-5062-519-62-10

Total Expenditures	Amount \$	-
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Operating Cost Impact

Reduction in maintenance costs due to reactive responses to leaks and water intrusion. Reduction in staff time to respond to wet interior and cleaning. Reduction in maintenance costs of approximately \$1,500 per year and unforeseen roof repairs of \$25,000 per year if left untreated.

Project's Impact on Other Departments

Refuse and Street operations in a facility that is not exposed to water intrusion and roof leaks.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction				75,000			75,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Facilities Operating				75,000			75,000
Total Funding Sources	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



EF 63

Lift Station 12 Replacement

Adopted in FY2020

\$400,000



EF 64

MPS Bypass Hardening

Adopted in FY2020

\$495,000



Line 36" line by MPS, manhole rehab

Adopted in FY2020

\$25,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 66

Department Regional Sewer	Project Duration FY20-23	Life Expectancy 20 years	Priority 1
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Project Title

Master Pump Station Pump Repair and Rebuild

Relevant Graphic Details (GIS or photo inserted)

Project Location

212 S Golfview Ave

Project Description/Justification

The 400 horsepower wastewater pumps at the Master Pump Station that pump wastewater to the East Central Regional Water Reclamation Facility (ECRWF) were installed in 2007. The pumps are starting to need to be rebuilt and repaired after twelve years of use. There are four of these submersible pumps and the station can only be without one of the pumps to maintain operations, so it is imperative that they be maintained.



Photo credit:
<http://www.1057567.ru/catalog.aspx?nid=1485>

Strategic Goals Relevance/Categorical Criteria

Safety, Environment

Project's Return on Investment

Resiliency and reliability of subregional system

FISCAL DETAILS			2021
Account Number	Description		Amount
406-7490-535.63-15	Improve other than Build/Infrastructure	\$	50,000
	Total Expenditures	\$	50,000

Operating Cost Impact

This will provide a longer lasting pump station with less downtime due to optimal pump condition.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction							-
Equipment	50,000	50,000	50,000	50,000			200,000
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 200,000
Off-Set Categories							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 200,000
Funding Sources							
Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL	
Regional Sewer Fund	50,000	50,000	50,000	50,000	-	-	200,000
Total Funding Sources	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 200,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:	B. Expenses Incurred:				
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-

Operating Cost Impact

This will provide a more resilient forcemain with less operating and maintenance required and be clear of the new bridge over Lake Osborne.

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	21,231						21,231
Permitting							-
Land/ROW Acquisition							-
Construction	278,770	300,000.00					578,770
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Regional Sewer Fund	300,000	300,000	-	-	-	-	600,000
Total Funding Sources	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			-



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

Department Regional Sewer	Project Duration FY21	Life Expectancy 30 years	Priority 2
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Project Title

Palm Beach County Pump Station 5229 pump and station repairs

Project Location

151 Haverhill Road, West Palm Beach

Project Description/Justification

The City sends wastewater through Palm Beach County's wastewater system on the way to the East Central Regional Water Reclamation Facility. The City and its subregional wastewater partners have reserved capacity of 42% in the pipeline and pump station systems. As such, the City and these partners are responsible for 42% of costs for repair and maintenance on this system, but PBC will run and manage the project. Pump Station 5229 was recently upgraded, but additional repairs to the pumps are now required. In order to remove the pumps, the building roof must be modified.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resiliency and reliability of lift station

FISCAL DETAILS	Description		2021
406-7490-535.63-15	Buildings/Structures & Improvements	\$	840,000
	Total Expenditures	\$	840,000

Operating Cost Impact

N/A

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY20	FY21	FY22	FY23	FY24	TOTAL
Capital Costs							
Project Development							
Design							
Permitting							
Land/ROW Acquisition							
Construction			840,000				840,000
Equipment							
Testing							
Operating Costs							
Un-Going Operations							
Maintenance							
Personnel Costs							
Other (SPECIFY)							
Total Expenditures	\$ -	\$ -	\$ 840,000	\$ -	\$ -	\$ -	\$ 840,000
Off-Set Categories							
New Revenues							
Other (Specify)							
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 840,000	\$ -	\$ -	\$ -	\$ 840,000
Funding Sources							
Regional Sewer Fund			840,000				840,000
Total Funding Sources	\$ -	\$ -	\$ 840,000	\$ -	\$ -	\$ -	\$ 840,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:		B.5- Utilities:			
A.2- Revenue #2	-	B.2- Debt Service Costs:		B.6- Materials/Supplies:			
A.3- Revenue #3	-	B.3- Contract Services:		B.7- Equipment:			
A.4- Revenue #4	-	B.4- Fixed Costs:		B.8- Miscellaneous:			
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)					



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$50,000)

EF 69

Department Regional Sewer	Project Duration FY21	Life Expectancy 30 years	Priority 1
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Project Title

ECR Shared Pipeline Assessment

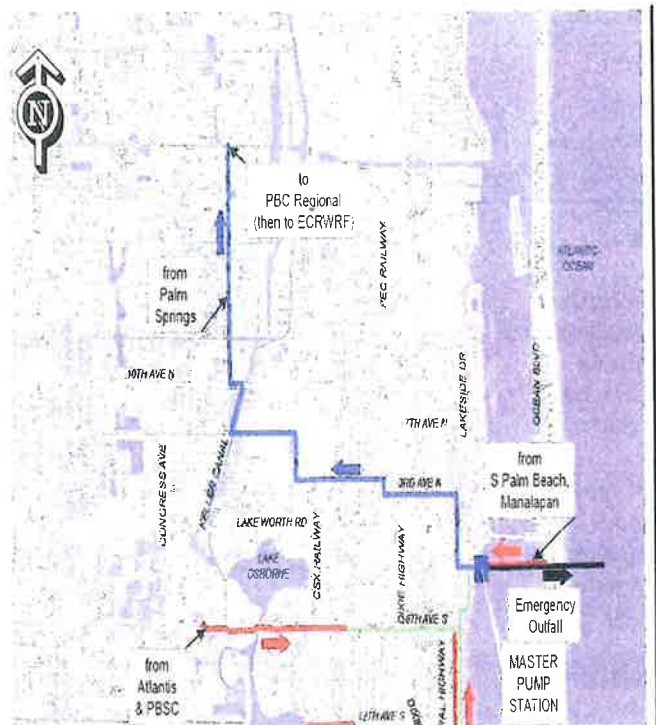
Relevant Graphic Details (GIS or photo inserted)

Project Location

From Master Pump Station to Florida Mango Rd at L10 canal

Project Description/Justification

This project has been identified by sewer collection staff as a necessary investigation to assess the condition of the 36-inch forcemain from the MPS to the limits of the regional partners where it becomes Palm Beach County's main on Florida Mango Road. PBC is managing this project. This assessment will include television of the 23,000 feet of 36-inch Prestressed Concrete Cylinder Pipe (PCCP) main, review of conditions observed, potential coupon testing, pipe wall thickness testing, among other measures. This project is necessary to check the condition of the approximate 60-year old main as hydrogen sulfide is a gas in sewer mains that can eat away at pipe and has potential for pipe breaks and leaks. This is a critical segment of pipe as there are no redundant forcemains and the down time allowed on this main is very minimal (approximately 4-6 hours). The last condition assessment of this forcemain was completed in 2007.



Strategic Goals Relevance/Categorical Criteria

Confirm condition of 60-year old pipe for reliability

Project's Return on Investment

Review condition and plan for repairs or improvements before an emergency

FISCAL DETAILS	Description		2021
406-7490-535.63-15	Buildings/Structures & Improvements	\$	500,000
	Total Expenditures	\$	500,000

Operating Cost Impact

N/A

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		500,000					500,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Off-Set Categories							
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Funding Sources							
Regional Sewer Fund		500,000					500,000
Total Funding Sources	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

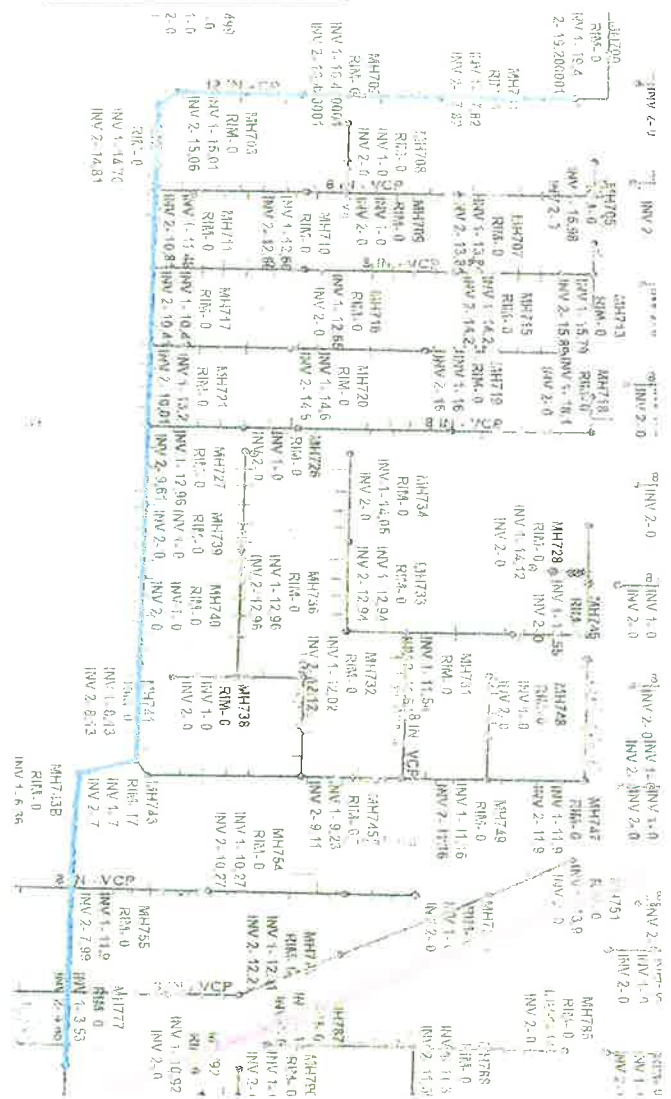
EF 70

Department Regional Sewer **Project Duration** FY22 **Life Expectancy** 30 **Priority** 2

Project Title

15th Avenue South & South B St Lining

Relevant Graphic Details (GIS or photo inserted)



Project Location

15th Avenue South from S B St to RR tracks
S B St from 12th Ave South to 15th Ave S

Project Description/Justification

The existing 18- to 20-inch vitrified clay gravity sanitary main that runs along S B St between 12th to 15th Avenues South, and along 15th Avenue South from S B St to the railroad tracks is an older portion of the subregional wastewater collection system and one of the few that has not been lined. The City desires to line this gravity sewer main to provide renewed structural integrity and decrease the likelihood of pipe failure. In FY2020 the City conducted CCTV inspection of the line on S B St to review the condition and found it was not collapsed in any areas, but has not inspected the portion along 15th Avenue South.

Strategic Goals Relevance/Categorical Criteria

Resilience of subregional sewer system

Project's Return on Investment

Less chance of catastrophic failure

FISCAL DETAILS

2021

Account Number	Description	Amount
406-7490-535.63-15	Improve other than Build/Infrastructure	-
	Total Expenditures	\$

Operating Cost Impact

None

Project's Impact on Other Departments

This project will assist the department in providing a more reliable pipe and less chance of road sinkholes and failures.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction			360,000				360,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Regional Sewer Fund	-	-	360,000	-	-	-	360,000
Total Funding Sources	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ 360,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #1	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 71

Department
Regional Sewer

Project Duration
FY22-24

Life Expectancy
40 years

Priority
2

Project Title

ICW Crossing Forcemain Replacement

Project Location

Intracoastal Waterway & Lake Ave

Project Description/Justification

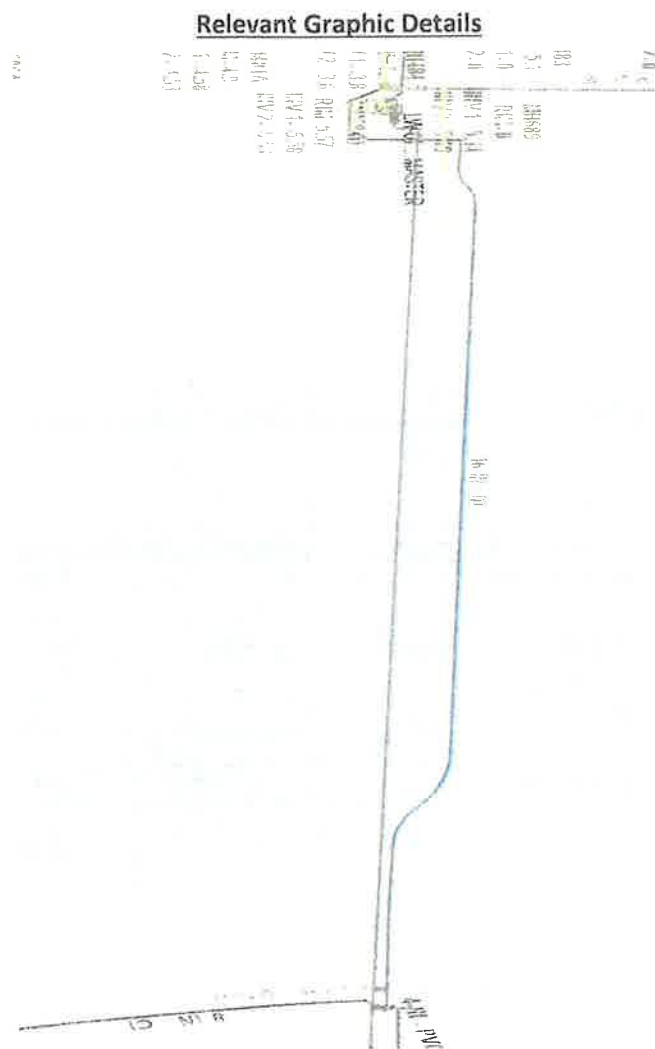
The existing 16-inch forcemain that crosses the Intracoastal waterway by the Lake Worth Beach Casino over to the Master Pump Station was constructed in 1979 and is beyond its useful life. It is a submerged main that transmits wastewater from the Lake Worth Beach Casino, the Town of South Palm Beach and the Town of Manalapan. The main is exposed by the Casino due to shoreline and channel erosion, making it prone to break and less secure. The new forcemain will be installed via horizontal directional drill and in a similar location to be able to tie in to existing facilities and keep the old line in service until the new main is ready.

Strategic Goals Relevance/Categorical Criteria

Health, Safety, Environment

Project's Return on Investment

Resiliency and reliability of system



FISCAL DETAILS

Account Number	Description	2021 Amount
406-7490-535.63-15	Improve Other than Build / Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	100,000	-	-	-	100,000
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	-	-	750,000	-	-	750,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 100,000	\$ 750,000	\$ -	\$ -	\$ 850,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (Specify)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ -	\$ 100,000	\$ 750,000	\$ -	\$ -	\$ 850,000
Funding Sources							
Regional Sewer Fund	\$ -	\$ -	\$ 100,000	\$ 750,000	\$ -	\$ -	\$ 850,000
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total Funding Sources	\$ -	\$ -	\$ 100,000	\$ 750,000	\$ -	\$ -	\$ 850,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:			
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)			\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$25,000)

EF 72

Department	Project Duration	Life Expectancy	Priority
Regional Sewer	FY21-22	30 years	1

Project Title

Lining of 36-inch collector upstream of MPS

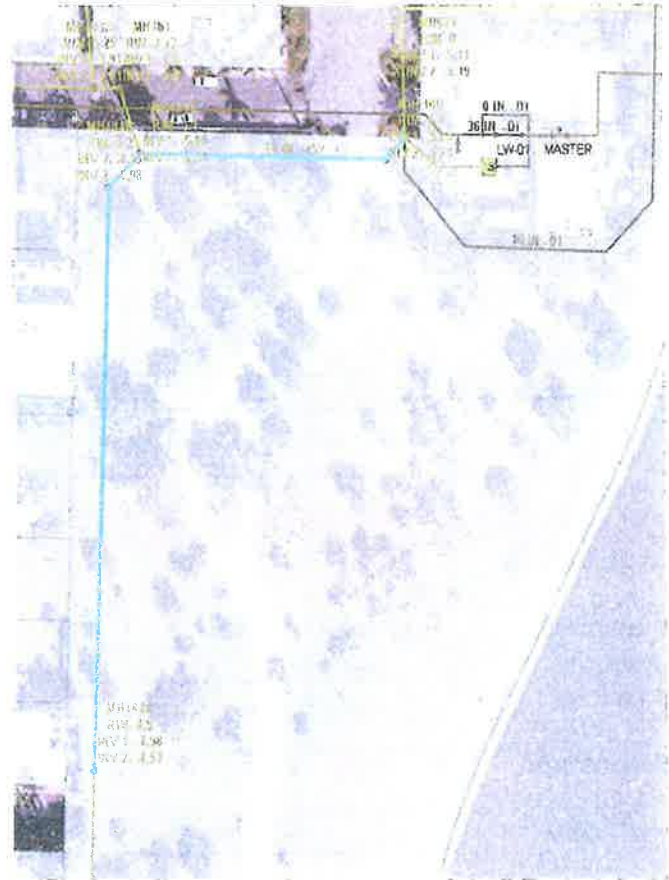
Project Location

212 S Golfview Rd

Project Description/Justification

The 36-inch gravity sewer Interceptor #2 into the Master Pump Station from Bryant Park to the south has recently had many backups and clogs. The line needs to be cleaned and lined in order to maintain a functionable system.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Safety, Environment

Project's Return on Investment

Resiliency and reliability of subregional sewer collection system

FISCAL DETAILS

2021

Account Number	Description	Amount
406-7490-535.63-15	Improve other than Build/Infrastructure	\$ 250,000
	Total Expenditures	\$ 250,000

Operating Cost Impact

Lining this pipe will cause less blockages and backups

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		250,000					250,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Off-Set Categories							
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Funding Sources							
Regional Sewer Fund		250,000					250,000
Total Funding Sources	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:							
A. Revenues Generated:		B. Expenses Incurred:					
A.1- Revenue #1	-	B.1- Personnel:	-	B.5- Utilities:	-		
A.2- Revenue #2	-	B.2- Debt Service Costs:	-	B.6- Materials/Supplies:	-		
A.3- Revenue #3	-	B.3- Contract Services:	-	B.7- Equipment:	-		
A.4- Revenue #4	-	B.4- Fixed Costs:	-	B.8- Miscellaneous:	-		
Revenue Totals (A.1 -to- A.4)		Expense Totals (B.1 -to- B.8)					



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 73

Department	Project Duration	Life Expectancy	Priority
Regional Sewer	FY20-22	30 years	1

Project Title

PBC Florida Mango Road ARV Relocation

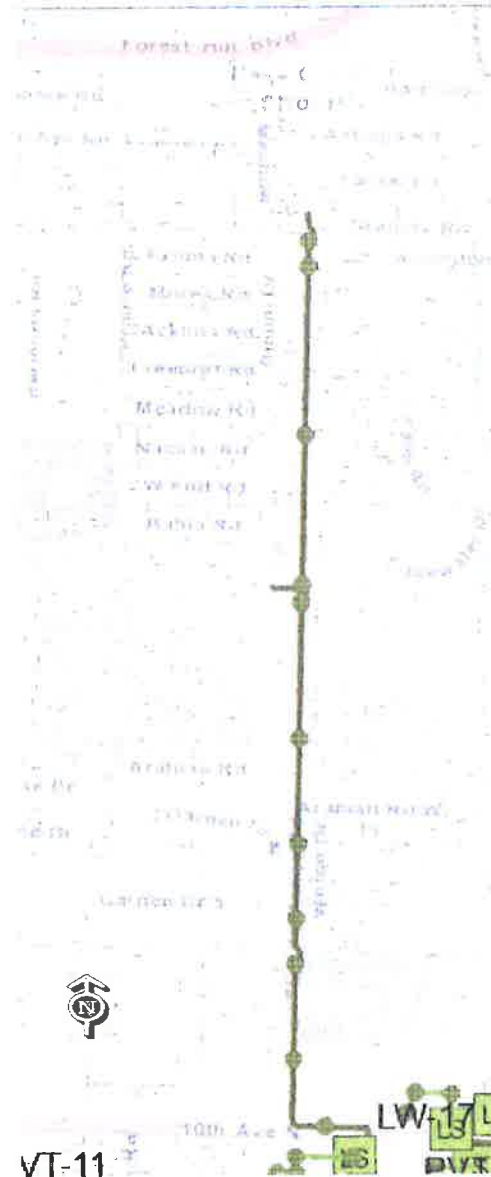
Project Location

Florida Mango Road

Project Description/Justification

Palm Beach County Roadway is designing plans to revise Florida Mango Road between 10th Avenue North and Forest Hill Blvd. The City owns a subregional forcemain with air release valves within this corridor that are found to be in conflict with some of the new road and stormwater design and therefore must be relocated. The City bears all relocation costs of its own facilities in this Palm Beach County Right of Way.

Relevant Graphic Details (GIS or photo inserted)



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

Resiliency and reliability of subregional forcemain

FISCAL DETAILS

2021

Account Number	Description	Amount
406-7490-535.63-15	Improve other than Build/Infrastructure	\$ -
	Total Expenditures	\$ -

Operating Cost Impact

None

Project's Impact on Other Departments

None

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	2,500						2,500
Permitting							-
Land/ROW Acquisition							-
Construction			200,000				200,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 2,500	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 202,500
Off-Set Categories							
New Revenues							-
Other (Specify)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ 2,500	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 202,500
Funding Sources							
Regional Sewer Fund	2,500	-	200,000	-	-	-	202,500
Total Funding Sources	\$ 2,500	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 202,500

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 to- B.8)	-



Public Works and Fleet Maintenance Facility

Adopted in FY2020

\$3,000,000



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 1

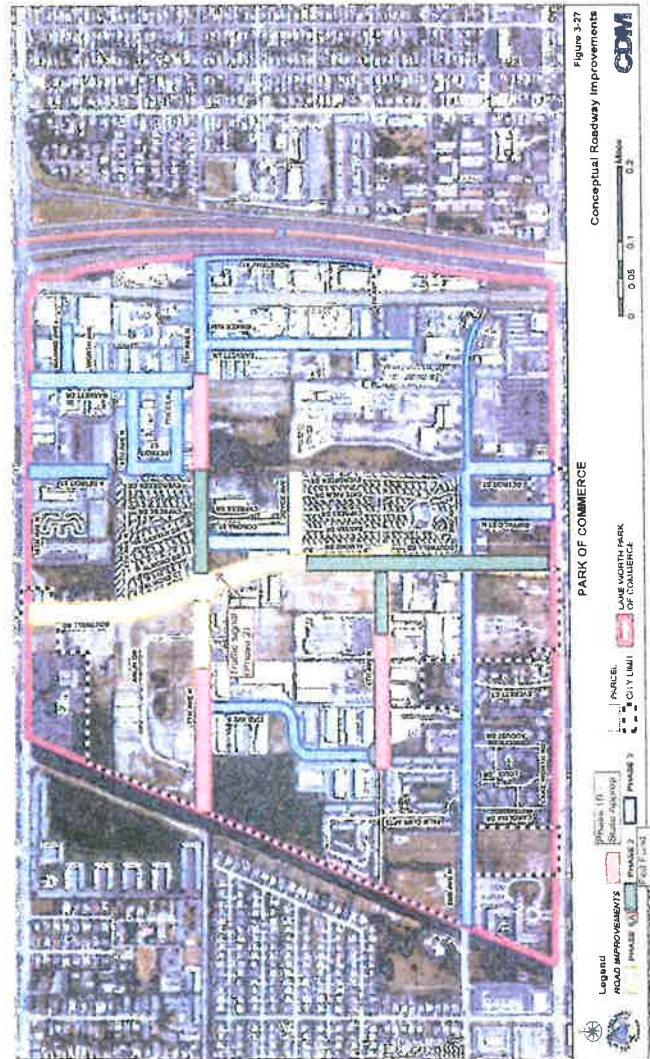
Department	Project Duration	Life Expectancy	Priority
Road/Street Improvement	FY19-21	30	1

Project Title
Park of Commerce - Phase 2

Relevant Graphic Details

Project Location
Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification
Phase 1A was completed in FY20. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The road portion of work includes landscape islands along Boutwell Road and roadway, curb, gutter and sidewalk along all sections. This work is partially funded by an FDOT Local Agency Program (LAP) grant.



Strategic Goals Relevance/Categorical Criteria
Regulatory & Compliance

Project's Return on Investment
A value added asset to the corridor for new business.

FISCAL DETAILS		2021	
Account Number	Discription		Amount
304-5020-541.63-15	Park of Commerce Road/Street Improvement	\$	1,950,000
	Total Expenditures	\$	1,950,000

Operating Cost Impact

EF 1

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	1,950,000	-	-	-	-	1,950,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,950,000	\$ -	\$ -	\$ -	\$ -	\$ 1,950,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 1,950,000	\$ -	\$ -	\$ -	\$ -	\$ 1,950,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sales Tax Fund	\$ -	\$ 308,000	\$ -	\$ -	\$ -	\$ -	308,000
TPA/ AP Grant	-	1,402,000	-	-	-	-	1,402,000
Road/Street Fund	-	240,000	-	-	-	-	240,000
Total Funding Sources	\$ -	\$ 1,950,000	\$ -	\$ -	\$ -	\$ -	\$ 1,950,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP)

Project Request Form

EF 2

(For Projects / Items Costing Over \$50,000)

Department	Project Duration	Life Expectancy	Priority
Road/Street Improvement	FY19-21	30	1

Project Title

Park of Commerce - Phase 1B

Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY20. Phase 1B is currently under construction in FY20-21. Phase 1B includes water, stormwater, and roadway work along 7th and 4th Aves North. The roadway portion of work includes new curb, gutter, sidewalk, roadway, striping, signage along 4th and 7th Avenues North. This work is funded by a state appropriation managed by FDOT.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

Account Number	Description	2021 Amount	
304-5020-541.63-15	Park of Commerce Road/Street Improvement	\$	788,225
	Total Expenditures	\$	788,225

Operating Cost Impact

EF 2

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Water, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	788,225	-	-	-	-	788,225
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 788,225	\$ -	\$ -	\$ -	\$ -	\$ 788,225
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 788,225	\$ -	\$ -	\$ -	\$ -	\$ 788,225
Funding Sources							
State Grant	\$ -	\$ 788,225	\$ -	\$ -	\$ -	\$ -	788,225
Total Funding Sources	\$ -	\$ 788,225	\$ -	\$ -	\$ -	\$ -	\$ 788,225

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form (For Projects / Items Costing Over \$25,000)

Department	Project Duration	Life Expectancy	Priority
Roadway	FY 21-22	30	1

Project Title

Park of Commerce - Phase 2

Relevant Graphic Details (GIS or photo inserted)

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A is currently under construction over FY2018 and FY2019. Phase 2 includes work water, stormwater, and roadway work along 7th and 4th Aves North. The roadway portion of work includes new typical sections, curb, gutter and sidewalk pathways. Also includes extension of 3-lane road design for 7th Ave N west of Boutwell from Phase 1A limits ending at Keller Canal in a cul-de-sac. Approximately 3,200 linear feet of new roadway impacted. The City received \$3,000,000 of appropriation funding for this project.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business. Attractive roadway project to stimulate investment and development.

FISCAL DETAILS

		2021
Sales Tax	Roadway	307,598
POC Grant Fund	Grant	1,401,037
	Total Expenditures	\$ 1,708,635

Operating Cost Impact

This project is not expected to have any major impacts to operating costs. All operating costs will remain the same and be incorporated into existing budgets for Grounds maintenance and street sweeping.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, Electric and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design							-
Permitting							-
Land/ROW Acquisition							-
Construction		1,708,635					1,708,635
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ -	\$ 1,708,635	\$ -	\$ -	\$ -	\$ -	\$ 1,708,635

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues		1,401,037					1,401,037
Other (SPECIFY)-Grant							-
Total Off-Sets	\$ -	\$ 1,401,037	\$ -	\$ -	\$ -	\$ -	\$ 1,401,037
NET COST	\$ -	\$ 307,598	\$ -	\$ -	\$ -	\$ -	\$ 307,598

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Sales tax		307,598					
Grant Fund		1,401,037					
Total Funding Sources	\$ -	\$ 1,708,635	\$ -	\$ -	\$ -	\$ -	\$ -

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 4

Department	Project Duration	Life Expectancy	Priority
Electric	FY19-21	30	1

Project Title

Park of Commerce - Phase 2

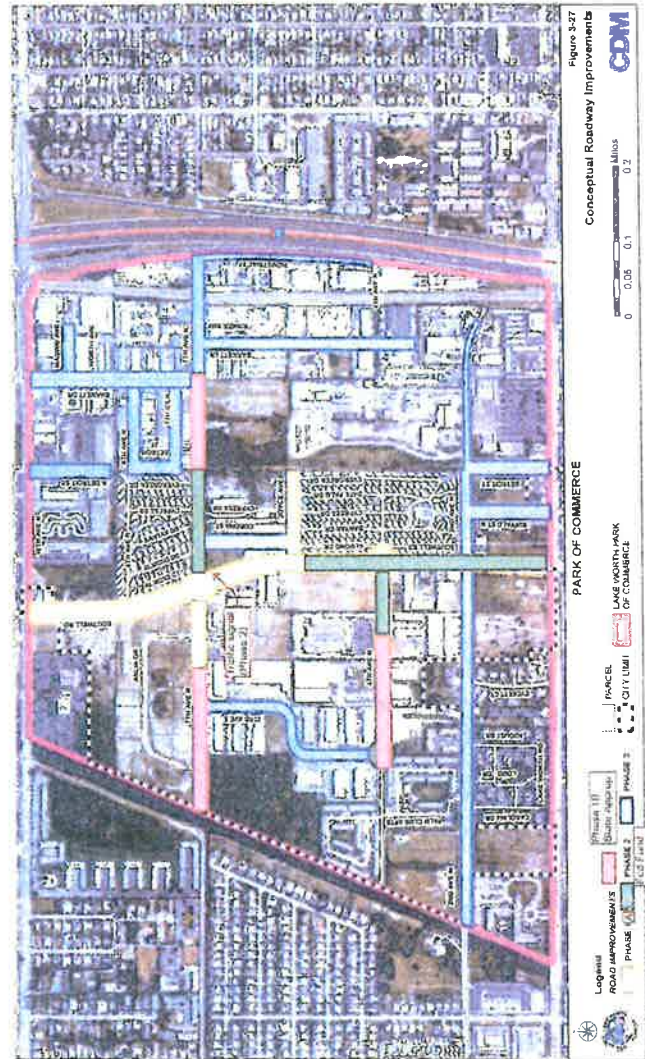
Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY20. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The electric portion of work includes street lighting along the Boutwell Road portion to continue the street lighting that was added in Phase 1A. This work is funded by an FDOT Local Agency Program (LAP) grant.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

Account Number	Discription		2021 Amount
304-6034-533.63-15	Park of Commerce Electric	\$	379,000
	Total Expenditures	\$	379,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	379,000	-	-	-	-	379,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 379,000	\$ -	\$ -	\$ -	\$ -	\$ 379,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 379,000	\$ -	\$ -	\$ -	\$ -	\$ 379,000

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Electric Fund	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ -	61,000
TPA/LAP Grant	-	318,000	-	-	-	-	318,000
Total Funding Sources	\$ -	\$ 379,000	\$ -	\$ -	\$ -	\$ -	\$ 379,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	\$ -	Expense Totals (B.1 to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 5

Department Electric	Project Duration FY19-21	Life Expectancy 20	Priority 1
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Project Title

Park of Commerce - Phase 2

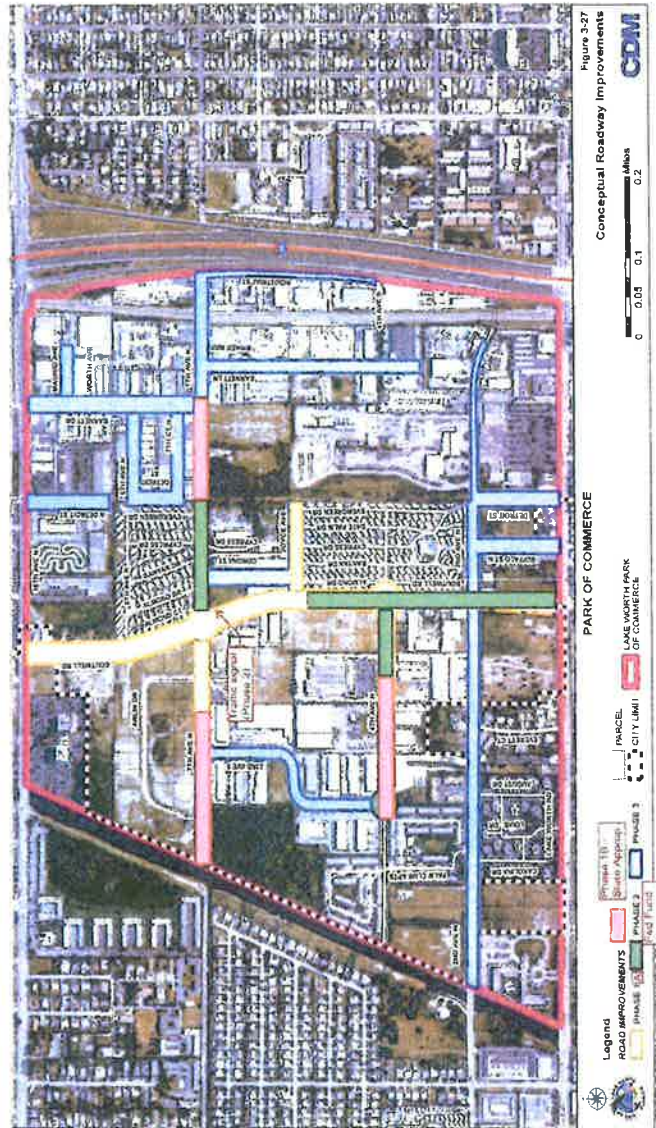
Relevant Graphic Details (GIS or photo inserted)

Project Location

7th Ave. N. & 4th Ave. N., Boutwell Rd. from Joyce to Lake Worth Rd.

Project Description/Justification

Phase 2 will be completed during FY2020/21 and includes water, sewer, stormwater, electric and roadway work along 7th and 4th Ave North and Boutwell Road from Joyce to Lake Worth Road. The work area is indicated in Green in the map shown to the right. The electric portion of work includes roadway lighting and underground lighting conduits.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business

FISCAL DETAILS

			2021
401-9010-581-91-35	Transfers/Park of Commerce	\$	140,000
	Total Expenditures	\$	140,000

Operating Cost Impact

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Water, Sewer, Stormwater, Electric and Public Services Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development							-
Design	50,000						50,000
Permitting							-
Land/ROW Acquisition							-
Construction	140,000	140,000					280,000
Equipment							-
Testing							-
Operating Costs							
On-Going Operations							-
Maintenance							-
Personnel Costs							-
Other (SPECIFY)							-
Total Expenditures	\$ 190,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Off-Set Categories	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
New Revenues							-
Other (SPECIFY)							-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Sources	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
401-6020-531-31-90	50,000						50,000
401-9010-581-91-35	140,000	140,000					280,000
Total Funding Sources	\$ 190,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 330,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	-



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 6

Department	Project Duration	Life Expectancy	Priority
Stormwater	FY19-21	30	1

Project Title

Park of Commerce - Phase 1B

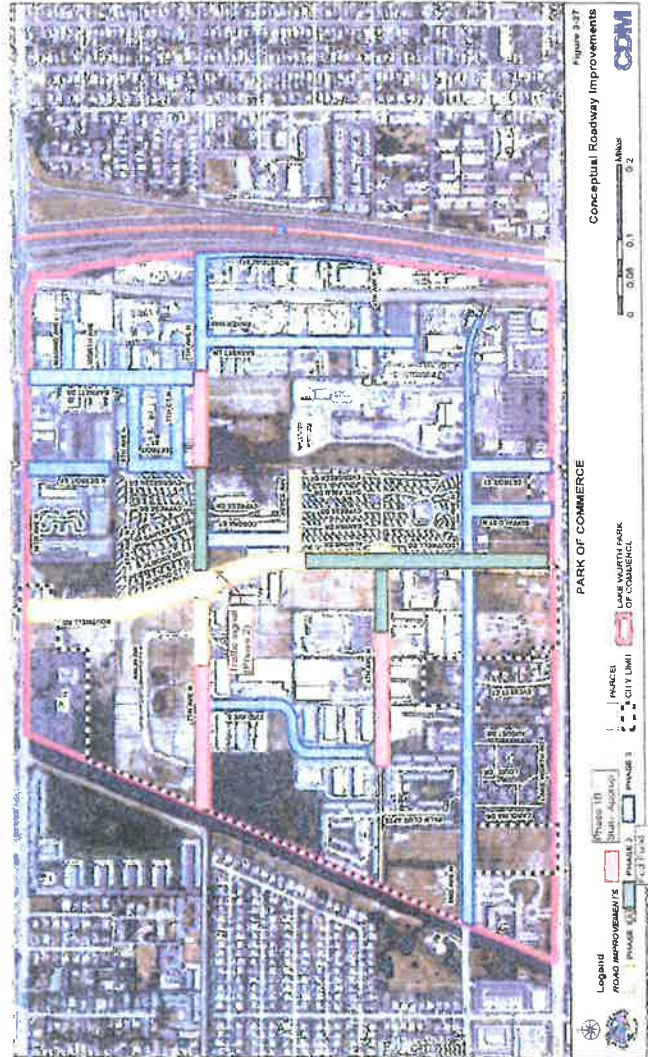
Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY20. Phase 1B is currently under construction in FY20-21. Phase 1B includes water, stormwater, and roadway work along 7th and 4th Aves North. The stormwater portion of work includes new collection and drainage structures along 4th and 7th Avenues North. This work is funded by a state appropriation managed by FDOT.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

			2021
Account Number	Discription		Amount
304-5090-538.63-15	Park of Commerce Stormwater	\$	324,000
	Total Expenditures	\$	324,000

Operating Cost Impact

EF 6

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Water, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	324,000	-	-	-	-	324,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 324,000	\$ -	\$ -	\$ -	\$ -	\$ 324,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 324,000	\$ -	\$ -	\$ -	\$ -	\$ 324,000
Funding Sources							
State Grant	\$ -	\$ 324,000	\$ -	\$ -	\$ -	\$ -	\$ 324,000
Total Funding Sources	\$ -	\$ 324,000	\$ -	\$ -	\$ -	\$ -	\$ 324,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel	-
A.2- Revenue #2	-	B.2- Debt Service Costs	-
A.3- Revenue #3	-	B.3- Contract Services	-
A.4- Revenue #4	-	B.4- Fixed Costs	-
B.5- Utilities:	-	B.6- Materials/Supplies:	-
B.7- Equipment:	-	B.8- Miscellaneous:	-
Revenue Totals (A.1 to- A.4)	\$ -	Expense Totals (B.1 to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 8

Department	Project Duration	Life Expectancy	Priority
Stormwater	FY19-21	30	1

Project Title

Park of Commerce - Phase 2

Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY20. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The stormwater portion of work includes drainage collection systems along all sections. This work is partially funded by an FDOT Local Agency Program (LAP) grant.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

Account Number	Description	2021 Amount
304-5090-538.63-15	Park of Commerce Stormwater	\$ 376,200
	Total Expenditures	\$ 376,200

Operating Cost Impact

EF 8

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and Public Works Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	376,200	-	-	-	-	376,200
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 376,200	\$ -	\$ -	\$ -	\$ -	\$ 376,200
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 376,200	\$ -	\$ -	\$ -	\$ -	\$ 376,200
Funding Sources							
Stormwater Fund	\$ -	\$ 117,200	\$ -	\$ -	\$ -	\$ -	117,200
IPA/LAP Grant	-	259,000	-	-	-	-	259,000
Total Funding Sources	\$ -	\$ 376,200	\$ -	\$ -	\$ -	\$ -	\$ 376,200

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expenses Incurred:	
A.1- Revenue #1	-	B.1- Personnel:	-
A.2- Revenue #2	-	B.2- Debt Service Costs:	-
A.3- Revenue #3	-	B.3- Contract Services:	-
A.4- Revenue #4	-	B.4- Fixed Costs:	-
Revenue Totals (A.1 -to- A.4)	-	Expense Totals (B.1 -to- B.8)	\$ -



Capital Improvement Program (CIP) Project Request Form

(For Projects / Items Costing Over \$50,000)

EF 9

Department	Project Duration	Life Expectancy	Priority
Water Distribution	FY19-21	30	1

Project Title

Park of Commerce - Phase 2

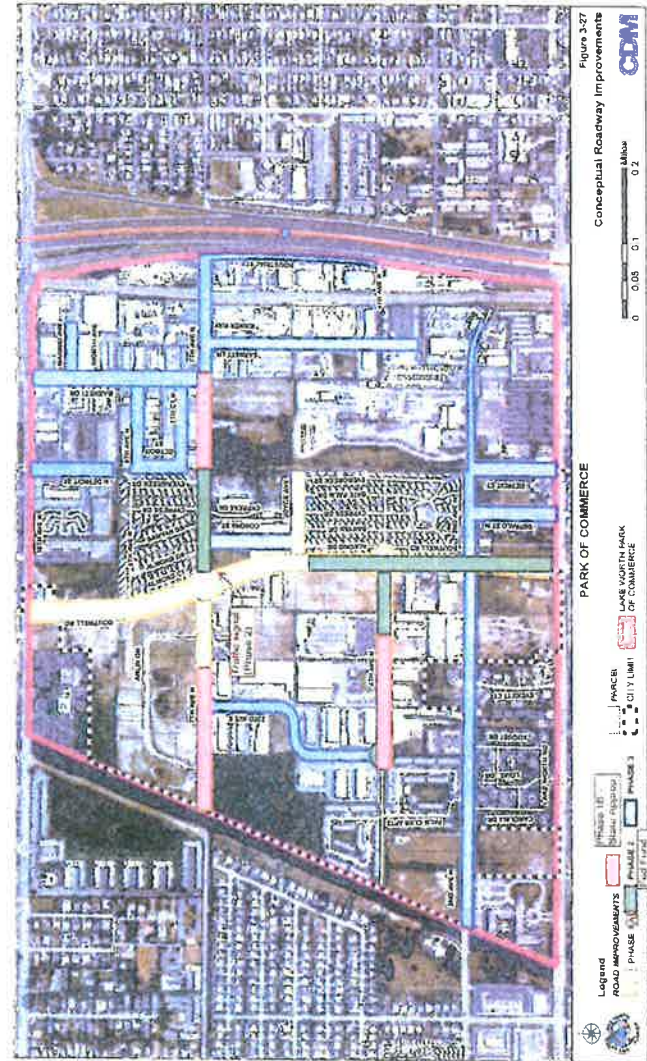
Relevant Graphic Details

Project Location

Boutwell Road from Lake Worth Road to 10th Ave N

Project Description/Justification

Phase 1A was completed in FY2020. Phase 1B is currently under construction in FY20-21. Phase 2 includes water, sewer, stormwater, electric, and roadway work along 7th and 4th Aves North and Boutwell Road from Joyce Ave to Lake Worth Road. The water portion of work includes extension of the existing watermain on 4th Ave N west.



Strategic Goals Relevance/Categorical Criteria

Regulatory & Compliance

Project's Return on Investment

A value added asset to the corridor for new business.

FISCAL DETAILS

			2021
Account Number	Discription		Amount
422-7034-533.63-60	Improve other than Build	\$	155,000
	Total Expenditures	\$	155,000

Operating Cost Impact

EF 9

This project is not expected to have any major impacts to operating costs.

Project's Impact on Other Departments

This project includes work for the Electric, Water, Sewer, Stormwater, and PublicWorks Departments and is a collaborative effort.

Expenditures	Prior Years	FY21	FY22	FY23	FY24	FY25	TOTAL
Capital Costs							
Project Development	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-	-	-
Permitting	-	-	-	-	-	-	-
Land/ROW Acquisition	-	-	-	-	-	-	-
Construction	-	155,000	-	-	-	-	155,000
Equipment	-	-	-	-	-	-	-
Testing	-	-	-	-	-	-	-
Operating Costs							
On-Going Operations	-	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-	-
Personnel Costs	-	-	-	-	-	-	-
Other (SPECIFY)	-	-	-	-	-	-	-
Total Expenditures	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Off-Set Categories							
New Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other (SPECIFY)	-	-	-	-	-	-	-
Total Off-Sets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET COST	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
Funding Sources							
Water Fund	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000
IPA/LAP Grant	-	-	-	-	-	-	-
Total Funding Sources	\$ -	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ 155,000

This section must be completed for all applicable projects. Please list future revenues and expenses once project is completed and fully operational.

Net Operational Impact:

A. Revenues Generated:		B. Expense Incurred:	
A.1- Revenue #1		B.1- Personnel:	B.5- Utilities:
A.2- Revenue #2		B.2- Debt Service Costs:	B.6- Materials/Supplies:
A.3- Revenue #3		B.3- Contract Services:	B.7- Equipment:
A.4- Revenue #4		B.4- Fixed Costs:	B.8- Miscellaneous:
Revenue Totals (A.1 -to- A.4)	\$ -	Expense Totals (B.1 -to- B.8)	
			\$ -